

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF **LAURENTIAN UNIVERSITY OF SUDBURY**

---

**RESPONDING RECORD of LAURENTIAN UNIVERISTY FACULTY  
ASSOCIATION**

---

**GOLDBLATT PARTNERS LLP  
20 Dundas Street W., Suite 1039  
Toronto ON M5G 2C2**

**Charles Sinclair LSO#: 43178A  
Tel: 416-919-4234 / Fax: 416-591-7333  
csinclair@goldblattpartners.com**

**Susan Philpott LSO#: 31371C  
Tel: 416-979-6417 / Fax: 416-591-7333  
sphilpott@goldblattpartners.com**

**Clio Godkewitsch LSO#: 45412G  
Tel: 416- 979-4059 / Fax: 416-591-7333  
cgodkewitsch@goldblattpartners.com**

**RYDER WRIGHT BLAIR & HOLMES  
333 Adelaide Street W., 3rd Floor  
Toronto ON M5V 1R5**

**David Wright LSO#: 28715G  
Tel: 416-340-9070  
dwright@rwbh.ca**

**Counsel for Laurentian University  
Faculty Association**

**TO: SERVICE LIST (attached)**

Court File No. CV-21-656040-00CL

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF **LAURENTIAN UNIVERSITY OF  
SUDBURY**

**SERVICE LIST  
(as at March 11, 2021)**

<p><b>THORNTON GROUT FINNIGAN LLP</b></p> <p>100 Wellington St. West, Suite 3200 TD West Tower, Toronto-Dominion Centre Toronto, ON M5K 1K7</p> <p><b>D.J. Miller</b> Tel: 416-304-0559 Email: <a href="mailto:djmiller@tgf.ca">djmiller@tgf.ca</a></p> <p><b>Mitchell W. Grossell</b> Tel: 416-304-7978 Email: <a href="mailto:mgrossell@tgf.ca">mgrossell@tgf.ca</a></p> <p><b>Andrew Hanrahan</b> Tel: 416-304-7974 Email: <a href="mailto:ahanrahan@tgf.ca">ahanrahan@tgf.ca</a></p> <p><b>Derek Harland</b> Tel: 416-304-1127 Email: <a href="mailto:dkharland@tgf.ca">dkharland@tgf.ca</a></p> <p>Lawyers for the Applicant</p>	<p><b>ERNST &amp; YOUNG INC.</b></p> <p>100 Adelaide Street West EY Tower Toronto, ON M5H 0B3</p> <p><b>Sharon Hamilton</b> Tel: 416-943-2153 Email: <a href="mailto:sharon.s.hamilton@ca.ey.com">sharon.s.hamilton@ca.ey.com</a></p> <p><b>Michael Nathaniel</b> Tel: 416-932-5837 Email: <a href="mailto:michael.nathaniel@ca.ey.com">michael.nathaniel@ca.ey.com</a></p> <p>Court-appointed Monitor of the Applicant</p>
---	---

<p><b>STIKEMAN ELLIOTT LLP</b></p> <p>5300 Commerce Court West 199 Bay Street Toronto, ON M5L 1B9</p> <p><b>Ashley Taylor</b> Tel: 416-869-5236 Email: <a href="mailto:ataylor@stikeman.com">ataylor@stikeman.com</a></p> <p><b>Elizabeth Pillon</b> Tel: 416-869-5623 Email: <a href="mailto:lpillon@stikeman.com">lpillon@stikeman.com</a></p> <p><b>Ben Muller</b> Tel: 416-869-5543 Email: <a href="mailto:bmuller@stikeman.com">bmuller@stikeman.com</a></p> <p>Lawyers for the Monitor</p>	<p><b>LENCZNER SLAGHT ROYCE SMITH GRIFFIN LLP</b></p> <p>130 Adelaide Street West, Suite 2600 Toronto, ON M5H 3P5</p> <p><b>Peter J. Osborne</b> Tel: 416-865-3094 Email: <a href="mailto:posborne@litigate.com">posborne@litigate.com</a></p> <p><b>David Salter</b> Tel: 416-649-1818 Email: <a href="mailto:dsalter@litigate.com">dsalter@litigate.com</a></p> <p>Lawyers for the Board of Governors of Laurentian University of Sudbury</p>
<p><b>MINISTRY OF THE ATTORNEY GENERAL</b></p> <p>McMurtry-Scott Building 720 Bay Street, 11<sup>th</sup> floor Toronto, ON M7A 2S9</p> <p><b>Michelle Pottruff</b> Tel: 416-528-1235 Email: <a href="mailto:michelle.pottruff@ontario.ca">michelle.pottruff@ontario.ca</a></p> <p>Lawyer for the Ministry of Colleges and Universities</p>	<p><b>HICKS MORLEY LLP</b></p> <p>77 King Street West 39<sup>th</sup> Floor Toronto, ON M5K 1K8</p> <p><b>Michael J. Kennedy</b> Tel: 416-864-7305 Email: <a href="mailto:michael-kennedy@hicksmorley.com">michael-kennedy@hicksmorley.com</a></p> <p>Labour Counsel to the Applicant</p>

<p><b>FOGLER, RUBINOFF LLP</b></p> <p>77 King Street West, Suite 3000 Toronto, ON M5K 1G8</p> <p><b>Martin R. Kaplan</b> Tel: 416-941-8822 Email: <a href="mailto:mkaplan@foglers.com">mkaplan@foglers.com</a></p> <p><b>Vern W. DaRe</b> Tel: 416-941-8842 Email: <a href="mailto:vdare@foglers.com">vdare@foglers.com</a></p> <p><b>Joseph Fried</b> Tel: 416-941-8836 Email: <a href="mailto:jfried@foglers.com">jfried@foglers.com</a></p> <p>Lawyers for the DIP Lender, Firm Capital Mortgage Fund Inc.</p>	<p><b>BLAKE, CASSELS &amp; GRAYDON LLP</b></p> <p>199 Bay Street Suite 4000, Commerce Court West Toronto, ON M5L 1A9</p> <p><b>Pamela L.J. Huff</b> Tel: 416-863-2958 Email: <a href="mailto:pamela.huff@blakes.com">pamela.huff@blakes.com</a></p> <p><b>Aryo Shalviri</b> Tel: 416-863-2962 Email: <a href="mailto:aryo.shalviri@blakes.com">aryo.shalviri@blakes.com</a></p> <p><b>Jules Monteyne</b> Tel: 416-863-5256 Email: <a href="mailto:jules.monteyne@blakes.com">jules.monteyne@blakes.com</a></p> <p>Lawyers for Royal Bank of Canada</p>
<p><b>FASKEN MARTINEAU DUMOULIN LLP</b></p> <p>Bay-Adelaide Centre 333 Bay Street, Suite 2400 P.O. Box 20 Toronto, ON M5H 2T6</p> <p><b>Stuart Brotman</b> Tel: 416-865-5419 Email: <a href="mailto:sbrotman@fasken.com">sbrotman@fasken.com</a></p> <p><b>Dylan Chochla</b> Tel: 416-868-3425 Email: <a href="mailto:dchochla@fasken.com">dchochla@fasken.com</a></p> <p><b>Mitch Stephenson</b> Tel: 416-868-3502 Email: <a href="mailto:mstephenson@fasken.com">mstephenson@fasken.com</a></p> <p>Lawyers for Toronto-Dominion Bank</p>	<p><b>CHAITONS LLP</b></p> <p>5000 Yonge Street, 10<sup>th</sup> Floor Toronto, ON M2N 7E9</p> <p><b>George Benchetrit</b> Tel: 416-218-1141 Email: <a href="mailto:george@chaitons.com">george@chaitons.com</a></p> <p><b>Gary Feldman</b> Tel: 416-218-1130 Email: <a href="mailto:gary@chaitons.com">gary@chaitons.com</a></p> <p>Lawyers for Bank of Montreal</p>

<p><b>CAISSE POPULAIRE VOYAGEURS INC.</b></p> <p>40 Elm Street, Unit 166 Sudbury, ON P3C 1S8</p> <p><b>Richard Dupuis, Director</b> Tel: 705-525-2373 Email: <a href="mailto:richard.u.dupuis@desjardins.com">richard.u.dupuis@desjardins.com</a></p>	<p><b>ATTORNEY GENERAL OF CANADA</b></p> <p>Department of Justice Ontario Regional Office The Exchange Tower 130 King Street West Suite 3400, Box 36 Toronto, ON M5X 1K6</p> <p><b>Diane Winters</b> Tel: 647-256-7459 Email: <a href="mailto:diane.winters@justice.gc.ca">diane.winters@justice.gc.ca</a></p> <p>Lawyer for Canada Revenue Agency including Charities Directorate</p>
<p><b>RYDER WRIGHT BLAIR &amp; HOLMES LLP</b></p> <p>333 Adelaide Street West, 3<sup>rd</sup> Floor Toronto, ON M5V 1R5</p> <p><b>David Wright</b> Tel: 416-340-9070 Ext. 237 Email: <a href="mailto:dwright@rwbh.ca">dwright@rwbh.ca</a></p> <p>Labour Counsel for Laurentian University Faculty Association (LUFA)</p>	<p><b>GOLDBLATT PARTNERS LLP</b></p> <p>20 Dundas Street West, #1039 Toronto, ON M5G 2C2</p> <p><b>Clio Godkewitsch</b> Tel: 416-979-4059 Email: <a href="mailto:cgodkewitsch@goldblattpartners.com">cgodkewitsch@goldblattpartners.com</a></p> <p>Insolvency Counsel for LUFA</p>
	<p><b>Susan Philpott</b> Tel: 416-979-6417 Email: <a href="mailto:sphilpott@goldblattpartners.com">sphilpott@goldblattpartners.com</a></p> <p><b>Charles Sinclair</b> Tel: 416-979-4234 Email: <a href="mailto:csinclair@goldblattpartners.com">csinclair@goldblattpartners.com</a></p> <p>Insolvency Counsel for LUFA and lawyers for Ontario Public Service Employees Union (OPSEU), Local 667</p>

<p><b>WRIGHT HENRY LLP</b></p> <p>200 Wellington Street West, Suite 602 Toronto, ON M5V 3C7</p> <p><b>Tracey Henry</b> Tel: 416-306-8275 Email: <a href="mailto:thenry@wrighthenry.ca">thenry@wrighthenry.ca</a></p> <p><b>Michael D. Wright</b> Tel: 416-306-8270 Email: <a href="mailto:mwright@wrighthenry.ca">mwright@wrighthenry.ca</a></p> <p><b>Danielle Stampley</b> Tel: 416-306-8272 Email: <a href="mailto:dstampley@wrighthenry.ca">dstampley@wrighthenry.ca</a></p> <p><b>Brendan Scott</b> Tel: 416-306-8277 Email: <a href="mailto:bscott@wrighthenry.ca">bscott@wrighthenry.ca</a></p> <p>Lawyers for Laurentian University Staff Union (LUSU)</p>	<p><b>MCMILLAN LLP</b></p> <p>Brookfield Place 181 Bay Street, Suite 4400 Toronto ON M5J 2T3</p> <p><b>Tushara Weerasooriya</b> Tel: 416-865-7890 Email: <a href="mailto:tushara.weerasooriya@mcmillan.ca">tushara.weerasooriya@mcmillan.ca</a></p> <p><b>Stephen Brown-Okruhlik</b> Tel: 416-865-7043 Email: <a href="mailto:stephen.brown-okruhlik@mcmillan.ca">stephen.brown-okruhlik@mcmillan.ca</a></p> <p><b>Matthew DeAmorim</b> Tel: 416-945-8012 Email: <a href="mailto:matthew.deamorim@mcmillan.ca">matthew.deamorim@mcmillan.ca</a></p> <p>Lawyers for St. Joseph's Health Centre of Sudbury and St. Joseph's Continuing Care Centre of Sudbury</p>
	<p><b>Wael Rostom</b> Tel: 416-865-7790 Email: <a href="mailto:wael.rostom@mcmillan.ca">wael.rostom@mcmillan.ca</a></p> <p><b>Peter Giddens</b> Tel: 416-307-4042 Email: <a href="mailto:peter.giddens@mcmillan.ca">peter.giddens@mcmillan.ca</a></p> <p><b>Guneev Bhinder</b> Tel: 416-307-4067 Email: <a href="mailto:guneev.bhinder@mcmillan.ca">guneev.bhinder@mcmillan.ca</a></p> <p>Lawyers for Canada Foundation for Innovation</p>

<p><b>DELL FINANCIAL SERVICES CANADA LIMITED</b></p> <p>155 Gordon Baker Road, Suite 501 North York, ON M2H 3N5</p> <p><b>Gregory J. Segal, Legal Counsel</b> Tel: 416-758-3316 Email: <a href="mailto:gregory_segal@dell.com">gregory_segal@dell.com</a></p>	<p><b>KOSKIE MINSKY LLP</b></p> <p>20 Queen Street West Suite 900, Box 52 Toronto, ON M5H 3R3</p> <p><b>Murray Gold</b> Tel: 416-595-2085 Email: <a href="mailto:mgold@kmlaw.ca">mgold@kmlaw.ca</a></p> <p><b>James Harnum</b> Tel: 416-542-6285 Email: <a href="mailto:jharnum@kmlaw.ca">jharnum@kmlaw.ca</a></p> <p>Lawyers for Ontario Confederation of University Faculty Associations</p> <hr/> <p><b>Andrew J. Hatnay</b> Tel: 416-595-2083 Email: <a href="mailto:ahatnay@kmlaw.ca">ahatnay@kmlaw.ca</a></p> <p><b>Sydney Edmonds</b> Tel: 416-595-2260 Email: <a href="mailto:sedmonds@kmlaw.ca">sedmonds@kmlaw.ca</a></p> <p>Lawyers for Thorneloe University</p>
<p><b>LENOVO FINANCIAL SERVICES</b></p> <p>5035 South Service Road Burlington, ON L7R 4C8</p> <p><b>Randy Poulton, Regional Leasing Manager</b> Email: <a href="mailto:customerservice@lenovofs.ca">customerservice@lenovofs.ca</a></p>	<p><b>DAVIES WARD PHILLIPS &amp; VINEBERG LLP</b></p> <p>155 Wellington Street West 40<sup>th</sup> Floor Toronto, ON M5V 3J7</p> <p><b>Natasha MacParland</b> Tel: 416-863-5567 Email: <a href="mailto:nmacparland@dwpv.com">nmacparland@dwpv.com</a></p> <p><b>Natalie Renner</b> Tel: 416-367-7489 Email: <a href="mailto:nrenner@dwpv.com">nrenner@dwpv.com</a></p> <p>Lender Counsel to the Applicant</p>



<p><b>BORDEN LADNER GERVAIS LLP</b></p> <p>Bay Adelaide Centre, East Tower 22 Adelaide Street West, Suite 3400 Toronto, ON M5H 4E3</p> <p><b>Alex MacFarlane</b> Tel: 416-367-6305 Email: <a href="mailto:amacfarlane@blg.com">amacfarlane@blg.com</a></p> <p><b>Lydia Wakulowsky</b> Tel: 416-367-6207 Email: <a href="mailto:lwakulowsky@blg.com">lwakulowsky@blg.com</a></p> <p>Lawyers for Northern Ontario School of Medicine</p>	<p><b>DENTONS CANADA LLP</b></p> <p>77 King Street West, Suite 400 Toronto-Dominion Centre Toronto, ON M5K 0A1</p> <p><b>Kenneth Kraft</b> Tel: 416-863-4374 Email: <a href="mailto:kenneth.kraft@dentons.com">kenneth.kraft@dentons.com</a></p> <p><b>Daniel Loberto</b> Tel: 416-863-4760 Email: <a href="mailto:daniel.loberto@dentons.com">daniel.loberto@dentons.com</a></p> <p>Lawyers for Queen's University</p>
<p><b>James W. MacLellan</b> Tel: 416-367-6592 Email: <a href="mailto:jmaclellan@blg.com">jmaclellan@blg.com</a></p> <p>Lawyer for Zurich Insurance Company Ltd.</p>	

<p><b>SHEPPARD &amp; CLAUDE</b></p> <p>202-1173 Cyrville Road Ottawa, ON K1J 7S6</p> <p><b>André Claude</b> Tel: 613-748-3333 Email: <a href="mailto:aclaude@sheppardclaude.ca">aclaude@sheppardclaude.ca</a></p> <p>Lawyer for University of Sudbury</p>	<p><b>CASSELS BROCK &amp; BLACKWELL LLP</b></p> <p>2100 Scotia Plaza 40 King Street West Toronto, ON M5H 3C2</p> <p><b>Joseph Bellissimo</b> Tel: 416-860-6572 Email: <a href="mailto:jbello@casells.com">jbello@casells.com</a></p> <p><b>Jed Blackburn</b> Tel: 416-860-6725 Email: <a href="mailto:jblackburn@casells.com">jblackburn@casells.com</a></p> <p><b>Natalie Levine</b> Tel: 416-860-6568 Email: <a href="mailto:nlevine@casells.com">nlevine@casells.com</a></p> <p><b>Sophie Moher</b> Tel: 416-860-2903 Email: <a href="mailto:smoher@casells.com">smoher@casells.com</a></p> <p>Lawyers for Huntington University</p>
<p><b>SUDBURY NEUTRINO OBSERVATORY LABORATORY</b></p> <p>Creighton Mine #9 1039 Regional Road 24 Lively, ON P3Y 1N2 Tel: (705) 692-7000</p> <p><b>Nigel Smith, Executive Director</b> Email: <a href="mailto:n.j.t.smith@snolab.ca">n.j.t.smith@snolab.ca</a></p>	<p><b>MINING INNOVATION REHABILITATION AND APPLIED RESEARCH CORPORATION</b></p> <p>Cliff Fielding Building, Room CF203 935 Ramsey Lake Road Sudbury, ON P3E 2C6 Tel: (705) 675-1151</p> <p><b>Jennifer Abols, President</b> Email: <a href="mailto:jabols@mirarco.org">jabols@mirarco.org</a></p>

<p><b>CENTRE FOR EXCELLENCE IN MINING INNOVATION</b></p> <p>105 Elm Street, Unit A Sudbury, ON P3C 1T3 Tel: (705) 673-6568</p> <p><b>Douglas Morrison, President</b> Email: <a href="mailto:dmorrison@cemi.ca">dmorrison@cemi.ca</a></p>	<p><b>BAKER &amp; COMPANY</b></p> <p>130 Adelaide Street West, Suite 3300 Toronto, ON M5H 3P5</p> <p><b>Mark G. Baker</b> Tel: 416-777-0100 Email: <a href="mailto:mbaker@bakerlawyers.com">mbaker@bakerlawyers.com</a></p> <p><b>Andriy Luzhetskyy</b> Tel: 416-777-0100 Email: <a href="mailto:aluzhetskyy@bakerlawyers.com">aluzhetskyy@bakerlawyers.com</a></p> <p>Lawyers for Laurentian University Students' General Association</p>
<p><b>INFORMATION AND PRIVACY COMMISSIONER OF ONTARIO</b></p> <p>2 Bloor Street East, Suite 1400 Toronto, ON M4W 1A8</p> <p><b>Linda Hsiao-Chia Chen, Legal Counsel</b> Tel: 416-326-3333 Email: <a href="mailto:linda.chen@ipc.on.ca">linda.chen@ipc.on.ca</a></p>	<p><b>CORFAB COMPANY LIMITED</b></p> <p>1360 Kelly Lake Road Sudbury, ON P3E 5P4</p> <p><b>John Corsi, President</b> Tel: 705-522-9096 Email: <a href="mailto:jcorsi@jcorsi.com">jcorsi@jcorsi.com</a></p>
<p><b>F&amp;M CAULKING LIMITED</b></p> <p>10 Kenmore Avenue, Unit #1 Stoney Creek, ON L8E 5N1</p> <p><b>Jeffrey Lucato, Manager</b> Tel: 905-643-8085 Email: <a href="mailto:jlucato@fmcl.ca">jlucato@fmcl.ca</a></p>	<p><b>ACCEL ELECTRICAL CONTRACTORS LIMITED</b></p> <p>100 Haist Avenue Woodbridge, ON L4L 5V4</p> <p><b>George Caufin, President</b> Tel: 905-850-8668 Email: <a href="mailto:georgecaufin@accelectric.com">georgecaufin@accelectric.com</a></p>

<p><b>BIANCHI PRESTA LLP</b></p> <p>9100 Jane Street Building A, 3<sup>rd</sup> Floor Vaughan, ON L4K 0A4</p> <p><b>Domenic Presta</b> Tel: 905-738-1078 Ext. 2223 Email: <a href="mailto:dpresta@bianchipresta.com">dpresta@bianchipresta.com</a></p> <p>Lawyer for 1033803 Ontario Inc. o/a Forma-Con Construction and Forma Finishing and B.B.M. Excavation Company Limited</p>	<p><b>PARISÉ LAW OFFICE</b></p> <p>58 Lisgar Street, Suite 200 Sudbury, ON P3E 3L7</p> <p><b>Réjean Parisé</b> Tel: 705-674-4042 Email: <a href="mailto:pariselaw@unitz.ca">pariselaw@unitz.ca</a></p> <p>Lawyer for Interpaving Ltd.</p>
<p><b>DEDIANA, ELORANTA &amp; LONGSTREET</b></p> <p>219 Pine Street Sudbury, ON P3C 1X4</p> <p><b>James Longstreet</b> Tel: 705-674-4289 Email: <a href="mailto:spisani@bellnet.ca">spisani@bellnet.ca</a></p> <p>Lawyer for Sandro Steel Fabrication Ltd.</p>	<p><b>CANADIAN UNION OF PUBLIC EMPLOYEES</b></p> <p>1378 Triole St Ottawa, ON K1B 3M4</p> <p><b>Miriam Martin, In-House Counsel</b> Tel: 613-212-4325 Email: <a href="mailto:mmartin@cupe.ca">mmartin@cupe.ca</a></p>
<p><b>MINDEN GROSS LLP</b></p> <p>2200-145 King Street West Toronto, ON M5H 4G2</p> <p><b>Rachel Moses</b> Tel: 416-369-4137 Email: <a href="mailto:rmoses@mindengross.com">rmoses@mindengross.com</a></p> <p>Lawyer for Royal Trust Corporation of Canada</p>	<p><b>MINISTRY OF INFRASTRUCTURE</b></p> <p>777 Bay Street, 5<sup>th</sup> Floor Toronto, ON M5G 2C8</p> <p><b>Jennifer Bell, Chief of Staff</b> Tel: 416-327-4412 Email: <a href="mailto:jennifer.bell3@ontario.ca">jennifer.bell3@ontario.ca</a></p>

<p><b>SILVIA LAROCQUE</b></p> <p>905 Cambrian Heights, Unit 36 Sudbury, ON P3C5R5</p> <p>Tel: 705-675-1151 ext. 3804 Email: <a href="mailto:kennethlarocque@hotmail.com">kennethlarocque@hotmail.com</a></p>	<p><b>ZAYO CANADA INC.</b></p> <p>625, Rue Belmont Montreal, QC H3B 2M1</p> <p><b>Derek Wilk, Associate General Counsel</b> Tel: 416-644-6705 Email: <a href="mailto:dwilk@zayo.com">dwilk@zayo.com</a></p>
<p><b>MINISTRY OF FINANCE</b></p> <p>777 Bay Street College Park 11<sup>th</sup> Floor Toronto, ON M5G 2C8</p> <p><b>Anthony R. Golding, Senior Counsel</b> Tel: 416-938-5069 Email: <a href="mailto:anthony.golding@ontario.ca">anthony.golding@ontario.ca</a></p>	<p><b>CANADIAN UNIVERSITIES RECIPROCAL INSURANCE EXCHANGE</b></p> <p>5500 North Service Road #901 Burlington, ON L7L 6W6</p> <p><b>Stewart Roberts, Claims Manager</b> Email: <a href="mailto:sroberts@curie.org">sroberts@curie.org</a></p> <p><b>Jillian Jarvis, Claims Examiner</b> Email: <a href="mailto:jjarvis@curie.org">jjarvis@curie.org</a></p>
<p><b>NATURAL SCIENCES AND ENGINEERING RESEARCH COUNCIL OF CANADA</b></p> <p>350 Albert Street, 16<sup>th</sup> Floor Ottawa, ON K1A 1H5</p> <p><b>Patricia Sauvé-McCuan, CFO and Vice- President</b> Email: <a href="mailto:patricia.sauvé-mccuan@nserc-crsng.gc.ca">patricia.sauvé-mccuan@nserc-crsng.gc.ca</a></p>	<p><b>SOCIAL SCIENCES AND HUMANITIES RESEARCH COUNCIL</b></p> <p>350 Albert Street P.O. Box 1610 Ottawa, ON K1P 6G4</p> <p><b>Patricia Sauvé-McCuan, CFO and Vice- President</b> Email: <a href="mailto:patricia.sauvé-mccuan@sshrc-crsh.gc.ca">patricia.sauvé-mccuan@sshrc-crsh.gc.ca</a></p>
<p><b>CANADIAN INSTITUTES OF HEALTH RESEARCH</b></p> <p>160 Elgin Street, 10<sup>th</sup> Floor Address Locator 4809A Ottawa, ON K1A 0W9</p> <p><b>Anita Ploj, Senior Corporate Advisor</b> Email: <a href="mailto:anita.ploj@cihr-irsc.gc.ca">anita.ploj@cihr-irsc.gc.ca</a></p>	<p><b>CANADA FOUNDATION FOR INNOVATION</b></p> <p>55 Metcalfe Street, Suite 1100 Ottawa, ON K1P 6L5</p> <p><b>Isabelle Henrie, Vice President</b> Tel: 613-943-1123 Email: <a href="mailto:isabelle.henrie@innovation.ca">isabelle.henrie@innovation.ca</a></p>

<p><b>MCKENZIE LAKE LAWYERS</b></p> <p>140 Fullarton Street Suite 1800 London, ON N6A 5P2</p> <p><b>Michael J. Peerless</b> Tel: 519-667-2644 Email: <a href="mailto:mike.peerless@mckenzielake.com">mike.peerless@mckenzielake.com</a></p> <p><b>Emily Assini</b> Tel: 519-672-5666 Ext. 7359 Email: <a href="mailto:emily.assini@mckenzielake.com">emily.assini@mckenzielake.com</a></p> <p>Class Counsel for Representative Plaintiff</p>	<p><b>NORTON ROSE FULBRIGHT CANADA LLP</b></p> <p>222 Bay Street, Suit 3000 Toronto, ON M5K 1E7</p> <p><b>Evan Cobb</b> Tel: 416-216-1929 Email: <a href="mailto:evan.cobb@nortonrosefulbright.com">evan.cobb@nortonrosefulbright.com</a></p> <p>Lawyer for Ernst &amp; Young Inc. in its capacity as Monitor of Bondfield Construction Company Limited</p>
<p><b>ALLAN SNELLING LLP</b></p> <p>340 March Road, Suite 600 Ottawa, ON K2K 2E4</p> <p><b>David Contant</b> Tel: 613-270-8600 Email: <a href="mailto:dcontant@compellingcounsel.com">dcontant@compellingcounsel.com</a></p> <p>Lawyer for Cy Rheault Construction Limited</p>	<p><b>HUGH CONNELLY LAW</b></p> <p>92 CentrepoinTE Drive Nepean, ON K2G 6B1</p> <p><b>Hugh Connelly</b> Tel: 613-723-7007 Email: <a href="mailto:info@hughconnellylaw.com">info@hughconnellylaw.com</a></p> <p>Lawyer for Lindsay Lotan</p>
<p><b>HAMEED LAW</b></p> <p>43 Florence Street Ottawa, ON K2P 0W6</p> <p><b>Yavar Hameed</b> Tel: 613-232-2688 Email: <a href="mailto:yhameed@hameedlaw.ca">yhameed@hameedlaw.ca</a></p> <p>Lawyer for Issyakha Camara</p>	<p><b>DEVRY SMITH FRANK LLP</b></p> <p>95 Barber Greene Road, Suite 100 Toronto, ON M5C 3E9</p> <p><b>David Schell</b> Tel: 416-446-5096 Email: <a href="mailto:david.schell@devrylaw.ca">david.schell@devrylaw.ca</a></p> <p>Lawyer for Zhiju Zhu</p>

<p><b>DIAMOND AND DIAMOND LAWYERS</b></p> <p>255 Consumers Road, 5<sup>th</sup> Floor Toronto, ON M2J 1R4</p> <p><b>Simon Diamond</b> Tel: 1-800-567-4878 Ext. 207 Email: <a href="mailto:simon@diamondlaw.ca">simon@diamondlaw.ca</a></p> <p>Lawyer for Petra Spencer</p>	<p><b>LAMER STICKLAND LLP</b></p> <p>101 Worthington Street East North Bay, ON P1B 8G6</p> <p><b>Geoffrey Larmer</b> Tel: 705-478-8100 Email: <a href="mailto:larmer@larmerstickland.com">larmer@larmerstickland.com</a></p> <p>Lawyer for Nina Kucheran and Mary-Catherine Kucheran</p>
<p><b>CITY OF GREATER SUDBURY</b></p> <p>P.O. Box 5000, Station 'A' 200 Brady Street Sudbury, ON P3A 5P3</p> <p><b>Carolyn A. Dawe, Assistant City Solicitor</b> Tel: 705-674-4455 Ext. 4545 Email: <a href="mailto:carolyn.dawe@greatersudbury.ca">carolyn.dawe@greatersudbury.ca</a></p>	<p><b>MARSH CANADA LIMITED</b></p> <p>120 Bremner Boulevard, Suite 800 Toronto, ON M5J 0A8</p> <p><b>Murray Davidson, Senior Vice-President</b> Tel: 416-349-4354 Email: <a href="mailto:murray.s.davidson@marsh.com">murray.s.davidson@marsh.com</a></p>
<p><b>MARKEL CANADA LIMITED</b></p> <p>200 Wellington Street West, Suite 400 Toronto, ON M5V 3C7</p> <p><b>Maeve O'Malley, Senior Claims Specialist</b> Tel: 416-601-2477 Email: <a href="mailto:maeve.omalley@markel.com">maeve.omalley@markel.com</a></p>	<p><b>DOOLEY LUCENTI LLP</b></p> <p>10 Checkley Street Barrie, ON L4N 1W1</p> <p><b>Scott R. Fairley</b> Tel: 705-792-7963 Email: <a href="mailto:sfairley@dllaw.ca">sfairley@dllaw.ca</a></p> <p>Lawyer for Cladco Limited</p>

<p><b>GOODMANS LLP</b></p> <p>Bay Adelaide Centre 333 Bay Street, Suite 3400 Toronto, ON M5H 2S7</p> <p><b>Gale Rubenstein</b> Tel: 416-597-4148 Email: <a href="mailto:grubenstein@goodmans.ca">grubenstein@goodmans.ca</a></p> <p><b>Bradley Wiffen</b> Tel: 416-597-4208 Email: <a href="mailto:bwiffen@goodmans.ca">bwiffen@goodmans.ca</a></p> <p><b>Michael Wilson</b> Tel: 416-597-4130 Email: <a href="mailto:mwilson@goodmans.ca">mwilson@goodmans.ca</a></p> <p>Lawyers for Financial Services Regulatory Authority</p>	<p><b>MCKENZIE LAKE LAWYERS LLP</b></p> <p>140 Fullarton Street, Suite 1800 London, ON N6A 5P2</p> <p><b>Michael J. Peerless</b> Tel: 519-667-2644 Email: <a href="mailto:mike.peerless@mckenzielake.com">mike.peerless@mckenzielake.com</a></p> <p><b>Matthew D. Baer</b> Tel: 519-667-2646 Email: <a href="mailto:matt.baer@mckenzielake.com">matt.baer@mckenzielake.com</a></p> <p><b>Emily Assini</b> Tel: 519-672-5666 Email: <a href="mailto:emily.assini@mckenzielake.com">emily.assini@mckenzielake.com</a></p> <p>Lawyers for Sarah Connell</p>
<p><b>ATTORNEY GENERAL FOR ONTARIO</b></p> <p>Crown Law Office - Civil 720 Bay Street, 8<sup>th</sup> Floor Toronto, ON M7A 2S9</p> <p><b>Shahana Kar</b> Tel: 416-571-2100 Email: <a href="mailto:shahana.kar@ontario.ca">shahana.kar@ontario.ca</a></p> <p><b>Jonathan Sydor</b> Tel: 416-689-8279 Email: <a href="mailto:jonathan.sydor@ontario.ca">jonathan.sydor@ontario.ca</a></p> <p>Lawyer for Her Majesty the Queen in Right of Ontario</p>	<p><b>KSV RESTRUCTURING INC.</b></p> <p>150 King Street West, Suite 2308 Toronto, ON M5H 1J9</p> <p><b>David Sieradzki</b> Tel: 416-428-7211 Email: <a href="mailto:dsieradzki@ksvadvisory.com">dsieradzki@ksvadvisory.com</a></p> <p><b>Bobby Kofman</b> Tel: 416-282-6228 Email: <a href="mailto:bkofman@ksvadvisory.com">bkofman@ksvadvisory.com</a></p> <p>Financial advisors for LUFA</p>



<p><b>CANADIAN ASSOCIATION OF UNIVERSITY TEACHERS</b></p> <p>2705, promenade Queensview Drive Ottawa, ON K2B 8K2</p> <p><b>Sarah Godwin</b> Tel: 613-820-2270 Email: <a href="mailto:godwin@caut.ca">godwin@caut.ca</a></p>	<p><b>THORNELOE UNIVERSITY</b></p> <p>935 Ramsey Lake Road Sudbury, ON P3E 2C6 Tel: (705) 673-1730</p> <p><b>Dr. John Gibaut, President</b> Email: <a href="mailto:president@thorneloe.ca">president@thorneloe.ca</a></p>
<p><b>GOWLING WLG (CANADA) LLP</b></p> <p>1 First Canadian Place 100 King Street West, Suite 1600 Toronto, ON M5X 1G5</p> <p><b>Virginie Gauthier</b> Tel: 416-844-5391 Email: <a href="mailto:virginie.gauthier@gowlingwlg.com">virginie.gauthier@gowlingwlg.com</a></p> <p><b>Thomas Gertner</b> Tel: 416-369-4618 Email: <a href="mailto:thomas.gertner@gowlingwlg.com">thomas.gertner@gowlingwlg.com</a></p> <p>Lawyers for Lakehead University</p>	<p><b>XEROX CANADA LTD.</b></p> <p>20 York Mills Road, Suite 500 Toronto, ON M2P 2C2</p> <p><b>Stephanie Grace, Senior Legal Counsel</b> Tel: 416-250-3917 Email: <a href="mailto:stephanie.grace@xerox.com">stephanie.grace@xerox.com</a></p>
<p><b>POWER LAW LLP</b></p> <p>130 Albert Street, #1103 Ottawa, ON K1P 5G4</p> <p><b>Francis Poulin</b> Tel: 613-702-5569 Email: <a href="mailto:fpoulin@powerlaw.ca">fpoulin@powerlaw.ca</a></p> <p><b>Charlotte Servant-L'Heureux</b> Tel: N/A Email: <a href="mailto:cservantlheureux@powerlaw.ca">cservantlheureux@powerlaw.ca</a></p> <p>Lawyers for the Assemblée de la francophonie de l'Ontario</p>	<p><b>AIRD &amp; BERLIS LLP</b></p> <p>Brookfield Place 181 Bay Street, Suite 1800 Toronto, Ontario M5J 2T9</p> <p><b>Steven L. Graff</b> Tel: 416-865-7726 Email: <a href="mailto:sgraff@airdberlis.com">sgraff@airdberlis.com</a></p> <p><b>Jonathan Yantzi</b> Tel: 416-865-4733 Email: <a href="mailto:jyantzi@airdberlis.com">jyantzi@airdberlis.com</a></p> <p>Lawyers for the David Harquail and the Harquail family, The Goodman Family Foundation, Rob McEwen and The Bharti Charitable Foundation</p>

**FARBER GROUP INC.**

150 York Street, Suite 1600  
Toronto, Ontario M5H 3S5

**Allan Nackan**

Tel: 416-496-3732

Email: [anackan@farber.com](mailto:anackan@farber.com)

**Hylton Levy**

Tel: 416-496-3070

Email: [hlevy@farbergroup.com](mailto:hlevy@farbergroup.com)

