

TAB E

*This is Exhibit "E"
referred to in the Affidavit of
Brian M. Denega
sworn before me this 13th
day of October, 2006*



A Commissioner for Taking Affidavits

WORKING CAPITAL PROCEEDINGS

IVACO AND HEICO

--- This is the interview of Hugh Blakely, conducted at the offices of Cassels Brock & Blackwell, Scotia Plaza, 40 King Street West, Suite 2100, Toronto, Ontario, on Friday, the 21st day of July, 2006.

APPEARANCES:

John. W Buschhausen	KPMG
John Rockx	KPMG
Robert B. Martin	Price Waterhouse
E. Bruce Leonard	Cassels Brock & Blackwell
Brian M. Denega	Ernst & Young
Peter F.C. Howard	Stikeman Elliott

1 spend \$9-million.

2 247 Q Okay. But you had no involvement or
3 no information about discussions with the major
4 creditors, did you?

5 A No, sir.

6 248 Q All right. And what you knew was
7 that E&Y was aware of it, correct?

8 A Yes, sir.

9 249 Q All right. And what happened, am I
10 correct, sir, is that the monitor disclosed it in the
11 report prior to getting approval of the -- court
12 approval of the agreements, correct? You knew that?

13 A I can't recall.

14 250 Q Let me help you with that, sir. We
15 don't need to mark this, but you got or obtained a copy
16 of each of the reports of the monitor during the CCAA
17 process?

18 A Um-hum.

19 251 Q Am I correct, sir, that you were
20 aware that there was a report of the monitor filed
21 August 9th before court approval of the agreements were
22 obtained on August 18th? Are you at paragraphs 53, 54?

23 A I'm reading it. It was disclosed.

24 252 Q All right. So it was disclosed in
25 that report?

1 A Yes.

2 253 Q To the best of your knowledge and
3 belief, the purchaser would get a copy of that report
4 or had the ability to get it?

5 A On August the 9th, yes.

6 254 Q And you're aware that the court
7 approval of the transaction wasn't until August 18th?

8 A I believe that's correct.

9 255 Q And you're aware that Heico was
10 represented by counsel and they're in court on the day?

11 A I presume so.

12 256 Q And were you there?

13 A No, sir.

14 257 Q And did you receive any information
15 that Heico raised any issue with respect to QIT on the
16 day?

17 A No, sir.

18 258 Q And am I correct, sir, that what had
19 happened prior to August is that there had been a great
20 deal of discussion and dispute with QIT about what
21 potential purchasers would be provided with respect to
22 the QIT contracts and meetings with QIT? Were you
23 aware of that?

24 A There were discussions prior, yes.

25 259 Q More than that, sir; there were

1 actual court attendances on a number of occasions. You
2 were aware of that?

3 A I can't recall specifics.

4 260 Q All right. I'm going to help you on
5 that. Do you recall that -- I'm going to show you the
6 order of Justice Cumming in 9 June 2004, which is as a
7 result of a motion brought by QIT and the resolution of
8 what had been intensive disputes with QIT about what
9 IRM and the Ivaco parties could show potential
10 purchasers. Were you in general aware of that?

11 A I was aware of that.

12 261 Q All right. And am I correct, sir,
13 that one of the things that happened in July is that
14 Heico advantaged itself in comparison to other bidders
15 by saying that it didn't need to see the QIT contracts
16 or meet with QIT before closing the purchase?

17 A Correct.

18 262 Q All right. And let me ask you
19 another question, sir. Are you -- let me have that
20 order back. Am I correct, sir, that you became aware
21 or you were involved in the matters between the
22 approval of the agreement August 18 and the closing of
23 the agreement on December 1, 2004?

24 A I was --

25 263 Q You were involved in assisting

1 the -- at that point, your employer, the seller, in
2 trying to close the deal?

3 A Correct.

4 264 Q And you became aware that there
5 was -- there were substantial issues and disputes with
6 Heico in that period on a number of issues, so much so
7 that towards the end of November there was an
8 application to court setting out all the issues in
9 dispute, do you remember that?

10 A I -- I have a faint recollection.

11 265 Q I'm showing to you a copy of the
12 20th report of the monitor dated November 26th, 2004.
13 Can you confirm for me that that report sets out
14 thirteen issues or items that were to be resolved as
15 between Heico and the sellers as part of trying to get
16 the deal closed and that a number of those items
17 included substantial economic gives and takes by the
18 purchasers and the sellers?