Financial advisors for Thorneloe University

## E-Service List

[djmiller@tgf.ca](mailto:djmiller@tgf.ca); [mgrossell@tgf.ca](mailto:mgrossell@tgf.ca); [धारलंद@tgf.ca](mailto:धारलंद@tgf.ca); [ahanrahan@tgf.ca](mailto:ahanrahan@tgf.ca);  
[sharon.s.hamilton@ca.ey.com](mailto:sharon.s.hamilton@ca.ey.com); [michael.nathaniel@ca.ey.com](mailto:michael.nathaniel@ca.ey.com); [posborne@litigate.com](mailto:posborne@litigate.com);  
[dsalter@litigate.com](mailto:dsalter@litigate.com); [ataylor@stikeman.com](mailto:ataylor@stikeman.com); [lpillon@stikeman.com](mailto:lpillon@stikeman.com); [bmuller@stikeman.com](mailto:bmuller@stikeman.com);  
[michael-kennedy@hicksmorley.com](mailto:michael-kennedy@hicksmorley.com); [nmacparland@dwpv.com](mailto:nmacparland@dwpv.com); [nrenner@dwpv.com](mailto:nrenner@dwpv.com);  
[pamela.huff@blakes.com](mailto:pamela.huff@blakes.com); [aryo.shalviri@blakes.com](mailto:aryo.shalviri@blakes.com); [sbrotman@fasken.com](mailto:sbrotman@fasken.com);  
[dchochla@fasken.com](mailto:dchochla@fasken.com); [mstephenson@fasken.com](mailto:mstephenson@fasken.com); [george@chaitons.com](mailto:george@chaitons.com); [gary@chaitons.com](mailto:gary@chaitons.com);  
[dwright@rwbh.ca](mailto:dwright@rwbh.ca); [sphilpott@goldblattpartners.com](mailto:sphilpott@goldblattpartners.com); [csinclair@goldblattpartners.com](mailto:csinclair@goldblattpartners.com);  
[thenry@wrighthenry.ca](mailto:thenry@wrighthenry.ca); [diane.winters@justice.gc.ca](mailto:diane.winters@justice.gc.ca); [mkaplan@foglers.com](mailto:mkaplan@foglers.com);  
[vdare@foglers.com](mailto:vdare@foglers.com); [jfried@foglers.com](mailto:jfried@foglers.com); [richard.u.dupuis@desjardins.com](mailto:richard.u.dupuis@desjardins.com);  
[gregory\\_segal@dell.com](mailto:gregory_segal@dell.com); [jbellissimo@cassels.com](mailto:jbellissimo@cassels.com); [jblackburn@cassels.com](mailto:jblackburn@cassels.com);  
[smoher@cassels.com](mailto:smoher@cassels.com); [n.j.t.smith@snolab.ca](mailto:n.j.t.smith@snolab.ca); [jabols@mirarco.org](mailto:jabols@mirarco.org); [dmorrison@cemi.ca](mailto:dmorrison@cemi.ca);  
[jcorsi@jcorsi.com](mailto:jcorsi@jcorsi.com); [jlucaato@fmcl.ca](mailto:jlucaato@fmcl.ca); [georgecaufin@accelelectric.com](mailto:georgecaufin@accelelectric.com);  
[dpresta@bianchipresta.com](mailto:dpresta@bianchipresta.com); [pariselaw@unitz.ca](mailto:pariselaw@unitz.ca); [spisani@bellnet.ca](mailto:spisani@bellnet.ca); [jennifer.bell3@ontario.ca](mailto:jennifer.bell3@ontario.ca);  
[sroberts@curie.org](mailto:sroberts@curie.org); [jjarvis@curie.org](mailto:jjarvis@curie.org); [carolyn.dawe@greatersudbury.ca](mailto:carolyn.dawe@greatersudbury.ca);  
[mike.peerless@mckenzielake.com](mailto:mike.peerless@mckenzielake.com); [emily.assini@mckenzielake.com](mailto:emily.assini@mckenzielake.com);  
[info@hughconnellylaw.com](mailto:info@hughconnellylaw.com); [yhameed@hameedlaw.ca](mailto:yhameed@hameedlaw.ca); [simon@diamondlaw.ca](mailto:simon@diamondlaw.ca);  
[murray.s.davidson@marsh.com](mailto:murray.s.davidson@marsh.com); [maeve.omalley@markel.com](mailto:maeve.omalley@markel.com);  
[evan.cobb@nortonrosefulbright.com](mailto:evan.cobb@nortonrosefulbright.com); [mwright@wrighthenry.ca](mailto:mwright@wrighthenry.ca); [bscott@wrighthenry.ca](mailto:bscott@wrighthenry.ca);  
[amacfarlane@blg.com](mailto:amacfarlane@blg.com); [lwakulowsky@blg.com](mailto:lwakulowsky@blg.com); [sfairley@dllaw.ca](mailto:sfairley@dllaw.ca);  
[michelle.pottruff@ontario.ca](mailto:michelle.pottruff@ontario.ca); [mmartin@cupe.ca](mailto:mmartin@cupe.ca); [grubenstein@goodmans.ca](mailto:grubenstein@goodmans.ca);  
[bwiffen@goodmans.ca](mailto:bwiffen@goodmans.ca); [mwilson@goodmans.ca](mailto:mwilson@goodmans.ca); [dcontant@compellingcounsel.com](mailto:dcontant@compellingcounsel.com);  
[david.schell@devrylaw.ca](mailto:david.schell@devrylaw.ca); [shahana.kar@ontario.ca](mailto:shahana.kar@ontario.ca); [customerservice@lenovofs.ca](mailto:customerservice@lenovofs.ca);  
[tushara.weerasooriya@mcmillan.ca](mailto:tushara.weerasooriya@mcmillan.ca); [stephen.brown-okruhlik@mcmillan.ca](mailto:stephen.brown-okruhlik@mcmillan.ca);  
[matthew.deamorim@mcmillan.ca](mailto:matthew.deamorim@mcmillan.ca); [dwilk@zayo.com](mailto:dwilk@zayo.com); [dsieradzki@ksvadvisory.com](mailto:dsieradzki@ksvadvisory.com);  
[bkofman@ksvadvisory.com](mailto:bkofman@ksvadvisory.com); [mgold@kmlaw.ca](mailto:mgold@kmlaw.ca); [jharnum@kmlaw.ca](mailto:jharnum@kmlaw.ca);  
[jules.monteyne@blakes.com](mailto:jules.monteyne@blakes.com); [anthony.golding@ontario.ca](mailto:anthony.golding@ontario.ca); [larmer@larmerstickland.com](mailto:larmer@larmerstickland.com);  
[aclaude@sheppardclaude.ca](mailto:aclaude@sheppardclaude.ca); [president@thorneloe.ca](mailto:president@thorneloe.ca); [kenneth.kraft@dentons.com](mailto:kenneth.kraft@dentons.com);  
[daniel.loberto@dentons.com](mailto:daniel.loberto@dentons.com); [linda.chen@ipc.on.ca](mailto:linda.chen@ipc.on.ca); [isabelle.henrie@innovation.ca](mailto:isabelle.henrie@innovation.ca);  
[wael.rostom@mcmillan.ca](mailto:wael.rostom@mcmillan.ca); [peter.giddens@mcmillan.ca](mailto:peter.giddens@mcmillan.ca); [guneev.bhinder@mcmillan.ca](mailto:guneev.bhinder@mcmillan.ca);  
[ahatnay@kmlaw.ca](mailto:ahatnay@kmlaw.ca); [sedmonds@kmlaw.ca](mailto:sedmonds@kmlaw.ca); [jmaclellan@blg.com](mailto:jmaclellan@blg.com);  
[mike.peerless@mckenzielake.com](mailto:mike.peerless@mckenzielake.com); [matt.baer@mckenzielake.com](mailto:matt.baer@mckenzielake.com);  
[emily.assini@mckenzielake.com](mailto:emily.assini@mckenzielake.com); [cgodkewitsch@goldblattpartners.com](mailto:cgodkewitsch@goldblattpartners.com);  
[jonathan.sydor@ontario.ca](mailto:jonathan.sydor@ontario.ca); [kennethlarocque@hotmail.com](mailto:kennethlarocque@hotmail.com); [mbaker@bakerlawyers.com](mailto:mbaker@bakerlawyers.com);  
[aluzhetskyy@bakerlawyers.com](mailto:aluzhetskyy@bakerlawyers.com); [anita.ploj@cihr-irsc.gc.ca](mailto:anita.ploj@cihr-irsc.gc.ca); [godwin@caut.ca](mailto:godwin@caut.ca);  
[nlevine@cassels.com](mailto:nlevine@cassels.com); [virginie.gauthier@gowlingwlg.com](mailto:virginie.gauthier@gowlingwlg.com); [thomas.gertner@gowlingwlg.com](mailto:thomas.gertner@gowlingwlg.com);  
[rmoses@mindengross.com](mailto:rmoses@mindengross.com); [stephanie.grace@xerox.com](mailto:stephanie.grace@xerox.com); [fpoulin@powerlaw.ca](mailto:fpoulin@powerlaw.ca);  
[cservantheureux@powerlaw.ca](mailto:cservantheureux@powerlaw.ca); [dstampley@wrighthenry.ca](mailto:dstampley@wrighthenry.ca); [patricia.sauvé-mccuan@nserc-crsng.gc.ca](mailto:patricia.sauvé-mccuan@nserc-crsng.gc.ca);  
[patricia.sauvé-mccuan@sshrc-crsh.gc.ca](mailto:patricia.sauvé-mccuan@sshrc-crsh.gc.ca); [sgraff@airdberlis.com](mailto:sgraff@airdberlis.com);  
[lyantzi@airdberlis.com](mailto:lyantzi@airdberlis.com); [anackan@farber.com](mailto:anackan@farber.com); [hlevy@farbergroup.com](mailto:hlevy@farbergroup.com)

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF **LAURENTIAN UNIVERSITY OF SUDBURY**

**INDEX**

<b>TAB</b>	<b>DOCUMENT</b>
1.	Affidavit of Fabrice Colin, sworn March 25th, 2021
A.	Exhibit A - James L. Turk, <i>The Landscape of the Contemporary University</i> , (2017) <i>Canadian Journal of Communication</i> Vol 42 3-12, online < <a href="https://www.cjc-online.ca/index.php/journal/article/view/3202/3320">https://www.cjc-online.ca/index.php/journal/article/view/3202/3320</a> >
B.	Exhibit B - <i>A Manual Governing the Distribution of Ontario Government Operating Grants to Ontario Universities and University-Related Institutions (Formula Manual) 2009-10</i> , issued by Postsecondary Finance & Information Management Branch Ministry of Training, Colleges and Universities Toronto, Ontario, dated October 2009.
C.	Exhibit C - Laurentian University Strategic Plan, 2018-2023. online: < <a href="https://www4.laurentian.ca/strategicplan/plan/">https://www4.laurentian.ca/strategicplan/plan/</a> >
D.	Exhibit D - Pierre Mercier and Victoria Díaz, <i>Costs and Benefits of Bilingualism at the University of Ottawa</i> (May 2014), online: < <a href="https://www.uottawa.ca/institutional-research-planning/sites/www.uottawa.ca.institutional-research-planning/files/costsandbenefitsofbilingualismatuottawa2014-04-26_000.pdf">https://www.uottawa.ca/institutional-research-planning/sites/www.uottawa.ca.institutional-research-planning/files/costsandbenefitsofbilingualismatuottawa2014-04-26_000.pdf</a> >
E.	Exhibit E - Laurentian's website content titled "Our Tricultural Mandate", online: < <a href="https://laurentian.ca/faculty/arts/our-tricultural-mandate#:~:text=The%20mandate%20was%20stated%20as,needs%20of%20First%20Nation%20students.%E2%80%9D">https://laurentian.ca/faculty/arts/our-tricultural-mandate#:~:text=The%20mandate%20was%20stated%20as,needs%20of%20First%20Nation%20students.%E2%80%9D</a> >
F.	Exhibit F - Laurentian website posting: "Laurentian University balances budget for seventh consecutive year" online: < <a href="https://laurentian.ca/budget2017">https://laurentian.ca/budget2017</a> >
G.	Exhibit G - Laurentian website posting: "2019-2020 Laurentian University Budget", online: < <a href="https://laurentian.ca/president/budget-2019-2020#:~:text=The%20Laurentian%20University%20Board%20of,our%202018%2D23%20strategic%20plan">https://laurentian.ca/president/budget-2019-2020#:~:text=The%20Laurentian%20University%20Board%20of,our%202018%2D23%20strategic%20plan</a> >

H.	Exhibit H - Ontario University Class Sizes 2018
I.	Exhibit I - Full-Time Equivalent Student / Faculty Ratios 2016-2017 to 2019-2020
J.	Exhibit J - Expenditures per Full-Time Equivalent Student 2019-2020, by Function
K.	Exhibit K - Faculty Salaries as a Percentage of Total Operating Expenses
L.	Exhibit L - Financial Summary 2014-2015 to 2019-2020
M.	Exhibit M - Revenue Per Student 2010-2011 to 2019-2020
N.	Exhibit N - Faculty and Salary statistics by Gender, Rank, Institution and Age groups
O.	Exhibit O - Course Cancellation Fees

# Tab 1

**ONTARIO  
SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

IN THE MATTER OF THE *COMPANIES' CREDITORS  
ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR  
ARRANGEMENT OF **LAURENTIAN UNIVERSITY OF SUDBURY**

**AFFIDAVIT OF DR. FABRICE COLIN**  
(Sworn March 25th, 2021)

**Contents**

- I. INTRODUCTION ..... 2
- II. THE NATURE AND IMPORTANCE OF UNIVERSITIES..... 3
  - A. Collegial Governance, Academic Freedom and Tenure ..... 3
- III. LAURENTIAN’S TRICULTURAL AND BILINGUAL MANDATE ..... 7
- IV. ACADEMIC RESTRUCTURING ..... 12
  - A. Historical Restructuring Efforts..... 13
  - B. Number of Undergraduate Programs ..... 13
  - C. Number of Courses Offered in Winter 2021 ..... 15
  - D. Class Sizes ..... 16
  - E. Ratio of Students to Faculty ..... 17
  - F. Costs Per Student..... 17
  - G. Faculty Costs and Operating Expenses..... 18
  - H. Revenue per Student ..... 24
- V. LUFAs and the COLLECTIVE AGREEMENT ..... 24
  - A. Comparison of the Collective Agreement to others in the sector ..... 24
  - B. Financial Exigency ..... 25
  - C. Grievances ..... 26
  - D. Collective Bargaining and Financial Disclosure..... 36
- VI. OTHER RESPONSES ..... 42
  - A. Retirement Health Benefits Plan..... 42
  - B. Working Retirees ..... 42
  - C. Class Cancellation Fees ..... 43

I, **FABRICE COLIN**, of the City of Sudbury, in the Province of Ontario, **MAKE**

**OATH AND SAY AS FOLLOWS:**

**I. INTRODUCTION**

1. I am a tenured Associate Professor at Laurentian University (“**Laurentian**” or the “**University**”) in Sudbury and I teach in the Faculty of Science Engineering and Architecture in the mathematiques et informatique Department. I have been a member of the faculty at Laurentian since 2005.
2. I am a member of the bargaining unit of academic employees of Laurentian which is represented by the Laurentian University Faculty Association (“**LUFA**”). I am currently the President of LUFA, a position I have occupied since April 2018. Previously I was a member of the LUFA Board of Directors starting in 2009 and a member of the LUFA Bargaining Team for its renewal collective agreements in each of 2011, 2014 and 2017.
3. As the President of LUFA, I am a member of the Laurentian Senate and have held such position since April 2018. Prior to being elected LUFA President, I was an elected member of Senate from September, 2017. I am also an ex officio member of the Academic Planning Committee of Senate (“**ACAPLAN**”) and a member of the University Accounts and the Teaching and Learning committees of Senate.
4. As the President of LUFA I also hold a non-voting position as a member of the Laurentian Board of Governors and as a member of the Finance Committee.



5. As such, I have knowledge of the matters hereinafter deposed to, save where I have obtained information from others. Where I have obtained information from others, I have stated the source of the information and believe it to be true.
6. This affidavit is sworn on behalf of LUFA, a principle stakeholder of the University's proceeding under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "CCAA"), and in reply to the affidavit of Robert Haché (the "**Haché Affidavit**") filed in support of Laurentian's application for the Initial Order.

## II. THE NATURE AND IMPORTANCE OF UNIVERSITIES

### A. *Collegial Governance, Academic Freedom and Tenure*

7. It must be underscored that universities are not businesses. Universities are institutions dedicated to the advancement of human knowledge, the education of persons for all aspects of their current and future lives, and the preservation and transmission of our cultural and intellectual heritage. The fundamental role universities play in a democratic society, and their customs and operations that have evolved over the past several hundred years, must be given central consideration in the initiative to reorganize Laurentian University.
8. Laurentian University, like nearly all other Ontario universities, is incorporated by a unique statute. As noted in the Haché Affidavit, Laurentian was formed on March 28, 1960 pursuant to *An Act to Incorporate Laurentian University of Sudbury*, S.O. 1960, c. 151 C. 154 ("**Act**", attached at Tab A to the Haché Affidavit) which established the Board and the Senate.
9. Under s. 18(1) of the Act, Laurentian's Board of Governors is responsible for the "government, financial management and control of the University and of its officers, servants and agents, its property, revenues, expenditures, business and affairs."

10. Laurentian's Senate is exclusively charged with responsibility for the educational policy of the University under s. 21. Only when the Senate seeks to expend funds and establish facilities is its responsibility for educational policy subject to the approval of the Board:

**21. The Senate is responsible for the educational policy of the University, and, with the approval of the Board in so far as the expenditure of funds and establishment of facilities are concerned, may create faculties, schools, institutes, departments, chairs or courses of instruction within the University, may create faculty councils to act as committees which may recommend to the Senate regulations respecting the admission of the students, courses of study and requirements for graduation, may pass by-laws, resolutions and regulations in respect of matters in this section referred to, and may from time to time amend or replace any of its by-laws, resolutions and regulations, and, without limiting the generality of the foregoing, the Senate has power,**

...

**22. In addition to such other powers and duties as are expressly mentioned in this Act, the Senate shall,**

- a) provide for the regulation and conduct of its proceedings, including the determination of a quorum necessary for the transaction of business;
- b) provide for the convening and conduct of such Convocations as may be requisite for the purposes set out in this Act;
- c) recommend to the Board the federation or affiliation of any university or college, the dissolution or suspension of any such federation or affiliation or the modification or alteration of the terms thereof;
- d) consider and determine, on the recommendations of the respective faculty and school councils, the courses of study in all faculties and schools;**
- e) provide, if deemed necessary by the Senate, for an executive committee, which shall act in the name and on behalf of the Senate, whose constitution and powers shall be as the Senate may from time to time determine;
- f) consider all such matters as are reported to it by any faculty council and communicate its opinion or action thereon to the faculty council;
- g) make rules and regulations for the management and conduct of the library, and prescribe the duties of the Librarian;
- h) make such changes in the composition of the Senate as may be deemed expedient; provided that no change shall be made that affects the rights of representation thereon of a federated university or college, unless the change is assented to by the federated university or college affected by the change and is approved by the Board.

**[emphasis added]**

11. This dual governance structure is called bi-cameralism. As early as 1906, the Flavelle Commission in Ontario established the foundation for bicameral governance, assigning

authority for academic matters to faculty and academic administrators, and authority for the administrative affairs of the institution to a board. This bicameral governance system enshrines the principle and practice of collegial governance, fundamental to Canadian university structures, in which members of the faculty have a strong voice in the academic governance of the university.

12. Collegial governance is the active participation of faculty in academic governance structures, such as departmental committees and Senate. It is about ensuring quality education by providing that through their representation and participation on academic governance bodies it is the faculty, and not administrators, who play the decisive role in making academic decisions and setting academic policy.
13. Collegial governance has strengthened over time. As recently noted by the Ontario Divisional Court in *Canadian Federation of Students v. Ontario*, 2019 ONSC 6658 (currently under appeal to the Ontario Court of Appeal):

[47] Increased enrollments did not shrink back to pre-war levels in later years. Getting a university education became increasingly common. By the 1960s the “massification” of higher education was well underway in Canada.

[48] In this context, both faculty and students demanded greater participation in university governance, and in 1966 the Duff-Bergdahl Report[8] recommended that these demands be addressed by adding faculty and student representatives to governing bodies within the university. The result did not displace the core governance principles of autonomy and bicameralism. Rather, participation by faculty and students was introduced and increased at all levels of university governance within the existing structure as a result of democratization initiatives following the Duff-Bergdahl Report of 1966.

14. Collegial governance is foundational to academic freedom, which is at the heart of the university mission. Academic freedom ensures that in their teaching, research, scholarship, publication, participation in the affairs of the university, and exercise of their broader rights

as citizens, academics are not curtailed or censored by the administration, by colleagues, or by outside bodies or individuals.

15. Attached to this affidavit at **Exhibit “A”** is a true copy of a 2017 article authored by Jim Turk titled *The Landscape of the Contemporary University* which describes academic freedom as having has four core elements:

The first two features are the freedom to teach and the freedom to conduct research based on each academic’s best professional judgment, not beholden to prevailing orthodoxy or outside interests. The third element is “extramural” academic freedom—the ability of academics to exercise their rights as citizens without sanction by the university administration or board of governors. The final element is “intramural” academic freedom—the right to comment publicly on any aspect of the university, which is necessary if the university’s academic life is to be collegially self-governed.

16. The 1997 UNESCO Recommendation Concerning the Status of Higher Education Teaching Personnel also explicitly affirms that academic freedom includes the right of faculty “to take part in the governing bodies and to criticize the functioning of higher education institutions, including their own, while respecting the right of other sections of the academic community to participate, and they should also have the right to elect a majority of representatives to academic bodies within the higher education institution.”<sup>1</sup>
17. Tenure represents one of the major procedural safeguards of academic freedom against arbitrary decisions. Tenure refers to the awarding, after a rigorous probationary period, of an indefinite academic appointment that can be terminated only for just cause or under extraordinary circumstances, such as financial exigency or program discontinuation. As

---

<sup>1</sup> Source: UNESCO Recommendation concerning the Status of Higher-Education Teaching Personnel, Paris, 11 November 1997, at para 31; [http://portal.unesco.org/en/ev.php-URL\\_ID=13144&URL\\_DO=DO\\_TOPIC&URL\\_SECTION=201.html](http://portal.unesco.org/en/ev.php-URL_ID=13144&URL_DO=DO_TOPIC&URL_SECTION=201.html)

noted by the Supreme Court of Canada in *McKinney v. University of Guelph*, [1990] 3 S.C.R. 229 at para. 62:

By and large, members of a faculty begin their careers in university in their late 20s to mid-30s and with retirement age at 65 this means that they continue on staff for some thirty to thirty-five years. During this period, they must have a great measure of security of employment if they are to have the freedom necessary to the maintenance of academic excellence which is or should be the hallmark of a university. Tenure provides the necessary academic freedom to allow free and fearless search for knowledge and the propagation of ideas...

Academic freedom and tenure are not ends in themselves or a special privilege, but rights of faculty that are indispensable for the performance of their work and their contribution to the public good. If universities are to fulfill their mission of preserving, disseminating, and advancing knowledge, then faculty must have the right to teach, research, participate in the affairs of the institutions, and to speak freely.

### **III. LAURENTIAN'S TRICULTURAL AND BILINGUAL MANDATE**

18. Laurentian is the only university in Canada that is both northern and bilingual. It is further unique in combining bilingualism with a tricultural mandate (Anglophone, Francophone and Indigenous). The programming required for this mandate comes at a higher cost, but with an equally demonstrable social and economic benefit.
19. All levels of government have acknowledged the requirement and benefit of additional targeted funding to support bilingualism and Indigenous education. Smaller class sizes and student-faculty ratio are the cost of serving a first-generation university population highly represented by Indigenous and Francophone students in a remote area. The Ontario and Federal governments have both historically acknowledged this by means of special grants that target Northern Ontario, Indigenous post-secondary education, and French-language education.

20. Ontario has historically acknowledged the unique role of Northern Ontario universities with special Northern Ontario Grants. Attached to this affidavit at **Exhibit “B”** is a true copy of “*The Ontario Operating Funds Distribution Manual*” for 2009-2010 which details government operating grants to Ontario universities and university-related institutions and it notes (at page 18) that these grants have been provided since 1975-76 to northern institutions:

“...to offset the extra costs faced by these universities. Besides those due to environmental factors, costs include those due to the isolation of northern universities, and the consequent need to maintain a more varied minimum range of programs than would be feasible without extra support.”

21. Attached to this Affidavit at **Exhibit “C”** is a true copy of Laurentian’s Strategic Plan for 2018-2023, approved by the Laurentian Board of Governors in December 2017. The plan lays out a commitment to reconciliation and a comprehensive approach to Indigenous education which requires funding in addition to that provided through “core” operating grants:

Laurentian University will be a leader in the process of reconciliation through transformative postsecondary education and research.

First Nations, Métis and Inuit students find a home away from home at Laurentian University where they excel in all faculties. With campus Elders and more than 25 full-time Indigenous faculty members in various disciplines, departments, and faculties, more Indigenous colleagues are teaching at Laurentian University than any other university in Ontario.

The Indigenous Sharing and Learning Centre (ISLC), which opened on National Aboriginal Day 2017, features the spectacular round-room, inspired by the wigwam, with four entry points facing each of the cardinal directions, and provides state-of-the-art facilities in a variety of spaces, indoors and outdoors. The School of Indigenous Relations is equipping students as leaders to work more effectively with communities by learning about Indigenous worldviews, traditional teachings, theories, and practices. Students will find those crucial perspectives integrated into the curriculum across the faculties at Laurentian University ensuring that all Laurentian students gain a deeper understanding and appreciation of Indigenous peoples, their knowledges and histories, and their relationships to Canadian society. Laurentian University’s Maamwizing Indigenous Research Institute is emerging as a key site for advancing research on these topics.

22. Operating a bilingual university costs more than a single-language institution. Attached at this affidavit as **Exhibit “D”** is a true copy of a 2014 publication by Pierre Mercier and Victoria Díaz titled *Costs and Benefits of Bilingualism at the University of Ottawa* which describes the far-reaching success of a bilingual university and quantifies the incremental costs of doing so (at page 5):

**...it does cost more to operate than a comparably large unilingual institution. The costs are generated by multiple factors. Some are associated with the obligation to maintain a larger number of course sections than would be necessary in a unilingual environment.** When there is a small overflow of students needing access to a certain course, they cannot be added to the existing sections until such time as the size of the overflow fully justifies the opening of an additional section, because of the language barrier. [**emphasis added**]

23. This means that small class sizes and temporary fluctuations in enrolment must be a central factor of academic planning that supports bilingualism and tri-culturalism. In addition to the need for duplication a certain amount of low or fluctuating enrolment in French-language offerings must be expected and planned for.
24. The University of Ottawa study indicates that, as at Laurentian, maintaining parallel course streams entails added costs simply due to duplication in course and program offerings. But at bilingual institutions such as University of Ottawa and Laurentian incremental costs for the additional courses include salary and benefits costs of faculty and of support staff.
25. To ensure the institution is fully bilingual, there are additional expenses that flow from language testing and training for students, faculty and staff. Costs for this type of infrastructure include support staff and administration costs. The cost of duplication also occurs with respect to library resources. Other areas include translation, printing and

publishing, computing services, and additional administration. Other costs are attached to second language training for professors and staff; maintaining two full-fledged library collections by bilingual and qualified librarians and archivists; translating and publishing all public documents; finding and hiring bilingual staff; providing computer software and services in both languages.

26. The study also emphasizes the need for full, broad, and expansive programming to fulfill a bilingual mandate (at page 17):

**...from an equity perspective, it is important that we also address the breadth and quality of programs that are made available to Franco-Ontarians.** Accordingly, it is necessary to expand our educational offerings to address the needs of the francophone community and to ensure that existing programs in French are of the same quality as those offered in English. This implies offering more diverse and advanced courses and programs in French. [**emphasis added**].

27. The study found that the Bilingualism Grant and other grants to support the bilingual mission, including provincial-federal joint funding programs, would have to increase to cover the incremental costs of bilingual programming in place at University of Ottawa in 2014.
28. Both levels of government acknowledge that it is more expensive to fund bilingual, tricultural, and northern education. Academic sustainability in the provision of this type of public service education cannot be narrowly measured by strictly quantitative measures that don't consider these attributes unique to Laurentian, such as cost per student.
29. Francophone, Indigenous and Northern communities face specific access challenges. The need for breadth and quality in a full range of programs identified by the University of Ottawa study as key to equity for Franco-Ontarians is also true for Indigenous students and



students residing in the North who need equitable access to full programming and course electives.

30. The standard enrolment formula for funding is an inadequate model to fund a bilingual and tricultural mandate. Enrolment-based funding is intended to support general operating expenses, but not the specific needs of support to Indigenous students, faculty and staff. Nor does it provide adequate funding for duplication and parallel program streams covering the same curriculum in both languages, and all the subsidiary requirements of bilingualism noted above.
31. The benefits of a bilingual and tricultural mandate far outweigh the costs. The fulfilment of this mandate in the North with a full range of post-secondary education programming greatly improves student access to an equitable range of program options without having to leave their community. It also encourages expertise to stay in the North and enrich its workforce.
32. According to Laurentian's own reporting on the impact of the tricultural mandate, the proportion of students who self-identify as Indigenous continues to increase. Attached to this affidavit at **Exhibit "E"** is a true copy of Laurentian's website content titled "Our Tricultural Mandate" which states:

By 2007, the number of Indigenous students at Laurentian University was estimated at 650, roughly 8% of all undergraduates. In 2014, 12% of students in Arts self-identified as Indigenous (First Nations, Métis or Inuit). Over 70 courses with Indigenous content are now offered annually in a wide range of programs in addition to those offered by the Department of Indigenous Studies. By comparing courses from 2002-04 with new ones from 2013-15, we can get a sense of how the research of Indigenous scholars is enriching and enhancing the existing curriculum.
33. The equity inherent in this mandate also promotes research excellence. The Haché Affidavit cites the most recent rankings from Research InfoSource, in which Laurentian ranked first

in sponsored research income in the undergraduate university category in Canada with \$39.4 million, while the average sponsored research income of similar undergraduate universities is only \$17.4 million.

34. High sponsored research income is an indication of a successful academic mission. In particular, research and graduate work in unique fields specific to the North, and specific to Franco-Ontarian and Indigenous communities in the North, are of immense benefit to Northern Ontario and beyond. These include PhDs and research in Boreal Ecology, Metallurgy and Pre-Cambrian Geology, the online dictionary of Ojibway, and the Maamwizing Indigenous Research Institute.
35. Laurentian's bilingual, tricultural and northern mission are central to its long-term academic sustainability. That mission is also central to government commitment to reconciliation and bilingualism. It must not be jeopardized by reduced programming.

#### **IV. ACADEMIC RESTRUCTURING**

36. Paragraph 8 of the Haché Affidavit states that Laurentian has experienced recurring operational deficits in the millions of dollars each year for "a significant period of time." This is contradictory to the statements made by the administration on its public website. Attached to this affidavit at **Exhibit "F"** is a true copy of an announcement on Laurentian's website regarding its budget for the 2017-2018 with the headline "Laurentian University balances budget for seventh consecutive year." President and Vice-Chancellor Dominic Giroux is quoted as saying "Laurentian has achieved remarkable momentum and success in recent years."

37. On May 1, 2019, Laurentian once again announced approval by the Board of Governors of a balanced budget for 2019-2020. Attached to this affidavit at **Exhibit “G”** is a true copy of the website posting dated May 1, 2019 concerning the 2019-2020 LU budget.

**A. *Historical Restructuring Efforts***

38. The Haché Affidavit states that historical efforts to restructure Laurentian programs has been unsuccessful (at para. 17). LUFA recollects only two genuine attempts to downsize program offerings. These prior efforts were opposed by LUFA, other academics including in at least one of the cases a Dean, and other employee groups because Laurentian administration has attempted to push through changes based on flawed data and with a lack of transparency.
39. In 2020 LUFA challenged the Laurentian administration’s unilateral suspension of admission to certain programs on the grounds that such decisions fall within the statutory powers of the Senate. LUFA’s challenge is the subject of an application for judicial review in Divisional Court which is stayed by this CCAA proceeding.

**B. *Number of Undergraduate Programs***

40. Paragraphs 12-13 and 293(d) of the Haché Affidavit assert that the academic programming offered by Laurentian is not sustainable in its current form and cites the following aggregate enrollment numbers in its 132 programs to support the conclusion that programs should be cut: approximately 25% of students are enrolled in the top five programs, approximately 62% are enrolled in the top 25 programs and 83% are enrolled in the top 50 programs. Laurentian has overstated the number of programs and failed to explain multiple factors relevant to enrolment.
41. The Haché Affidavit reports that there are 132 undergraduate programs, however this figure

is not supported by publicly available resources. The Laurentian website lists 132 English programs and 77 French programs (not including programs at the Federated Universities), but these numbers count *all* specializations, majors, and concentrations - resulting in double or triple counting of the same program in some instances. After reducing this multiplication of programs (for example History appears to have 3 programs - a Specialization, a Major, and a Concentration), there appears to be 73 English programs and 39 French programs, totalling 112 undergraduate programs – not 132.

42. The Ontario University Application Centre (“OUAC”) poses yet another picture about the total number of programs. For Laurentian, OUAC lists 169 programs, including Online programs (12) and the School of Education’s 27 different English options. Excluding Online programs and reducing Education’s English options to 2 (Jr. and Intermediate), OUAC lists 105 programs, 66 in English and 39 in French. Of these, several are housed at the Federated Universities: 7 in English and 2 in French. Excluding the Federated universities’ programs, the total number of Laurentian programs listed on the OUAC portal is 96: 59 in English and 37 in French.
43. For a number of reasons, citing the overall number of programs to substantiate a need for cuts is misleading:
  - a. Some programs have low overall enrolment, but high enrolment in select courses that service necessary course work for students in other programs;
  - b. Laurentian is a bilingual university and providing courses in French is integral, notwithstanding the lower demand for and enrollment in such courses; and

- c. Program enrolment does not account for students who have minors in the program, or students outside the program who take elective courses within it.
44. It is also not clear whether the statistics noted in the Haché Affidavit include the programs of the Federated Universities. In LUFA's view programs offered at the Federated Universities should be excluded because their faculty members are not paid by Laurentian.

**C. *Number of Courses Offered in Winter 2021***

45. The figures cited at paragraph 13 of the Haché Affidavit have overstated the current course offerings very substantially, which appears to be because of the inclusion of courses offered by Laurentian's partners Hearst College, Cambrian College, Northern College, St. Lawrence College, and Sault College, and the Federated Universities and the Northern Ontario School of Medicine ("NOSM").
46. Based on data obtained from the University's central information (accessible to Laurentian faculty and administration), Laurentian is offering a total of 944 courses for Winter 2021 (as opposed to 1,902 referenced in the Haché Affidavit, at para 13):
- a. 827 undergraduate courses, which includes:
    - i. 29 fourth-year courses designated as an "Honours" essay/project, "Directed" study/reading, and "Independent" study; and
    - ii. Some courses which are cross-listed with each other, meaning that they appear as two (or sometimes more) courses but are, in practice, offered as a single course; and
  - b. 117 graduate courses.

47. The Federated Universities offer an additional 129 courses in the Winter 2021 term.
48. Of the 827 undergraduate courses in winter 2021, 133 courses have 5 or fewer students, representing 16.1% of all undergraduate courses offered (i.e. 133 out of 827). Of these 133 courses, 93 are fourth year courses that include the following which do not require instruction:
  - a. 11 internships; and
  - b. 23 honours essays, directed readings, independent studies.

**D. Class Sizes**

49. Paragraphs 13 – 15 of the Haché Affidavit assert that class sizes at Laurentian are on average smaller than Canadian universities and that this low enrollment causes financial unsustainability. This is not substantiated.
50. Attached at **Exhibit “H”** is a chart summarizing data from Common University Data Ontario (“**CUDO**”) on class sizes across Ontario universities in 2018. Dividing the total number of undergraduate courses reported for 2018 by the number of undergraduate students shows that Lakehead University has considerably smaller average class size (4.5) than Laurentian (7.4).
51. The average undergraduate class size for Laurentian in first-second year is 36.1 and in third and fourth year is 18.9, as reported in the Maclean’s article cited at paragraph 14 of the Haché Affidavit.<sup>2</sup> The Laurentian numbers are well within the range reported by

---

<sup>2</sup> Source: The average undergraduate class size at Canadian universities, 2017, Maclean’s Canada: <https://www.macleans.ca/education/the-average-undergraduate-class-size-at-canadian-universities>.

MacLean's which range from 23.1 (Moncton) to 127.4 (McMaster) for lower year courses, and from 13.8 (Brandon) to 51.8 (McMaster) for upper year courses.

52. Smaller average class sizes can be explained at least in part because of the offering of French courses which have lower enrolment but are integral to a bilingual institution. It is also necessary to assess programs holistically, rather than as a collection of discrete and unrelated courses.

**E. *Ratio of Students to Faculty***

53. Attached at **Exhibit "I"** is a true copy of a chart showing the ratio of students to faculty at Laurentian and various comparator universities in Ontario between 2016-2017 to 2019-2020, based on data available from Statistics Canada and the Ministry of Colleges and Universities. The chart shows that Laurentian's ratio is at the lower end of the range (21.3 for 2019-2020), but far from the lowest (Hearst at 12.6 for 2019-2020). The greater number of faculty per student is attributable to the northern and bilingual features of Laurentian.

**F. *Costs Per Student***

54. Paragraph 16 of the Haché Affidavit asserts that it costs approximately \$2,000 *more* for Laurentian and the Federated Universities to educate each student per year compared to the average cost across all other Ontario universities, based on data retrieved from Council of Ontario Finance Officers ("COFO"). In LUFA's view it is not appropriate to include the Federated Universities in this analysis – when adjusted to remove the Federated Universities, the \$2,000 figure would decrease significantly to approximately \$700.
55. In any event, the inference in the Haché Affidavit that the higher cost of education per student is because of faculty costs is not supported by the data. Attached at **Exhibit "J"** is a table

using data from COFO on total expenditures per student at Laurentian, which reflects that Laurentian's cost of education per student, is lower (\$22,439, excluding Federated Universities, and \$23,266 including them) than the provincial average (\$23,333). The data also shows that direct operating expenses associated with educating students are not exceptional, considering Laurentian's unique status as a northern, bilingual, and tricultural institution.

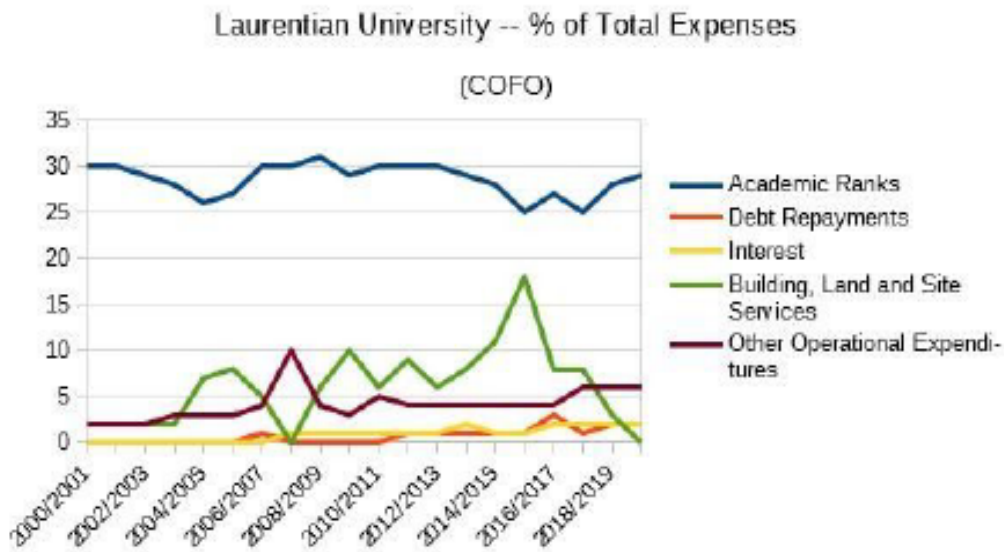
**G. *Faculty Costs and Operating Expenses***

56. Graph 1 below was prepared from data available on COFO's website.<sup>3</sup> It shows the changes of certain categories of expenses as a proportion of Laurentian's total expenses since 2000. Since 2000-2001, Academic Ranks comprised 25%-30% of Laurentian's total annual expenses. In 2019-2020, Academic Ranks comprised 29% of Laurentian's total expenses (the average % since 2000-2001 is 29%).

---

<sup>3</sup> Source: COFO Financial Report of Ontario Universities:  
<http://couprod.tgtsolutions.com:94/customized-reports.aspx>



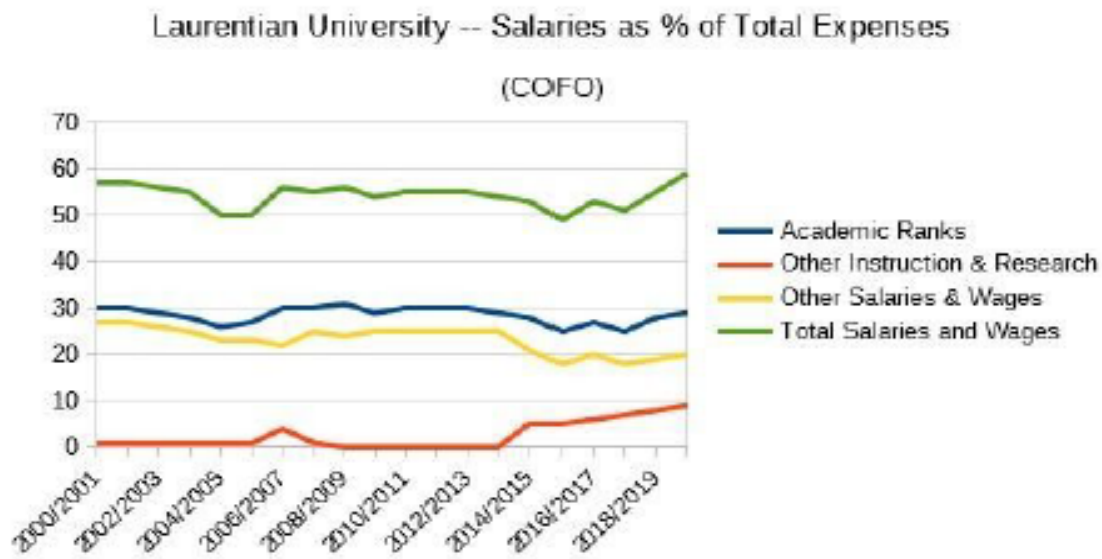
**GRAPH 1**

57. It is notable that an increasing proportion of Laurentian’s total expenses were related to “Building, Land, and Site Services” (“**BLSS**”), reaching a high of 18% in 2015-2016. Laurentian also incurred an increasing proportion of “Other Operational Expenditures” (“**OOE**”). Debt Repayments and Interest payments have also increased significantly. The increase in total BLSS, OOE, Debt Repayments and Interest as a percentage of total annual expenses is reflected in the following table:

Year	BLSS, OOE, Debt Repayments and Interest as a % of Total Annual Expenses
2000-2001	4%
2014-2015	17%
2015-2016	24%
2016-2017	17%
2018-2019	17%
2019-2020	10%

58. Graph 2 was also prepared from data available on COFO's website and shows the changes in categories of salary expenses as a proportion of Laurentian's total expenses since 2000. As a percentage of total expenses, 59% represented all salaries (not including benefits) in 2018-2019, from a low of 49% in 2015-2016.

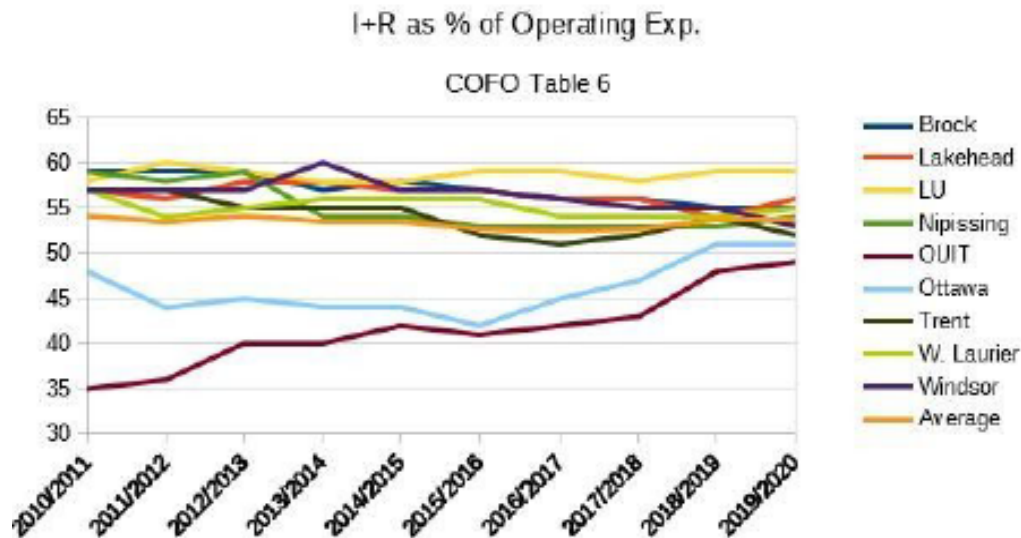
**GRAPH 2**



59. Graphs 1 and 2 reflect that salaries have remained a fairly level component of Laurentian's total annual expenses. Accordingly, any "financial pressure" experienced by Laurentian appears to result from increasing expenditures on construction, debt service costs and other non-payroll related expenses.
60. Paragraph 22 of the Haché Affidavit cites declining enrolment, increased labour and debt service costs as unsustainable, and a reduced administrative staff to focus on potential revenue-generating projects, while academic costs have become unsustainable. This assertion is belied by the data available from COFO.

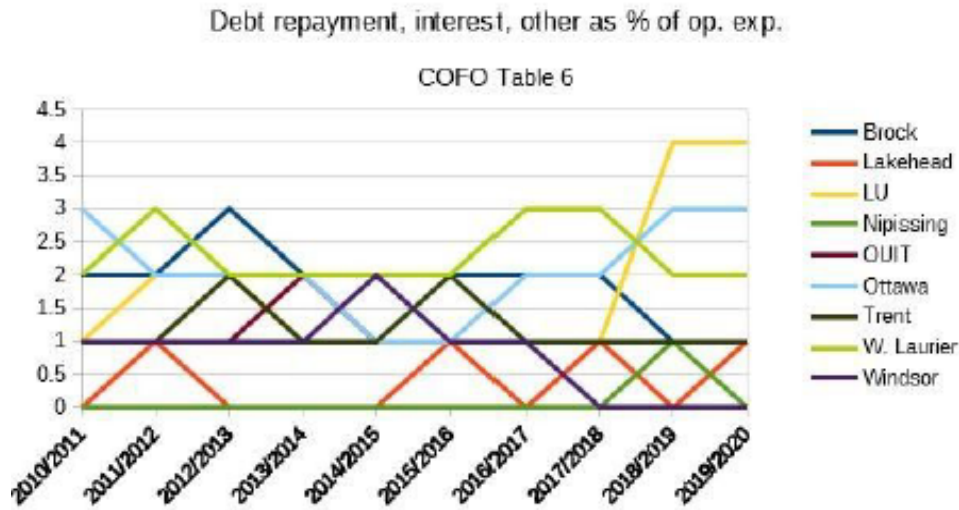
61. Graph 3 shows the Instruction and Research expenses as a percentage of total operating expenses at eight comparator universities in Ontario since 2010-2011:

**GRAPH 3**



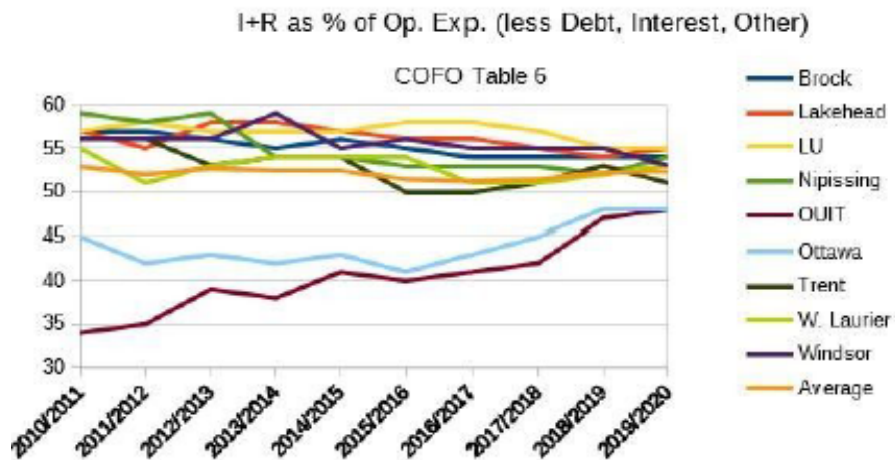
62. In 2019-2020 Instruction and Research represented 59% of Laurentian's annual operating expenses, being only marginally more than Lakehead University (56%) and Nipissing University (54%). The average of Laurentian's eight comparator universities (Brock, Lakehead, Nipissing, Ottawa, Trent, UOIT, Wilfrid Laurier, Windsor (as identified in a 2017 budget planning document)) in 2019-2020 was 53.0%.
63. However, Laurentian is an outlier among its comparators in how much debt repayment, interest and other operational expenditures it includes as Instruction and Research expenses. In 2019-2020, 4% of Instruction and Research expenses were attributed to debt repayment, interest, and other operational expenses. On average, Laurentian's comparator universities included 1.1% of these expenses, as reflected in Graph 4 below.

**GRAPH 4**



64. When the debt repayment, interest and other operational expenditures are removed, Laurentian’s expenditures on Instruction and Research fall into line with its comparators, as shown in Graph 5. Approximately 55% of Laurentian’s annual operating expenses were comprised of Instruction and Research; the average of its comparators was 52.3% (i.e. Lakehead University (55%) and Nipissing University (54%).

**GRAPH 5**



65. In percentage terms, Laurentian's Instruction and Research expenses are more than its comparator universities. However, Laurentian spends significantly more – nearly four times its comparators' average – on debt repayment, interest and other operational expenditures included in its Instruction and Research expenses. Accordingly, Laurentian's higher Instruction and Research expenses are attributable primarily to its higher than average debt service costs.
66. Attached to this affidavit at **Exhibit "K"** is a table prepared with data from COFO which lists total faculty salaries as a percentage of total operating costs at Laurentian and other universities in Ontario. The data show that the percentage spent on Academic Ranks (Full-Time) at Laurentian in 2019-2020 (35%) is only marginally higher than the average of similar small institutions (31%). This slightly higher-than-average proportion of salaries to total expenditures can be attributed to the added costs of Laurentian's northern locale and bilingual offerings.
67. Attached at **Exhibit "L"** is a true copy of a spreadsheet based on data available through COFO tracking the amount of various University expenses as a proportion of others from the year 2014-2015 to 2019-2020. This chart shows that faculty salaries, as a percentage of total expenditures has been fairly stable over this period (from 27.3% in 2014-2015 to 29.1% in 2019-2020). The spreadsheet shows that Laurentian University's faculty salaries as a proportion of total expenses is similar to that of the other Northern universities (29.1% in 2019-2020 at Laurentian compared to 29.2% for the same year at Algoma/Lakehead/Nippising). The greater proportion compared to its nearest Ontario comparators outside Northern Ontario is attributable to the northern and bilingual features of Laurentian.

## **H. *Revenue per Student***

68. A discussion about the cost to educate each Laurentian student per year compared to other universities in the province must also consider the revenue on per student basis. Attached to this affidavit at **Exhibit “M”** is a table which summarizes the revenue per student of Laurentian and comparator universities in Ontario, based on data from COFO. The data demonstrate that Laurentian generates \$26,066 per student for 2019-2020, which is between 9% and 39% more revenue per student than its closest northern and non-northern institutions.

## **V. LUFA and the COLLECTIVE AGREEMENT**

### **A. *Comparison of the Collective Agreement to others in the sector***

69. It is asserted at paragraphs 138 to 143 of the Haché Affidavit that a number of terms of the LUFA Collective Agreement are “above-market.” All terms of the Collective Agreement were agreed to by the University.
70. LUFA makes no apologies for negotiating the best possible contract on behalf of its members, but disputes that its Collective Agreement, taken as a whole, is “above market.”
71. For example, as shown in the two tables below, a comparative analysis of professors’ salary “floors” at Laurentian with 7 other universities shows that its salaries are no better than 6<sup>th</sup> highest in all categories.

Rank of Laurentian University	Floors	1. Laurentian	2. Brock	3. UOIT	4. Laurier	5. Nipissing	6. Trent	7. Lakehead	8. Windsor
<b>7th position</b>	assistant floor	79,360	82,616	82,308	80,667	77,116	95,160	81,000	70,993
<b>6th position/7</b>	associate floor	95,163	99,060		99,001	100,415	113,494	97,000	88,968
<b>6th position/7</b>	full professor floor	116,843	126,346		120,390	121,802	137,941	117,000	113,236
<b>6th position</b>	first breakpoint	156,594	206,540	205,769	161,334	144,931	176,219	175,710	151,246
<b>8th position</b>	second breakpoint	173,328	206,540	205,769	201,668	176,034	204,929	198,000	No ceiling

Rank of Laurentian	Laurentian	Brock	UOIT	Laurier	Nipissing (mean)	Trent (mean)	Lakehead	Windsor
<b>Annual Increment 6th position</b>	2900	3 385	3600	3167	3308	3122	2700	2650

## B. *Financial Exigency*

72. Financial Exigency provisions in university collective agreements contemplate times when financial emergencies require a restructuring of administrative and even academic priorities within a university. Such provisions are the norm in the sector. Thus, nearly all associations, including LUFA, have negotiated Financial Exigency clauses (or some variation) in their collective agreements. These clauses serve to protect tenure and collegial academic decision-making (and therefore academic freedom) within a dire financial circumstance.
73. The collective agreements for each of the above comparator universities, with the exception of UOIT, have robust financial exigency provisions. UOIT does not have financial exigency language, but the collective agreement for faculty contains a complete prohibition on layoffs of any tenured or tenure track faculty members.
74. Generally, and in the case of the LUFA collective agreement, the university administration must satisfy the academic staff association of the financial emergency, defined as when substantial and recurring financial deficits threaten that the survival of the institution as a

whole. Once financial exigency has been established, the academic staff association and academic governance bodies must be a part of determining whether redundancies in tenured staff are required, and if so, which staff will be made redundant. These judgements require considerations of educational policy, which have been statutorily and historically entrusted to the Senate.

75. The termination of tenured staff must be a last resort, after all efforts have been undertaken to alleviate the financial crisis by rigorous economies in all other segments of the institution, and only after all possible means of improving the institution's revenues have been exhausted. This minimizes interference with academic freedom.
76. As Laurentian was experiencing deficits for many years, the administration could have triggered the Financial Exigency provision in the LUFA collective agreement to address its financial problems long prior to seeking CCAA protection.
77. The Financial Exigency terms of LUFA's Collective Agreement are within the norms of the sector.

### **C. *Grievances***

78. At paragraphs 11 and 259 of the Haché Affidavit it is noted that LUFA had 102 active grievances against Laurentian as of February 1, 2021 and that this volume of grievances is significantly higher than at other Ontario universities.
79. LUFA agrees; it has had to file a significantly higher number of grievances than have been filed at other Ontario universities. The reason is that other Ontario universities do not engage in the wholesale disregard for their collective agreements in the manner that Laurentian does.



80. Management at Laurentian routinely disregards the terms of the Collective Agreement with LUFA. Unlike the situation at other universities, when concerns about violations of the Collective Agreement are brought to the attention of Laurentian, they are not resolved. LUFA has no choice but to file grievances to challenge such violations and to bring such grievances to arbitration.
81. LUFA has a very different relationship with its other bargaining partners: the University of Sudbury, Thornloe University and Huntington University. Issues which arise with these employers are very frequently solved without the need for a grievance. Even when a grievance is filed, it is usually resolved without the need for mediation or arbitration. In fact, in the last 5 years, LUFA has only had to take two cases to mediation, and none to arbitration for all three of these units.
82. LUFA, as long ago as 2011, had proposed to the University that the parties jointly request the services of the Ministry of Labour to work with the parties to build their relationship. This proposal was rejected by the University. Engaging the services of a third party to help build a better working relationship was one of LUFA's goals in filing its unfair labour practice complaint with the Labour Board.
83. The approximately 102 grievances with Laurentian outstanding as of February 1, 2021 is in part a function of the fact that there is a backlog of grievances, some dating back as far as 2016. LUFA filed 32 grievances in 2020. It is also in part a function of the University having insisted that some matters (for example concerns regarding starting salaries) be dealt with by individual grievances instead of through a policy grievance, despite each grievance raising the same set of issues.

84. LUFA has a very high success rate when matters are pursued to arbitration – either from decisions of arbitrators which uphold the grievance, or by way of settlements obtained through mediation which rectify the breach of the Collective Agreement. It is not uncommon for such settlements at mediation to essentially mirror settlement proposals made by LUFA at earlier stages in the proceedings.
85. A number of the outstanding grievances raise very important concerns about discrimination. One example is a grievance addressing the inequities in starting salaries between male and female members. A second example is a grievance challenging systemic discrimination in the granting of start up research fund. Other grievances raise issues of discrimination faced by individual members, including in, but not limited to, the annual assessment process.
86. LUFA has on more than one occasion proposed the creation of a joint committee to address issues of pay equity, as is the sector norm, but these proposals were rejected by the University leaving LUFA with no choice but to grieve.
87. Examples of other grievances which raise important issues are those respecting:
  - a. Health and safety including whether or not the University has taken adequate steps to address risks to faculty from a particular student;
  - b. Academic freedom and collegial governance;
  - c. Privacy; and
  - d. Failure to maintain proper staffing complements.
88. It is especially important to note that among the grievances that LUFA has filed, and which were outstanding on February 1, 2021, were two grievances related to the funding of the

Retiree Health Benefit Plan (“**RHBP**”) and overcharging member contributions to the RHBP.

89. Laurentian denied those grievances and asserted that it was properly funding the RHBP. From the Haché Affidavit, LUFA has now learned that this was false and that the RHBP situation was in fact far worse than LUFA had understood. Contrary to the assertion of the University in response to these grievances, not only did the University not properly fund the RHBP, it improperly co-mingled and used the funds designated for the RHBP for other purposes.
90. In response to claims by the University of financial difficulty, LUFA took the unusual step of filing two separate grievances (in 2017 and 2020) seeking to have the University trigger the Financial Exigency provisions in the Collective Agreement. The University rejected those grievances and thus denied that a situation of financial exigency existed. These were among the outstanding grievances as of February 1, 2021.
91. Again, it has become clear through the Haché Affidavit and these proceedings that the University’s response to these grievances was blatantly false. The University clearly was facing a situation of financial exigency at least as far back as 2017. Had the University acted on the 2017 grievance respecting financial exigency, that process would have been long since completed and might have avoided the need for this CCAA proceeding.
92. Laurentian also has a pattern of repeatedly breaching the same sections of the Collective Agreement, resulting in the need for LUFA to file multiple grievances and proceed to arbitration repeatedly respecting the same issue.

93. There is also a recurring pattern of the University not complying with the terms of the settlement of grievances that it enters into with LUFA, and also not complying with cease and desist orders.
94. This pattern of conduct, along with repeated instances of the University ignoring LUFA's role as exclusive bargaining agent and instead dealing directly with LUFA members, led to LUFA filing an Unfair Labour Practice ("ULP") complaint with the Ontario Labour Relations Board in April of 2019. The complaint was outstanding as of February 1, 2020. LUFA warned the University on many occasions that if the University did not change this pattern of conduct it would have no choice but to file a ULP complaint. The University took no steps to address its noncompliance.
95. The following four issues are part of the ULP complaint and demonstrate the University's repeated breaching of the same provisions of the Collective Agreement. These are examples only:

**a. Teaching by Senior Academic Administrators:**

- i. The Collective Agreement provides that Senior Academic Administrators, who are outside the bargaining unit, cannot be assigned to perform teaching duties without the agreement of LUFA.
- ii. In 2012 LUFA grieved violations of this provision and the grievance proceeded to arbitration. At the arbitration hearing, as noted in a decision issued July 11, 2014, the University acknowledged that Senior Academic Administrators may not teach unless the University has entered into a Memoranda of Agreement with LUFA to permit such teaching.

- iii. In 2016 LUFA learned that the University had again assigned teaching to a Senior Academic Administrator without the agreement of LUFA. LUFA grieved this and the matter came on for hearing before Arbitrator Larry Steinberg on September 8, 2017.
- iv. At the September 2017 hearing LUFA obtained a consent order which not only found that the University had violated the Collective Agreement, but also ordered the University to “cease and desist from assigning teaching to Senior Academic Administrators in the future without having first entered into an MOA” with LUFA and to “cease and desist from entering into direct discussions or agreements with LUFA members” (this portion of the order related to another issue raised in the same grievance).
- v. In early April 2019, LUFA learned that, despite the clear wording of the Collective Agreement and the clear and unambiguous terms of the Consent Order, the University had in fact assigned teaching to two Senior Academic Administrators in 2017 and 2018 without obtaining the agreement of LUFA. As a result, LUFA had to file another grievance which was partially resolved at mediation in June, 2019.
- vi. This issue was also raised as part of the ULP complaint filed in April 2019.

**b. Improper Appointment of Directors:**

- i. LUFA has filed a series of grievances involving the appointment of a Master Lecturer as Director of their school.

- 32 -

- ii. Master Lecturers are one of the classifications of employee under the Collective Agreement. Master Lecturers are permanent full-time employees with a teaching intensive workload.
- iii. The Collective Agreement expressly provides that only a tenured or tenure-track faculty member can be the Chair/Director of their Department/School. As such, Master Lecturers are not eligible to hold such positions.
- iv. Despite this express provision, a Master Lecturer was appointed Director of his school for a 3-year term on September 10, 2013.
- v. LUFA grieved this blatant violation of the Collective Agreement and on July 24, 2015 the parties reached a settlement of the grievance pursuant to which the Master Lecturer was allowed to remain Director for the term of his appointment. In the settlement the University expressly acknowledged that Master Lecturers were not eligible to be Chairs/Directors and agreed that future appointments would be made consistent with the terms of the Collective Agreement.
- vi. In complete disregard for the terms of the July 24, 2015 settlement, on January 27, 2016, the University reappointed a Master Lecturer to a 2nd term as Director of their school. LUFA was forced to grieve and to re-litigate this already settled issue.
- vii. The University then sought retroactive agreement of LUFA to agree to this breach of the Collective Agreement and July 24, 2015 settlement. LUFA refused to enter into an agreement sanctioning this blatant disregard of the

Collective Agreement and negotiated settlements. The University then canceled the Master Lecturer's appointment as Director.

- viii. The grievance proceeded to mediation and on September 22, 2016 the parties entered into Minutes of Settlement resolving the grievance. In that Settlement the University not only agreed that it had breached the Collective Agreement and the 2015 Settlement, but also agreed to the process that should have been followed – that it should have advised the Master Lecturer and the members of the School that the Master Lecturer was not eligible to be Director, and that no communication with the Master Lecturer or members of the School respecting varying the terms of the Collective Agreement was appropriate and that instead, if it wished to have the Master Lecturer appointed as Director it should have raised that issue exclusively with LUFA.
- ix. On March 21, 2018 the University requested LUFA to agree to a further appointment of the Master Lecturer as Director on an acting basis. LUFA advised the University that it would address this request at its Board meeting of April 12, 2018.
- x. Despite this, the Dean simply proceeded, in blatant violation of the Collective Agreement and the 2015 and 2016 settlements, to appoint the Master Lecturer as acting Director.
- xi. LUFA registered its objection to this action and advised the University that it would be dealing with this issue through the ULP complaint.

**c. Information Items**

- i. The Collective Agreement contains provisions requiring the University to provide information of various types to LUFA. LUFA has for many years had problems with the University complying with these obligations.
- ii. This led to the filing of a grievance in December, 2011 which proceeded to arbitration in October, 2013 before Arbitrator Sheehan and resulted in an award requiring the University to provide the required information within 30 days and to “henceforth fully comply with the requirements” of the Collective Agreement.
- iii. Despite Arbitrator Sheehan’s award, the University failed to provide information as required which led to further settlements in January, 2014 and October, 2015.
- iv. In February, 2016 LUFA continued to experience problems with the University abiding by its obligations to deliver information as required by the Collective Agreement, and it again grieved. The matter proceeded to a hearing before Arbitrator Mitchnick in May 2016 who issued an award and noted that “legal obligations and settlements must be complied with and I would expect the terms of this Order to be complied with so that I do not have to determine the consequences of any further breach.”
- v. In spite of the clear ruling, further issues of compliance arose, and the parties brought the matter before Arbitrator Kaplan on February 3, 2020 at which time a settlement was reached, which provided for a process to be



followed to resolve outstanding issues respecting the disclosure of information as required under the Collective Agreement and provided a damages award in favour of LUFA.

**d. Tuition Exemption**

- i. The Collective Agreement contains language which provides for a tuition exemption for dependents of members of the bargaining unit. Those provisions contain eligibility rules to access the exemption. Despite this, the University has, on a number of occasions stretching back more than 10 years, and in a number of different ways, sought to impose different and more stringent eligibility rules through its own policies. LUFA has had to re-litigate this issue on a number of occasions leading to a series of settlements.
- ii. LUFA first grieved this issue in 2008 and in a settlement reached in October, 2009 the University agreed that it would “strictly rely on the definition set out” in the Collective Agreement.
- iii. Despite this, in 2012 LUFA learned that the University was again not complying with the Collective Agreement in this regard and it filed another grievance. A settlement of that grievance was reached in June, 2013. A further issue arose in December, 2013 and that further issue was settled in July, 2015.
- iv. In February, 2016 the University again issued a tuition exemption policy which did not accord with the Collective Agreement. This was once again

grieved. In February, 2017 LUFA learned that the University was using a different formula, not contained in the Collective Agreement, to calculate tuition exemptions for sessional members. This was also grieved. These two grievances were then settled on March 31, 2017. In that settlement, the University agreed to send a memo to all LUFA members advising that the Collective Agreement and not the University's policy governed the entitlement of LUFA members to a tuition exemption.

- v. Despite this long history of settlements, LUFA learned in March 2018 that the University was not following the Collective Agreement with respect to a group of its members, clinical instructors, and had to again grieve this issue. This matter was also raised in the ULP complaint filed in 2019.
- vi. Issues respecting tuition exemptions again arose in December, 2020 when the University took the position that the policy did not cover international student fees despite no such exemption being included in the Collective Agreement. This led to another grievance having to be filed.

**D. *Collective Bargaining and Financial Disclosure***

- 96. Paragraphs 127 to 136 of the Haché Affidavit address the collective bargaining that occurred between April 2020 and January 2021 for renewal of the Collective Agreement between LUFA and Laurentian. Several important facts are ignored.
- 97. On January 20, 2020 the University approached LUFA and proposed a new model of bargaining which included pre-booking mediation dates in May and June to maximize the

likelihood of reaching an agreement before the expiry of the then current Collective Agreement on July 1, 2020.

98. After the declaration of the COVID-19 pandemic and the closure of the campus, on April 20, 2020 LUFA proposed to Laurentian that the parties use a mediation scheduled for May 15, 2020 to discuss a potential one-year roll-over of the Collective Agreement to allow the parties time to assess and adjust to the impact of the pandemic. This proposal was rejected by the University.
99. Significantly, the Haché Affidavit fails to note that the bargaining proposals tabled by Laurentian included demands for very significant financial concessions from LUFA and its members, including a 3% reduction in salary for all members effective July 1, 2020; a 0% across the Board increase on July 1, 2021 (the second year of the agreement); a freeze on all Progress-Through-The-Ranks payments (scale increases) for the first year of the agreement; and 5 unpaid furlough days to be taken by June 30, 2021 on days members are not scheduled to teach. These concessions taken together would amount to a roll back of 9.5% of current salary for those at the bottom end of the salary scale for the bargaining unit and 5.2% for those at the top of the salary scale. In addition, the University indicated that it wished to discuss options for a reduction in faculty complement numbers.
100. The duty to bargain in good faith enshrined in section 17 of the Ontario *Labour Relations Act, 1995* has been interpreted by the Ontario Labour Relations Board as requiring an employer to provide financial documentation in support of demands for financial concessions when it relies on its financial situation to support such demands.

101. In support of its request for drastic cutbacks, the University has asserted in bargaining that it “could run out of money sometime between the Fall of 2020 and the Spring of 2021”; that it is facing “profound financial challenges”; and that it has an “unsustainable” financial structure, but the University did not provide any documentation in support of these assertions.
102. LUFA consistently advised the University, at the bargaining table and publicly, that if the University could demonstrate is a true financial crisis such that the long-term viability of the University was in jeopardy, then LUFA was prepared to have discussions about a reasonable path forward and to discuss possible concessions.
103. To that end, LUFA made a series of requests for financial information from the University.
104. LUFA made its first financial information request on April 23, 2020 and the University disclosed some financial information on April 27, 2020.
105. After reviewing that disclosure LUFA advised the University that it would be retaining a 3rd party to review the disclosure to give LUFA an assessment of the University’s financial situation and made a further request for financial information from the University on May 12, 2020.
106. Additional disclosure was provided on June 9, 2020.
107. LUFA retained experts for the purposes of reviewing the financial disclosure. LUFA made an updated and detailed request for financial information on July 7, 2020.

108. The University presented LUFA with updated financial information on August 18, 2020 and made a presentation respecting its financial situation at a bargaining meeting on August 26, 2020.
109. At a bargaining meeting on September 11, 2020, LUFA informed the University that the disclosure it had provided on August 18, 2020 had failed to respond to many of the requests made by LUFA on July 7, 2020 and provided the University with a list of more than 70 requests which were never answered and an additional 16 requests were only partially answered.
110. That same day, LUFA provided the University, both orally and in writing, with its preliminary response to the University's financial disclosure to date. LUFA advised the University that the financial information provided to date did not support its claims as to the extent of the financial crisis it was facing. However, LUFA reiterated that if the University provided proof of a financial crisis, such as documents showing that its lines of credit were in danger of being suspended, LUFA remained open to considering concessions.
111. On September 29, 2020 LUFA provided the University with a set of 11 "Priority Requests" for information which significantly narrowed its September 11, 2020 request.
112. The parties met in bargaining on September 23, 25 and 29, 2020; and with a mediator on October 1 and 2, 2020. Although the parties were able to resolve a small set of non-monetary items, it became clear that they could not make any significant progress without further financial information being provided and without the University providing a response to LUFA's presentation as to its review of the University's financial situation.

113. On October 1, 2020 the University advised LUFA that it had engaged Ernst & Young (“EY”) to provide a review of its financial situation and that it would not be in a position to respond to LUFA’s presentation, to provide a response to LUFA’s Priority Requests, or to provide any other information, until the University had a report from EY. The University also advised that EY indicated that LUFA’s Priority Requests were reasonable.
114. LUFA agreed to wait for the outcome of the EY review and for the University to report on it before resuming bargaining.
115. LUFA did not receive any response, report or update from the University. On December 15, 2020 LUFA sent a demand to the University to fulfill its obligation to respond to LUFA’s Priority Requests and to provide a fulsome response (with supporting documentation) to LUFA’s presentation regarding the University’s financial situation.
116. The parties booked a bargaining session for January 18, 2021. At that session, the University provided LUFA with a presentation as to its asserted financial situation. The University did not provide any documentation to support that presentation and did not respond to LUFA’s Priority Requests.
117. Given that more than 4 months had passed since LUFA had made its Priority Requests without the University providing any further financial information, on the afternoon of January 18, 2021 LUFA made a further request for financial information and provided a deadline of January 29, 2021 for that information to be provided.
118. The University was subsequently advised that, by motion of its membership, LUFA would file a bargaining in bad faith complaint if the requested information was not provided by January 29, 2021.

119. At the end of the day on January 29, 2021 the University provided a response which contained very little documentation.
120. In light of the University's intransigence and refusal to provide information, LUFA was concerned that there would not be any agreement reached. In the spirit of maintaining labour peace, LUFA proposed a moratorium on either party applying for conciliation - the first step which could lead to a strike or lockout - in order to provide the University with more time to give LUFA the necessary financial information in order to justify its bargaining position. No response was received to this proposal.
121. LUFA was considering whether it should file a bargaining in bad faith complaint when Laurentian filed for CCAA protection on February 1, 2021.
122. Laurentian did not, at any point prior to February 1, 2021, through collective bargaining or otherwise, provide any documentation to LUFA which disclosed the actual state of Laurentian's finances and that it was insolvent, or was approaching insolvency. Laurentian withheld this financial data from LUFA.
123. At no time prior to February 1, 2021 did Laurentian advise LUFA that it had not segregated the research funds which Laurentian was holding on behalf of LUFA members. It did not disclose to LUFA that it had improperly co-mingled and spent these funds for other purposes in violation of the agreements between Laurentian, the relevant LUFA member and the funding organization. Laurentian withheld this information from LUFA.
124. At no time prior to February 1, 2021 did Laurentian advise LUFA that it had not segregated the funds received from LUFA members for the RHBP, or that it had not made the contributions it was required to make to the RHBP. Nor did Laurentian disclose to LUFA

that it had improperly co-mingled and spent these funds for other purposes in violation of the agreements establishing the RHBP. Not only did Laurentian not disclose this information to LUFA, it in fact denied any violation of its funding obligations in response to two separate grievances filed by LUFA respecting the funding of the RHBP.

## **VI. OTHER RESPONSES**

### **A. *Retirement Health Benefits Plan***

125. Paragraph 165 to 171 of the Haché Affidavit describe the Retirement Health Benefits Plan (“RHBP”). Contrary to the suggestion in para. 165 that participation in the RHBP is optional, LUFA members are required to make contributions to the RHBP under s. 8.45.11 of the collective agreement. There is no opportunity to opt out of making these contributions. The document attached at Exhibit “Z” to the Haché Affidavit is not, as stated, a copy of the RHBP – rather, it is a form memo sent to persons who are entitled to receive the subsidy under the RHBP.

126. Despite the requirement to establish a Trust account for employee and employer contributions to the RHBP (stated at paragraph 169 of the Haché Affidavit), Dr. Haché admits that Laurentian did not do so (at paragraph 170). Instead, LU tracked contributions to the RHBP as a liability in its accounting records and deposited into Laurentian’s general operating bank account and that money is now gone.

### **B. *Working Retirees***

127. At paragraph 139(f) of the Haché Affidavit it is asserted that Laurentian has one of the highest rates of faculty members over the age of 65 in Ontario, and this is *because* LUFA members who work between ages 65 and 71 are permitted to draw upon their pension while



at the same time receiving a full salary. Attached to this affidavit at **Exhibit “N”** is a spreadsheet prepared with data from Statistics Canada for 2018-2019 which shows the percentage of faculty members over the age of 65 at several universities in Ontario. The data show that Laurentian’s proportion of faculty over age 65 is not exceptional, and the proportion is in fact lower than at other universities where working while collecting a pension is also possible. In any event, the ability to work and draw and pension at the same time is a question of pension plan design.

**C. *Class Cancellation Fees***

128. Paragraph 138(e) of the Haché Affidavit describes the costs of cancelling courses, which it is asserted limit Laurentian’s “...flexibility in ensuring appropriate deployment of academic resources.” The course cancellation fee of 15% of a course stipend for LUFA sessionals is not unusual. Course cancellation fees are common practice in the academic sector and the amount at Laurentian is within the normal range across the country, and not among the highest (75% at the University of Toronto), which is demonstrated in spreadsheet attached at **Exhibit “O”** which lists the course cancellation fees at dozens of universities across Canada for the relevant of group instructors (drawn from publicly available collective agreements between the institutions and faculty associations).
129. Moreover a cancellation fee is not a financial penalty: it is compensation for work done in the form of course preparation, and for any opportunity cost suffered by the sessional. It is common for a sessional member to turn down other sessional contracts in order to accept one which is then canceled. It is extremely difficult to find a new replacement source of income after a cancellation has occurred given the timing of the academic hiring cycle.

130. The challenges of finding replacement sources of income are greater at a remote and northern university where other options for academic employment do not exist. This explains the need for a cancellation fee: the opportunity cost is greater.
131. It is common throughout the academic sector for such protections to exist for instructors with precarious employment. In fact, many institutions across Ontario and Canada first commit to finding alternate work to replace the canceled course, to avoid what is essentially a layoff. If that is not possible, they provide the cancellation fee, as shown in **Exhibit "O"**.
132. The sector evidence shows that appropriate deployment of academic resources is compatible with compensation for instructors with precarious employment in the event of cancellation. Sessional instructors already provide a high degree of flexibility to academic planning at minimal cost.
133. This affidavit is sworn in support of LUFA in the CCAA Proceeding and for no other or improper purpose.

AFFIDAVIT SWORN BY VIDEO CONFERENCE by Dr. Fabrice Colin stated as being located in Sudbury, Ontario before me at the City of Toronto, in the Province of Ontario on this 25th day of March, 2021 in accordance with O. Reg 431/20, Administering Oath or Declaration Remotely.



A Commissioner for taking Affidavits (*or as may be*)

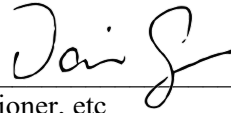
David Sworn LSO# 80310U



**DR. FABRICE COLIN**

# Tab A

This is Exhibit "A" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in cursive script, appearing to read "David Sworn".

\_\_\_\_\_  
A Commissioner, etc

David Sworn LSO# 80310U

## Foreword

### *The Landscape of the Contemporary University*

James L. Turk  
Ryerson University

**ABSTRACT** *Universities are being fundamentally transformed—facing formidable external and internal pressures to focus research on what is deemed practical and economically beneficial and to narrow education to preparing students for the job market. The university's traditional mission is being compromised by underfunding, by policies of Canada's research funding agencies, by inappropriate university research collaborations, and by growing reliance on exploited contingent academic staff. Diminished academic freedom and ineffective collegial governance both contribute to and are the results of these changes. Academic staff can work to reverse this. A start is to reclaim their voice in governance through creative use of collective bargaining, to reinvigorate academic freedom through exercising their collective agreement rights, and to engage the public in what is happening within universities.*

**KEYWORDS** *Communication; Activism; University*

**RÉSUMÉ** *Les universités sont en train de subir une transformation fondamentale—elles font face à de formidables pressions internes et externes pour axer leur recherche sur des projets supposément pratiques et rentables et pour offrir une éducation qui se limiterait à préparer les étudiants pour le marché du travail. La mission traditionnelle de l'université se voit compromise par le sous-financement, les politiques formulées par les organismes subventionnant la recherche au Canada, des partenariats de recherche universitaire inappropriés et une dépendance croissante envers un personnel académique contingent et exploité. Ces changements sont à la fois le résultat et la cause d'une liberté académique en décroissance et d'une gouvernance collégiale inefficace. Les membres du personnel académique pourraient cependant renverser ces tendances. Pour commencer, ils pourraient reprendre leur influence sur la gouvernance en ayant recours de manière créative à la négociation collective, ils pourraient renforcer leur liberté académique en assumant leurs droits tels qu'établis dans leur convention collective, et ils pourraient davantage aviser le public de ce qui se passe au sein des universités.*

**MOTS CLÉS** *Communication; Activisme; Université*

**James L. Turk** is Director of the Centre for Free Expression and Distinguished Visiting Professor at Ryerson University. Email: jim@jameslurk.com .

*Canadian Journal of Communication* Vol 42 (2017) 3-12  
©2017 Canadian Journal of Communication Corporation

It is not an original insight to note that universities in Canada and elsewhere are being fundamentally transformed. Over the past several decades, there has been a burgeoning literature on higher education describing this transformation, most commonly under the rubric of corporatization. Universities have been characterized as becoming knowledge factories (Aronowitz, 2001), with reference to the corporate corruption of higher education (Washburn, 2005), the corporate campus (Turk, 2000), academic capitalism (Slaughter & Leslie, 1997; Slaughter & Rhoades, 2004), and the commercialization of higher education (Bok, 2003). All of this literature points to a fundamental shift in what universities are, or at least what governments and much of the private sector want universities to be, and what many within the university community are prepared to become.

Instead of serving as society's institutions dedicated to the advancement of human knowledge, the education of students for all aspects of their current and future lives, and the preservation and transmission of our cultural and intellectual heritage, universities are being pressed to adopt a narrower mission. They are increasingly expected to be engines of growth, focusing on research that will "pay off" economically and that will resolve practical problems identified by governments, corporate partners, or funders. Educationally, the mission is being reduced to preparing students for employment.

These changes are not occurring in isolation from what is happening in the larger society, but are part of an increasingly pervasive framework of neoliberalism in which progress is seen to derive from individuals competing freely in international markets. In this framework, the role of the state is to remove impediments to the free play of market forces, which means that public institutions are to be privatized or at least to be pressed to function as if they were private. This framework runs contrary to the very essence of the university as it has evolved over the past several hundred years—an institution based on collegial governance (an organizational structure in which academic decisions are made by the academic community) and on academic freedom (the right of academics as teachers and scholars to follow their own professional judgment and not be bound by conventional wisdom nor the dictates of governments, administrators, donors, alumni, parents, or special interests).

From a neoliberal perspective, the nature of the university is seen differently. Educationally, students are primarily economic agents, and the core social relation between students and the university is as buyers and sellers of services. Academic staff are thus viewed as service providers to be guided by the market principle that customers (the students) are sovereign. In relation to the university itself, academic staff are no longer the academic governors, but rather sellers of services in a competitive academic marketplace. Research, too, is to be market relevant.

### **Undermining the university's role in advancing knowledge**

In this neoliberal context, the advancement of knowledge is not to be left to the professional judgment of faculty who, as Stefan Collini (2016) notes, are seen as "retaining their archaic structures of self-government, their gentry-professional ethos and their blinkered devotion to useless knowledge" (p. 33). Guided by such a framework, the Canadian government has directly and indirectly been reshaping academic research.

Its allocations to Canada's three academic research funding agencies—the Social Sciences and Humanities Research Council (SSHRC), the Natural Sciences and Engineering Research Council (NSERC), and the Canadian Institutes for Health Research (CIHR)—have been falling in real dollar terms since 2007. The biggest drop has been to the humanities and social sciences, which have seen their real dollar base funding decline more than 14 percent. Natural sciences and engineering have experienced a decline of 5.6 percent, and health sciences funding has dropped by 8.6 percent.

Of the new money the federal government allocates each year to these funding agencies, it has frequently attached strings to limit their autonomy with respect to the research each can fund. For example, in 2013, the federal government directed that all of the new funding for the three agencies was to support “research partnerships with industry through the granting councils” (Government of Canada, 2013). In 2015, of the new money given to NSERC, two-thirds was “directed to collaborations between companies and researchers from universities and colleges under the new consolidated suite of similar business innovation programs,” and the remaining third was “directed to industry-driven research initiatives at Canada’s polytechnics and colleges” (Government of Canada, 2015).

The federal government has also changed the membership of the governing councils of each of the academic funding agencies. Historically, they were made up primarily of academics who were expert and active researchers in the fields for which the funding agencies provided support. No longer. On the SSHRC governing council, there is no one from classics, history, visual and performing arts, linguistics, communications, anthropology, criminology, education, law, or psychology. Instead, the majority of its members are from the corporate sector, economics, business, as well as professional academic administrators, and the head of heavy apprenticeship trades at a community college (Social Sciences and Humanities Research Council of Canada, 2016). The governing council for NSERC has no biologists, no chemists, no physicists, nor any mathematicians. Five of its 13 members are engineers, one teaches business, four are corporate executives, two are professional administrators, and the final member is a political scientist (Natural Sciences and Engineering Research Council, 2016). The 16-member governing council of CIHR fares best, with half its members being academic physicians and medical researchers (although some have primarily administrative positions). However, an equal number are not researchers but professional administrators, as well as the chair of Barclays Capital Canada, the former CEO of Têlé-Québec, and the deputy minister of health (Canadian Institutes of Health Research, 2016).