19 A Correct.

20 266 Q All right. Maybe we can mark that
21 report, because we haven't seen that one before, as
22 exhibit 12.

23 EXHIBIT NO. 12: Report of the monitor
24 dated November 26th, 2004.

25

1 BY MR. HOWARD:

2 267 Q To your knowledge, sir, in that
3 period and as part of this resolution Heico did not
4 seek and did not obtain an amendment to exhibit B to
5 provide -- an amendment to any of the purchase
6 agreements to provide a representation or warranty with
7 respect to exhibit B, correct?

8 A Could you restate the question?

9 268 Q I can. It was a fractious few
10 months and that -- this resolution required the
11 amendment in certain aspects of the three APAs,
12 correct?

13 A I presume so.

14 269 Q And to your knowledge, there was no
15 amendment proposed or obtained with respect to a
16 representation or warranty from the sellers with
17 respect to exhibit B to the APAs, correct?

18 A I can't recall.

19 270 Q And am I correct, sir, that what
20 happened on July 29th or 30th was that IRM took cash
21 that it had and gave it to QIT and purchased the
22 inventory?

23 A Correct.

24 271 Q And the deal as contemplated at that
25 time and thereafter never had the purchaser getting the

1 cash of the entities, correct?

2 A Sorry, say it again.

3 272 Q Sure. Cash stayed with the seller?

4 A Correct.

5 273 Q All right. That's easy. So what
6 happened was that IRM if -- it had \$10-million less
7 cash on closing than it would have had if a consignment
8 agreement had stayed in place?

9 A Correct.

10 MR. LEONARD: Well, on closing is a bit
11 of a stretch because closing was three months later and
12 inventory turns. I don't think it's a fair question.

13 MR. HOWARD: Well, I have the answer and
14 I have your position which actually I think helps us,
15 so I like your position.

16 MR. LEONARD: I have others if you don't
17 like that one.

18 BY MR. HOWARD:

19 274 Q All right, sir, I'm going to come to
20 another area. Can I have that report back so we can
21 mark it? Exhibit -- you marked it already, exhibit 12,
22 except in pencil, which is transitory.

23 All right, sir, I'd ask you to look at
24 paragraph 22 of your affidavit. Do you have that in
25 front of you?

Court File No. 03-CL-5145

**ONTARIO
SUPERIOR COURT OF JUSTICE
Commercial List**

**IN THE MATTER OF THE COMPANIES' CREDITORS
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED**

**AND IN THE MATTER OF A PLAN OF COMPROMISE OR
ARRANGEMENT OF IVACO INC. AND THE APPLICANTS LISTED IN
SCHEDULE "A"**

**FIFTEENTH REPORT OF THE MONITOR
AUGUST 9, 2004**

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funding to complete. Even after considering the costs that will be incurred to obtain the necessary consents to satisfy the Closing Date conditions, the terms of the Purchase Agreements offer material financial benefits over a liquidation of the Principal Businesses on a non-going concern basis.

FINANCIAL PERFORMANCE AND CASH FLOW PROJECTIONS

52. The Applicants are in the process of finalizing their revised cash flow projections for the period from August 2, 2004 to December 31, 2004. The Monitor will include these projections in a supplement to this Report to be filed before the return of the Applicants' pending motion.

STATUS OF QIT POST-CCAA CONSIGNMENT ARRANGEMENT

53. On July 22, 2004, QIT wrote to the Applicants terminating their post-CCAA consignment agreement effective August 7, 2004. As a result, IRM was required to pay for the existing consignment stock and any future deliveries to IRM. QIT agreed to allow IRM to gradually draw down the existing consignment inventory over a two to three month period.
54. On July 29, 2004 in response to QIT's termination notice, IRM advised QIT that it preferred to purchase the entire inventory immediately. Accordingly, on July 29, 2004 IRM paid QIT approximately \$10.4 million representing full and final payment in respect for the consignment inventory. IRM will continue to order and pay for billets as required from QIT under existing arrangements.

STATUS OF DIP FINANCING

55. As previously discussed, the Applicants prepare and distribute on a bi-weekly basis a report that provides the stakeholders and other parties on the Service List with, among other information, a summary of the amounts outstanding under the DIP facilities at the end of each two-week period.
56. The table below shows the Applicants' net cash balances as at opening on August 6, 2004. Net cash balances include the balance in the operating bank account less