Not surprisingly, the directions from the federal government and the people it has named to the funding agencies’ governing bodies have shifted the agencies’ emphasis to what former University of Toronto President David Naylor (2013, March 27) has called “fettered” research – “match-funded, industry-facing research with an applied orientation” (n.p.). Some of the agencies’ programs go so far as to allocate academic research money so academics can meet the specific short-term need of an individual corporation (Natural Sciences and Engineering Research Council of Canada, n.d.). The changing pattern of funding agency priorities is most clearly visible in data provided by NSERC. Since 2011–2012, funding spent primarily on graduate student scholarships, fellowships,

and postdoctoral researchers declined by 20.2 percent in constant dollars. Expenditures for scientist-led discovery research and equipment to sustain that research was reduced by 14.9 percent. By comparison, support for fettered research was increased by 25.4 percent (Natural Sciences and Engineering Research Council of Canada, 2012-2013; Natural Sciences and Engineering Research Council of Canada, 2015-2016).

Concurrently, academic research is being compromised as university administrations seek out research and programs collaborations with industry and wealthy donors. While such collaborations are not new, the neoliberal ethos, coupled with inadequate public funding, have contributed to a growth in universities accepting collaborations in which the university willingly cedes to its corporate or other non-academic partners control of academic decisions, thereby sacrificing the university's integrity (Canadian Association of University Teachers, 2013; Washburn, 2010).

Finally, the university's mission to advance knowledge is being diminished by university staffing decisions that result in a significant proportion of faculty no longer having research as part of their job duties. While there are only anecdotal data for Canada, there is every reason to believe that the pattern is similar to that of the United States for which there are good data. These data show that almost three-quarters of academic staff in American degree-granting postsecondary institutions are neither tenured nor tenure-track (American Association of University Professors, 2015), and hence are neither paid nor supported for undertaking research. It is simply not part of what they are hired to do. Their ability to conduct research on their own, which many try to do, is made very difficult because, as contract academic staff, they do not have the necessary institutional support for doing research, have little or no job security, are paid poorly, have little say over their working conditions, and often have to teach much more than a normal "full-time" load of courses to earn a percentage of what regular academic staff are paid (Bauer, 2011; Doobie & Robinson, 2008).

The decision taken by university administrations to increasingly rely on academic staff in contingent positions also weakens the institutions' educational mission. While the burgeoning numbers of contract academic staff are mostly good scholars and dedicated teachers, their working conditions make teaching excellence difficult. In addition to often having to accept burdensome workloads in order to make a modest living, contract academic staff typically have little opportunity to shape the curriculum for the courses they teach, often learn of their assignments with inadequate time to prepare, and rarely have suitable office space and facilities to support their teaching and to assist their students. Since they are only paid for time in the classroom, they are challenged to give students the time outside of class that proper postsecondary education requires (Bauer, 2011; Bousquet, 2008; Coalition on the Academic Workforce, 2012; Doobie & Robinson, 2008; House Committee on Education and the Workforce, 2014).

### **Eroding the foundations of the university**

The changes described above are made possible by, and are simultaneously causing, the erosion of the foundations upon which the university is based—academic freedom and collegial governance.

Originally developed to protect academic work from inappropriate interference by external forces, academic freedom is now being undermined internally within the



university. Under attack is the scope of academic freedom, which has four core elements. The first two are the freedom to teach and the freedom to conduct research based on each academic's best professional judgment, not beholden to prevailing orthodoxy or outside interests. The third element is "extramural" academic freedom—the ability of academics to exercise their rights as citizens without sanction by the university administration or board of governors. The final element is "intramural" academic freedom—the right to comment publicly on any aspect of the university, which is necessary if the university's academic life is to be collegially self-governed.

In 2011, on its one hundredth anniversary, the organization of Canada's university administrations released a new policy statement that attempted to narrow academic freedom by making no reference to either extramural or intramural freedom (Universities Canada, 2011). Academic freedom is also being endangered as universities increasingly expand the proportion of their contingent academic staff. It is very difficult, in practice, to protect the academic freedom of those with little or no job security. If they offend the administration, a donor, a powerful special interest, or an influential politician, they do not have to be fired (triggering an academic freedom complaint), but simply will not have their contract renewed. No mention need be made of the real reason, unlike when a regular faculty member is disciplined or dismissed.

Finally, academic freedom is being threatened by universities adopting respectful workplace policies that mandate "civil" and "respectful" behaviour. These policies set up an elaborate investigatory and enforcement regime that is similar to that for dealing with harassment and discrimination. Jamie Cameron (2014), one of Canada's top constitutional law professors and an expert on free expression, has written about the attempt to regulate speech deemed to be disrespectful as if it were harassment or discrimination:

When and in what circumstances another person might take offense at things said in a certain way is unpredictable and highly situational. Civility policies necessarily lend themselves to selective enforcement: though most will not, some offenders will be singled out for institutional attention: by definition and in practice, even-handed application of the standard is impossible. Short of a pattern of behaviour that satisfies definitions of harassment and bullying, mere rudeness and a lack of courtesy is just too pervasive and constant to be sensibly regulated. (p. 293)

That said, respectful workplace policies are proliferating, with serious consequences for the exercise of academic freedom. Four of many examples illustrate the problem. Ken Luckhardt, on the eve of his retirement as a contract faculty member at King's University College, was permanently banned from campus for writing to the principal advising him not to appoint two colleagues to replace the director of his program who had resigned in protest over university efforts to change the program. Luckhardt's criticism of colleagues was deemed vexatious and objectionable—a claim a subsequent Canadian Association of University Teachers (CAUT) investigation found to be without merit (Katz & Haxell, 2013). Ana Isla, a Peruvian-born Indigenous faculty member at Brock University, was subjected to almost a year of uncertainty about her future under the university's respectful workplace policies

for her public criticism of a university-sanctioned program that was run as a partnership with the Roman Catholic Church (Baker, Gabbert, & Stewart, 2015). Thomas Dockerty, an internationally acclaimed professor of English at the University of Warwick was suspended from his job and banned from campus for “inappropriate sighing,” “making ironic comments,” and “projecting negative body language” when interviewing candidates for a job (Jaschik, 2014, October 31; Morgan, 2014, March 11). In the case that had the highest international profile, Steven Salaita was dismissed from his new appointment as a professor of Indigenous Studies at the University of Illinois because the chancellor deemed his passionate tweets about the Israeli bombing of Gaza to be uncivil (Heins, 2014; Jaschik, 2014, August 6). Such actions not only affect the targeted faculty but also create a chilly climate for academic freedom throughout the wider academic community.

Despite these challenges, academic freedom is still alive, albeit contested, at Canadian universities because it is vigorously defended nationally by CAUT and protected through contract provisions in virtually every academic staff association’s collective agreement. The same cannot be said for the state of the other foundational basis of the university—collegial governance.

The concept of collective academic self-governance is simple, but was never fully embraced in North America where governance of universities has been divided between a non-academic board of governors that controls the financial and administrative decisions of the university, and a senior academic body, in most instances called the senate, that has authority over academic matters. In practice, even this more limited conception of collegial governance has been imperfect at best, as major inquiries over the last half century have documented (Bourgeault, Benjamin, & McGovern, 1993; Canadian Association of University Teachers, 2009; Duff & Berdahl, 1966; Jones, 2002).

When, as commonly is the case, important university matters are a combination of financial, administrative, and academic elements, the board of governor’s financial and administrative authority dominates at the expense of the academic body (the senate). But, even in purely academic matters, the collegial governance ideal is being seriously eroded in practice. As the 2009 CAUT Ad Hoc Advisory Committee on Governance reported:

Academic staff at universities and colleges are familiar with the increasing centralization of administrative power and the growth of a managerial culture which marginalizes the role of academic staff in decision making. In the face of centralization, the traditional collegial role of senates has been undermined. At some institutions, Senate is chaired by the President. At many, the composition of senate has been changed, reflecting greater administrative influence and presence. Few Senates play any meaningful role in terms of finance and budget considerations; more and more Senates are left with truncated academic planning and as an audience for Presidential and Board reports (Canadian Association of University Teachers, 2009, pp. 4–5).

Flawed as the reality of collegial governance has been, the fact that structures of collegial governance exist in law and policy continue to give academic staff an opportunity to make a difference.

### **What is to be done?**

Academics experiencing the gradual but profound changes to the nature and role of the university have commonly chosen to engage the issues by examining and writing about them. Many of their works have been insightful commentaries, analyses, and critiques; yet, the degradation of the university continues. Analysis and critique are necessary for any possible success in remedying the situation, but are not sufficient. Simply studying, describing, and commenting on what is happening is a hollow exercise if that work is not part of deliberate action to reclaim the university's role in advancing knowledge and extending its educational mission to the broader population.

The traditional ideals of the university are worth fighting to restore. They are aptly summarized in the University of Toronto's (1992) Statement of Purpose, which affirms that the university must be:

dedicated to fostering an academic community in which the learning and scholarship of every member may flourish, with vigilant protection for individual human rights, and a resolute commitment to the principles of equal opportunity, equity and justice.

Within the unique university context, the most crucial of all human rights are the rights of freedom of speech, academic freedom, and freedom of research. And we affirm that these rights are meaningless unless they entail the right to raise deeply disturbing questions and provocative challenges to the cherished beliefs of society at large and of the university itself.

It is this human right to radical, critical teaching and research with which the University has a duty above all to be concerned; for there is no one else, no other institution and no other office, in our modern liberal democracy, which is the custodian of this most precious and vulnerable right of the liberated human spirit. (p. 3)

Fulfilling this mission necessarily makes the university threatening to powerful interests that benefit from the status quo economically, socially, politically, or culturally. Overcoming the attacks on academic freedom and reversing the erosion of collegial governance are necessary for the university to be able to move back to fulfilling its unique societal mission. The tools to do so are readily available, should academic staff mobilize themselves to use them. For collegial governance, this requires vigorous and creative use of collective bargaining as detailed in a CAUT discussion paper more than a decade ago (Canadian Association of University Teachers, 2004). For academic freedom, the right to which is already spelled out almost universally in academic collective agreements, the matter is simpler—it requires both individual and collective action. As the eminent University of Toronto historian and formidable public intellectual Frank Underhill (1959) said almost 60 years ago, “The best way to defend academic freedom is to exercise it” (p. 16). This must be coupled with the commitment by aca-

democratic staff associations to vigorously enforce collective agreement protections for such actions.

In addition, academic staff and their associations must take the lead in raising such matters publicly, explaining how the public is harmed if the university is reduced to a research arm of industry and government, and if its educational vision is restricted to preparing students for what their employers want.

## References

- American Association of University Professors. (2015). *Status of the academic labor force, 2013*. URL: <https://www.aaup.org/sites/default/files/Status-2013.pdf> [January 15, 2017].
- Aronowitz, Stanley. (2001). *The knowledge factory: Dismantling the corporate university and creating true higher learning*. Boston, MA: Beacon Press.
- Baker, John A., Gabbert, Mark, & Stewart, Penni. (2015). *Report of the ad hoc investigatory committee to examine the situations of Drs. Isla, Van Ingen & Corman, & Messrs. Wood & Fowler at Brock University*. Ottawa, ON: CAUT. URL: [https://www.caut.ca/docs/default-source/reports/caut-ahic-report--brock-isla-van-ingen-corman-wood-fowler-\(2015-11\).pdf?sfvrsn=4](https://www.caut.ca/docs/default-source/reports/caut-ahic-report--brock-isla-van-ingen-corman-wood-fowler-(2015-11).pdf?sfvrsn=4) [February 2, 2016].
- Bauer, Louise Birdsell. (2011). *Permanently precarious? Contingent academic faculty members, professional identity and institutional change in Quebec universities* (Master's thesis). Montréal, QC: Concordia University, Department of Sociology and Anthropology.
- Bok, Derek. (2003). *Universities in the marketplace: The commercialization of higher education*. Princeton, NJ: Princeton University Press.
- Bourgeault, Guy, Benjamin, Ernst, & McGovern, Ken. (1993). *Governance and accountability: Report of the independent study group on university governance*. Ottawa, ON: Canadian Association of University Teachers.
- Bousquet, Marc. (2008). *How the university works: Higher education and the low-wage nation*. New York, NY: NYU Press.
- Cameron, Jamie. (2014). Giving and taking offense: Civility, respect, and academic freedom. In James L. Turk (Ed.), *Academic freedom in conflict* (pp. 293–304). Toronto, ON: Lorimer.
- Canadian Association of University Teachers. (2004). *CAUT policy on governance: Where we have been and where we should go*. Ottawa, ON: CAUT. URL: <http://www.caut.ca/docs/default-source/reports/governance.pdf> [January 28, 2016].
- Canadian Association of University Teachers. (2009). *Report of the CAUT ad hoc advisory committee on governance*. Ottawa, ON: CAUT. URL: <http://www.caut.ca/docs/default-source/reports/report-of-the-caut-ad-hoc-advisory-committee-on-governance-%28nov-2009%29.pdf> [January 28, 2016].
- Canadian Association of University Teachers. (2013). *Open for business: On what terms? An analysis of 12 collaborations between Canadian universities and corporations, donors and governments*. Ottawa, ON: CAUT. URL: <http://www.caut.ca/docs/default-source/academic-freedom/open-for-business-%28nov-2013%29.pdf> [February 1, 2016].
- Canadian Institutes of Health Research. (2016). *Governing council – members*. URL: <http://cihr-irsc.gc.ca/e/6953.html> [February 9, 2016].
- Coalition on the Academic Workforce. (2012). *A portrait of part-time faculty members*. URL: [http://academicworkforce.org/CAW\\_portrait\\_2012.pdf](http://academicworkforce.org/CAW_portrait_2012.pdf) [February 2, 2016].
- Collini, Stefan. (2016). Who are the spongers now? *London Review of Books*, 38(2), 33–37.
- Doobie, David, & Robinson, Ian. (2008). Reorganizing higher education in Canada and the United States: The erosion of tenure and the unionization of contingent faculty. *Labor Studies Journal*, 38(2), 117–140.
- Duff, James, & Berdahl, Robert. (1966). *University government in Canada: Report of a commission sponsored by the Canadian Association of University Teachers and the Association of Universities and Colleges of Canada*. Toronto, ON: University of Toronto Press.

- Government of Canada. (2013). Chapter 3-4: Investing in world-class research and innovation. Government of Canada. *Budget Plan: Jobs, Growth and Long-term Prosperity – Economic Action Plan 2013*. URL: <http://www.budget.gc.ca/2013/doc/plan/chap3-4-eng.html#a15-Strengthening-Research-Partnerships-Between-Post-Secondary-Institutions-and-Industry> [February 4, 2016].
- Government of Canada. (2015). Chapter 3.1 - Supporting the manufacturing sector and investing in advanced research. *Strong Leadership, A Balanced Budget, Low Plan for Jobs, Growth and Security – Economic Action Plan 2015*. URL: [http://www.budget.gc.ca/2015/docs/plan/ch3-1-eng.html#Supporting\\_World-Class\\_Advanced%26nbsp%3BResearch](http://www.budget.gc.ca/2015/docs/plan/ch3-1-eng.html#Supporting_World-Class_Advanced%26nbsp%3BResearch) [February 4, 2016].
- Heins, Marjorie. (2014). Untangling the Steven Salaita case. *Academe blog*. URL: <https://academeblog.org/2014/09/07/untangling-the-steven-salaita-case/> [January 25, 2016].
- House Committee on Education and the Workforce – Democratic Staff. (2014). *The just-in-time professor: A staff report summarizing eforum responses on the working conditions of contingent faculty in higher education*. URL: <http://democrats.edworkforce.house.gov/sites/democrats.edworkforce.house.gov/files/documents/1.24.14-AdjunctEforumReport.pdf> [February 3, 2016].
- Jaschik, Scott. (2014, August 6) Out of a job. *Inside Higher Ed*. URL: <https://www.insidehighered.com/news/2014/08/06/u-illinois-apparently-revokes-job-offer-controversial-scholar> [January 25, 2016].
- Jaschik, Scott. (2014, October 31) Suspended for irony and sighing. *Inside Higher Ed*. URL: <https://www.insidehighered.com/news/2014/10/27/british-university-backs-down-suspension-sighing-and-irony> [January 22, 2016].
- Jones, Glen A. (2002). The structure of university governance in Canada: A policy network approach. In A. Amaral, G.A. Jones, & K. Karseth, (Eds.). *Governing higher education: National perspectives on institutional governance* (pp. 213–234). Dordrecht, NL, Boston, MA, & London, UK: Kluwer Academic Publishers.
- Katz, Albert, & Haxell, Jonathan. (2013). *Report of the CAUT ad hoc investigatory committee on King's University College and professor Ken Luckhardt*. Ottawa, ON: CAUT. URL: <http://www.caut.ca/docs/default-source/reports/report-of-kings-luckhardt-inquiry---final.pdf?sfvrsn=6> [January 20, 2016].
- Morgan, John. (2014, March 11). Warwick suspends prominent critic of higher education policy. *Times Higher Education*. URL: <http://www.timeshighereducation.co.uk/news/warwick-suspends-prominent-critic-of-higher-education-policy/2012013.article> [January 22, 2016].
- Natural Sciences and Engineering Research Council of Canada. (n.d.). *Engage grants*. URL: [http://www.nserc-crsng.gc.ca/Professors-Professeurs/RPP-PP/Engage-Engagement\\_eng.asp](http://www.nserc-crsng.gc.ca/Professors-Professeurs/RPP-PP/Engage-Engagement_eng.asp) [January 15, 2016].
- Natural Sciences and Engineering Research Council of Canada. (2012–2013). *Report on plans and priorities*. URL: <http://www.tbs-sct.gc.ca/rpp/2012-2013/inst/nse/nseo1-eng.asp#s1> [January 15, 2016].
- Natural Sciences and Engineering Research Council of Canada. (2015–2016). *Report on plans and priorities*. URL: [http://www.nserc-crsng.gc.ca/NSERC-CRSNG/Reports-Rapports/RPP-PPR/2015-2016/index\\_eng.asp#s](http://www.nserc-crsng.gc.ca/NSERC-CRSNG/Reports-Rapports/RPP-PPR/2015-2016/index_eng.asp#s) [January 15, 2016].
- Natural Sciences and Engineering Research Council of Canada. (2016). *The council*. URL: [http://www.nserc-crsng.gc.ca/NSERC-CRSNG/Council-Conseil/Members-Membres\\_eng.asp](http://www.nserc-crsng.gc.ca/NSERC-CRSNG/Council-Conseil/Members-Membres_eng.asp) [January 15, 2016].
- Naylor, David. (2013, March 27). Short-term, applied research won't win Canada any Nobel prizes. *The Globe and Mail*. URL: <http://www.theglobeandmail.com/news/national/education/short-term-applied-research-wont-win-canada-any-nobel-prizes/article10367360/> [January 21, 2016].
- Slaughter, Sheila, & Leslie, Larry L. (1997). *Academic capitalism: Politics, policies and the entrepreneurial*. Baltimore, MD: Johns Hopkins University Press.
- Slaughter, Sheila, & Rhoades, Gary. (2004) *Academic capitalism and the new economy: Markets, state and higher education*. Baltimore, MD: Johns Hopkins University Press.

- Social Sciences and Humanities Research Council of Canada. (2016). *Council*. URL: [http://www.sshrc-crsh.gc.ca/about-au\\_sujet/governance-gouvernance/committees-comites/council-conseil-eng.aspx](http://www.sshrc-crsh.gc.ca/about-au_sujet/governance-gouvernance/committees-comites/council-conseil-eng.aspx) [February 2, 2016].
- Turk, James L. (Ed.). (2000). *The corporate campus: Commercialization and the dangers to Canada's colleges and universities*. Toronto, ON: James Lorimer & Co.
- Underhill, Frank. (1959). Academic freedom in Canada. *CAUT Bulletin*, 8(2), 6-16.
- Universities Canada. (2011, October 25). *Statement on academic freedom*. URL: <http://www.univcan.ca/media-room/media-releases/statement-on-academic-freedom/> [January 27, 2016].
- University of Toronto. (1992). Purpose of the university. *Statement of Institutional Purpose*, 3. URL: <http://www.governingcouncil.utoronto.ca/Assets/Governing+Council+Digital+Assets/Policies/mission.pdf> [January 27, 2016].
- Washburn, Jennifer. (2005). *University inc.: The corporate corruption of higher education*. New York, NY: Basic Books.
- Washburn, Jennifer. (2010). *Big oil goes to college: An analysis of 10 research collaboration contracts between leading energy companies and major U.S. universities*. Washington, DC: Center for American Progress. URL: <https://www.americanprogress.org/issues/green/report/2010/10/14/8484/big-oil-goes-to-college/> [January 22, 2016].

# Tab B

This is Exhibit "B" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn". The signature is written in a cursive style with a large, looped initial "D".

\_\_\_\_\_  
A Commissioner, etc

David Sworn LSO# 80310U





**THE ONTARIO OPERATING FUNDS  
DISTRIBUTION MANUAL**

***A Manual Governing the Distribution of Ontario  
Government Operating Grants to Ontario Universities and  
University-Related Institutions (Formula Manual)***

***2009-10 FISCAL YEAR***

***Postsecondary Finance & Information Management Branch  
Ministry of Training, Colleges and Universities  
Toronto, Ontario***

***October 2009***

## **FOREWORD**

In case of conflict, rulings and interpretations in this manual take precedence over those contained in any other document referred to by this manual; however, any such conflict should be brought to the attention of the Director, Postsecondary Finance and Information Management Branch, Ministry of Training, Colleges and Universities.

Under no circumstances should a university make decisions unilaterally on matters requiring an interpretation of the distribution mechanism. Whether the problem is one of definition, one of programs not specifically identified in the categorization scheme, or one of exceptional circumstances requiring special consideration, the matter should be raised formally--prior to completion and submission of enrolment reports--by writing to the Director, Postsecondary Finance and Information Management Branch.

The Ministry fiscal year covered by this edition of the manual is 2009-10. Unless otherwise indicated, the rulings, procedures and definitions, etc., contained herein apply to the whole of this fiscal year and for fiscal years beyond 2009-10 until superseded.

## TABLE OF CONTENTS

<b>1. GENERAL INFORMATION .....</b>	<b>1</b>
1.1. Definitions .....	2
1.1.1. Institution .....	2
1.1.2. Program .....	2
1.1.3. Transfer .....	2
1.1.4. Program Level .....	2
1.1.5. Professional .....	3
1.1.6. One Full Term or its Full-Time Equivalent .....	3
1.1.7. Dependents .....	3
1.1.8. Dependent Child .....	3
1.2. Historical Background .....	4
1.2.1. Funding Formula Overview .....	4
1.2.2. Funding Formula Development .....	5
1.2.3. Reaching Higher Investments and Multi-Year Accountability Agreements .....	6
1.3. Distribution Mechanism .....	6
1.3.1. Outline of Distribution Mechanism for 1987-88 and Beyond .....	6
1.3.2. Basic Grants Envelope .....	8
1.3.2.1. Adjustments to the Corridor 2007-08 to 2011-12 .....	9
1.3.3. Accessibility Fund for Students with Disabilities .....	9
1.3.4. Performance Fund .....	9
1.3.5. Quality Assurance Fund .....	9
1.3.6. Accessibility/Expansion Funds .....	11
1.3.6.1. Undergraduate Enrolment Growth .....	11
1.3.6.2. Graduate Enrolment Growth .....	12
1.3.6.3. Undergraduate Medical Enrolment Expansion .....	13
1.3.6.4. Postgraduate Medical Enrolment .....	15
1.3.6.5. Nursing Enrolment Expansion: Collaborative Nursing Programs .....	15
1.3.6.6. Graduate Nursing Expansion .....	16
1.3.6.7. Nursing Faculty Fund .....	16
1.3.6.8. Compressed Nursing Degree Programs .....	17
1.3.6.9. Second Entry Nursing .....	17
1.3.6.10. Teacher Education Expansion .....	17
1.3.7. Mission-Related Institution-Specific Envelope .....	18
1.3.7.1. Northern Ontario Grants .....	18
1.3.7.2. Northern Ontario Operations Grants .....	18
1.3.7.3. Northern Ontario Mission Grants .....	19
1.3.7.4. Bilingualism Grants .....	19
1.3.7.5. Differentiation Grants .....	20
1.3.7.6. Extraordinary Grant to Algoma .....	21
1.3.7.7. Extraordinary Grant to Hearst .....	22
1.3.8. Research Overheads/Infrastructure Envelope (ROIE) .....	22
1.3.9. Special Purpose Grants .....	23
1.3.10. Institution-Specific Envelopes .....	23
1.3.11. Learning Disabilities Initiatives .....	23
1.3.12. Partnership Grants .....	24
1.3.12.1. Access to Opportunities Program (ATOP) .....	24
1.3.12.2. Graduate Scholarships in Science and Technology (OGSST) .....	25
1.3.13. Funding Rolled into the Basic Operating Grant Envelope .....	26
1.3.13.1. Enrolment Adjustment/Accessibility Envelope .....	26
1.3.13.2. Transition Grants Envelope .....	28
1.3.13.3. Program Adjustment Envelope .....	28

1.3.13.4.	Library Enhancement and Student Equipment Fund.....	29
1.3.13.5.	Pay Equity Assistance .....	29
1.3.13.6.	Fair Funding For Universities Grant .....	29
<b>2.</b>	<b>ELIGIBLE INSTITUTIONS.....</b>	<b>30</b>
2.1.	Provincially Assisted Institutions.....	30
2.2.	Church-Related and Federated or Affiliated Institutions.....	31
2.2.1.	Conditions for Funding Eligibility: Students .....	32
2.2.2.	Conditions for Funding Eligibility: Non-Theological Programs.....	32
2.2.3.	Conditions for Funding Eligibility: Theological Programs .....	32
<b>3.</b>	<b>ELIGIBLE PROGRAMS.....</b>	<b>33</b>
3.1.	Program Approval Policy .....	33
3.1.1.	Historical Record .....	33
3.1.1.1.	Undergraduate Programs: 1974 to November 1, 1981 .....	33
3.1.1.2.	Undergraduate Programs: November 2, 1981 to December 15, 1982.....	33
3.1.1.3.	Undergraduate Programs: December 16, 1982 to November 7, 1996.....	33
3.1.2.	Current Policy: Undergraduate Programs .....	34
3.1.2.1.	Basic "Core" Arts and Science Programs.....	34
3.1.2.2.	All Other New Undergraduate Programs.....	34
3.1.2.3.	Graduate Programs .....	35
3.1.3.	Current Policy: Graduate Programs .....	35
3.1.3.1.	New Graduate Programs.....	35
3.1.3.2.	Existing Graduate Programs .....	35
3.1.4.	Closed, Merged, Rationalized/Restructured Programs .....	35
3.1.5.	Full-Cost Recovery Programs .....	36
3.1.6.	Additional Cost Recovery Programs .....	36
3.1.7.	College- University Collaborative Programs.....	37
3.1.8.	Comparator Information on Tuition Fees per Program.....	37
3.2.	Categorization and Weighting .....	37
3.2.1.	General.....	37
3.2.2.	Undergraduate: Diploma and First Degree .....	38
3.2.3.	Undergraduate: Miscellaneous.....	39
3.2.4.	Graduate Programs.....	41
3.2.5.	Special Notes .....	43
<b>4.</b>	<b>ENROLMENT REPORTING REQUIREMENTS.....</b>	<b>44</b>
4.1.	Eligible Students.....	44
4.1.1.	Citizens.....	44
4.1.2.	Permanent Residents.....	44
4.1.3.	Eligible International Students .....	45
4.1.4.	Protected Persons.....	45
4.2.	Ineligible Students .....	46
4.2.1.	Student Auditing Courses.....	46
4.2.2.	Full-Cost Recovery Programs .....	46
4.2.3.	Ineligible Church-Related Institutions.....	46
4.2.4.	Ineligible International Students .....	47
4.2.5.	Ineligible Students: Miscellaneous .....	47
4.2.5.1.	Ineligible Undergraduate Students .....	47
4.2.5.2.	Ineligible Graduate Students .....	47
4.3.	Part-Time Studies.....	48
4.3.1.	Faculty and Teaching Staff.....	48

4.3.2.	Academic Structure .....	48
4.3.3.	Admissions, Examinations and Academic Regulations.....	48
4.3.4.	Scheduling.....	48
4.3.5.	Interpretation .....	48
4.4.	Reporting of Undergraduate Level Students .....	49
4.4.1.	Definitions.....	49
4.4.1.1.	Term .....	49
4.4.1.2.	Academic Year .....	49
4.4.1.3.	Normal Full-Time Study Load.....	49
4.4.1.4.	Unit of Study.....	49
4.4.1.5.	Registration Level.....	49
4.4.1.6.	Fiscal Full-Time Equivalent (FFTE).....	49
4.4.2.	Application of Definitions .....	50
4.4.2.1.	FFTE of Programs Defined by Unit of Study .....	50
4.4.2.2.	FFTE of Programs Defined by Academic Year .....	50
4.4.2.3.	FFTE of Programs Incorporating Normal Full-Time Study Load .....	50
4.4.2.4.	FFTE of Students in Credit Courses/Units of Study .....	50
4.4.2.5.	FFTE of Students in Summer Session .....	51
4.4.3.	Concurrent Programs .....	51
4.4.4.	Eligibility of Courses/Units of Study.....	51
4.4.5.	Diploma or Certificate Programs .....	51
4.4.6.	Certificate Programs at Ryerson .....	51
4.4.7.	Additional Qualification Courses for Teachers .....	52
4.4.8.	Differentiating Enrolment Between Honours and General Programs in Arts and Science ...	52
4.4.8.1.	Student Declarations .....	52
4.4.8.2.	Initial Student Declarations:.....	52
4.4.8.3.	Subsequent Student Declarations:.....	53
4.4.8.4.	University Attestations.....	53
4.4.8.5.	Implementation.....	54
4.4.9.	Arts and Science Programs Not Differentiated Between General and Honours .....	55
4.4.10.	Imputing Procedure for Undifferentiated First Year Programs .....	56
4.5.	Reporting of Graduate Level Students .....	56
4.5.1.	Graduate Student Status.....	56
4.5.2.	Full-Time Graduate Student .....	57
4.5.3.	Part-Time Graduate Students .....	57
4.5.4.	Counting of Graduate Student FTE.....	57
4.5.5.	Minima-Maxima Provisions .....	58
4.5.5.1.	Effective Dates .....	58
4.5.5.2.	Minima Provisions .....	58
4.5.5.3.	Maxima Provisions .....	59
4.5.5.4.	Claiming (or Deducting) of BIUs Under Minima/Maxima Provisions .....	59
4.5.5.5.	Transfer of Entitlement .....	59
4.6.	Joint/Collaborative Programs .....	60
4.6.1.	College-University Joint/Collaborative Programs .....	60
4.6.2.	Multi-University Joint/Collaborative Programs.....	60
4.7.	Enrolment Related Submissions .....	60
4.7.1.	USER Enrolment Counts.....	61
4.7.2.	Anticipated Actuals Winter Form .....	61
4.7.3.	Minima/Maxima Adjustments Claim Form.....	61
4.7.4.	Imputing Adjustments Claim Form .....	61
4.7.5.	Degrees Awarded Data .....	61
4.7.6.	Undergraduate & Graduate Projections .....	61
4.7.7.	Submitting Enrolment Data to MTCU .....	61

<b>5.</b>	<b>SPECIAL PROVISIONS .....</b>	<b>62</b>
5.1.	Tuition Fees.....	62
5.1.1.	Regular Tuition Fees.....	62
5.1.2.	Discretionary Fees .....	62
5.1.2.1.	Additional Cost Recovery Fees .....	64
5.1.2.2.	College-University Collaborative Programs Fees.....	65
5.1.3.	Tuition Fee Set-Aside.....	65
5.1.3.1.	Student Access Guarantee .....	66
5.1.4.	International Student Tuition Fees .....	67
5.2.	Compulsory Ancillary Fees.....	67
5.3.	Exchange Programs and Study Abroad Courses/Programs .....	69
5.4.	Students Enrolled at Unrelated Institutions .....	70
5.4.1.	Cooperative Programs .....	70
5.4.2.	Letter of Permission .....	70
5.4.3.	Visiting Graduate Students.....	71
<b>6.</b>	<b>APPENDICES.....</b>	<b>72</b>
	APPENDIX 1: SUMMARY OF MAJOR CHANGES IN THE FORMULA 1967-68 TO 1986-87.....	72
	APPENDIX 2: GRANT TABLES.....	76
	APPENDIX 2.1: ENROLMENT ADJUSTMENT/ACCESSIBILITY/ENHANCED ACCESS FOR STUDENTS WITH DISABILITIES ENVELOPE (\$).....	76
	APPENDIX 2.2: PERFORMANCE FUND.....	76
	APPENDIX 2.3: QUALITY ASSURANCE FUND.....	77
	APPENDIX 2.4: ACCESSIBILITY ENVELOPE (\$).....	77
	APPENDIX 2.5: MEDICAL ENROLMENT EXPANSION (\$).....	77
	APPENDIX 2.6: NURSING ENROLMENT EXPANSION (\$).....	78
	APPENDIX 2.7: TEACHER EDUCATION EXPANSION (\$).....	78
	APPENDIX 2.8: NORTHERN ONTARIO OPERATIONS GRANTS (\$).....	79
	APPENDIX 2.9: BILINGUALISM GRANTS (\$).....	81
	APPENDIX 2.10: DIFFERENTIATION GRANTS (\$).....	83
	APPENDIX 2.11: EXTRAORDINARY GRANT (\$).....	84
	APPENDIX 2.12: RESEARCH OVERHEADS/INFRASTRUCTURE ENVELOPE (ROIE) (\$).....	85
	APPENDIX 2.13: SPECIAL PURPOSE AND INSTITUTION SPECIFIC GRANT (\$).....	85
	APPENDIX 2.14: LEARNING OPPORTUNITIES TASK FORCE (\$).....	86
	APPENDIX 2.15: ACCESS TO OPPORTUNITIES PROGRAM (\$).....	86
	APPENDIX 2.16: ONTARIO GRADUATE SCHOLARSHIP IN SCIENCE AND TECH. (OGSST) (\$).....	86
	APPENDIX 2.17: TRANSITION ENVELOPE (\$).....	87
	APPENDIX 2.18: PAY EQUITY ENVELOPE (\$000).....	87
	APPENDIX 2.19: FAIR FUNDING FOR UNIVERSITIES GRANT (\$).....	87
	APPENDIX 3: Program Approvals Process .....	88
	APPENDIX 4: University Enrolment.....	100
	APPENDIX 5: Sample letters of “approval-in-principle” for permanent resident status.....	101
	APPENDIX 6: Enrolment Audit.....	104
	APPENDIX 7: Enrolment reporting Forms .....	126
	APPENDIX 8: Study Abroad Programs and Courses .....	129
	APPENDIX 9: Procedures To Be Used in Connection with International Student Tuition Fees .....	131
	APPENDIX 10: Ontario University Standard Fee Schedule, Regular 2008-09.....	132
	APPENDIX 11: Ontario University Regular Tuition Fee Rates (2002-03 and 2003-04).....	134
	APPENDIX 12: Requirements for Protocols – Compulsory Non-Tuition – Related Ancillary Fees.....	135
	APPENDIX 13: OGSST Program Guidelines, 2008-09.....	139

## 1. GENERAL INFORMATION

The purpose of a funding distribution mechanism or formula is to provide an objective method for determining the share of the provincial operating grant to be allocated to each institution. The Ontario distribution mechanism aims to ensure a reasonable degree of equity in the distribution of available government support. It does not in itself provide the basis for determining the level of such support.

It should be noted that the distribution mechanism is not intended to limit or control the expenditure of funds granted to the institutions, except in the case of specifically-targeted special purpose grants.

The non-targeted university operating grants may be applied to any eligible university operating expenditure. Eligible expenditures include all operating expenditures except those related to:

- (a) assisted/sponsored research,
- (b) principal and interest payments on capital indebtedness,<sup>1</sup>
- (c) student aid,
- (d) ancillary enterprises,
- (e) capital projects.

---

<sup>1</sup> It is recognized that a portion of total university operating income, which includes provincial operating grants, may be allocated to support principal and interest payments on capital indebtedness, as some institutions have done to finance projects under the SuperBuild capital program.

## **1.1. DEFINITIONS**

A series of definitions used generally throughout this manual follows. Detailed definitions used in the calculation and reporting of enrolment for funding purposes are contained in Section 4 (Enrolment Reporting Requirements).

### **1.1.1. Institution**

For the purposes of this manual, "institution" means an eligible university level institution as listed in Section 2.

### **1.1.2. Program**

For the purposes of this manual, a program is defined as a sequence of courses or other units of study prescribed by an institution for the fulfillment of the requirements of a particular degree, diploma or certificate.

### **1.1.3. Transfer**

A transfer is defined as a change from one sequence of courses or other units of study that fulfils the requirements of a degree, diploma or certificate to another sequence of courses that fulfill the requirements of a different degree, diploma or certificate, even if course credits are transferred from one program to the other.

### **1.1.4. Program Level**

For the purposes of this manual, the program levels are defined as follows:

- preliminary or qualifying year
- diploma
- certificate
- undergraduate baccalaureate
- professional
- master's
- doctoral
- special or unclassified



### 1.1.5. Professional

As used in this manual, "professional" refers to programs leading to diplomas or degrees in the following disciplines:

Agriculture	Library Science
Architecture	Medicine
Commerce & Business	Music
Administration	Nursing
Dentistry	Optometry
Divinity/Theology	Pharmacy
Education	Physical and Health Education and Recreation
Engineering	Physical and Occupational
Forestry	Therapy
Household and Food Science	Social Work
Hygiene and Public Health	Veterinary Medicine and Animal Science
Secretarial Science	
Journalism	
Law	

### 1.1.6. One Full Term or its Full-Time Equivalent

This is defined in detail in Section 4 (Enrolment Reporting Requirements). For undergraduate work, this means at least 0.5 Fiscal Full-Time Equivalent (FFTE). For graduate work, this means a minimum of a 1.0 term Full-time Equivalent (FTE).

### 1.1.7. Dependents

Dependents are defined as (refer to section 1.1.8 for definition of 'dependent child'):

- a) a spouse;
- b) a common-law partner<sup>2</sup>
- c) a dependent child or the dependent child of a spouse or common-law partner;
- d) a dependent child of the dependent child referred to above.

### 1.1.8. Dependent Child

A dependent child is a child who is a biological child who has not been adopted by a person other than the spouse or common-law partner, or an adopted child; and who is in one of the following situations of dependency:

- a) under age 22 and not a spouse or common-law partner;
- b) enrolled continuously at a college, university or other educational institution and dependent substantially on the financial support of the parent since before age 22 or since becoming a spouse

<sup>2</sup> An affidavit signed by both spouses, confirming that they are living together in a conjugal relationship for not less than three years, or that they are living together in a conjugal relationship and are raising any children of whom they both are the natural or adoptive parent, is required to verify their common-law status.

or common-law partner if that occurred before age 22<sup>3</sup>; or

- c) a person with a disability who has been financially supported substantially by his or her parents, and who is unable to be self-supporting because of the disability.

## 1.2. HISTORICAL BACKGROUND

### 1.2.1. Funding Formula Overview

The purpose of a funding distribution mechanism or formula is to provide an objective method for determining the share of the provincial operating grant to be allocated to each institution. The Ontario distribution mechanism aims to ensure a reasonable degree of equity in the distribution of available government support. It does not in itself provide the basis for determining the level of such support.

The Ontario government annually allocates a global amount to the Ministry of Training, Colleges and Universities for operating support for the institutions. Factors considered in determining the university allocation include enrolment pressures and government priorities, balanced against other budget pressures.

The largest component of provincial operating grant is the Basic Grants Envelope. Funding from this grant envelope, also known as basic operating grant, or BOG, is enrolment-based and a non-targeted, block grant to the institutions.

The Basic Grant (BOG) envelope is distributed on the basis of Basic Operating Income (BOI) for all universities. BOI is the amount of operating grants provided by the government plus eligible fees, also known as Standard Fees<sup>4</sup>.

$BOI = BOG + \text{Standard Fees}$

An institution's Basic Operating Grant is the difference between its BOI and its Standard Fees.

Each institution receives a fixed share of BOI based on historical weighted enrolment levels referred to as Basic Income Units (BIUs). Each institution's BIUs are arrived at by multiplying full-time equivalent enrolment by a weighting factor. The weighting factor varies by program and level of study and is a rough measure of how costs vary by program and by level of study. Program weights were established in 1966-67 and only slight modifications have been made to them since.

It should be noted that the distribution mechanism is not intended to limit or control the expenditure of funds granted to the institutions, except in the case of specifically-targeted special purpose grants.

The non-targeted, block grant nature of the basic operating grant recognizes the institutional autonomy of grant recipients. The funding distribution formula that has evolved since its inception in 1967 has maintained its focus to promote funding stability and predictability, subject to the Ministry's global allocation.

<sup>3</sup> The terms under which such a student is considered to be enrolled continuously are determined at the institution level according to the institution's internal policies.

<sup>4</sup> The standard fee is set by MTCU and was last increased in 1996-97. Standard fees represent only a portion of the total tuition fee paid by students. Actual tuition fees are higher than standard fees.

### 1.2.2. Funding Formula Development

The idea of devising an objective mechanism to allocate operating grants to Ontario universities was deliberated for many years. A strong endorsement of this principle came from the 1965 Bladen Commission report.

The distribution of operating funds to Ontario universities by means of an enrolment-based formula was first introduced for the 1967-68 fiscal year. The various programs were weighted to approximate relative costs. Basic Income Unit (BIU) counts were generated by multiplying full-time equivalent (FTE) enrolment by the appropriate program weights. (The weights range from 1.0 to 7.5). To calculate the grant entitlement for each institution, the value of the basic income unit was determined by government, on the advice of the Committee on University Affairs. The dollar amounts of basic operating income (BOI) were calculated by multiplying the BIU counts by the BIU value. Formula fee rates were set for each program by the government, and reviewed each year. The full-time equivalent enrolment was multiplied by these fee rates to calculate total formula fee income. These formula fees were subtracted from basic operating income to determine each institution's operating grants.

Appendix 1 summarizes the changes in the formula between 1967-68 and 1986-87. The first version of the formula was used to determine the allocation of operating grants from 1967-68 through to 1972-73, with only some minor adjustments in weighting schemes and in the calculation of full-time equivalency. However, during this period, a change in policy occurred, whereby the government determined the total available operating grant dollars, rather than the BIU value for the year. This resulted in the formula becoming purely a mechanism for determining the distribution of grants between institutions, rather than the determining factor for the total amount of operating support provided. The BIU value was thereafter merely an artifact, determined by dividing the total available dollars by the total number of funding units in the system.

For the 1973-74 fiscal year, in response to representations from institutions, "slip-year" financing was introduced. Under this scheme, grants were distributed on the basis of the previous, rather than the current year's enrolment, thus permitting more effective planning in the institutions. Grants for the years 1973-74 through to 1975-76 were calculated in this way, with a few more minor changes in weighting and FTE calculation.

For the 1976-77 fiscal year there was a major change in the way that students were counted, with the simultaneous introduction of fractional unit counting and multiple term reporting for all students at the undergraduate level. Also in that year, a freeze was introduced on the graduate counts for funding purposes: the 1975-76 level was to be used for three years. Moreover, to reduce the sensitivity of the distribution mechanism to changes in enrolment at all levels the formula now took into consideration more than one year of enrolment data: in 1976-77 the grants were based on one-third 1974-75 and two-thirds 1975-76 undergraduate data; in 1977-78 an average of the previous three years was used.

For the distribution of 1978-79 operating grants, the formula was amended again: the notion of enrolment averaging to reduce sensitivity to enrolment fluctuations was retained, and the concept of base (or "fixed cost") and moving average (or "variable cost") was introduced. The base years were set at 1974-75, 1975-76 and 1976-77; the moving average consisted of the three years immediately prior to the grant year. To further reduce sensitivity to enrolment changes a factor was introduced which effectively discounted increases or decreases in enrolment beyond the base levels.

This formula remained in operation for grant distribution up to and including grants for 1983-84. The freeze on graduate student counts for funding purposes was lifted for grants distributed in 1979-80. The discount factors employed were fifty per cent at the undergraduate and master's graduate levels, and sixty-six and two-thirds per cent at the doctoral graduate level.

Operating grants for 1984-85, 1985-86 and 1986-87 were distributed on the basis of an "interim formula", consisting of two-thirds of the "old" formula and one-third of the "new" formula.

This "new" formula attempted further to reduce sensitivity to enrolment fluctuations, and to combat some concerns about the use of 1974-76 enrolment levels as a base. The "new" base funding BIU and formula fee counts consisted of the average of the old base years (1974-75, 1975-76, and 1976-77) together with the three years having the highest BIU counts between 1974-75 and 1982-83. This average was thus based on different years depending on the institution concerned. Moving-average BIU and fee counts were calculated from the latest three years, as before, but were the basis for only twenty-five per cent of the grant distributed by the "new" formula, at all levels.

### **1.2.3. Reaching Higher Investments and Multi-Year Accountability Agreements**

In the 2005 Budget, the government announced the Reaching Higher Plan for postsecondary education. The plan included substantial additional operating funding for universities. Total operating grants to universities were increased to \$2,861.1M in 2006-07, \$3,036.6 million in 2007-08 and to \$3,109.9M in 2008-09. The majority of the program is scheduled to be fully implemented by 2009-10 – one exception is the Graduate Expansion component which will extend to 2011-12.

Introduced in 2006-07, the Multi-Year Accountability Agreements for 2006-07 to 2008-09 were signed by the Minister and all publicly-funded colleges and universities. The objective of the agreements is to ensure that government funding is focused on achieving the government's goals for postsecondary education: access, quality and accountability.

## **1.3. DISTRIBUTION MECHANISM**

### **1.3.1. Outline of Distribution Mechanism for 1987-88 and Beyond**

On December 17, 1986, the Chairman of the Ontario Council on University Affairs delivered Advisory Memorandum 86-VII, "Modification of the Operating Grants Formula" to the Minister of Colleges and Universities. This advisory memorandum recommended a new operating grants allocation mechanism for 1987-88 and beyond.

Council reaffirmed its objectives for the operating grants distribution mechanism, as outlined previously in Advisory Memorandum 77-VII, "The Ontario System: A Statement of Issues", and re-iterated in Advisory Memorandum 82-XV. The objectives were to provide:

- 1) funding stability by preventing extreme fluctuations in institutional income;
- 2) funding predictability to assist institutions in their planning efforts;
- 3) equitable allocations among institutions;
- 4) accountability to the public by linking funds to some quantifiable factor; and
- 5) a method that is simple to use, understandable and practical to implement.

Earlier in 1986, the Council had consulted with the institutions on the priority that should be attached to each of these objectives. In general, institutions attached highest priority to funding stability and/or equitable allocation rather than to the other objectives. The primary direction for formula revision chosen

by the Council was, therefore, enhanced funding stability, in order to achieve the following aims:

- a) protect institutions' funding from the impact of the actions of other institutions;
- b) reduce the incentive for institutions to use growth only for the purpose of increasing their share of total operating grants;
- c) provide the opportunity for quality considerations as well as for quantity considerations in academic decisions; and
- d) reduce short-term variations in funding which may result from fluctuating enrolment patterns in future years.

A secondary direction undertaken in this formula revision was to address some of the concerns raised by institutions about the fairness of the existing formula in recognizing individual institutional needs. The Council undertook to address those concerns only if there were new funds available to support adjustments. Such adjustments were not to be made in a zero-sum situation where they would result in reductions in funding for other institutions. The Minister, on November 3, 1986, announced that funds had been made available for the Council to address concerns about the recognition of expanded instructional and research activity, and the special needs of the northern institutions. The Council, therefore, had two additional aims for its formula revision related to instructional concerns:

- a) to provide appropriate recognition for relative changes in past levels of activity by adjusting the level of funding with due regard to the past legacy of funding patterns; and
- b) to adjust institutional funding over the long term, in relation to changing levels of activity.

The Council's recommended formula revision was a multi-faceted system of operating grant distributive mechanisms, with a number of different functions, but integrated in total impact. It is based on an "envelope" approach to operating grants allocation.

Five separate envelopes were designated for 1987-88:

- 1) Basic Grants Envelope;
- 2) Enrolment Adjustment/Accessibility Envelope;
- 3) Mission-Related Institution-Specific Envelope for:
  - a. Northern Mission,
  - b. Institutional Weights (Ryerson and OCAD),
  - c. Bilingualism,
  - d. Differentiation;
- 4) Research Overheads/Infrastructure Envelope; and
- 5) Program Adjustment Envelope.

In April 1988, the Minister requested that the OCUA provide advice on a new approach to funding for 1990-91 and subsequent years, to take into account the enrolment growth in 1989-90 and previous years, and to promote a planned and coordinated approach to future growth.

On March 30, 1989, the Council provided its advice<sup>5</sup>, and the Minister accepted a plan for the modification of the corridor mid-points to accommodate growth in the system.

<sup>5</sup> The Ontario Council on University Affairs, Advisory Memorandum 89-II, "Modification of the Operating Grants Formula".

On March 31, 1990, the Council provided advice on the new corridor mid-point levels<sup>6</sup>.

On May 29, 1996, in response to the Woods Task Force Recommendations on Agencies, Boards and Commissions, the Minister announced OCUA and the Academic Advisory Committee (AAC) would be disbanded as of August 31, 1996.

Changes have been made to the envelope structure, as required, since 1987-88. The various grant envelopes are described in the following sections.

### 1.3.2. Basic Grants Envelope

The basic grants allocation mechanism operates in the following manner:

- 1) To begin with, each institution's share of the total basic grant equals its share of 1986-87 formula grants.
- 2) Institutions continue to receive approximately this level of "real" basic grants, so long as their "moving-average" of basic income units (BIUs) remains in a corridor of +/- 3 percent. The only variation in an institution's funding would be the tuition fees gained or lost by varying levels of enrolment.<sup>7</sup>
- 3) When an institution's moving-average BIUs fall below its corridor, it would have its BOI, and hence basic grants, reduced in line with the decline in BIUs. Under the terms of the formula devised by the Ontario Council on University Affairs, the institution may negotiate for the establishment of a new corridor lower than its current one at a lower level of basic grants to avail itself of the funding stability inherent within a corridor. A new corridor would be based on an agreed plan. The institution would be able to approach the Ministry prior to, or after, going below its floor.
- 4) When an institution's moving-average BIUs go above its corridor, it would receive no automatic increase in basic grants, but would retain all incremental tuition fees. With the agreement of the Ministry, and if it approaches the Ministry prior to going above its ceiling, the institution may negotiate the establishment of a new corridor above its current level at a higher level of basic grants. A new corridor would be based on an agreed plan.
- 5) The 1987-88 basic grants entitlements were adjusted as the enrolment/accessibility and institutional weight adjustments were applied.
- 6) Between 1990-91 and 1995-96, the basic grants entitlements were adjusted to reflect the revised corridor mid-points which had been negotiated by the institutions with OCUA during 1989-90. The adjustments were made via a temporary "transition grant" envelope and provided added funding based on revised moving-average enrolment counts. In 1996-97, funding allocated under the transition envelope was integrated with the basic grant envelope allocation.

This process allows the funding formula to bring stability and predictability to public funding for both universities and the Ministry. Additionally, the corridor adapts and changes either through negotiated

<sup>6</sup> The Ontario Council on University Affairs, Advisory Memorandum 90-I, "Revisions to Universities Formula Grants Envelope Corridor Mid-Points as a Result of the 1989-90 Corridor Negotiations".

<sup>7</sup> This assumes that total basic grants and formula fee rates increase annually at the same rate. If the percentage increases in total basic grants and formula fee rates differ, the rate of increase in basic grants may vary among institutions according to the proportion of BOI funded by fees at each institution. In this context "real" basic grants refers to the 1986-87 formula grants escalated by the annual increase in system-wide formula grants.

adjustments of the mid-point corridor or by rolling funding increases into Basic Operating Grant.

Grants are “rolled into base” and become part of the Basic Operating Grant (BOG) that is flowed through bi-weekly transfers to universities. Each time a grant is rolled into base the annual BOG envelope increases and the mid-point corridor for the affected institutions shifts if the rolled in grant has associated enrolments. (See Transition Grant Envelope section 1.3.13.2 for envelopes that have been rolled into Basic Operating Grant.)

#### **1.3.2.1. Adjustments to the Corridor 2007-08 to 2011-12**

During the double cohort period of accelerated growth, it was recognized that under the existing corridor mechanism, some institutions might fall below their corridor floor as their corridor mid-point rose faster than their 5 year moving average. In response, the Ministry temporarily held BIUs associated with growth over 2004-05 outside the corridor while developing a solution.

Further information on this adjustment will be provided in the next release of this manual.

#### **1.3.3. Accessibility Fund for Students with Disabilities**

This envelope grew out of the Enrolment Adjustment/Accessibility Envelope. Funding specifically targeted to assisting students with disabilities commenced 1989-90 (see Appendix 2.1). Until 1994-95, grants were allocated on the basis of each institution’s share of base BIUs, subject to a funding floor provision that was established to ensure staffing of an office dedicated to serving persons with disabilities. Funding is distributed according to a three-year moving average of full-time equivalent student enrolments plus a slip year, again with a funding floor provision.

#### **1.3.4. Performance Fund**

On March 14th 2000, the Ministry announced that beginning in 2000-01, new operating fund of \$16.5 million or 1 percent of the total operating grant would be allocated to institutions according to their performance on the following three indicators:

- graduate employment rate six-months after graduation;
- graduate employment rate two-years after graduation; and
- graduation rates.

For each indicator, institutions were ranked according to their score and divided into three categories: top third, middle third and bottom third. Allocations were based on their performance weighted by size (eligible undergraduate BIUs) and institutions in the top third received twice as much funding as an institution in the middle third. An institution in the bottom third did not receive any funding.

Effective 2001-02, the performance fund allocation increased to \$23.2 million. The methodology used to distribute the funds changed; however, the indicators remain unchanged. A benchmark was established for each of the three indicators, set at 10 percent below the system average for the particular indicator. For example, if the system average is 95 percent, the 10 percent benchmark is 85 percent. The benchmark level which institutions must achieve to qualify for performance funding would be 85.5 percent. Institutions at or above the benchmark were allocated funding in proportion to their performance from the benchmark and their size (eligible total BIUs). Institutions below the benchmark level did not receive funding.

Performance Funding provided since 2000-01 is shown in Appendix 2.2.

#### **1.3.5. Quality Assurance Fund**

In the March 2003 Budget, the Minister of Finance announced the creation of the Quality Assurance Fund

(QAF) for colleges of applied arts and technology and universities. The purpose of the QAF is to provide funding in support of quality at postsecondary institutions.

On July 25, 2003, the Ministry issued guidelines governing the operational framework of the QAF. For 2003-04, the universities received in total \$74.9 million. Institutions submitted Quality Plans specifying areas of expenditures targeted by the institution for quality improvement, based on their assessment of most critical quality needs. The Ministry allocated the available QAF funding to the institutions based on approval of the quality plans submitted.

Eligible expenditures were related directly to maintaining and/or improving the quality of student education. The eligible expenditures for the QAF are:

- Investment in new faculty/academic staff and graduate teaching assistants: i.e. salaries and benefits, supplies, equipment and professional development costs related to these new hires.
- Investment in education resources: i.e. salaries and benefits of new staffing (e.g. specialized staff such as librarians, IT specialists, laboratory technicians); supplies and equipment to support such staff; books, computer hardware and software, instructional supplies and equipment for classroom, library and laboratory use.
- Investment in student services and student retention: i.e. salaries and benefits of new staffing, supplies and equipment in areas of:
  - Career planning and employment preparation initiatives
  - Academic counseling
  - Student remediation and retention strategies
  - Student health services
- Investment in new program development or existing program development: i.e. salaries and benefits of new staffing, supplies and equipment related to program development

QAF cannot be used to duplicate institutional investments in already-funded activities or replace non-Ontario Government funding sources already committed to projects such as the Strategic Skill Initiatives, the College Equipment and Renewal Fund and SuperBuild Capital Funding.

QAF is intended to enhance an institution's general operating requirements and, as such, major site renovations, capital projects and the costs of leasing premises are not eligible expenditures under this program.

QAF funding continues to be flowed at the 2003-04 rate to universities. Funds are distributed using the 2003-04 methodology allocation. This level of funding allows universities to continue to fund existing commitments such as faculty and academic staff that were acquired through the fund in 2003-04. In 2008-09, QAF funding was added to the Basic Operating Grant.

Quality Assurance funding provided since 2003-04 is shown in Appendix 2.3.



### 1.3.6. Accessibility/Expansion Funds

#### 1.3.6.1. Undergraduate Enrolment Growth

In 2000-01, the government introduced a \$16.5 million Accessibility Fund to ensure that universities were able to accommodate all students who applied for admission in September 2000. Universities were only eligible to access the fund if their admissions to first year entry-level programs in Fall 2000 were equal to or greater than those for Fall 1999. The Accessibility Fund of \$16.5 million was rolled into the basic grants envelope in 2001-02.

In 2001-02, the Ministry announced a three-year funding envelope to provide full-average grant funding<sup>8</sup> for the anticipated increase in university enrolment resulting from the implementation of the new four-year secondary school curriculum.

The Ministry provided \$20 million through the undergraduate Accessibility Fund in the first year of the envelope. Funding was distributed on the basis of each institution's positive year-over-year eligible BIU growth in first-entry undergraduate programs<sup>9</sup> (defined as undergraduate programs with a funding weight of 2.0 or less, excluding pharmacy and law.) This funding was rolled into the Basic Operating Grants envelope in 2002-03.

In 2002-03, the Ministry provided new funding of \$117.0 million in the undergraduate Accessibility Fund. Of this amount, \$30.7 million was allocated to fully fund growth from 2001-02<sup>10</sup> and \$86.3 million was allocated to fund new growth in 2002-03.

The 2002-03 Undergraduate Accessibility Fund was distributed on the basis of each institution's positive year-over-year BIU growth in all undergraduate programs (including second-entry and professional programs), but excluding growth in programs that were funded through other sources in 2002-03. These programs were:

- undergraduate consecutive education enrolment funded through the Teacher Education Expansion program;
- medical enrolment funded through the Medical Expansion Grant; and,
- nursing programs, including collaborative nursing (FORPOS 171) and compressed and basic nursing, Post-RN and nurse practitioner programs (FORPOS 118).

For 2003-04, \$30.7 million was rolled into the Basic Operating Grant and \$82.0 million was distributed through the bi-weekly payments. The total amount was not rolled into the Basic Operating Grant envelope as a result of the implications to the corridor system of rolling these funds into base funding<sup>11</sup>.

<sup>8</sup> Full average funding is defined as the year over year increase in BIUs multiplied by the system- wide average BOI per BIU less the year over year increase in standard fees.

<sup>9</sup> Second-entry and professional programs (defined as undergraduate programs with a funding weight of more than 2.0, plus pharmacy and law) were excluded from this funding envelope and included in the graduate

<sup>10</sup> Total system-wide growth for 2001-02 was \$50.7million.

<sup>11</sup> The 2002-03 enrolment growth, combined with a commitment to full-average grant funding for undergraduate enrolment growth triggered the following:

- sharp year-over-year increase in base BIUs for most institutions;
- matching increase in the corridor floor in 2003-04, calculated at 3% below the Base BIU count; and,
- institutions with a five-year moving average close to their corridor floor were forced out of their corridor by their 2002-03 enrolment growth.

12

In 2003-04, the Ministry provided new funding of \$195.5 million in the Undergraduate Accessibility Fund. Of this amount, \$8.6 million was allocated to fully fund growth from 2002-03, \$141.0 million was allocated to fund new growth in 2003-04 and \$45.9 million was allocated to compensate universities for previous in-year funding shortfalls<sup>12</sup>.

Consistent with the previous year, the 2003-04 Accessibility Fund was distributed on the basis of each institution's positive year-over-year BIU growth in all undergraduate programs (including second-entry and professional programs), but excluding growth in programs that were funded through other sources in 2003-04. These programs were:

- all nursing programs, including collaborative nursing (FORPOS 171) and compressed and basic nursing, post-RN and nurse practitioner programs (FORPOS 118);
- growth in medical programs funded through the Medical Expansion Grant; and
- institutions that received program approval to move their Occupational Therapy/Physiotherapy (OT/PT), from the undergraduate to the graduate level.

The 2004-05 Undergraduate Accessibility Fund was distributed on the basis of each institution's positive BIU growth over 2003-04, net of growth in the programs noted above (nursing, medicine and selected OT/PT programs).

Starting in 2005-06, the base year for the Undergraduate Accessibility Fund calculations was fixed to 2004-05. For each subsequent year, the distribution of this fund is calculated based on positive BIU growth over 2004-05 net of growth in nursing, medicine, medical residents and selected OT/PT programs as outlined above.

### 1.3.6.2. Graduate Enrolment Growth

In 2001-02, the Ministry provided \$5.8 million through Graduate Accessibility envelope to support second-entry professional and graduate programs. The fund was distributed according to each university's share of second-entry professional and graduate BIUs, slipped one year. Universities had to grow in order to access this fund.

In 2002-03, the distribution of funds was changed to a performance-based formula. In response to a Ministry request for a performance-based approach to allocating the funds, the Council of Ontario Universities (COU) submitted a consensus proposal with recommendations supported by all universities. The Ministry accepted the COU consensus proposal to allocate the 2002-03 and 2003-04 graduate accessibility envelope.

As a key component of the recommended formula, the following five indicators, each with an equal weight, and averaged over three years, were used to allocate Graduate Accessibility Envelopes<sup>13</sup>:

- Graduate FTE Enrolment as an indicator of existing capacity and hence the ability to sustain

<sup>12</sup> In the 2002 Ontario Budget, the government announced it would provide full average grant funding to universities for enrolment growth. However, there was a gap between projected and actual enrolment growth in 2001-02 and in the available Accessibility Funding in 2001-02. Following the 2002 Budget announcement, the Ministry decided to fund this gap on a slip-year basis, using funds from subsequent years' undergraduate Accessibility Fund, until it was fully funded. The slip-year funding based on final data totaled \$45.9 million.

<sup>13</sup> Memo dated March 25, 2003 and April 4, 2003 from Kevin French, Director, Universities Branch, Ministry of Training, Colleges and Universities to Executive Heads.

expansion in graduate studies;

- Graduate Basic Income Unit (BIU) which not only provides an indication of existing capacity, but also recognizes the difference in BIU weighting between master's and doctoral programs, and also provides a measure of institution's ability to sustain expansion in graduate studies;
- Research Funding from the federal government's research granting councils<sup>14</sup> to provide an indicator of peer-reviewed, competitive funding support for research, and indirectly, an indicator of funding available to support graduate students;
- Graduate Degrees Granted, to provide an indicator for output adjusted for Masters and Doctoral FTEs; and
- Graduate Awards to provide an indicator of success in attracting top graduate students.

As well, consistent with the COU proposal, the following provisions were also implemented in the funding allocation for 2002-03 and 2003-04:

- Second-entry undergraduate professional programs were excluded from the graduate envelope, and were accounted for in the regular undergraduate enrolment growth fund;
- A portion of the total funding available for graduate enrolment growth was set aside for capacity building at institutions with the smallest current graduate enrolments;
- New graduate programs must be approved through Ontario Council of Graduate Studies appraisal process to be eligible for funding by the Ministry;
- Universities had to have enrolment growth to qualify for funding.

The graduate Accessibility Fund for 2001-02 and 2002-03 was respectively rolled into the basic grants envelope in 2002-03 and 2003-04. The graduate Accessibility Fund provided since 2000-01 is shown in Appendix 2.4.

In 2004-05, as part of the Reaching Higher plan, the Ministry announced the goal of expanding graduate enrolment by 14,000 student spaces (measured in FTEs) by 2009-10 compared to 2002-03. In February 2009 this target was modified to 15,000 spaces by 2011-12 compared to 2002-03. Additional funding of \$15.6 million (2005-06), \$45.8 million (2006-07), \$118.7 million (2007-08) and \$164 million (2008-09) was provided to institutions for actual enrolment growth achieved under this program. In 2008-09, growth to 2007-08 was rolled into base.

### **1.3.6.3. Undergraduate Medical Enrolment Expansion**

#### **2009-10 to 2011-12 100 Medical Spaces Expansion:**

The 2007 Ontario Budget announced a commitment to increase first year medical spaces by 100. This expansion is being implemented beginning in 2009-10 with 24 spaces, 67 spaces in 2010-11, and 9 spaces in 2011-12. New spaces at the University of Toronto, Western and year 3 at McMaster will be funded at a rate of \$49,526 per student. Year 1 and Year 2 at McMaster will be funded at a rate of \$74,289 per student owing to its compressed 3-year program, and Ottawa will be funded at a rate of \$52,526 to

<sup>14</sup> Social Science and Humanities Research Council, the Natural Sciences and Engineering Research Council and the Canadian Institute for Health Research (formerly the Medical Research Council).

help support its bilingual medical program. NOSM undergraduate medical expansion spaces will be funded at a rate of \$78,979 per student.

### **2005-06 to 2008-09 First Year Undergraduate Medical Expansion:**

The 2005 Ontario Budget announced a 15 percent increase to first year undergraduate medical enrolment above 2004-05 levels, to help address the physician shortage in Ontario. The 2005-06 to 2008-09 expansion of 104 new first-year undergraduate medical spaces, when combined with the 56 new first-year spaces at Northern Ontario School of Medicine (NOSM), represents a 23 percent increase of total new first year medical spaces over 2004-05.

The 104 new first year spaces were implemented over four years. In the academic year starting September 2005, three medical schools introduced 32 new first year undergraduate spaces, followed by an additional 20 new first year spaces at two medical schools in September 2006 and an additional 26 new first year spaces at 3 medical schools in September 2007, and a remaining 26 first year spaces at two medical schools in September 2008, totaling 104 new first year undergraduate spaces across Ontario's southern medical schools.

New spaces at the University of Toronto, Western and year 3 at McMaster are funded at a rate of \$49,526 per student, versus the 2004-05 nominal rate of \$22,526 per student. Year 1 and Year 2 at McMaster are funded at a rate of \$74,289 per student owing to its compressed 3-year program, and Ottawa is funded at a rate of \$52,526 to help support its bilingual medical program. NOSM undergraduate medical spaces are funded at a rate of \$78,979 per student.

It is important to note that a significant number of these new undergraduate medical spaces will support new undergraduate Medical Education Campuses (MECs) in communities that do not currently host a medical school, including:

- University of Toronto will establish a medical education campus in Mississauga, opening September 2010;
- University of Western Ontario established a medical education campus in Windsor in September 2008;
- McMaster University established a medical education campus in Kitchener-Waterloo with students transferred there in January 2008; and
- McMaster University established a medical education campus in St. Catharines with students transferring there in January 2009.

### **2000-01 to 2002-03 First Year Undergraduate Medical Expansion:**

In August, 2000, the government approved the expansion of medical undergraduate enrolment by 160 first-year positions in response to the recommendations of the Expert Panel on Health Professional Human Resources. This enrolment expansion was in response to concerns about current and future shortages of physicians in Ontario.

The 160 additional first-year positions represented 30 percent of the 1999-00 base number of entry positions, and were implemented over three years. In the academic year starting September 2000, the medical schools introduced 40 new entry undergraduate positions, followed by 73 additional entry positions in September 2001 and a remaining 47 additional entry positions in September 2002. Medical undergraduate enrolment growth is projected to total to an estimated 602 spaces at maturity in 2005-06.

Effective 2000-01, to support the implementation of the medical undergraduate expansion, the Ministry approved the following grant per new FTE:

\$33,266 for first and second years of the three-year undergraduate medical program at McMaster University. The funding rate is based on \$5,114 per BIU for the assigned annual weight of 7.5 BIUs, net of the program standard (formula) fee;

\$22,177 for the four-year undergraduate medical program at the Universities of Ottawa, Queen's, Toronto and Western Ontario and the third year of the three-year program at McMaster University. The funding rate is based on \$5,114 per BIU for the assigned annual weight of five BIUs, net of the program standard (formula) fee.

### **Enhanced Funding:**

The 2005-06 Budget included enhanced funding for the previous 30 percent undergraduate medical enrolment expansion, to help support the quality and relevancy of undergraduate medicine at Ontario's southern medical schools. In 2005-06, this amounted to \$12.4 million, or an additional \$19,244 per new student space. In 2006-07 this figure rose to \$17.7 million, or an additional \$27,000 per new student space.

This will bring the on-going funding for these 30 percent expansion spaces to \$49,526 per student at the medical schools at Queen's University, University of Toronto, Western, and \$74,289 per student for Year 1 and Year 2 at McMaster University and \$52,526 per student at the University of Ottawa.

### **Existing Medical Spaces, 1999-2000 and earlier:**

All existing medical school spaces, before the first wave of increases in undergraduate medicine from 2000-01 to 2002-03 and the second wave of increases in undergraduate medicine from 2005-06–2008-09, are funded in a similar manner as all other regular operating grant programs. The funding rate is based on a per student BIU assignment, at an annual weight of 5 BIUs (7.5 BIUs for Year 1 and Year 2 of McMaster's compressed medicine program), net of the program standard (formula) fee.

#### **1.3.6.4. Postgraduate Medical Enrolment**

As part of the provincial response to the recommendations of the Physician Fact Finder and the Expert Panel on Health Professional Human Resources reports, the government also approved expansion of various postgraduate medical training programs, including the flow-through at the postgraduate level of the expansion of undergraduate medicine, the physician re-entry program and the international medical graduates training programs. Since 2003-04, the Ministry has been supporting these positions at the average rate of funding for a 2.5 BIU weight

The undergraduate and postgraduate medical expansion program grant funded since 2000-01 is shown in Appendix 2.5.

#### **1.3.6.5. Nursing Enrolment Expansion: Collaborative Nursing Programs**

In 2000, the regulation under the Nursing Act, 1991, was changed requiring all RN nursing education in Ontario to be restructured to the baccalaureate (degree) level. A baccalaureate education is now required for registration as a registered nurse effective January 1, 2005. The last graduates of the three year diploma program completed their studies in 2004.

At the recommendation of government, colleges and universities developed new collaborative baccalaureate programs that began admitting students in September 2001. The first students from these programs graduated by Spring 2005.

**Operating Funds:** Universities participating in a collaborative nursing program must report for funding purposes each year a number of baccalaureate nursing students (collaborative, stand-alone or Post-RN/degree-completion), expressed in BIUs that is greater than or equal to the average number of baccalaureate nursing BIUs reported in the three-year period 1997-98 to 1999-00. Two universities received funding based on enrolment growth above a one-year base of 1999-00. Operating funding is provided for enrolment growth reported in both the collaborative and Post-RN nursing program, at the university level of funding for two BIUs per FTE.

Any of the partners in the collaborative partnership may choose to report the enrolments to the Ministry for funding purposes, provided that enrolments are only reported once for funding purposes. The operating grant is flowed to the college partner designated by the partnership to receive the funding on behalf of the partnership. The partnership then has responsibility to allocate the grant between the college and university level partners.

**Start-up and Expansion Funds:** The Ministry approved \$20 million start-up and expansion funds over three years to support the implementation of the collaborative nursing programs as follows:

- in 2000-01, a budget of \$10 million was provided with collaborative partners receiving \$3,000 for each first year full-time nursing student expected to enroll in a collaborative degree program in September 2001;
- in 2001-02, a budget of \$4.6 million was allocated with collaborative partners receiving \$1,630 for each actual full-time basic nursing student enrolled in the first year of a collaborative program as of November 1, 2001;
- in 2002-03, an allocation of \$5.6 million was funded. The collaborative partnerships received \$875 for each actual full-time basic nursing student enrolment in first year of the program, as of November 1, 2002, and an additional \$875 for each actual full-time student enrolled in the second year as of that date.

The Collaborative Nursing fund provided since 2000-01 is shown in Appendix 2.6.

#### **1.3.6.6. Graduate Nursing Expansion**

In 2000, to support the transition to baccalaureate nursing, the province made an investment of \$12.6 million in graduate nursing programs. The budget was allocated over seven years, beginning in 2001-02 and ending in 2007-08 to support increased enrolment in the Master of Science in Nursing or equivalent and provide a tuition waiver for college nursing faculty enrolled in these programs in Ontario universities.

The funding of \$10.5 million was allocated on a pro-rata basis to the universities who applied for it. The six main universities offering the program received a percentage share of the available funding, based on their share of the enrolment baseline. Ten percent of the budget was allocated for the new Master's programs at Laurentian and Lakehead universities, which began after 2001.

The tuition waiver grant of \$2.1 million was restricted to college faculty. The grant reimburses the universities for their actual costs incurred in waiving tuition and mandatory ancillary fees for college nursing faculty enrolled in the Master of Science in Nursing or equivalent.

The Graduate Nursing Expansion fund provided since 2001-02 is shown in Appendix 2.6.

#### **1.3.6.7. Nursing Faculty Fund**

The 2004 Ontario Budget contained a Nursing Faculty Fund, which committed \$1M in 2004-05, growing to \$4M in 2007-08 and future years, for a further expansion of graduate nursing programs, both Masters and

the PhD in Nursing. This fund also provided for a waiver of tuition and mandatory ancillary fees for Ontario college and university nursing faculty enrolled in a PhD in Nursing in an Ontario university.

At the end of 2007-08, enrolment growth in graduate nursing was added permanently to the universities' base funding, while they continue to be eligible to apply for growth in graduate nursing through the Graduate Accessibility Fund which supports growth in all graduate programs.

MTCU continues to provide a tuition waiver for Ontario college and university nursing faculty enrolled in a Masters or a PhD in Nursing in an Ontario university.

#### **1.3.6.8. Compressed Nursing Degree Programs**

In Fall 2000, upon receipt of applications to offer collaborative nursing 2001, a "partially-missing cohort" of graduates was projected to appear in 2003-04, due to the elimination of the three-year college diploma program in favour of the four-year degree.

In January 2001, Government announced \$39 million in new funding for time-limited programs designed to produce nursing graduates in the years leading to the missing cohort. Colleges were invited to offer a final diploma and universities were asked to offer "compressed" nursing degree programs.

Since university based compressed programs in nursing degree had to produce their final graduates by December 2004, the grant was made available to universities over four years from 2001-02 to 2004-05. A compressed program was defined as producing graduates in less than the normal four-year, eight semester program with summer breaks.

Funding is provided at the rate of \$7,700 per FTE, the dollar value of two BIUs in 2000-01 when the funding was announced. The compressed nursing program funds provided since 2001-02 are shown in Appendix 2.6.

#### **1.3.6.9. Second Entry Nursing**

Compressed Programs were initially funded for a limited time only to respond to the partially-missing cohort created by the introduction of the four-year baccalaureate programs. However, many institutions, including some who were unable to respond initially, indicated a strong interest in their continuation. To further increase the number of nursing students, MTCU secured approval for funding that would support Second-Entry Nursing programs on an on-going basis beginning in 2005-06,. This was intended to provide an alternative nursing education route for students with some prior postsecondary education. Programs designed to allow diploma-prepared Registered Practical Nurses to upgrade to a B. ScN or equivalents are eligible for Second Entry Nursing Funding. Programs that have received funding approval are funded at the rate of 2 BIUs per FTE, with funding flowed in-year.

#### **1.3.6.10. Teacher Education Expansion**

In 1999, in response to teacher shortages identified by the Minister's Task Force on Teacher Recruitment and Renewal, the government approved \$3.75 million annually for an additional 500 spaces in consecutive education programs in the ten Ontario universities that at the time were offering the consecutive program. The additional spaces were allocated to each university based on its percentage share of eligible enrolment in the consecutive program in 1998-99. The 500 additional spaces represented an increase of 10 percent over 1998-99 and brought the total annual number of funded consecutive teacher education spaces to 5,500 in 1999-00. Each new space was funded at the rate of \$7,500, the value of two BIUs in

1998-99. As the Task Force had identified a high demand for teachers in subject specialties, faculties were requested to target high-demand areas (science, math, French, and technological studies).

The \$3.75 million for the initial 500 spaces was rolled into the basic grants as a permanent addition to the base in 2000-01.

In 2000, to alleviate further concerns of teacher shortages, the government approved an additional expansion of 1,000 spaces for \$7.5 million through to the end of 2003-04. Similar to the allocation of the first 500 spaces, each university received its share of the additional spaces based on its percentage of share of eligible enrolment in the consecutive program in 1998-99. Effective 2001-02, the number of funded spaces in the consecutive Education Programs increased to 6,500. These spaces have been maintained through 2008-09.

The Teacher Education Expansion fund provided since 1999-00 is listed in Appendix 2.7.

### **1.3.7. Mission-Related Institution-Specific Envelope**

This envelope comprises the former category of operating grants known as "extra formula" which incorporated the special northern grants. Extraordinary grants are included in this envelope from time to time.

#### **1.3.7.1. Northern Ontario Grants**

In 1997-98, as a result of the dissolution of the Ontario Council on University Affairs and the need to streamline funding related activity within a down-sized Ministry, the former Northern Ontario Operations Grants, the Northern Ontario Mission Grants, and the Off-Campus special grants were combined into one Northern Ontario Grant. Special reporting requirements for the Off-Campus and Northern Mission Grants were discontinued, and the allocation of Northern Grants for 1997-98 and subsequent years is to be made in the same proportion as the sum of its predecessor grant allocations.<sup>15</sup> The purpose of the grant program remains that of its predecessor programs, described below.

In recognition of the unique role of northern institutions, a 50 percent increase to Northern Grants was announced in the 2002 Budget and implemented in 2002-03.

The allocations of Northern Ontario Grants are detailed in Appendix 2.8.

#### **1.3.7.2. Northern Ontario Operations Grants**

Northern Ontario grants are provided to the northern institutions to offset the extra costs faced by these universities. Besides those due to environmental factors, costs include those due to the isolation of northern universities, and the consequent need to maintain a more varied minimum range of programs than would be feasible without extra support. Support levels were determined by OCUA as a percentage of prior year's basic operating income, or in terms of the percentage increase in prior year's basic operating income. The "mini-formula" used for the calculation was outlined in OCUA Advisory Memorandum 75-VII. In Advisory Memorandum 88-III "Northern Ontario Grants Review", the Council recommended that this grant continue to be distributed according to the same mini-formula. This advice was accepted by the Minister, and grants were allocated in this manner until 1992-93. In response to restricted grants in 1992-93 and subsequent reductions in grant levels, OCUA advised that use of the mini-

<sup>15</sup> In the case of Off-Campus grants the amount which was rolled in to the Northern Grant was an average of the enrolment based grants over the previous five years. This compensated for annual variations in grant levels between institutions which occurred because of the enrolment based nature of the funding.



formula be suspended and grants were allocated annually according to the shares in effect in 1991-92 since that year.

The allocation of the northern Ontario operations grants from their inception in 1975-76 up to the 1996-97 year is detailed in Appendix 2.8.

### **1.3.7.3. Northern Ontario Mission Grants**

Starting in 1987-88, a special annual grant allocation was made to the northern institutions to address particular needs in providing mission-related university-level education "for the north" in northern Ontario. In Advisory Memorandum 88-III, the Council advised that this grant be distributed to the northern institutions in the same proportions as the northern Ontario operations grants.

The Council recommended that the institutions at the beginning of each fiscal year be required to report to the Council how these funds were to be spent to support activities related to their northern Ontario mission and that they be required to report to the Ministry three months after the end of each fiscal year as to how the funds were spent. The need for an evaluation was re-affirmed in Advisory Memorandum 89-III. The evaluation was undertaken in 1992-93, and the resultant recommendations, accepted by the Minister, were put forward in Advisory Memorandum 92-XI. In summary, Council recommended that the grant recipients establish separate and specific accounting for funds that were expended under the terms of this envelope and that the definition of eligible expenditures excluded:

- all activities that could be eligible for funding under the Off-Campus Grant Envelope which was administered by the Ministry;
- practice teaching and related costs normally provided for through the weight of 2 that were allocated to teacher education;
- all off-campus activities not directly related to the Northern Mission teaching and research functions of the university or college;
- sabbaticals; and,
- library expenditures not directly related to activities that were unique to Northern Ontario Mission Grants.

The Ministry undertook to perform both pre- and post-fiscal year monitoring. At the beginning of each fiscal year, eligible institutions seeking Northern Ontario Mission grants were required to submit to the Ministry a planned expenditure report indicating how the funds were to be spent to support activities related to their northern Ontario mission. In addition, three months after the end of the fiscal year, grant recipients were required to submit to the Ministry a report of how the funds were actually spent.

### **1.3.7.4. Bilingualism Grants**

The Government of Ontario has provided special bilingualism grants since 1967-68, in recognition of the costs incurred for this purpose by various institutions. These grants finance three main objectives: first, to provide educational opportunities in their own language to Franco-Ontarians; second, to make available in institutions of different sizes parallel course streams in a bicultural ambience for both English and French language groups; third, to provide bilingual and bicultural exposure to anglophone and/or francophone groups.<sup>16</sup>

In Advisory Memorandum 83-IX, the Ontario Council on University Affairs documented the incremental cost of existing bilingualism programs using 1981-82 cost data. On the basis of the study's findings, the level and distribution of bilingualism grants were adjusted in 1984-85 to reflect more accurately the

<sup>16</sup> Ref. First Annual Report, Ontario Council on University Affairs, 1974-75.

incremental costs of bilingualism. This distribution among institutions formed the basis of bilingual grant allocations for the period 1984-85 through to 1988-89. The Ontario Council on University Affairs completed its third cost study of bilingualism in 1988-89, using 1987-88 data. The methodology was revised to include associated computer costs. The recommendations were presented in Advisory Memorandum 89-III and they incorporated the recommendation in Advisory Memorandum 88-IV, that an additional \$5.0 million be provided for bilingualism programs in 1989-90. The total funds available for annual distribution within this program are equal to the previous year's grants increased by the percentage increase in the total university-system basic operating grants. The amounts allocated each year since 1967-68 are contained in Appendix 2.9.

On January 9, 1992 the Minister of Education and Training asked that the Advisory Committee on Francophone Affairs (ACFA/CCAF) assess the extent to which the bilingualism grants envelope and the start-up/development and maintenance grants from the special purpose grants envelope contribute to the development of a complete range of French language programs and services at the university level<sup>17</sup>. Before its dissolution in December, 1993, ACFA/CCAF submitted its report to the Minister. The report was passed on to the Franco-Ontarian Education and Training Council (FOETC), which was mandated to make recommendations on French-language education. With the dissolution of FOETC in August, 1996, the responsibility for recommendations for French-language programs and services at the university level was transferred to the Consortium des universités de la francophonie ontarienne (CUFO).

In 1997, the start-up/development and maintenance grants were eliminated and the maintenance grant was amalgamated with the bilingualism grants. CUFO has developed an accountability framework for the bilingualism grants that includes an inventory of all courses offered in French. This report is submitted annually in March to the Ministry.

In 2006-07, the Ontario Government introduced the French-Language Targeted Quality Fund. This fund aims to enhance the quality of French-language programming at Ontario's bilingual universities and to complement the projects under the Canada-Ontario Agreement on Minority-Language Education and Second Language Instruction 2005-09 and the Canada-Ontario Agreement on Complementary Projects Relating to Minority-Language Education 2005-06 to 2007-08. This fund was created to support program enhancement by offering more courses in French in order to encourage students to continue their university education in French. It also supports the completion of programs that are not offered entirely in French and promotes French-language postsecondary education as a valuable pathway (access strategy). Additionally, this fund promotes ways to improve recruitment and retention of French-language graduates into French-language postsecondary education.

As of 2006-07, the \$4.7 million in French-Language Targeted Quality Funding is an ongoing base addition to the Bilingualism Grant.

### **1.3.7.5. Differentiation Grants**

In 1981-82, a new category of operating fund grants was introduced: differentiation grants. In prior years, the Ontario Council on University Affairs had repeatedly stated its belief that there was a need for system-wide rationalization. This, it was felt, should be achieved primarily through institutional role differentiation. The Council believed that each institution must identify its existing strengths as a basis for planning and development, and channel its initiatives in relation to those strengths. The Council considered that differentiation grants were appropriate when an institution accepted a clearly differentiated role, demonstrated its intention to pursue its strengths efficiently and effectively, and required special funding to do so. The renewal or continuation of such a grant depends entirely on the progress the institution makes

<sup>17</sup> Letter from the Honourable Richard Allen, Minister of Colleges and Universities, to Ms Dyane Adam, Chair, Advisory Committee on Francophone Affairs.

21

towards attaining its goals over the period for which the grant is awarded.<sup>18</sup> In 1987-88, the principle of a continuing differentiation grant was established. This new phase in the differentiation grant is geared towards maintaining a previously established differentiated role.<sup>19</sup>

Trent University was the first recipient of a differentiation grant. In the course of its development, Trent has chosen to differentiate itself from the other institutions in the Ontario university system and has a particular role to play as the only institution in the province engaged almost entirely in undergraduate Arts and Science instruction.

In 1988-89, the Ontario Council on University Affairs initiated a thorough review to identify and estimate the incremental costs of Trent's differentiation. The findings are documented in Advisory Memorandum 89-IV. As a result of the findings, it was recommended in Advisory Memorandum 89-III that the level of the differentiation grant should be increased or decreased annually by the percentage increase or decrease in basic funding. However, since Trent's differentiation grant was flat-lined beginning in 1999-00, this grant was increased by \$1 million to \$2.359 million, effective 2006-07. Since 1996-97 Trent's differentiation grant has been flat-lined.

In 1998-99, Nipissing University became the second university to be awarded a differentiation grant. Nipissing's grant, similar to Trent's, was given to support Nipissing's differentiated role as a primarily undergraduate university.<sup>20</sup>

In 2007-08, OCAD began receiving a differentiation grant to support its role of focusing on fine arts programs.

The differentiation grants awarded since 1981-82 are detailed in Appendix 2.10.

### 1.3.7.6. Extraordinary Grant to Algoma

In Advisory Memorandum 88-VIII, the Ontario Council on University Affairs responded to the Minister's May 27, 1987 request for advice regarding the appropriateness of Algoma College's mission, range of programs and course offerings, and also Algoma's capital and operating support requirements. Upon acceptance of Council's advice, the Minister awarded Algoma College an extraordinary operating grant for the first time in 1989-90, subject to the conditions noted in the advisory memorandum. Follow-up cost studies and reviews were carried out by OCUA to determine/recommend annual allocations.<sup>21</sup> The level of funding allocated each year is shown in Appendix 2.11.

In the 2002 Budget, in recognition of the unique role of northern institutions, a 50 percent increase in Northern Grants was announced. Starting in 2002-03, the Ministry increased the Extraordinary Grant to Algoma by 50 percent to \$899,810. In 2004-05 a residual amount of \$11,394 from the 2002-03 increase was split between Algoma and Hearst and a retroactive payment of \$6,836 was made for 2003-04. As a result, Algoma's extraordinary grant is \$906,746 on an annual ongoing basis.

<sup>18</sup> The Ontario Council on University Affairs, in Advisory Memorandum 80-VI, "The Allocation of the Government's Operating Support for the University System in 1981-82".

<sup>19</sup> The Ontario Council on University Affairs in Advisory Memorandum 87-I, "The Allocation of the Government's Operating Support for the University System in 1987-88".

<sup>20</sup> Advisement Letter from B. James Mackay, Director Universities Branch dated March 30, 1999 to Executive Heads.

<sup>21</sup> The Ontario Council on University Affairs in Advisory Memorandum 90-VII, "Extraordinary Grant for Algoma College 1990-91" and Advisory Memorandum 92-XI, "The Allocation of the Government's Operating Support for the University System in 1993-94". The annual change in funding level has been tied to the annual adjustment (increase or decrease) to the basic operating grant envelope.

### 1.3.7.7. Extraordinary Grant to Hearst

In 2000-01, Hearst was provided with a one-time special grant of \$400,000 from the Official Languages in Education Program (OLE) envelope, of which \$200,000 was provided by the federal government. The grant was provided to help Hearst deal with its financial situation.

In 2001-02, the government made a commitment to provide Hearst with an extraordinary grant in the amount of \$400,000 annually to help them deal with their projected deficit.

In the 2002 Budget, in recognition of the unique role of northern institutions, a 50 percent increase in Northern Ontario Grants was announced. The Ministry increased the Extraordinary Grant to Hearst by 50 percent to \$600,000 starting in 2002-03.

The level of funding allocated each year is shown in Appendix 2.11.

### 1.3.8. Research Overheads/Infrastructure Envelope (ROIE)

During the discussions which took place in 1985-86 surrounding the modification of the university operating grants formula, concern was expressed about the level of funding provided for the overhead costs of sponsored research through the existing formula grant mechanism. It was pointed out that sponsored research activity and direct funding had increased significantly in recent years. The support of the indirect or overhead costs of this research through operating grants had not kept pace. This had a particularly negative impact on the research infrastructure and other areas of university operations at institutions heavily involved in resource-intensive research.<sup>22</sup>

In 1986-87, under the auspices of the University Excellence Fund program, a total of \$15 million was allocated to enhance the research resources of the universities. This money was targeted to assisting with the acquisition of research equipment, specialized experimental facilities and highly skilled technical and professional support staff.

The research overheads/infrastructure envelope provides continuing assistance in the funding of research overheads. The bulk of funding for research infrastructure and overheads continues to be provided through the basic grants envelope. The additional envelope must be considered a marginal funding source for research activity. As such, it should be responsive to changes in the level of sponsored research activity at each university and should reflect the relative levels of costs incurred at each institution.

Since 1987-88, the research overheads/infrastructure grants were allocated on the basis of each institution's proportion of peer-adjudicated sponsored research funding awarded to Ontario universities by the federal government's three granting agencies: the Social Sciences and Humanities Research Council (SSHRC); the Natural Sciences and Engineering Research Council (NSERC); and the Canadian Institute for Health Research (CIHR, formerly Medical Research Council).

A review of the appropriate long-term mechanism for supporting overhead and infrastructure costs of sponsored research was undertaken by the Ontario Council on University Affairs in 1988<sup>23</sup>. The Council recommended<sup>24</sup> that the allocation be made in future years on a similar basis to that made in 1987-88. Therefore, the distribution is made on the basis of a three-year moving average, and the total available

<sup>22</sup> The Ontario Council on University Affairs, in Advisory Memorandum 86-VII, "Modification of the Operating Grants Formula".

<sup>23</sup> The Ontario Council on University Affairs, in Advisory Memorandum 87-I, "The Allocation of the Government's Operating Support for the University System in 1987-88".

<sup>24</sup> The Ontario Council on University Affairs, in Advisory Memorandum 87-XV, "Research Overheads/Infrastructure Funding Envelope Allocative Mechanism".

grants are adjusted annually by the same percentage change as the basic operating grants.

To ensure that possible delays in obtaining research funding data from the federal granting councils do not postpone the allocative advice, Council recommended in Advisory Memorandum 91-XII that the allocation formula for distributing the ROIE funds be modified so that the years included in the three-year moving average are slipped two years instead of one. The Minister agreed and the revision became effective commencing the 1992-93 funding year. Research overheads/infrastructure funding provided since 1986-87 is shown in Appendix 2.12.

Since 2000-01, the Ministry has provided annual funding of \$27.75 million for the research overheads/infrastructure envelope.

### **1.3.9. Special Purpose Grants**

A number of operating grant payments are made to Ontario universities and related institutions which are targeted to system needs and Ministry priorities. Examples of programs for which special purpose grants are provided include:

- Aboriginal Education and Training Strategy (which supports programs and services for Aboriginal people);
- Francophone Programs (which assist, for example, with the start-up costs of the French as a Minority Language program and Ontario-Quebec faculty and student exchanges); and

Special Purpose Grants provided since 1995-96 are shown in Appendix 2.13.

### **1.3.10. Institution-Specific Envelopes**

A number of operating grant payments are made to specific Ontario universities or related institutions which are intended to fund a specific purpose or need.

Total Institution Specific Grants provided since 1995-96 are shown in Appendix 2.13.

### **1.3.11. Learning Disabilities Initiatives**

In the 1997 Budget, the Minister of Finance announced that the government would provide \$30 million over five years, to establish the Learning Opportunities Task Force (LOTF) and to support the Task Force recommended pilot projects. The Task Force was established to provide advice to the Minister on the design and implementation of pilot projects that assist students with learning disabilities to make the transition from secondary school to college or university.

The Task Force established and evaluated eight pilot projects at ten institutions over five years from 1998 to summer 2003. In February 2002, the government responded to the Task Force's interim recommendations by announcing that up to \$5 million in base funding would be available through the Enhanced Services Fund (ESF), to support learning strategists (LSs) and assistive technologists (ATs) at all publicly-funded colleges and universities.

In 2003-04 and as announced in the April 2003 Budget, the government committed funding to implement the following in response to the Task Force's final report:

- continuation of the Enhanced Services Fund;
- the establishment of two Regional Assessment and Resources Centres;
- 25 percent increase over 2002-03 funding levels for the Accessibility Fund for Students with Disabilities; and, other programs which may be introduced from time to time.

Funding provided since 1998-99 under the Learning Opportunities Task Force initiatives is shown in Appendix 2.14.

### **1.3.12. Partnership Grants**

#### **1.3.12.1. Access to Opportunities Program (ATOP)**

In the 1998 Budget, the Minister of Finance announced the establishment of a fund for increasing enrolment in computer science and high-demand engineering programs at universities and colleges. On May 29, 1998, the Ministry of Training, Colleges and Universities announced the initial design of the program. Detailed guidelines were released in October 1998, and universities submitted applications under the program on November 16, 1998.

The objective of the ATOP program was to double entry-level domestic student enrolment over 1995-96 levels in undergraduate degree programs in high-demand engineering disciplines and/or computer science, by the end of 2000-01. At the graduate level, the approvals were to support an increase of up to 50 percent of 1997-98 total enrolment in core ATOP disciplines. Growth was to be achieved in existing core disciplines and in approved new core and non-core programs as outlined in the institution's multi-year plans. It was expected that by program maturity in 2004-05, ATOP would create up to 23,000 additional student spaces in high-demand engineering and/or computer science programs. By 2002-03, this target had been surpassed, with over 25,800 student spaces created in both colleges and universities (over 14,000 for universities).

In March 1999, universities were advised of the first stage of multi-year approval which provided \$34.3 million to universities for 1998-99. Universities were provided with one-time start-up funds of up to \$102.7 million, along with \$62.5 million in on-going operating grants, over the first three years of the program.

For the one-time start-up funding, institutions were required to raise 50 percent of their start-up costs from the private sector. The province then provided one-time funding to match dollar-for-dollar private sector in-kind and/or cash contributions towards eligible one-time start-up costs. The maximum provincial start-up funding per incremental FTE was:

- \$9,800 for high-demand undergraduate engineering;
- \$6,800 for undergraduate computer science;
- \$9,800 annually, or \$3,267 per term, for graduate students;

Universities had until November 30, 1999 to secure private sector donations and/or pledges. All donations had to have been received by the end of the institution's fiscal year 2000-01. Each university was required to submit an annual report outlining the revenues and expenditures related to the one-time start-up funding, as part of its annual audited financial statement.

Ongoing operating funds were provided for actual enrolment growth over the average of total undergraduate enrolments in 1995-96, 1996-97 and 1997-98, flowed on a slip year basis. Universities disadvantaged by the use of this three-year average and/or slip year funding are funded on total undergraduate growth over 1997-98 levels and receive in-year funding. For graduate programs, ongoing operating funds are provided for incremental growth over 1997-98 levels, flowed on a slip year basis.

The rates for ongoing operating funding per incremental FTE were:

- \$5,000 for high-demand engineering;

- \$3,500 for computer science;
- \$10,000 annually or \$3,333 per term for Masters students;
- \$15,000 annually or \$5,000 per term for Doctoral students.

Participating institutions were allowed to set their own tuition fees in computer science and engineering programs.

At maturity universities which received in year funding received \$53 million in 2004-05. The remaining universities received ATOP slip year funds totaling \$35.5 million in 2005-06.

In 2005-06, ATOP funding was included as part of the basic operating funding provided to universities.

Funding provided to universities for the Access to Opportunities Program from 1998-99 to 2005-06 shown in Appendix 2.15.

### **1.3.12.2. Graduate Scholarships in Science and Technology (OGSST)**

Since 1998, Ontario, in partnership with the private sector, has rewarded excellence in graduate studies in science and technology. Under the original design of the program, the Ontario Graduate Scholarships in Science and Technology (OGSST) has awarded seventy-five million dollars to graduate students over a ten year period beginning in 1998-99 and ending in 2007-08. This program is in addition to and distinct from the Ontario Graduate Scholarship (OGS) program.

On August 4, 2006, the Ministry informed eligible institutions that the OGSST program was extended by one year, to 2008-09. The Government has decided to extend the OGSST program for an additional year to 2009-10, an additional investment of \$5.01 million. Universities are expected to raise \$2.5 million, from the private sector in 2009-10 towards the cost of scholarships provided to graduate students.

The scholarship value will be to a maximum of \$15,000 annually, or \$5,000 per term. Consistent with the 2:1 ratio of government funding to institutional funding for this program, the Ontario government portion of the award to an individual student will be to a maximum of \$10,000 annually, or \$3,333 per term. The remaining funds are to be provided by the institution, through fund-raising from the private sector. Individual universities can determine the actual value of the scholarships awarded, up to the maximum per term, based on the number of students they wish to support.

The scholarships are administered centrally within universities, with each university selecting recipient graduate students exhibiting overall academic excellence and research potential and abilities. Detailed program guidelines are distributed annually to universities, outlining eligibility criteria, selection criteria, eligible disciplines, accountability and reporting requirements. Please see Appendix 13 for the 2009-10 OGSST Guidelines.

#### **Allocation of Funds**

OGSST funds from the Government are allocated to the universities on a formulaic basis. The allocation mechanism relates directly to the purpose of the program, which is to reward excellence in graduate studies in science and technology. The provincial funds are distributed according to each university's share of eligible<sup>25</sup> full-time domestic graduate enrolments in applied sciences, biological sciences, and physical sciences. To account for changes in enrolment levels among institutions and for the introduction of new graduate programs over the ten year period, the allocation is re-calculated each year, based on a three-year moving average of enrolment, slipped two years.

<sup>25</sup> Enrolments eligible for provincial funding ("BIU eligible").

A three year average of graduate enrolments (full-time, eligible, domestic enrolment in applied, biological, and physical sciences) is used in determining annual OGSST allocations. For example, in the 2009-10 allocations, the average of 2005-06, 2006-07 and 2007-08 graduate enrolments (full-time, eligible, domestic students in applied, biological and physical sciences) were used as the basis for allocating \$5,010,000.

Please see Appendix 2.16 for the Ontario Graduate Scholarships in Science and Technology funding and Appendix 13 for the 2009-10 OGSST Guidelines.

### **1.3.13. Funding Rolled into the Basic Operating Grant Envelope**

This section lists a series of grants which were discontinued prior to 2003-04 and have been rolled into the Basic Operating Grant in earlier years:

#### **1.3.13.1. Enrolment Adjustment/Accessibility Envelope**

In 1987-88, this envelope operated as an adjustment for funding anomalies which developed over the latter years of operation of the previous formula as a result of differences in the patterns of enrolment growth among Ontario universities. In 1988-89, this envelope was designated for the recognition of enrolment growth in 1987-88 beyond 1986-87 levels. In 1988-89, this envelope funded additional enrolment growth in 1988-89 over 1987-88 levels, as well as the flow-through of the 1987-88 over 1986-87 growth, and also provided special funding to encourage participation by currently under-represented groups.

##### **Enrolment Adjustment: 1987-88 Grants**

In 1987-88, a total of \$25 million in enrolment adjustment grants was allocated in the following manner:

\$12.5 million was allocated according to each institution's proportion of weighted growth BIUs. Growth BIUs were defined as the gap between an institution's undiscounted and discounted BIUs and were calculated by subtracting each institution's 1986-87 funding BIUs (i.e., discounted BIUs) from the average of its 1983-84, 1984-85, and 1985-86 BIUs (i.e., undiscounted BIUs). Each institution's growth BIUs were weighted according to the proportion of its growth BIUs to its undiscounted BIUs (the three-year average indicated above).

\$12.5 million was allocated according to each institution's proportion of the university system's unweighted growth BIUs.

For 1988-89, the grant amounts so generated were included in each institution's base grants and base BOI, for the purposes of calculating subsequent base grant entitlements.

##### **Accessibility Envelope: 1988-89 Grants**

The accessibility envelope recognized incremental enrolment growth in 1987-88 by funding, in 1988-89, the positive difference between each institution's 1987-88 and 1986-87 BIUs (at a rate equal to the 1988-89 base BOI per base BIU), less the positive difference in formula fees between the same two years.



**Accessibility Envelope: 1989-90 Grants**

To address the government's commitment to fully fund the incremental growth identified in 1987-88 in future years, in 1989-90 the positive difference between each institution's 1987-88 BIUs and its 1986-87 BIUs was funded at a rate equal to the 1989-90 base BOI per base BIU, less the associated incremental formula fees.

The government agreed to fund the positive difference between an institution's 1988-89 BIUs and its 1987-88 BIUs, at a rate determined by the total of the positive increases in BIUs between 1987-88 and 1988-89, to a maximum rate not more than the 1989-90 base BOI per base BIU less the associated incremental formula fees.

Total funding under the accessibility envelope in 1989-90 amounted to \$88 million. Approximately \$37.4 million was allocated to fund the flow-through of 1987-88 growth. A further \$4 million was reserved to promote access for disabled persons and the remaining balance of approximately \$46.6 million was allocated to fund the enrolment growth between 1987-88 and 1988-89.

**Accessibility Envelope: 1990-91 Grants**

In 1990-91, phasing down of the funding provided within the accessibility envelope commenced, with accessibility funds being transferred via the temporary "transition grants envelope" to the basic grants envelope (see Appendix 2.1). In 1990-91, universities received 70 percent of the funding related to enrolment growth in 1987 over 1986 levels, and 85 percent of the funding related to enrolment growth in 1988 over 1987 levels. The funds thus freed up were used to fund recent enrolment growth within the transition grants envelope.

**Accessibility Envelope: 1991-92 Grants**

In 1991-92, universities received 40 percent of the funding related to enrolment growth in 1987 over 1986 levels, and 70 percent of the funding related to enrolment growth in 1988 over 1987 levels. The funds thus freed up were incorporated into the transition grants envelope to fund recent enrolment growth up to the new corridor mid-points.

**Accessibility Envelope: 1992-93 Grants**

In 1992-93, universities received 40 percent of the funding related to enrolment growth in 1988 over 1987 levels. The balance of the funding originally associated with this envelope was transferred to the transition grants envelope to fund the planned enrolment growth up to the new corridor midpoints.

### 1.3.13.2. Transition Grants Envelope

This envelope funded the movement to new, higher enrolment levels negotiated by the universities with the Ontario Council on University Affairs in 1989. Funds allocated to the envelope were, in part, those freed up from the accessibility envelope as that envelope was phased out, as well as other funds allocated to enrolment growth (see Appendix 2.17). Government undertook to add \$91.1 million to the university operating allocation over the years 1990-91 through to 1994-95 in order to accommodate new, planned enrolment levels.

Distribution of the funds within this envelope was based on the difference between the current moving-average of weighted enrolment (moving-average BIU counts) which was implemented in 1990-91 and base BIU counts. The moving-average was a five-year average, slipped one year.

BIUs funded under this envelope were capped at the level of the new, negotiated, corridor mid-points, and were net of any BIUs funded under the accessibility envelope. Associated standard (formula) fees were taken into account in the grant calculations.

In 1996-97, funding allocated under the transition envelope was integrated with the basic grants envelope.

### 1.3.13.3. Program Adjustment Envelope

The government's allocation for university operating support announced in November 1986<sup>26</sup> included provision for funds to assist in meeting the costs associated with program closure, program start-up in areas of critical need, moving capacity from one institution to another or initiating co-operative efforts or joint programs in order to facilitate desired program adjustments--the overall objective being to enhance quality and to encourage rationalization and differentiation.

The program adjustment envelope began in 1987-88, as a pro-rata distribution of \$7 million. From 1988-89 onwards, the program operated on a quasi-competitive basis, with institutions submitting project proposals to OCUA for assessment and recommendation to the Minister.

Two competitions were held. The first resulted in the allocation of funds in 1988-89 and in 1989-90, the second in the allocation of funds in 1990-91 and 1991-92.

When the results of the second competition were assessed, concern was expressed<sup>27</sup> that the projects submitted, while meeting the minimum criteria for the envelope, did not accomplish the true objectives of the program, principal among them the initiation of significant change. A constraint of \$2.3 million was imposed on the program adjustment envelope for 1991-92. This, coupled with the concerns expressed about the significance of the proposed projects, resulted in a reduced number of projects being funded. Complete funding for the approved projects was flowed to the institutions in 1990-91 and 1991-92, leaving no carry-over commitments for subsequent years.

On October 11, 1991 the Minister announced<sup>28</sup> that the program adjustment envelope would wind down at the end of the 1991-92 fiscal year, and the funds freed up from the termination of the program would be added to the basic grants envelope.

<sup>26</sup> Letter from the Honourable Gregory Sorbara, Minister of Colleges and Universities to Mrs. Marnie Paikin, Chairman, Ontario Council on University Affairs, November 3, 1986, announcing operating support for 1987-88.

<sup>27</sup> Letters of March 25 and April 30, 1991 from the Honourable Richard Allen, Minister of Colleges and Universities to Dr. H. V. Nelles, Chair, Ontario Council on University Affairs.

<sup>28</sup> Letter from the Honourable Richard Allen, Minister of Colleges and Universities to Dr. H. V. Nelles, Chair, Ontario Council on University Affairs.

#### **1.3.13.4. Library Enhancement and Student Equipment Fund**

Funds originally allocated in 1986-87, and an additional amount allocated in 1990-91, specifically targeted towards the purchase of modern equipment and enhancement of library materials, have been rolled into the basic grants envelope.

#### **1.3.13.5. Pay Equity Assistance**

The Ministry of Training, Colleges and Universities provided Pay Equity Assistance to postsecondary institutions since 1991-92, to support the implementation of the Pay Equity Act of January 1, 1988. The Pay Equity Act aimed to eliminate wage gaps created by the undervaluing of women's jobs compared to men's jobs. Institutions were required to post their pay equity plans and begin making salary adjustments commencing January 1990.

The targeted funding in the postsecondary sector applied to job and/or proportional value pay equity plans.

Generally, the Ministry surveyed universities to determine their actual pay equity costs for the previous calendar year. Pay equity allocations were paid to institutions at government support rates. However, there was no pay equity survey for the 1997-98 calendar years. The Pay Equity allocation for 1998-99 and 1999-2000 was based on survey costs for the 1996 calendar year, and institutions received exactly the same allocations in 1998-99 and 1999-2000 as they did in 1997-98. See Appendix 2.18 for historical Pay Equity funding amounts.

Beginning in 2001-02, Pay Equity was included in Basic Operating Income and each institution received their fixed share of the Pay Equity allocation.

#### **1.3.13.6. Fair Funding For Universities Grant**

In the budget of May 1998, the government announced that an additional \$29 million would be allocated to universities to reduce the variations in funding per student which had developed over the years. Funding was allocated based on the corridor midpoints used for the 1998-99 funding year. An estimate of discretionary fee revenue was added to the income from standard (formula) fees and basic grants for 1998-99, and the fair funding grants was calculated based on the difference in revenue per corridor midpoint BIU from \$5,704 multiplied by the number of units in each institution's corridor midpoint count.

The additional funding was phased in over three years, \$10 million in 1998-99, \$20 million in 1999-00 and \$29 million in 2000-01 (see Appendix 2.19). Grant recipients were required to provide a five year plan to hire new faculty and to provide professional development to existing faculty, with a view of enhancing the quality of undergraduate education.

The Fair Funding for Universities Grant was rolled into the Basic Operating Grant in 2001-02.

## 2. ELIGIBLE INSTITUTIONS

### 2.1. PROVINCIALY ASSISTED INSTITUTIONS

The following university level institutions are eligible to claim support for various grants as outlined in this manual, subject to any limitations that may be imposed by the Minister as a condition for eligibility for each grant. Eligible enrolment in the federated or affiliated colleges listed in Section 2.2 may be claimed by the institutions below:

Algoma University  
 Brock University  
 Carleton University  
 College of the Dominican or Friar Preachers of Ottawa (Collège Dominicain)  
 University of Guelph  
 Lakehead University  
 Laurentian University  
 Le Collège de Hearst  
 McMaster University  
 Northern Ontario School of Medicine  
 Nipissing University  
 Ontario College of Art & Design  
 University of Ontario Institute of Technology  
 University of Ottawa  
 Queen's University  
 Ryerson University  
 University of Toronto  
 Trent University  
 University of Waterloo  
 The University of Western Ontario  
 Wilfrid Laurier University  
 University of Windsor  
 York University

#### **New Institutions**

**Algoma University:** On June 18, 2008, the Algoma University Act came into force establishing Algoma University as an independent, degree granting institution. Currently, Algoma University has the authority to offer undergraduate degrees in the programs it formerly offered in affiliation with Laurentian University. Additional degree granting authority may come into effect at a later date to be determined by government.

**Northern Ontario School of Medicine (NOSM):** The Northern Ontario School of Medicine (NOSM) opened its doors to the first 56 undergraduate students in September 2005, 36 students at the Laurentian University NOSM campus, and 24 students at the Lakehead University NOSM campus. At undergraduate maturity in 2008-09, there are 224 students total enrolled at NOSM (i.e. 56 students per year, for four years of undergraduate studies). The new medical school will ensure that medical students can study and live in Northern Ontario while learning first-hand about the unique health care needs of the region, and help ease physician shortages in Northern and rural communities.

In 2010-11, NOSM will expand by 8 new first year spaces as part of the 100 Medical Spaces Expansion, announced May 21, 2009 (see section 1.3.6.3).

**University of Ontario Institute of Technology (UOIT):** In the April 29, 2001 Throne Speech, the Government outlined its intention to establish a new postsecondary institution. Subsequently, the University of Ontario Institute of Technology (UOIT) was created through an act of the Legislative Assembly of Ontario on June 27, 2002. UOIT was funded through a specific grant in 2001-02, 2002-03 and 2003-04. This arrangement continued from 2004-05 to 2006-07. Starting from 2007-08, UOIT's specific grant was included in the Basic Grants Envelope without affecting other institutions' share of the total basic grant. UOIT's share of basic grant will continue to be based on its in-year actual enrolment until undergraduate steady-state enrolment level is achieved. Funding for UOIT's graduate enrolment is provided by the graduate accessibility envelope from 2006-07 onwards.

**Nipissing University:** In 1992, the Nipissing University Act, 1992 came into force establishing Nipissing University with a special mission to be a teaching-oriented institution that offers programs in education, liberal arts and science programs that specifically address the needs of northern Ontario. Prior to that, Nipissing had been an affiliate of Laurentian University. In 2001, its legislation was amended allowing Nipissing to grant any and all degrees.

**Ontario College of Art & Design (OCAD):** In 2002, OCAD's legislation amending its legislation came into force giving the college limited degree-granting authority. In addition to offering a diploma of Associate of the Ontario College of Art & Design, OCAD was granted the authority to offer: Bachelor of Fine Arts, Bachelor of Design, Master of Arts, Master of Fine Arts and Master of Design.

**College of the Dominican or Friar Preachers of Ottawa:** Dominican College became eligible for 50 percent provincial support commencing in September 1973. Any program introduced after September 1, 1967 must have met, or must meet, the same requirements for program approval as they apply to the provincially assisted institutions as set out in Section 3.1.

## 2.2. CHURCH-RELATED AND FEDERATED OR AFFILIATED INSTITUTIONS

Institutions listed in Section 2.1 may claim full operating support<sup>29</sup> for eligible enrolment in eligible programs in the following church-related institutions<sup>30</sup> which are federated or affiliated with them, subject to the criteria detailed below.

Assumption University	(University of Windsor)
Brescia University College	(The University of Western Ontario)
Canterbury College	(University of Windsor)
Concordia Lutheran Seminary	(Brock University)
Conrad Grebel University College	(University of Waterloo)
Huntington University	(Laurentian University)
Huron College	(The University of Western Ontario)
Iona College	(University of Windsor)
King's University College	(The University of Western Ontario)
Knox College	(University of Toronto)
McMaster Divinity College	(McMaster University)
Pontifical Institute of Medieval Studies	(University of Toronto)
Queen's Theological College	(Queen's University)
Regis College	(University of Toronto)
Renison University College	(University of Waterloo)

<sup>29</sup> Church related and federated or affiliated institutions listed in Section 2.2 and Dominican College are not eligible to apply for direct capital funding from the province.

<sup>30</sup> Federated/affiliated institutions are shown with corresponding provincially assisted universities in brackets.

St. Augustine's Seminary <sup>31</sup>	(University of Toronto)
St. Jerome's University	(University of Waterloo)
St. Michael's College	(University of Toronto)
St. Paul University	(University of Ottawa)
St. Paul's United College	(University of Waterloo)
St. Peter's Seminary	(The University of Western Ontario)
University of Sudbury	(Laurentian University)
Thorneloe University	(Laurentian University)
Trinity College	(University of Toronto)
Victoria University	(University of Toronto)
Waterloo Lutheran Seminary	(Wilfrid Laurier University)
Wycliffe College	(University of Toronto)

### 2.2.1. Conditions for Funding Eligibility: Students

The conditions for eligibility for full support for enrolment in institutions listed in section 2 are:

- a) that any student for whom operating eligibility is claimed be registered at one of the provincially assisted universities named in section 2.1 and the degree awarded be that of the provincially assisted university; and
- b) that the standards of admission, curriculum, graduation, etc. be established and regulated by the appropriate academic bodies of the provincially assisted university.

### 2.2.2. Conditions for Funding Eligibility: Non-Theological Programs

Only those non-theological programs in existence at the federated and affiliated colleges when the 100 percent support policy was introduced on September 1, 1974 become automatically eligible. All other non-theological programs must have met, or must meet, the same requirements for program approval as those which apply to the provincially assisted institutions as set out in Section 3.1.

### 2.2.3. Conditions for Funding Eligibility: Theological Programs

Only those theological programs in existence on September 1, 1967 became automatically eligible for 100 percent support on April 1, 1976. Any program introduced after September 1, 1967 must have met, or must meet, the same requirements for program approval as those which apply to the provincially assisted institutions as set out in Section 3.1.

---

<sup>31</sup> St. Augustine Seminary terminated its initial affiliation agreement with the University of Toronto on July 1, 1988. Thus the University of Toronto did not include enrolment associated with the seminary in its 1988-89 eligible enrolment reports. All enrolment associated with the seminary was removed from the University of Toronto totals, effective for funding in 1989-90 (Enrolment based portions of 1989-90 funding are based on enrolment in the years up to and including 1988-89.) A new affiliation agreement was signed in July 1989 and funding was re-instated for 1990-91, at which time eligible enrolment was re-introduced to the University of Toronto totals.

### **3. ELIGIBLE PROGRAMS**

#### **3.1. PROGRAM APPROVAL POLICY**

##### **3.1.1. Historical Record**

###### **3.1.1.1. Undergraduate Programs: 1974 to November 1, 1981**

With the approval of their senates, institutions were free to establish new undergraduate programs and have them funded automatically. Only undergraduate programs of the following types required Ministry approval:

- new professional programs,
- new health sciences programs,
- new Ryerson and Ontario College of Art programs,
- new programs requiring extra formula support,
- new programs not included in existing weight categories for which a formula weight above 1.0 was required.

###### **3.1.1.2. Undergraduate Programs: November 2, 1981 to December 15, 1982**

On November 2, 1981, the Minister announced a freeze on all new undergraduate programs under which:

- 1) universities were asked to introduce no new undergraduate programs without prior consultation with the Ontario Council on University Affairs (OCUA);
- 2) universities could report enrolment in a new program for formula grant purposes only if the new program had received:
  - a) OCUA's recommendation to the Minister for funding; and
  - b) the Minister's funding approval.

The freeze applied to any undergraduate program offered by a university after November 1, 1981, which in content, format, or mode of presentation differed significantly from any of the programs previously offered by that university in which students were enrolled. Wherever clarification was required on the application of this general definition to particular cases, it was the university's responsibility to obtain it from OCUA.

Enrolment in new programs not approved for funding was to be reported as ineligible for formula grants. These freeze requirements terminated in December, 1982.

###### **3.1.1.3. Undergraduate Programs: December 16, 1982 to November 7, 1996**

In 1982, a new process was created for the review of new undergraduate programs. New programs in basic and "core" Arts and Science disciplines could be reported as eligible for grant purposes without having to obtain specific ministerial approval, while new professional, quasi-professional and special undergraduate programs were required to undergo review by OCUA and receive minister's approval in order to be counted as eligible for funding purposes. On May 29, 1996, in response to the Woods Task Force Recommendations on Agencies, Boards and Commissions, the Minister announced OCUA and the Academic Advisory Committee (AAC) would be disbanded as of August 31, 1996. OCUA's and AAC's responsibilities with regard to academic program approvals were to be assumed by the Ministry.

### **3.1.2. Current Policy: Undergraduate Programs**

On November 8, 1996 the Ministry announced an interim policy of self-administered regulation for 1996-97 to apply to both undergraduate and graduate programs (see Appendix 3).

Effective 2002-03, the Ministry adapted the program approval cycle to increase flexibility for institutions. Submissions were accepted twice a year, in April and November. This was modified in 2006-07, when submissions began to be accepted four times per year. Through a memo, institutions are informed of submission dates each summer for the upcoming year.

As part of the program approval process, institutions are required to include proposed tuition fees for each program submitted for approval, including examples of comparator programs used to set the tuition fee level.

#### **3.1.2.1. Basic "Core" Arts and Science Programs**

New programs in basic "core" Arts and Science disciplines may be reported as eligible for grant purposes without having to obtain specific ministerial approval, except where such a new program:

- a) does not have a formula weight already assigned and a weight greater than 1.0 is sought; or
- b) will require extra operating support; or
- c) cannot be accommodated within existing available university facilities.

Programs in basic "core" Arts and Sciences disciplines are:

Biological Sciences (including Biotechnology)  
 English Language and Literature  
 French Language and Literature  
 General Arts and Science  
 Humanities (including ancient and classical languages)  
 Mathematical Sciences and Computer Studies  
 Physical Sciences  
 Social Sciences (including Women's Studies)  
 Theology

New "core" Arts and Science programs should be reported to the Ministry of Training, Colleges and Universities in the Program Developments Report (see Appendix 3) requested each spring.

#### **3.1.2.2. All Other New Undergraduate Programs**

All other new university programs at the undergraduate level (i.e., all programs outside the category defined as basic "core" Arts and Science) may be reported as eligible for operating grants only after review and approval by the Minister.

Further guidance regarding the Ministry's program approval procedures and review criteria can be found in Appendix 3.



### **3.1.2.3. Graduate Programs**

Concern with the proliferation of new graduate programs led the government to impose an embargo on new graduate program developments in 1970, followed by a suspension of the formula for graduate program funding in 1976.

In 1978, a program approvals process administered by the Ontario Council on University Affairs, including evaluative criteria, was established to advise the Ministry on the funding of new graduate programs. The Academic Advisory Committee (AAC) was later established in 1981 to apply the criteria and provide independent academic advice to OCUA regarding program submissions. New graduate programs could be reported as eligible for operating grant funding only after successful quality appraisal by the Ontario Council on Graduate Studies; review and recommendation by the OCUA; and approval for funding eligibility by the Minister.

On May 29, 1996, in response to the Woods Task Force Recommendations on Agencies, Boards and Commissions, the Minister announced OCUA and AAC would be disbanded as of August 31, 1996. OCUA's and AAC's responsibilities with regard to academic program approvals were to be assumed by the Ministry.

### **3.1.3. Current Policy: Graduate Programs**

On November 8, 1996 the Ministry announced an interim policy of self-administered regulation for 1996-97 to apply to both undergraduate and graduate programs (see Appendix 3).

#### **3.1.3.1. New Graduate Programs**

New graduate programs may be reported as eligible for operating grants only after (a) successful quality appraisal by the Ontario Council on Graduate Studies (OCGS) and (b) review and approval for funding eligibility by the Minister.

#### **3.1.3.2. Existing Graduate Programs**

Existing graduate programs (i.e., those which already have been approved by the Minister for funding eligibility) must maintain an acceptable level of quality, as defined and appraised by the Ontario Council on Graduate Studies (OCGS), in order to continue to be eligible for operating grants. Graduate programs are currently subject to periodic appraisal on a seven-year cycle. Any program that is considered by OCGS to have fallen below an acceptable level of quality, or that has been withdrawn from appraisal, must be reported by OCGS to the Ministry of Training, Colleges and Universities which must, in turn, consider whether the program be withdrawn from funding eligibility.

Further guidance regarding the Ministry's program approval procedures and review criteria can be found in Appendix 3.

#### **3.1.4. Closed, Merged, Rationalized/Restructured Programs**

All closed, merged, and rationalized/restructured programs in the upcoming academic year are to be reported to the Ministry of Training, Colleges and Universities in the Program Developments Report (see Appendix 3) requested each spring.

### 3.1.5. Full-Cost Recovery Programs

Completely new programs<sup>32</sup> that are to be operated solely on a full-cost recovery basis are not subject to Ministry program approval procedures. However, the Ministry does wish to be kept informed of these program developments and the enrolments associated with them. Students in full-cost recovery programs should be reported to the Ministry as ineligible for funding on the required enrolment reports. The programs should be reported in the institution's annual Program Developments Report (see Appendix 3) each Spring.

Any new initiatives whereby students are enrolled on a full-cost recovery basis within regular, publicly-supported programs must be approved by the Ministry in advance of start up. Also, any initiative to convert an existing publicly supported program to full-cost recovery must be approved by the Ministry in advance. No university may simply declare a student who is enrolled in a regular, publicly-supported program ineligible to generate operating formula support.<sup>33</sup>

Normally, full-cost recovery sections within a publicly-supported program will not be considered for approval unless they are similar to existing programs such as the one provided to supernumerary post-graduate medical trainees who are sponsored by foreign governments.

### 3.1.6. Additional Cost Recovery Programs

From 1998-99<sup>34</sup> to 2003-04, universities had the discretion to set additional cost recovery fees for the following programs:

- i. graduate programs;
- ii. undergraduate programs in Business/Commerce (second-entry programs only), Dentistry, Law, Medicine, Optometry, Pharmacy, and Veterinary Medicine; and,
- iii. undergraduate engineering and/or computer science under the Access to Opportunities Program, following Ministerial approval by outlining the university's plan to double the number of entry-level spaces in computer science and/or high-demand fields of engineering by September 2000, with the expectation that there would be a doubling of total enrolment in these programs by program maturity in 2004-05.

Additional cost recovery programs were subject to the same program approval requirement as regular programs (both at the undergraduate and graduate levels).

In 2004-05 and 2005-06 a tuition fee freeze took effect, and as a result no new additional cost recovery fees were introduced over this period.

In April 2006, a Tuition Framework was introduced for 2006-07 to 2009-10 that regulates maximum tuition fee increases in all publicly funded programs, including the above-listed types of programs.

Refer to Section 5.1.2.1 for more historical information on Cost Recovery Fees.

<sup>32</sup> Simply mounting a version of a program "off site" does not in itself constitute a new program for cost-recovery purposes.

<sup>33</sup> International students enrolled in regular, publicly-supported programs may be declared ineligible under the international student tuition fee deregulation policy (see Section 5.1.3).

<sup>33</sup> Letter dated May 6, 1998 from David Trick, Assistant Deputy Minister Postsecondary Division, University Tuition Fee Guidelines, Effective 1998-99.

### **3.1.7. College- University Collaborative Programs**

College-university collaborative programs may be reported as eligible for university operating grants, only after review and approval by the Minister. Universities must comply with the Program Approvals Process as outlined in Appendix 3.

### **3.1.8. Comparator Information on Tuition Fees per Program**

Institutions must indicate in their program approvals submission to the Ministry the proposed fee rate for any new program. As per the tuition fee guidelines, institutions may set the tuition fee for new programs up to a level commensurate with the tuition charged for comparable university programs in Ontario. Fees should not exceed the maximum fee rates charged by other comparable Ontario university programs. Institutions should provide information on the comparator programs used to set the tuition fee level. Comparability is based on factors such as course and program design, credential outcome and assigned BIU weight.

The Ministry will review the appropriateness of the comparator programs chosen to set the tuition fee rate and has the final authority on all decisions of comparability. This information should be submitted in the Program Approval Summary form (Attachment 5 of the program approval submission package outlined in Appendix 3).

## **3.2. CATEGORIZATION AND WEIGHTING**

### **3.2.1. General**

One full-time undergraduate student enrolled for two terms of general degree work offered in a liberal arts program generates one basic income unit. Work in honours, professional and graduate programs is related on a rough cost basis to this basic core.

The categorization scheme does not pretend to reflect precisely the relative costs or the relative importance of each program at each university. There is no intention that the relationship in the categorization table should be reflected in detail in the spending of any university. The formula weights do not necessarily reflect differences in costs among various subjects within a given program or among program years. The formula for which the weights were initially devised was designed merely to produce a reasonably equitable overall distribution of basic grants. Use of weighted enrolment, or basic income units, generated by this categorization scheme in various envelopes of the current distribution mechanism reflects the general belief that relative overall program costs continue to be reasonably well defined by the existing categorization scheme.

The calculation of basic income units (BIUs) from full-time equivalents (FTEs) and formula program of study (FORPOS) weights differs slightly at the undergraduate and graduate levels. A full description of the calculation of FTEs is contained in the USER Reporting Guide. The procedure at the undergraduate level involves multiplying a term FTE count (otherwise known as an FFTE or fiscal full-time equivalent) by an annual weight for the undergraduate FORPOS to come up with the BIU count generated by the student for the term in question. At the graduate level, for fall, winter and spring terms, an annual FTE (1.0 for a full-time student, 0.3 for a part-time student) is multiplied by a term weight for the graduate FORPOS to produce the BIU count generated by the student for the particular term. For the summer session, graduate students are considered to be full-time for one half of a term, and therefore count for 0.5 FTE each. At both levels the BIUs for each term in which the student is present are then summed over the fiscal year to produce the BIU count generated for that fiscal year. See Appendix 4 for annual FTEs and BIUs.

### 3.2.2. Undergraduate: Diploma and First Degree

#### Category 1

#### Annual Weight 1.0

- Administration (Lakehead)
- Arts, First Year Honours
- Arts, General
- Arts and Science, First Year
- Education 5 Year Arts Concurrent, First Year (Toronto)
- Education 5 Year Arts and Science Concentration, First Year (Toronto)
- Education 5 Year Science Concurrent, First Year (Toronto)
- Environmental Studies/Science, First Year Honours
- Environmental Studies/Science, General
- Journalism, First Year
- Science, First Year Honours
- Science, General
- Social Work, First Year
- Theology
- Translators & Interpreters, First Year (Laurentian)
- Undergraduate diploma programs (other than those specifically listed in other categories or otherwise provided for in the USER Reporting Guide.

#### Category 2

#### Annual Weight 1.5

- Accounting - Post BA Diploma
- Art-As-Applied-To-Medicine (Toronto)
- Arts, Upper Years Honours (including Master's level "make-up" year)
- Commerce and Business Administration
- Education, Make-Up
- Education 5 Year Physical or Health Education Concentration, First Year (Toronto)
- Engineering & Management, Management Focused Years (McMaster, Ottawa, UOIT)
- Fine and Applied Arts
- Fine and Applied Arts, Diploma (OCAD only)
- Health Administration (Toronto)
- Law (Professional Program)
- Library Science
- Physical & Health Education
- Physical and Occupational Therapy, Diploma & Degree
- Public Administration, Degree (Ryerson)
- Public Administration, Diploma (Laurentian, Ryerson)
- Social Work, Upper Years only
- Translators & Interpreters, Upper Years (Laurentian)

**Category 3****Annual Weight 2.0**

- Agriculture
- Architecture
- Collaborative Nursing
- Education, Elementary and Secondary
- Education 5 Year Music Concurrent (Toronto)
- Education 5 Year Science Concurrent Upper Years (Toronto)
- Engineering
- Engineering & Management, Engineering Focused Years (McMaster, UOIT)
- Environmental Studies/Science, Upper Years Honours
- Food and Household Sciences
- Forestry
- Hotel and Food Administration (Guelph, Ryerson)
- Hygiene and Public Health
- Industrial Design (Carleton)
- Landscape Architecture, Diploma and Degree
- Music, Diploma and Degree
- Nursing
- Pharmacy (Professional Program)
- Public Health Nursing, Diploma
- Science, Upper Years Honours (including Master's level "make-up" year)

**Category 4****Annual Weight 5.0**

- Dentistry
- Medicine M.D. (except years 1 and 2 of McMaster's 3-year program; see Undergraduate Miscellaneous section)
- Veterinary Medicine

**3.2.3. Undergraduate: Miscellaneous**

Undergraduate programs which do not fall into the previous categories are shown in the following list. For a more complete list of institution-specific programs and the weights assigned to them, refer to the USER Reporting Guide.

	Annual Weight
Arts & Science Combined Program (upper years)	1.75
Dentistry Residents	2.5
Education 5 Year Arts or Phys/Health Conc., Upper Years (Toronto)	1.625
Education 5 Year Arts or Science Conc. (Lakehead)	1.65
Education 5 Year Phys/Health Conc. (Laurentian)	1.6
Engineering and Forestry Technology, Diploma (Lakehead)	1.2
Journalism:	
Honours, Years 2 to 4 and the one-year post-baccalaureate degree (All Year 1 are Category 1, Weight 1)	1.5
Medical Interns and Residents (3 terms)	2.5
Medicine, three years (McMaster)	

40

Years 1 and 2 only (Year 3 is Category 4, Weight 5.0)	7.5
Pharm D (Toronto)	2.25
Science & Management 5 year Program (UOIT)	1.7
OISE/UT Programs	
Certificate in Adult Education (qualifying or make-up year)	1.0
Master of Arts	1.5
Master of Education (10 units, without honours)	2.0
Ontario College of Art & Design – General Arts Program:	
1976-77 to 1986-87	1.3
1987-88 to 2002-03	1.35
2003-04 to present	1.5
Optometry (4 years, i.e., excluding pre-optometry)	3.0
Physician Assistant Education Program (McMaster)	3.0
Ryerson - All Programs:	
1974-75 to 1976-77	1.34
1977-78 to 1979-80	1.38
1980-81 to 1986-87	1.36
1987-88 to 1993-94	1.42
(Regular weighting applied commencing 1994-95)	
Teacher Education Program (4-year concurrent)	1.25
Undergraduate programs, excluding Law (York)	
1976-77 to 1978-79 only (Regular weighting applied before 1976-77 and after 1978-79.)	1.284
Undifferentiated undergraduate programs in the Faculty of Arts and Science (University of Toronto, Scarborough College and Erindale College):	
1972-73 to 1975-76	1.24
1976-77 to 1977-78	1.279
1978-79 to 1980-81	1.326
1981-82 to 1982-83	1.334
1983-84 to 1985-86	1.37
1986-87 to 1987-88	1.391
1988-89 to 1995-96	1.419
(Fully differentiated reporting commenced 1996-97).	

### 3.2.4. Graduate Programs<sup>35</sup>

#### Category 5

**Annualized Weight 2<sup>36</sup>, Term Weight 1**

Master's level and First Year Ph.D direct from a baccalaureate.

- Commerce and Business Administration
- Hospital Administration
- Journalism
- Public Administration

#### Category 6

**Annualized Weight 3, Term Weight 1**

Master's level and First Year Ph.D direct from baccalaureate.

- Criminology
- Education
- Fine and Applied Arts
- Humanities
- Library Science (other than "make-up" year)
- Law
- Mathematics
- Master of Philosophy (M.Phil.)
- Physical and Health Education
- Social Sciences
- All specialist Graduate Diploma Courses
- Graduate programs not elsewhere specified ( See Section 3.2.5 (2))

#### Category 7

**Annual Weight 4, Term Weight 1.333**

Master's level and First Year Ph.D direct from a baccalaureate.

- Agriculture
- Architecture
- Art Conservation
- Child Study
- Dentistry
- Engineering
- Environmental Studies
- Food and Household Science
- Forestry
- Geography

<sup>35</sup> Annualized weight for graduate programs is based on the term weight multiplied by the number of terms per year in the normal, full-time program.

<sup>36</sup> The Ministry recognizes that some programs in the Category 5 list are run for three terms per year. These programs would be considered Category 6 with an annualized weight of 3.0.

- Hygiene and Public Health
- Medicine
- Music
- Nursing
- Pharmacy
- Physical and Occupational Therapy
- Physiological Optics
- Psychology
- Science (Physical and Biological)
- Social Work
- Urban and Regional Planning
- Veterinary Medicine

### Category 8

### Annual Weight 6, Term Weight 2

All Ph.D (except First Year Ph.D. direct from a baccalaureate).

### Theology

For theology graduate programs to be considered for an increase in weight to 1.0 for Master's level and 2.0 for Ph. D level (categories 6 and 8), they must be offered under the jurisdiction of the graduate school of the university, and thereby subject to all of the rules and regulations that this implies, in addition to passing the Ontario Council of Graduate Studies quality appraisal process.<sup>37</sup>

The weight for theology graduate programs which are not able to satisfy the conditions stated, will remain at their current level of 0.5 per term for both the Master's and Ph. D levels.

### Graduate: Miscellaneous

Graduate programs which do not fall into the categories defined on page 45 are shown in the following list. For a more complete list of institution-specific programs and the weights assigned to them, refer to the USER Reporting Guide.

	Term Weight
Compressed MBA (Western Ontario)	1.25
Dental Specialty - 3 Years (Toronto)	1.333
Dental Specialty - 4 Years (Toronto)	1.333
Compressed M.Eng. & Public Policy (McMaster)	1.25
Master of Architecture (Toronto)	1.333

<sup>37</sup> Ontario Council on University Affairs Advisory Memorandum, 91-IX "Review of the Formula Weighting for Theology Programs".



### 3.2.5. Special Notes

1. Students in the upper years of honours undergraduate work in psychology, geography and mathematics shall be included in Category 3 (annual weight 2.0) because costs of undergraduate work in these subjects appear to be, on the average, similar to costs in honours science. At the master's level, however, mathematics would seem to be more appropriately grouped with the humanities and social sciences, and is therefore included in Category 6 (annual weight 3.0), while psychology and geography, because of laboratory and field work requirements, are again classed with science and engineering in Category 7 (annual weight 4.0).
2. Graduate programs "not elsewhere specified", as shown in Category 6, include all graduate degree and diploma programs not specifically covered in other categories mentioned in the above categories, or in the USER Reporting Guide.

## 4. ENROLMENT REPORTING REQUIREMENTS

Ontario universities are required to submit a series of enrolment reports to the Ministry of Training, Colleges and Universities annually. Each university must report all students who are registered in courses or programs normally credited to a degree, diploma, or certificate of the university, whether or not those students are eligible to be considered in the determination of the Ontario government's operating grant support. This enrolment information is then processed and stored in the Ministry's USER system. Details on the submission of enrolment reports, including schedules and file layouts, are contained in the USER Reporting Guide.

The Ministry requires an audit of the enrolment data of institutions that are eligible to receive Ontario operating grants. The objective of the audit is to render an audit report in the form prescribed in Appendix 5.

A university must bear the adverse consequences of its own errors in enrolment reporting, but will suffer no grant loss in respect of eligible enrolment under-reported if the situation arose because of an oversight on the part of the Ministry. It is the responsibility of the universities to see that no eligible students are unclaimed. Ministry policy with regard to adjustments is contained in the USER Reporting Guide.

Commencing in 2006-07, the Ministry assumed the role of collecting and summarizing data on degrees awarded at Ontario universities and related institutions. Details on the preparation and submission of this information can be found in the USER Reporting Guide.

### 4.1. ELIGIBLE STUDENTS

A student is eligible to be counted for operating grants if that student:

- a) is enrolled at an eligible institution (see Section 2); and
- b) is enrolled in a publicly-supported program (see Section 3); and
- c) is enrolled in a program that meets the specific eligibility criteria for undergraduate courses/units of study discussed in Section 4.4 (only applicable to undergraduate students); or
- d) meets the eligibility criteria for graduate students discussed in Section 4.5 (only applicable to graduate students)

and falls into any of the categories outlined below:

#### 4.1.1. Citizens

A citizen of Canada within the meaning of the Citizenship Act, or a person registered as an Indian within the meaning of the Indian Act.

#### 4.1.2. Permanent Residents

A permanent resident within the meaning of the Immigration and Refugee Protection Act:

- a) a person who has been granted "permanent resident" status and has not had that status revoked; or
- b) a person who has been approved "in-principle" for permanent resident status in Canada. Evidence of this is a letter which confirms that Citizenship and Immigration Canada has determined that he/she is eligible for immigration to Canada or meets the eligibility requirements to apply for permanent resident status in Canada. Such letters must be dated prior to the enrolment count date and presented prior to the enrolment report due date. Please see Appendix 5 for examples of accepted letters.

### 4.1.3. Eligible International Students

The status of all international students who are eligible to be counted for operating grant purposes must be fully documented and valid during the academic period for which they are being counted.<sup>38</sup>

An international student is eligible to be counted for operating grant purposes if that student falls within any of the following categories:

- a) A person who is the dependent (see Section 1.1.7 for definition) of a Canadian citizen or permanent resident of Canada.
- b) A visitor, and his/her dependents (see Section 1.1.7 for definition), who is authorized to work in Canada having been issued a work permit. The following students are excluded from this category:
  - i. A visitor who is a graduate teaching assistant;
  - ii. An international student holding a work permit to complete his/her co-op, internship or medical residency employment;
  - iii. An international student holding an open work permit for post-graduate work (usually for up to three years of work opportunities upon graduation);
  - iv. An international student whose spouse or common-law partner has received a work permit as a result of the international student holding a valid Study Permit;
  - v. An international student holding an "Off-Campus Work Permit".
- c) A visitor who is admitted to and remaining in Canada with official accreditation from the Canadian Department of Foreign Affairs and International Trade, who has entered Canada, or is in Canada, to carry out her/his official duties as:
  - i. a diplomatic or consular officer;
  - ii. or as a Canadian government-accredited representative or official of a country other than Canada, of the United Nations or any of its agencies, of any intergovernmental organizations of which Canada is a member;
  - iii. or as a dependent (see Section 1.1.7 for definition) or a member of the staff of any such diplomat, consular officer; representative or official accredited to Canada by the Canadian government;
  - iv. or a member of a foreign military force or of a civilian component; thereof admitted to Canada under the Visiting Forces Act or any dependents of such personnel.

### 4.1.4. Protected Persons

A person, and his/her dependents, who:

- a) has been determined to be a protected person, including a Convention refugee or a person in need of protection, within the meaning of subsection 95(2) of the Immigration and Refugee Protection Act by the Immigration and Refugee Board (IRB) or the Minister of Citizenship and Immigration Canada. A protected person document issued under section 31(1) of the Immigration and Refugee Protection Act or a "notice of decision" issued by the Minister of Citizenship and Immigration Canada or by the IRB must be presented.
- b) is a refugee claimant who applied to the federal government for Convention refugee status prior to January 1, 1989, and can provide documentation from Citizenship and Immigration Canada to that effect.

<sup>38</sup> Where the status of an eligible international student changes part way through his/her program of study due to circumstances beyond the student's control (e.g., the dependent of a diplomat whose parent is reassigned to another country), the student may be reported as eligible until completion of that program, at which time this grandparenting provision will end. The terms under which such a student is still considered to be in a program are determined at the institutional level.

## 4.2. INELIGIBLE STUDENTS

No university may simply declare a student who is enrolled in a regular publicly-supported program ineligible to be counted for operating grant purposes without consulting the Ministry. This policy was effective beginning with the 1994 winter term.<sup>39, 40</sup>

Students who are properly determined to be ineligible for operating grant purposes are not subject to the fee regulations described in Section 5, with the exception of ineligible international students who are grandparented under the provisions of the international student fee deregulation which took place in 1996-97.<sup>41</sup>

A student is ineligible to be counted for operating grants purposes if that student falls in any of the categories outlined below:

### 4.2.1. Student Auditing Courses

A student who is "auditing" a university credit course (possibly registered in the course, but not taking the course for credit standing) is ineligible. To be claimed as eligible, a student must have taken a course for credit standing. Mere registration in a course does not mean eligibility for operating grant purposes.

### 4.2.2. Full-Cost Recovery Programs

A student who is enrolled on a full-cost recovery basis in a program is ineligible. (See Section 3 for program approval procedures regarding full-cost recovery programs.)

A student, such as a supernumerary post-graduate medical trainee sponsored by a foreign government, who is enrolled on a full-cost recovery basis in a regular, publicly-funded program under a special agreement with a government or corporate sponsor is ineligible. (See Section 3 for program approval procedures regarding full-cost recovery programs).

### 4.2.3. Ineligible Church-Related Institutions

A student who is enrolled in a church-related institution which does not meet the criteria outlined by the Minister's letter June 26, 1975 concerning affiliation with a provincially assisted degree granting institution is ineligible.<sup>42</sup> (See Section 2.2 for more details).

A student who is enrolled in an affiliated church-related institution in a theological program of study introduced after September 1, 1967, which has not met the requirements for program approval as set out in Section 3.1, or in a theological program that was ineligible under the former federal scheme of grants for universities and colleges is ineligible.

A student who is in an affiliated church-related institution in a non-theological program introduced after September 1, 1974, which has not yet met the requirements for program approval set out in Section 3.1 is ineligible.

<sup>39</sup> Memorandum of April 21, 1994 from the Honourable Dave Cooke, Minister of Education and Training, to the Executive Heads of the provincially assisted universities and related institutions.

<sup>40</sup> Graduate students who have exceeded the maxima BIU provision are ineligible.

<sup>41</sup> Effective 1996-97, international students enrolled in regular, publicly-supported programs could be declared ineligible under the international student tuition fee deregulation policy that began that year.

<sup>42</sup> Dominican College has special status in this regard. See Section 2.1.1.

#### 4.2.4. Ineligible International Students

An international student who does not fall in any of the categories listed in Section 4.1 is ineligible. An international student studying in Ontario under the terms of a formal exchange agreement may not be claimed as eligible for operating support purposes as per Section 5.3.

#### 4.2.5. Ineligible Students: Miscellaneous

##### 4.2.5.1. Ineligible Undergraduate Students

An ineligible undergraduate student is one who:

- a) is enrolled in an undergraduate program of study for which Ministry funding approval is required but has not been obtained;
- b) is enrolled in a joint/collaborative program with a college or another university where that student is counted fully by the other institution.
- c) is registered in the first year of undergraduate degree program and, on the applicable count date, has not successfully completed the requirements for the Ontario Secondary School Honour Graduation Diploma (SSHGD) or the Ontario Secondary School Diploma with six Ontario Academic Credits (OSSD with 6 OACs) or the Ontario Secondary School Diploma (OSS) with six Grade 12 U or M courses (or a combination of Grade 12 U, M or OAC courses) or the equivalent, with the exception of:
  - i. a mature student;
  - ii. a student registered in Music at the University of Toronto who has completed the requirements for the Ontario Secondary School Graduation Diploma (SSGD) or the Ontario Secondary School Diploma (OSSD) or the equivalent from other educational jurisdictions and has certain additional qualifications in music;
  - iii. a student who is registered in the transitional year program at the University of Toronto or York University who lacks the ordinary entrance qualifications because of economic, social, cultural or ethnic factors; or
  - iv. a student who is registered in a collaborative nursing program that has been approved by the Ministry.

##### 4.2.5.2. Ineligible Graduate Students

An ineligible graduate student is one who:

- a) is enrolled in a graduate program introduced after Spring, 1971 which has not received approval in writing from the Ministry of Training, Colleges and Universities or for which funding approval has been withdrawn;
- b) is enrolled in a program of study that has not been favourably appraised by the Ontario Council on Graduate Studies; (Note that appraisal is mandatory for Ph.D. programs established after January 1, 1969 and Master's programs established after July 1, 1967);
- c) for whom the maximum number of BIUs have already been reported (see Section 4.5); or

48

- d) is registered but inactive. (This would include a student working on his/her thesis and not making substantial demands on the resources of the institution.)
- e) is enrolled in a joint/collaborative program with a college or another university where that student is counted fully by the other institution.

### **4.3. PART-TIME STUDIES**

Any university claiming support for students not engaged in studies on a full-time basis will be expected to meet the following criteria:

#### **4.3.1. Faculty and Teaching Staff**

Instructors of part-time students are full members of the appropriate department and faculty with the full privileges and responsibilities of any regular or part-time faculty member. Appointments to the faculty, terms and conditions of work, including remuneration, should be consistent within the institution irrespective of whether a faculty member is teaching full-time or part-time students. Payment for services rendered should be based upon a regular teaching load, without regard to the time of day at which courses are taught. Overload teaching is not precluded in special circumstances.

#### **4.3.2. Academic Structure**

The development of courses of study for part-time students should be handled within the normal university structure under the direction of the senate or appropriate academic governing body. In universities where a college system is operative, it may be deemed appropriate to establish or maintain a special college having specific responsibility for part-time students. In such cases, the college itself, as well as the members of the teaching faculty and students, should have the same relationship to the university, including participation in the governing structure, as would prevail with any other college.

#### **4.3.3. Admissions, Examinations and Academic Regulations**

Regulations for part-time students should be built into the overall academic structure in such a way that the requirements for admission, promotion, degrees, etc., applying to part-time students are identical with those for full-time students. Special regulations for mature students, for example, should be university-wide or faculty-wide, without respect to whether a student is proceeding towards a degree on a part-time or full-time basis. While it is recognized that some special academic regulations for part-time students in particular may be required, these and academic regulations of a similar nature not specially for part-time students should be developed and administered by the same bodies and in the same manner.

#### **4.3.4. Scheduling**

The university should schedule its classes on an integrated extended day program basis which allows part-time students to enroll in classes offered during either day or evening hours and full-time students to attend classes specifically scheduled for part-time students when practical. The foregoing does not apply to work done through correspondence courses.

#### **4.3.5. Interpretation**

Any question with respect to the eligibility of part-time students at university should be submitted in writing to the Director, Postsecondary Finance and Information Management Branch, Ministry of Training, Colleges and Universities.

#### **4.4. REPORTING OF UNDERGRADUATE LEVEL STUDENTS**

For purposes of calculating and reporting fiscal FTEs (FFTEs) for undergraduate students, a number of specialized definitions apply:

##### **4.4.1. Definitions**

###### **4.4.1.1. Term**

A period of studies (including examinations) at a university, of about 15 to 17 weeks in length; or one half an academic year; or a semester; or the equivalent, as determined by a university. The terms are deemed to be: spring term (May - August); fall term (September - December); winter term (January - April). At some institutions, summer sessions and/or intersessions also exist. These sessions are about six weeks in length, and provide the equivalent of a term of study in a limited number of courses. These sessions normally take place between May and September.

###### **4.4.1.2. Academic Year**

An academic year consists of a period of studies (including examinations) normally comprising the months of September to April/May inclusive, or the equivalent<sup>43</sup>.

###### **4.4.1.3. Normal Full-Time Study Load**

The normal full-time study load of an academic year in a program is that which would enable qualified persons whose principal activity is study at a university, to qualify for the university's degree or diploma in a specified normal number of academic years or terms for that program, assuming for purposes of definition, no more than one attempt at any part of those studies.

###### **4.4.1.4. Unit of Study**

A course, credit, credit hour or other unit of measurement established by a university to represent one part of the total requirements for completion of a degree or diploma program.

###### **4.4.1.5. Registration Level**

The ordinal number of years, terms, semesters, etc. employed by a university to indicate the standing of a student in the various stages or levels of a program (e.g. first year student, second year student, first semester student, etc.).

###### **4.4.1.6. Fiscal Full-Time Equivalent (FFTE)**

One FFTE is represented by a student whose study load in the fiscal year is equal to the normal full-time study load for his or her program and level of registration in the academic year.

---

<sup>43</sup> However, academic program structures that require co-op or internship periods could span different fiscal years.

#### **4.4.2. Application of Definitions**

The great variety of programs leading to degrees and diplomas means that the calculation of FFTEs by each institution will be determined by the nature of the program itself while, at the same time, complying with the intent of the above definitions provided in Section 4.4. Some examples are provided as guidelines:

##### **4.4.2.1. FFTE of Programs Defined by Unit of Study**

Some programs measure progress toward the degree or diploma and express requirements for completing the program in exact numbers of units of study. For such programs, the "normal full-time study load" for an academic year is the total number of units of study required to complete the program, divided by the number of academic years of full-time study specified for that program. The FFTEs for a term are calculated by dividing the number of units of study registered by students in the program on the term count date, by the "normal full-time study load" for the academic year.

##### **4.4.2.2. FFTE of Programs Defined by Academic Year**

Some programs measure student progress toward the degree or diploma in "blocks" of study, usually of an academic year in duration. All work prescribed is compulsory, and promotion is from one "registration level" to the next rather than by discrete units of study. There is no part-time study, and students are not permitted to complete the degree or diploma requirements in less than the specified number of academic years or terms of full-time study. The only instance where a study overload is taken is for repeating failed work. In this case, the "normal full-time study load" is the total work of the academic year. The FFTEs for the term are equal to half the number of students registered in the program on the count date of the term.

##### **4.4.2.3. FFTE of Programs Incorporating Normal Full-Time Study Load**

Some programs, particularly some honour and professional programs, prescribe variable "normal full-time study loads" reflecting the fact that within the same program there may be differences in the work expected of individual students for the same degree or diploma. This arises because of differences in enrichment or emphasis. For such programs the "normal full-time study load" is any amount of work within the range prescribed. For students whose study loads are outside the range, the "normal full-time study load" would be the mid-point of the range, unless the institution identifies a point more representative of the loads of students engaged in full-time study in that program. The FFTEs for a term would be equal to half the number of students within the range of the "normal full-time study load" and, for students whose study loads are outside the range, the FFTEs would be determined by the sum of the study loads taken by such students in the term, divided by the normal full-time study load for the academic year. The total FFTEs for the term is the sum of the two situations above.

##### **4.4.2.4. FFTE of Students in Credit Courses/Units of Study**

In the case of students not registered in programs leading to degrees or diplomas but enrolled in units of study which are normally credited toward degrees or diplomas, the "normal full-time study load" and the method of calculating the FFTEs is governed by the program to which the units of study are usually credited.



#### 4.4.2.5. FFTE of Students in Summer Session

The FFTEs for students registered on the applicable count dates in the summer sessions or intersessions are calculated by multiplying the number of student registrants by the fraction, in credit value, that the unit of study represents of the "normal full time study load" of the program for the academic year.

#### 4.4.3. Concurrent Programs

Students concurrently registered in two distinct programs of study at the same institution may be reported in both programs. However, the FFTEs claimed under each program should reflect the course load for only that program. In the event that a student is registered in a course which could be equally well applied to either program of study, it is up to the institution to decide under which program the course will be counted. The course may not be counted under more than one program for that student at any one count date.

#### 4.4.4. Eligibility of Courses/Units of Study

For a course or other unit of study to be eligible to be included in the calculation of eligible FFTEs:

- a) it must be taken for credit;
- b) it must normally be acceptable for credit as fulfilling in part the requirements for a degree or diploma of that institution; and
- c) the student must be held academically responsible for his or her achievement in it (i.e., success, failure, etc. must be noted on the student's permanent record) in a way consistent with treatment of all courses or other units of study in that program.

A course or other unit of study normally credited toward a diploma may not be regarded as eligible to be included in the calculation of eligible FFTEs in a degree program unless it is normally accepted by the institution as fulfilling in part the requirements for a degree.

#### 4.4.5. Diploma or Certificate Programs

Effective May 1, 1986, courses or other units of study within undergraduate diploma or certificate programs at Ontario universities may be included in the calculation of eligible FFTEs only if:

- a) the course is eligible for credit toward a degree as approved by a senate or governing Council;
- b) the minimum admission requirements for the certificate or diploma program are the same as those for degree students; and
- c) similar methods of academic assessment are employed for degree, diploma and certificate students.<sup>44</sup>

#### 4.4.6. Certificate Programs at Ryerson

Effective May 1, 1986, courses or other units of study within certificate programs at Ryerson may be included in the calculation of eligible FFTEs only if:

- a) the course has been approved as part of an existing degree or diploma program and is transferable for full credit towards a degree or diploma program;
- b) minimum admission requirements are the same as for degree or diploma students;
- c) similar methods of academic assessment are employed for degree, diploma and certificate students.

<sup>44</sup> Ontario Council on University Affairs Advisory Memorandum 85-1.

#### 4.4.7. Additional Qualification Courses for Teachers

The Treasurer of Ontario announced on April 23, 1993, as part of the government's expenditure control plan measures, that government funding of enrolments in additional qualification courses for teachers would be phased out during a four-year period, 1993-94 to 1996-97. Commencing 1997-98, these courses were no longer eligible for any government support.

#### 4.4.8. Differentiating Enrolment Between Honours and General Programs in Arts and Science

The following guidelines were adopted by the Ministry<sup>45</sup> following acceptance of the recommendations put forward by the Ontario Council on University Affairs in Advisory Memorandum 90-V, "Differentiation Between honours and general Programs in Arts and Science".

The guidelines were developed in response to the Minister's request for advice as to whether there should be a uniform system to differentiate honours and general students for enrolment reporting purposes.<sup>46</sup> The basic aims of the guidelines are to ensure fair and consistent reporting practices. A common approach in differentiating between honours and general programs is employed. In general:

- a) all institutions must use the students' own declarations of the programs the students are pursuing in order to support honours/general reporting;
- b) institutions must test the student declarations against their own academic policies and procedures in order to ensure that the courses the students have completed and those in which they are currently registered and their academic records support the reasonableness of institutional claims; and
- c) institutions are held accountable for their application of these tests through the audit of enrolment.

##### 4.4.8.1. Student Declarations

Procedures for obtaining/maintaining student declarations should be as simple and straightforward as possible, and yet provide accurate, up-to-date information.

Procedures and documentation requirements may vary among institutions; however, the information required on the declaration should be collected systematically and fairly.

A student declaration is required for each student that the institution proposes to report in Arts or Science at a weight greater than one and it must indicate that the student is pursuing a four-year, honours or specialist degree in a specified discipline or disciplines.

##### 4.4.8.2. Initial Student Declarations:

The students, who are the primary agents in deciding what degree and program they are pursuing, must make an active initial declaration of intent, that is to say:

- a) the first declaration must be the individual student's own statement -- or a similar act of volition in the case of electronic registration, such as choosing from a list of unbiased options and then

<sup>45</sup> Letter of November 21, 1990 from the Honourable Richard Allen, Minister of Colleges and Universities, to Dr. H.V. Nelles, Chairman, Ontario Council on University Affairs.

<sup>46</sup> Letters of February 15 and May 29, 1989 from the Honourable Lyn McLeod, Minister of Colleges and Universities, to Dr. H.V. Nelles, Interim Chairman, Ontario Council on University Affairs.

- entering an appropriate selection -- not that of the university or any other party;
- b) this declaration must be made at the time that the student has the first opportunity to enter a four-year honours or specialist program;
- c) this declaration must be freely made -- the student must not be led into making this statement by such devices as a pre-printed response; and
- d) the student's signature (or a bona fide proxy, approved in writing by the Ministry, in the case of electronic registration) is required.

#### 4.4.8.3. Subsequent Student Declarations:

Student declarations, subsequent to the initial one, are required each time the student is asked to register his or her program of courses. These declarations:

- a) are to be made in a formal manner;
- b) must be "active" in nature (as indicated above) when a change is required of such magnitude as to alter the student's program or honours/general classification;
- c) may be simply a confirmation of the student's registration status, if not subject to the "active" provision above (e.g., no change at all or merely a course drop/add change).

The university must have on file, for each applicable count date, a current and accurate record of the student declaration for each student in Arts or Science at a weight greater than one for whom the institution is seeking formula funding.

#### 4.4.8.4. University Attestations

As with student declarations, university attestation procedures and documentation requirements may vary among institutions. Although each university's attestation procedure may be developed independently of the other universities and is to be based on the institution's own academic policies, the attestation must contain at least the following elements:

- a) The student must have successfully completed the university's first year requirements and the requirements for entry into an honours or a four-year specialist program in Arts or Science. (In the case of universities on credit systems, this would normally mean that a student must have successfully completed at least four full courses or eight half courses before he/she may be reported in the upper years honours category.)
- b) The procedure must assess whether the student had met, or could reasonably be expected to meet, the university's requirements for a specialist or honours degree in the specified discipline(s), given the courses enrolled in and the work completed to date. This examination of the students' records must include:
  - The courses completed and registered in with regard to the subject of specialization;
  - The seniority of the courses of the subjects(s) of specialization completed or registered in; and
  - The academic record of the students, all in relation to the university's own academic requirements.

The attestation procedure must also verify whether the student has obtained all necessary approvals from appropriate authorities in the university.

The institution's external auditor must ensure that the above minimums, at the very least, are met.

Students may be categorized as honours/specialists for enrolment reporting purposes only if:

- a) their declarations indicate that they are pursuing a specialized or honours program leading to a four-year degree, and
- b) they state the subject(s) of specialization, and
- c) the institution's test of the students' declaration substantiate the reasonableness of the students' claim.

The university must have on file, for each applicable count date, a current and accurate record of the university attestation for each student in Arts or Science at a weight greater than one for whom the institution is seeking formula funding.

A detailed description of each university's specific methodology for obtaining and verifying student declarations is to be sent to the Ministry, in writing, prior to implementation of the methodology under the guidelines outlined here. After reviewing the submission, the Ministry will provide written confirmation regarding the compliance of the methodology to these guidelines. What is sent to the Ministry must be the description that the institution's external auditor will use to verify that the institution has adhered to its own regulations. (Any significant change to this description requires Ministry confirmation.)

Each institution's description of the specific methodology for verifying student declarations (and any subsequent changes) will be circulated by the Ministry to the other universities for their information.

#### **4.4.8.5. Implementation**

In keeping with the concept of openness and fairness, matters requiring Ministry interpretation/clarification will be transacted in writing by both the institution concerned and the Ministry; the outcome(s) of this procedure will be made known to the other institutions by the Ministry.

Enrolment reporting under the guidelines became effective in 1992-93. The effects of the guidelines on reported BIU counts were phased-in over a five-year period, to be fully implemented by the end of 1996-97.

Institutions were permitted to omit the phase-in process, if they so chose and were able to demonstrate that reporting all applicable Arts and Science enrolment under the new guidelines would result in a reduction or no change in applicable BIU counts. Institutions were to advise the Ministry, in writing, of their intentions in this regard when they submitted the initial enrolment report using these (new) guidelines.<sup>47</sup>

For those institutions opting to phase-in the effects of the guidelines, their "blended" Arts and Science BIU counts are to be used for funding purposes. These "blended" counts are based on one-fifth of the enrolment reported under the new reporting requirements and four-fifths under the old reporting requirements in 1992-93, two-fifths "new" and three-fifths "old" in 1993-94, and so forth until 1996-97 when all Arts and Science BIU counts will be based on enrolment reported under the new guidelines only, i.e., with no blending.

---

<sup>47</sup> Letter of March 25, 1991 from the Honourable Richard Allen, Minister of Colleges and Universities, to the Executive Heads of the provincially assisted universities and related institutions.

For funding in 1993-94, the first funding year of the phase-in period, each institution will have included in its moving average the greater of:

- a) its "blended" Arts and Science BIUs calculated for 1992-93, or
- b) its Arts and Science BIUs reported for 1992-93 under the old guidelines minus 1 per cent.

For funding in 1994-95, each institution will have included in its moving average the greater of:

- a) its "blended" Arts and Science BIUs calculated for 1993-94, or
- b) its "blended" Arts and Science BIUs calculated for 1992-93 minus 1 per cent,

and so on, by updating calculations for successive years up to and including funding year 1997-98, the last funding year of the phase-in period.

Commencing funding year 1998-99, BIUs for each new year to be added to the moving average will incorporate Arts and Science BIUs reported only under the new guidelines.

This methodology will ensure an orderly progression to the new guidelines for the few institutions significantly affected by the changes and, at the same time, allow institutions to adapt, as appropriate, during the phase-in period.

Enrolment and associated major trends will be monitored in order to provide confidence in the data reported under the guidelines, i.e., to ensure that there is a reasonable degree of inter-institutional consistency in enrolment reporting and to ensure satisfaction of the fairness and comparability of the enrolment data used.

#### **4.4.9. Arts and Science Programs Not Differentiated Between General and Honours**

All students in undifferentiated programs in Arts and in Science not assigned a special weight (that is, a weight greater than 1.0) should be reported as if they were enrolled in the general course, except in the case of fourth year students (who are readily acknowledged as being in the honours category) and except for students in lower years who by virtue of academic standing, or other appropriate criteria embodied in university regulations, may reasonably be considered honours students.

Criteria for such differentiation, if they affect the calculation of funding BIUs, are subject to approval by the Ministry. Universities reporting second and third year students in Arts and in Science as honours should have a clearly differentiated honours program of study in Arts and/or in Science which is clearly distinct from the general program of study, or should have a record on file of the Ministry's approval of the academic criteria in use by the university for the differentiation of honours students for reporting purposes.

Commencing 1992-93, the criteria for differentiating honours and general enrolment in Arts and Science programs must conform to Ministry guidelines.

#### 4.4.10. Imputing Procedure for Undifferentiated First Year Programs

Where a university employs an undifferentiated program, it is usually impossible to determine first year enrolments which would carry a weight in excess of 1.0 for first year, as first year students are not differentiated until they pass into their second year. In these circumstances, for purposes of calculating the BIU counts which would be generated by these students, enrolments in such programs shall be imputed as follows:

For each program carrying a weight in excess of 1.0 for first year:

- a) Determine for year A, the ratio of second-year enrolment in that program to total second year enrolment.
- b) Calculate provisional first year enrolment in that program by applying this ratio to total first year enrolment.
- c) A year later, on the basis of programs actually taken by the former first year students now in second year, redetermine the ratio.
- d) Apply the amended ratio to year A's total first year enrolment. The result, for BIU count purposes, will be the final first year enrolment in that program for year A.
- e) An imputing adjustment in year B will be reported for the difference between provisional and final first year enrolment in that program in year A.

The above procedure can be extended to the second year of programs whose students are not identifiable as being enrolled in them until the third year. Ministry approval is required to claim imputed BIUs for funding. Such BIUs will be treated as normal BIUs for the purpose of financing.

### 4.5. REPORTING OF GRADUATE LEVEL STUDENTS

#### 4.5.1. Graduate Student Status

A graduate student claimed for operating grant purposes must:

- 1) be engaged in studies requiring an honours undergraduate degree, or its equivalent, as a prerequisite for admission -- except for students enrolled in Category 5<sup>48</sup> graduate programs where the honours degree admission requirement does not apply. (Students holding an undergraduate general degree, or its equivalent, and enrolled in programs listed under Categories 6, 7 and 8 should be identified as "qualifying year" or "make-up" students and reported as undergraduates.)
- 2) be making substantial demands upon the resources of the university where registered;
- 3) not be enrolled in a baccalaureate program in any of the following professional fields: social work, library science, law, medicine, teacher education (even if such a student possesses an honours undergraduate degree, he or she is not considered to be a graduate student);
- 4) not be ineligible for any of the reasons outlined in Section 4.2.

---

<sup>48</sup> See Section 3.2.4 for a listing of categories.

#### 4.5.2. Full-Time Graduate Student

A full-time graduate student must:

- 1) be pursuing his or her studies as a full-time occupation;
- 2) identify himself or herself as a full-time graduate student;
- 3) be designated by the university as a full-time graduate student;
- 4) be geographically available and visit the campus regularly. Without forfeiting full-time status, graduate student, while still under supervision, may be absent from the university (e.g., visiting libraries, doing field work, attending a graduate course at another institution, etc.) provided that, if any such period of absence exceeds four weeks in any one term, written evidence shall be available in the Graduate Studies Office to the effect that the absence has the approval of the Chairman of the Department and the Dean of Graduate Studies;<sup>49</sup>
- 5) be considered to be a full-time graduate student by his/her supervisor or equivalent (designated by the university);

As well as meeting the requirements for full-time status listed above, a student reported as belonging to the special category known as "summer school graduate student", must have been enrolled in a graduate full-time summer program of not less than six week's duration. The full-time equivalents of summer school graduate students are arrived at by multiplying student numbers by a conversion factor of 0.50.

If reported as a full-time summer school graduate student in the enrolment for a term report, a student could not also, for that term, be reported as a part-time student. The general rule is that no student may be counted in more than one basic category (full-time, part-time or summer school) in any one term.

#### 4.5.3. Part-Time Graduate Students

All active graduate students other than full-time graduate students as defined above are part-time graduate students.

#### 4.5.4. Counting of Graduate Student FTE

Graduate enrolment is counted on a per term basis, as for undergraduates. Enrolment for two terms is required for the completion of a "year" for students in Category 5 (annualized weight 2)<sup>50</sup>, while three terms would be required for each full "year" in Categories 6 (annualized weight 3), 7 (annualized weight 4) and 8 (annualized weight 6). Accordingly, students in Category 5 and Category 6 will earn a weight of 1.000 for each term of attendance, while Category 7 and 8 students will earn, per term, weights of 1.333 and 2.000 respectively.

The requirements for graduate student status are detailed in Section 4.5.

---

<sup>49</sup> Written evidence of approved absence for full-time graduate students is not required for students who are attending another university as part of a Ministry approved collaborative program in accordance with Section 4.6.2.

<sup>50</sup> See Section 3.2.4 for a listing of categories.

Minimum and maximum limits apply to the number of BIUs which a graduate student can generate for a university. See Section 4.5.5.

Counting for graduate students should be as follows: 1 full-time graduate student equals 1.000 FTE per term; 1 part-time graduate student equals 0.300 FTE per term in the spring, fall and winter terms and 0.500 in the summer sessions.<sup>51</sup>

#### 4.5.5. Minima-Maxima Provisions

The purpose of the minima/maxima provisions is to ensure that the total of funding units claimed for a graduate student fall within a defined range, independent of the actual number of years required by the individual student to complete his or her program of study. These ranges are as follows:

FORPOS Category <sup>52</sup>	Minima	Maxima
Category 6 (Annualized Weight 3.0)	3 BIUs	6 BIUs
Category 7 (Annualized Weight 4.0)	4 BIUs	8 BIUs
Category 8 (Annualized Weight 6.0) <sup>53</sup>	21 BIUs	27 BIUs

The minima/maxima provisions are intended to apply only to programs involving a dissertation and ordinarily extending beyond a single academic session. It is for this reason that enrolment in Category 5 programs and in graduate diploma courses are excluded from the minima/maxima provisions. Theology programs reported at a weight of 0.5 per term are considered to fall within Category 5 for purposes of the minima/maxima provisions.

Minima and maxima provisions for graduate enrolment in education programs apply to students first registering after June 30, 1971.

##### 4.5.5.1. Effective Dates

The limits shown above came into effect commencing with the 1968-69 academic session, which was the first year for accumulating units to be counted against individual students (1971-72 for students in education programs). The minima entitlement provisions apply only to students whose graduate studies began in 1968-69 or later (1971-72 in the case of students in education programs).

##### 4.5.5.2. Minima Provisions

If, upon graduation, the total units claimed for a student fall short of the indicated minimum for his or her program, the shortfall may then be claimed as a minimum adjustment. Since it is not possible to predict on given reporting dates whether particular students will in fact be graduating at the conclusion of the semester being reported on, claims for students under the minimum provision should be made after they graduate.

<sup>51</sup> Graduate FTE counting differs from undergraduate FFTE counting. Undergraduate students are counted as portions of a normal full-time load for the academic year as outlined in Section 4.4.

<sup>52</sup> See Section 3.2.4 for a listing of categories.

<sup>53</sup> Calculation of claims under these provisions must take into account all units claimed for students while they were in Category 6 or 7 programs.



#### **4.5.5.3. Maxima Provisions**

Students who are still in attendance and who have reached their maximum limit in total BIUs should be reported as ineligible to be counted for operating grant purposes, and no further BIUs may be claimed on their behalf.

#### **4.5.5.4. Claiming (or Deducting) of BIUs Under Minima/Maxima Provisions**

The report of BIUs claimed or deducted under these provisions should be submitted to the Ministry on the prescribed form along with the enrolment submissions. Claims under the minima provisions should be made on the form submitted immediately following the graduation of the student for whom entitlement is being claimed.

Students partially exceeding the maximum in the term being reported should be shown on the enrolment submission so as to generate the full BIU count in that term, and then the appropriate reduction to attain the maximum should be shown on the minima/maxima form; formula fees will be deducted for all such students. Students who are still in attendance and who have entirely exceeded their maximum limit should be reported as ineligible for grant purposes. Students for whom no units are claimed will not have formula fees charged against them.

#### **4.5.5.5. Transfer of Entitlement**

Students transferring into the Ontario system with advanced graduate standing shall have the number of BIUs ordinarily associated with the obtaining of such standing attributed to them.

Ineligible international students who become eligible shall have the number of BIUs attributed to them as if they had always been an eligible student.

Students in ineligible graduate programs that become eligible graduate programs shall have the number of BIUs attributed to them as if they had always been in an eligible program.

A graduate student transferring from one university to another within the Ontario system shall transfer only the remainder of his or her maximum total units.

Graduate students who transfer to graduate programs other than those originally embarked upon and on which units were earned will be dealt with as follows:

- a) where advanced standing was granted, the units ordinarily associated with the obtaining of such standing should be attributed to the student; and
- b) where no advanced standing was granted, no units previously claimed for the student need be carried forward.

## **4.6. JOINT/COLLABORATIVE PROGRAMS**

### **4.6.1. College-University Joint/Collaborative Programs**

Institutions should report students registered in joint/collaborative college of applied arts & technology - university programs eligible for funding in one of the following ways:

- a) in an academic year where students are studying simultaneously at both the community college and the university, the institutions may report their respective proportions of the total student course (without double counting enrolment activity) as eligible to be counted for operating grant purposes;
- b) where a student is taking the program sequentially at one institution and then the other, changing after each complete term or set of terms, each institution may report the student as eligible to be counted for operating grant purposes for the term or terms that the student is studying there;
- c) one institution may report the student as eligible for operating grant purposes for the entire duration of the program.

### **4.6.2. Multi-University Joint/Collaborative Programs**

Institutions should report students registered in joint/collaborative eligible for funding programs with other universities in one of the following ways:

- a) in an academic year where students are studying simultaneously at two or more universities, each institution may report their respective proportions of the total student course (without double counting enrolment activity) as eligible to be counted for operating grant purposes;
- b) where a student is taking the program sequentially at one university and then another, changing after each complete term or set of terms, each institution may report the student as eligible to be counted for operating grant purposes for the term or terms that the student is studying there;
- c) one institution may report the student as eligible for operating grant support for the entire duration of the program.

When more than one university is reporting students in a multi-university joint/collaborative program, all universities must report the students using the same FORPOS code(s) and weight(s) as assigned by the Ministry during the program approval process and must be in compliance with the tuition fee guidelines in effect at that time.

Commencing in 2008-09, institutions are required to identify joint/collaborative programs with other institutions in their USER enrolment. For more information, please refer to the COLLAB element in the USER Reporting Guide.

## **4.7. ENROLMENT RELATED SUBMISSIONS**

The following enrolment related reports and data are required to be submitted to the Ministry throughout the year.

#### **4.7.1. USER Enrolment Counts**

Enrolment count data files are to be submitted electronically using the format/layout defined in and in accordance with the schedule outlined in the latest version of the USER Reporting Guide. Files are to be transmitted to the Ministry via the Secure Online Data Transmission (SODT) utility (see below for connection details).

Separate enrolment data files must be submitted for each academic term.

#### **4.7.2. Anticipated Actuals Winter Form**

An Anticipated Actuals Winter form that summarizes winter enrolment estimates is due on 15 December. This form can be found in Appendix 6 and will be distributed electronically.

#### **4.7.3. Minima/Maxima Adjustments Claim Form**

One Minima/Maxima claim form is to be submitted for each term at the same time as the enrolment data. This form can be found in Appendix 6 and will be distributed electronically.

#### **4.7.4. Imputing Adjustments Claim Form**

One Imputing Adjustments claim form is to be submitted for each term at the same time as the enrolment data. This form can be found in Appendix 6 and will be distributed electronically.

#### **4.7.5. Degrees Awarded Data**

Commencing in 2006-07, the Ministry assumed the role of collecting and summarizing data on degrees awarded at Ontario universities and related institutions.

Degrees awarded data files are to be submitted electronically once per year in accordance with the format/layout and schedule outlined in the latest version of the USER Reporting Guide. Files are to be transmitted to the Ministry via the Secure Online Data Transmission (SODT) utility (see below for connection details).

#### **4.7.6. Undergraduate & Graduate Projections**

Institutions are required to provide undergraduate and graduate enrolment projections as well as details on collaborative programs in October/November. Forms, guidelines and the specific due date for this requirement are distributed in advance of the deadline.

#### **4.7.7. Submitting Enrolment Data to MTCU**

All enrolment data reports should be submitted to MTCU through the Ministry's Secure Online Data Transmission service (SODT). This service is accessible via an Internet browser at the following address: <https://www.psa.qsa.gov.on.ca>

(For log-in-account details and instructions, please contact the Universities Finance Unit)

## **5. SPECIAL PROVISIONS**

### **5.1. TUITION FEES**

#### **5.1.1. Regular Tuition Fees**

Standard ("formula") tuition fee levels are taken into account in the calculation of the operating grant entitlements for each institution. In setting its own support levels, the government considers the basic operating income of the institutions, of which fees are a part. Current standard fee rates are listed in Appendix 10.

#### **5.1.2. Discretionary Fees**

Through their individual acts of incorporation, Ontario universities have full legal authority to establish their own fee levels. The government's tuition fee policy guidelines provide for a penalty in the form of a grant reduction for fees charged above permitted levels. This applies only to students who are in programs eligible for government support.

The government introduced a provision in 1980-81 allowing institutions to charge a discretionary portion, in addition to standard tuition fees, without a reduction in government operating grants. The revenue accruing from the discretionary portion of the fees is not considered to form part of basic operating income and thus may be applied to any category of expenditure, with the exception noted below for 1996-97.

Commencing 1980-81, the discretionary portion was set at 10 percent, allowing institutions to charge up to 110 percent of the standard fee without grant penalty.

Commencing 1987-88, as a result of changes in policy governing ancillary fee structures, the discretionary portion was increased to 13 percent, providing for tuition fee rates of up to 113 percent of the standard fees without a reduction in operating grants.

For 1996-97, the discretionary portion was increased by an additional 10 percent. Universities could apply the additional 10 percent discretionary fee on an institution-wide basis. Provided that the revenue generated across all programs did not exceed 123 percent of the total standard fee revenue across all programs and no single increase from the discretionary component exceeded 20 percent, (or 33 percent above the standard fee rate) no grant penalty would be assessed. Appendix 10 shows the implications of this policy on standard fee rates. Ten percent of the additional tuition fee revenues were to be reserved for local student aid (calculated as 10 percent of the difference between the 1995-96 and 1996-97 fee levels, including the discretionary portion, applied to 1996-97 FTE eligible enrolments).

In 1997-98 the discretionary portion was increased by an additional 10 percent. Universities had the option of increasing average fees by zero to 10 percent (or 35.3 percent above the standard fee rate) to a maximum increase of 20 percent (or 59.6 percent above the standard fee rate) for any single program without a grant penalty being assessed.

In 1998-99 the discretionary portion was increased on average by up to 5 percent to improve the quality of students' programs and an additional 5 percent to invest in additional education program improvements (or in total 48.83 percent above the standard fee rate) to a maximum increase of 20 percent (or 75.56 percent above the standard fee rate) for any single program without a grant penalty being assessed.

For 1999-00, the discretionary portion was increased by an additional 9.09 percent. Universities had the option of increasing average tuition fees for all regulated programs by 0 percent to 9.09 percent (or up to

62.36 percent above the standard fee rate) to a maximum increase of 20 percent (or 91.52 percent above the standard fee rate) for any single program, without a grant penalty being assessed. Institutions were allowed to apply the additional 9.09 percent discretionary fee on an institution-wide basis.

On March 14, 2000, a five-year tuition fee policy for 2000-01 through 2004-05 was announced. Under this policy, universities could choose to increase tuition fees by a maximum average increase of 10 percent for most programs over the years 2000-01 through 2004-05. During this period, average fees could be increased annually by an amount equal to no more than 2 percent of 1999-2000 average tuition levels. Year-over-year percentage increases may not be compounded. Institutions may increase regulated tuition fee rates by an annual maximum of 20 per cent for any single program, as long as the average increase is no more than 2 percent.

Institutions that had not increased fees by the maximum allowable prior to 2000-01 were permitted to “catch up” to the maximum average fee.

In 2000-01, the first year of the five-year policy was implemented through an increase of 2 percent in the discretionary portion. Universities had the option of increasing average fees for all regulated programs by 0 percent to 2 percent (or 65.61 percent above the standard fee rate) to a maximum increase of 20% (or 129.82 percent above the standard fee rate) for any single program without a grant penalty being assessed.

For 2001-02, the second year of the five-year policy was implemented through an additional increase of 1.96 percent in the discretionary portion. Universities had the option of increasing average fees for all regulated programs by 0 percent to 1.96 percent (or up to 68.85 percent above the standard fee rate) to a maximum increase of 20 percent (or 175.79 percent above the standard fee rate) for any single program, without a grant penalty being assessed. Institutions were allowed to apply the additional 1.96 percent discretionary fee on an institution-wide basis.

For 2002-03, the third year of the five-year policy, the discretionary portion was increased by an additional 1.92 percent. Universities had the option of increasing average fees for all regulated programs by 0 percent to 1.92 percent (or up to 72.10 percent above the standard fee rate) to a maximum increase of 20 percent (or 181.09 percent above the standard fee rate) for any single program, without a grant penalty being assessed. Institutions were allowed to apply the additional 1.92 percent discretionary fee on an institution-wide basis.

For 2003-04, the fourth year of the five-year policy, the discretionary portion was increased by an additional 1.89 percent. Universities had the option of increasing average fees for all regulated programs by 0 percent to 1.89 percent (or up to 75.35 percent above the standard fee rate) to a maximum increase of 20 percent (or 186.4 percent above the standard fee rate) for any single program, without a grant penalty being assessed. Universities could apply the additional 1.89 percent discretionary fee on an institution-wide basis.

The average and maximum tuition fee levels for 2002-03 and 2003-04 are shown in Appendix 11.

Whether or not the institutions levied tuition fees in accordance with the schedule shown in Appendix 10 of this manual the Ministry deemed fees to have been levied by the institutions at the standard rates for the purpose of calculating their grant entitlements.

In 2004-05 and 2005-06 a tuition fee freeze took effect, replacing the 5-year tuition fee policy announced on March 14, 2000. As a result the discretionary portion of the tuition fees remained at the 2003-04 levels during the duration of the tuition freeze.

In April 2006, a new Tuition Fee Framework was introduced for 2006-07 to 2009-10 that regulates maximum tuition fee increases in all publicly funded programs. This new Tuition Fee Framework allows for tuition fee differentiation based on program and program year of study, and was based on the principle that tuition fees may increase annually within specified limits beginning with 2006-07 tuition fee levels over 2005-06, with the average tuition fees not to exceed 5% annually, excluding changes in enrolment.

During the early years of "formula" funding of Ontario universities, some special provisions applied to graduate students. A tuition fee exemption was allowed to full-time graduate students in respect of the third of three terms consecutively attended. This exemption was discontinued effective September 1, 1972. Further, permission to use government grants and fees to offset the third term fee was discontinued effective September 1, 1975. The standard fee is now deducted for each term of attendance for all graduate students, including the full-time equivalents of part-time students.

#### **5.1.2.1. Additional Cost Recovery Fees**

From 1998-99 to 2003-04, universities were given discretion to set tuition fees in these additional cost recovery programs:

- graduate programs;
- undergraduate programs in Business/Commerce (second-entry programs only), Dentistry, Law, Medicine, Optometry, Pharmacy, and Veterinary Medicine; and,
- undergraduate engineering and/or computer science programs, under the Access to Opportunities Program and following the approval of the Minister of Training, Colleges and Universities of a plan from the university that doubled the number of entry-level spaces in computer science and/or high-demand fields of engineering by September 2000, with the expectation of doubling total enrolment in these programs by program maturity in 2004-05.

Tuition fees for students enrolled in 1997-98 in these programs were to be protected from annual increases exceeding 20 percent, until such time as they could reasonably have been expected to have graduated from their 1997-98 program. All domestic students in the same program and year of study were required to be charged the same tuition fee rate.

In 2004-05 and 2005-06 a tuition fee freeze took effect, and as a result no new additional cost recovery fees were introduced over this period.

In April 2006, a Tuition Fee Framework was introduced for 2006-07 to 2009-10 that regulates maximum tuition fee increases in all publicly funded programs, including the above-listed types of programs.

From 1998-99 to 2006-07, for programs where additional cost recovery had been introduced, institutions were required to make available financial aid to Ontario students who would otherwise face financial need (as defined by the OSAP needs assessment) for the amount of tuition and ancillary fees above \$4,500 (\$5,350 for co-op programs). An institution's share of student support could be drawn from the 30 per cent tuition fee set-aside, Ontario Student Opportunity Trust Funds or other institutional resources.

In 2007-08, the above special requirement for aid to students in additional cost recovery programs was discontinued, and replaced by the Ministry's requirements for institutional participation in the Student Access Guarantee.

Refer to Section 5.1.3.1 for more information on the Student Access Guarantee.

### 5.1.2.2. College-University Collaborative Programs Fees

Tuition fees for programs that are jointly offered by a college of applied arts and technology and university may be determined by the institution and based on the following cases:<sup>54</sup>

In cases where students are studying simultaneously at both a college and university, the applicable annual tuition fee will be the weighted average of the sum of the normal full-time fees of the respective institutions, based on the respective proportion of the total student enrolment at each institution. The collaborative partners will decide which institution is to collect the tuition fees.

In cases where the student is taking the program sequentially at one institution and then the other, the applicable tuition fee in a year will be that of the institution where the student is counted for funding purposes. The institution claiming the student for funding purposes will collect the student fees.

In cases where one institution is claiming the student for operating grant support for the entire duration of the program, the applicable tuition fee rate for students in the program at that institution is to be charged. The institution claiming the student for funding purposes will collect the student fees.

Further information on the enrolment reporting options for collaborative programs can be found in Section 4.6.

### 5.1.3. Tuition Fee Set-Aside

Beginning in 1996-97, 10 percent of additional revenue due to increases in tuition fee rates was to be reserved for local student aid (calculated as 10 percent of the difference between the 1995-96 and 1996-97 fee levels, including the discretionary portion, applied to 1996-97 FTE eligible enrolments). For 1997-98, 1998-99 and 1999-00, any institution that chose to increase fees was required to set-aside 30 percent of the additional revenue due to increases in tuition fee rates to assist students in financial need. The 2000-01 to 2004-05 tuition fee policy announced on March 14, 2000, required that universities set-aside 30 percent of the annual increase in fee revenue for student assistance.

The set-aside was cumulative. In addition to the current year's set-aside amounts, all previous years' set-aside amounts were included in the current year's total set-aside calculation, dating back to 1996-97, when the set-aside policy was introduced.

In 2004-05 and 2005-06 a tuition fee freeze took effect. During the period of the freeze, universities were not expected to reserve any incremental amounts as there was no increase in tuition fees. Universities were required to continue to assess the tuition fee set-aside on the incremental tuition increases on all regulated and additional cost recovery programs from 1996-97 to 2003-04, and on enrolments in 2004-05 and 2005-06.

In April 2006, a Tuition Fee Framework was introduced for 2006-07 to 2009-10 that regulates maximum tuition fee increases in all publicly funded programs. The Guidelines for Implementation of the Tuition Fee Policy for Publicly-Assisted Universities, 2006-07 to 2009-10 identify that the tuition fee set-aside policy continues to be in effect with the following modification. The amount of tuition fee set-aside funding to be disbursed annually will be frozen at the 2005-06 levels, with adjustments to be made for annual enrolment changes.

---

<sup>54</sup> Institutions may consult the Ministry for alternative tuition fee arrangements.

Tuition set-aside amounts are based on the final 2005-06 tuition set-aside reports, with adjustment to increase/decrease the amount of set-aside by the annual percentage increase/decrease in final audited full time equivalent (FTE) enrolment.

Institutions should direct set-aside assistance to the following types of eligible expenses: provision of required aid under the Student Access Guarantee and other expenditures to assist Ontario students that financial aid offices determine to be in financial need. The set-aside assistance should be in addition to the institutional funds provided for student assistance prior to introduction of the set-aside.

Assistance should be in the form of bursaries, student scholarships, work study and/or employment between academic terms (e.g. summer).

- Bursaries are non repayable funds used to supplement OSAP assistance received by students if they still have a shortfall in resources, or to assist other students with demonstrated financial need (as determined using the OSAP assessment process or other budget calculation).
- Student scholarships are non-repayable funds given, based on merit, to supplement OSAP assistance received by students if they still have a shortfall in resources, or to assist other students with demonstrated financial need. Effective 2001-02, the matching funds for the Ontario Graduate Scholarship program cannot be drawn from set-aside funds.
- Work study programs consist of part-time employment for students on or near campus while enrolled in a program of instruction to supplement OSAP assistance, or to assist other students with demonstrated financial need. Universities are to ensure that work study programs encourage self-help and self-development and give students a way of enhancing their resumes in preparation for the transition to full time employment and loan repayment. The institution's matching funds for the Ontario Work Study Program cannot be drawn from set-aside funds.
- Employment programs between academic terms (e.g. summer) provide eligible students with work on campus during the period between academic terms. Students must be in receipt of OSAP assistance during the prior academic year OR must have demonstrated financial need. The demonstrated financial need is to be determined using the OSAP assessment or other comparable financial need assessment tool. Students must also be returning to the postsecondary institution in the subsequent study period.

Ineligible uses of set-aside funds include: loans for students (however, this does not preclude bursaries to offset in-school interest); allocation to a student without proof of need; co-op placements with employers other than the university; and bursary program(s) that target programs, faculties and/or specific students.

International students whose enrolment is not reported for funding purposes (ineligible students) do not qualify for set-aside assistance. Enrolment and fee rates associated with these students have not been included for purposes of calculating set-aside obligations.

#### **5.1.3.1. Student Access Guarantee**

As part of the Tuition Framework for 2006-07 to 2009-10, the Province is partnering with publicly-assisted universities and colleges to offer a Student Access Guarantee. As a condition of increasing tuition, all publicly-assisted institutions must participate in this initiative.



The Student Access Guarantee co-ordinates Government and institutional student financial aid to support access.

Where a students' personal and family resources are not sufficient to cover their costs, students are expected to apply to the Ontario Student Assistance Program first. Under the Student Access Guarantee, it will be the responsibility of institutions to ensure that students are able to get enough additional aid to cover their costs for tuition, books, compulsory fees, equipment and supplies, when these are above the usual range of costs covered by OSAP.

The Ministry provides financial aid offices with calculations of OSAP recipients' "tuition/book shortfalls" to assist them in identifying where supplementary aid is needed to cover costs for tuition, book, compulsory fee, equipment and supply.

In 2008-09, the tuition/book shortfall is calculated as, a student's remaining financial need after receipt of available OSAP assistance, that is due to tuition and compulsory ancillary fees above \$4,700/year (\$5,560 for co-op programs) and/or book, equipment and supply costs above \$1,020/year.

The details of the Student Access Guarantee requirements are set out in annual *Student Access Guarantee Guidelines*.

#### **5.1.4. International Student Tuition Fees**

Ministry-regulated differential fees for international students were instituted in 1977-78 and continued until 1995-96. Effective 1996-97, government funding for the majority of international students was discontinued and tuition fees for these students was deregulated. Since then, institutions have been allowed to set tuition fees for all international students who are ineligible to be claimed for funding purposes. Certain categories of international students may qualify as eligible for funding. Those students should be charged a maximum of the domestic fee rate. The categories of international students that are eligible or ineligible to be counted for funding purposes are listed in Section 4.1 and 4.2, respectively.

With regard to international students who are claimed as eligible for government funding under Section 4.1, institutions are expected to have documented procedures in place and implemented that will substantiate the eligible funding status.

#### **5.2. COMPULSORY ANCILLARY FEES**

A compulsory ancillary fee is defined as a fee imposed or administered by a given institution, or one of its constituent parts or its federated or affiliated institutions, in addition to regular tuition fees, which a student is required to pay in order to enroll in, or successfully complete, any credit course.

Compulsory courses are defined by the Ministry as those courses which a student is required to take in order to fulfill the requirements of his or her program or degree. This definition is of specific concern with respect to field trip fees (see Appendix 11, Part B).

A tuition-related compulsory ancillary fee is a fee which is levied to cover the costs of items normally paid for out of operating or capital revenue (operating and capital grants and tuition fees). Effective May 1, 1987, all "tuition-related" compulsory ancillary fees for items normally paid for out of operating revenue were prohibited. Effective September 1, 1991, all compulsory ancillary fees for items eligible for capital grants were also prohibited. Any revenue resulting from such fees will be considered to be tuition fee revenue. [Note: Fees associated with the cost of buildings, such as student centers or other facilities which are not normally eligible for capital grants, are permitted, whether collected as independent fees or

as part of student activity fees.]

A non-tuition-related compulsory ancillary fee is a fee which is levied in order to cover the costs of items which are not normally paid for out of operating or capital revenue.

For the purposes of this policy guideline, the term student governments is defined as follows:

the minimum number of student organizations which have both elected leadership and by-laws setting out their methods of operation and which, when viewed in combination at an individual institution, represent all students who are eligible to vote for a student organization.

The term student government representatives is defined as one representative from each of the above-defined student governments.

All compulsory ancillary fees levied by a university or related institution must:

- i. be non-tuition-related, as defined above;
- ii. be approved by the governing body; and
- iii. be announced prior to collection through the institution's calendar and/or published fee schedule(s). [The fee announcements must provide a breakdown of all compulsory non-tuition-related ancillary fees, which explains their purpose(s) sufficiently to allow the student to understand clearly what materials, services or facilities have been made available through payment of the fee(s)].

Compulsory non-tuition-related ancillary fees which were in effect during the 1993-94 academic year<sup>55</sup> can neither be increased above 1993-94 levels, nor expanded to include new fees, except through the implementation of a protocol which has been agreed to by representatives of the institution's administration and student government representatives in light of the announcement of March 23, 1994 by the Minister of Training, Colleges and Universities and which has received approval from the institution's governing body.

The protocol(s) will set out the means by which students will be involved in decisions to increase the existing compulsory non-tuition-related ancillary fees or to introduce new ones.

The minimum requirements for a protocol document are provided in Appendix 11, Part A - Section I. Examples of some of the non-tuition-related compulsory ancillary fees which might be introduced or increased through the operation of a protocol are found in Appendix 11, Part A - Section II.

All approved protocols, showing the approval signatures and the dates of approval, must be submitted to the Director, Postsecondary Finance and Information Management Branch, Ministry of Training, Colleges and Universities.

Compulsory non-tuition-related ancillary fees which are exempt from the provisions are limited to those that follow:

- i. Existing and future fees established by student governments, including those resulting from referenda sponsored by them;
- ii. Existing fees established through referenda where the sponsor of the referenda was the university administration or a combination of the university administration and students; [University administrations cannot proceed with referenda concerning compulsory non-tuition-related ancillary fees, unless provided for within a protocol.]

<sup>55</sup> The academic year will be that defined in each institution's academic calendar.

- iii. Existing and future system-wide fees. System-wide fees are those where, through a formal agreement, the students affected at all Ontario universities pay a comparable fee for a comparable service; [In the case of provincial-based system-wide fees established in the future, the Ministry hopes that students can be involved in the determination of these fees.]
- iv. Existing and future fees for the materials and services listed in Appendix 11, Part B;
- v. Existing and future fees for the total costs of placing students in jobs for work terms. The types of placement costs that are considered eligible for this fee are described in Appendix 11, Part C.

In regard to the compulsory non-tuition-related ancillary fees referenced in item (iv) and item (v) above (Section 5.2), institutions must comply with the following provisions:

- i. Institutions must provide a full rationale for each fee, including the reasons for its compulsory nature, at the time it is submitted to the governing body for approval;
- ii. institutions must provide the above rationale to student governments, as well as any other information necessary for student governments to understand the purpose of the fee, the costs included in calculating the fee level, the students for whom the fee will be compulsory, the total revenue available from the fee and the process used for developing the fee; and,
- iii. Institutions must respond with a full explanation to inquiries made by student governments in connection with concerns about any of these fees.

Should an institution levy a compulsory ancillary fee or institute an ancillary fee increase which is contrary to the provisions outlined above and should, in the case of fees covered under Section 5.2, no resolution be achieved through discussions among signatories to a protocol, then the institution's operating grant will be reduced by an amount which corresponds to the revenue raised by the fee or the fee increase.

### **5.3. EXCHANGE PROGRAMS AND STUDY ABROAD COURSES/PROGRAMS**

Ministry policy concerning exchange programs and study abroad courses and programs has been essentially the same since 1981-82 (as noted below), with the exception of modifications necessitated by the deregulation of international student fees in 1996-97.

With regard to exchange programs or study courses/programs offered abroad, operating support is intended only for domestic students enrolled in credit courses: <sup>56</sup>

- a) which are recognized as integral parts of specific degree programs at the Ontario institution, and
- b) where duration in contact hours or equivalent is not less than comparable courses or programs offered at the Ontario institution during the same session.

Summary information on all study abroad courses and programs claimed for operating grants and all the necessary supporting data should be submitted annually by the responsible deans to the institution's registrar, who should see that they are cross-referenced to individual student records and kept on file to be made available to university auditors during the course of their audits of enrolment. See Appendix 6 for audit guidelines.

<sup>56</sup> Excluding any courses offered as part of a holiday package.

An eligible student abroad may be claimed for operating support if he/she is registered in an Ontario institution and enrolled for credit in a degree program described in its official calendar, and is either:

- (1) An exchange student studying abroad under the terms of a formal exchange agreement, or
- (2) A student not part of an exchange program who has:
  - a) been assessed the regular academic fee for the course or program being taken;
  - b) received instruction paid for by the Ontario institution, regardless of whether the course or program is:
    - i. offered by the institution's own faculty;
    - ii. provided by faculty hired by the Ontario institution; or
    - iii. purchased from a university abroad attended by the student and leading to academic credit, and where the direct cost (including only items on which provincial operating grants and fees can normally be spent) is similar to that which would be incurred if the student were receiving instruction at the home institution.

An international student studying in Ontario under the terms of a formal exchange agreement may not be claimed as eligible for operating support purposes.

The Ontario government has established exchange programs managed by a consortium of Ontario universities including Ontario- Baden-Württemberg, Ontario Rhone-Alpes, Ontario-Jiangsu and Ontario Maharastra-Goa, and may establish other similar agreements in the future. Funding is provided to partially offset the costs of participating in the program and is distributed to the Exchange Office acting as the coordinating body for the program.

#### **5.4. STUDENTS ENROLLED AT UNRELATED INSTITUTIONS**

##### **5.4.1. Cooperative Programs**

Wherever a student registered in a program at one institution receives some instruction in that program from another unrelated institution, the following rules apply:

No matter where the student is taught, BIUs may only be claimed by the student's home university (i.e., the university where the student is registered). Fees will be deducted from the university claiming the Basic Income Units.

The arrangement made for payment between the home and host universities should not be reflected in the enrolment reports. Such matters are internal to the institutions involved.

##### **5.4.2. Letter of Permission**

When a student receives a formal letter of permission to register in a course or courses at another unrelated institution, each institution may only claim BIUs for those courses for which the student is actually registered at that institution.

### **5.4.3. Visiting Graduate Students**

When a graduate student is registered in a program at one institution and receives some instruction in that program at another unrelated institution, BIUs may be claimed only by the student's home university, i.e., the university where the student is actually registered. The arrangement made for payment between home and host universities should not be reflected in the enrolment reports as it is a matter internal to the institutions involved.

## 6. APPENDICES

## APPENDIX 1: SUMMARY OF MAJOR CHANGES IN THE FORMULA 1967-68 TO 1986-87

GRANTS FOR FISCAL YEAR	BIU VALUE	FORMULA WEIGHT CHANGES	COMMENTS
1967-68	\$1,320		
1968-69	\$1,450 + \$24 computer grant		
1969-70	\$1,530 + \$26 computer grant	<ul style="list-style-type: none"> <li>(i) undergraduate medicine: 3.0 to 5.0</li> <li>(ii) undergraduate dentistry: 3.0 to 5.0</li> <li>(iii) undergraduate veterinary medicine: 3.0 to 5.0</li> <li>(iv) interns and residents: 1.5 to 2.5</li> <li>(v) thesis only category (wt.1.0) discontinued. Students to be claimed either as full or part-time.</li> </ul>	<ul style="list-style-type: none"> <li>(i) definition of graduate students for category 5 requires only general (not honours) degree plus other new conditions.</li> <li>(ii) FTE of part-time graduates including graduate summer school changed from a division of course registrations by 5 to a multiplication of part-time numbers by 0.30 reported and weighted on a trimester bases.</li> </ul>
1970-71	\$1,650 (computer grant incorporated in BIU value)	(i) optometry from 2.0 to 3.0	(i) Graduate summer school conversion factor changed from 0.30 to 0.50.
1971-72	\$1,730		<ul style="list-style-type: none"> <li>(i) 10 month fiscal year</li> <li>(ii) Graduate formula fee increased from \$133 per term to \$242.50 per term; free third term introduced.</li> </ul>
1972-73	\$1,765		<ul style="list-style-type: none"> <li>(i) Conversion factor for part-time undergraduates changed from course registration divided by 6.0 to division by 5.5 for institutions with integrated full and part-time programs.</li> <li>(ii) \$100 increase in formula fee for two terms.</li> <li>(iii) free third term ended; graduate bursary introduced.</li> </ul>

## APPENDIX 1 (Continued)

GRANTS FOR FISCAL YEAR	BIU VALUE	FORMULA WEIGHT CHANGES	COMMENTS
1973-74	\$1,825		(i) Slip year introduced. (ii) Part-time undergraduate conversion factor to 5.0.
1974-75	\$1,955	(i) Upper years undergraduate social work: 1.0 to 1.5 (ii) Masters social work: 3.0 to 4.0 (iii) Forestry technology: 1.0 to 1.2 (iv) Engineering technology: 1.0 to 1.2	
1975-76	\$2,111	(i) Ryerson weight established at 1.30	(i) Graduate bursary terminated.
1976-77	\$2,312 undergraduate \$2,255 graduate	(i) Ontario College of Art weight established at 1.30	(i) Undergraduate enrolment based on 1/3 1974-75 and 2/3 1975-76; graduate based on 1975-76 actual with 3 year freeze. (ii) International student fee of \$750 per term based on current enrolment. (iii) Fractional unit counting introduced. (iv) Three term undergraduate reporting.
1977-78	\$2,542 undergraduate \$2,478 graduate		(i) Undergraduate enrolment based on 1/3 1974-75, 1/3 1975-76 and 1/3 1976-77. (ii) \$100 increase in formula fee for two terms except for international students.
1978-79	\$2,678 undergraduate \$2,611 graduate		(i) Undergraduate count based on Undergraduate Funding Base plus 1/2 (Moving Average less U.F.B.)

## APPENDIX 1 (Continued)

GRANTS FOR FISCAL YEAR	BIU VALUE	FORMULA WEIGHT CHANGES	COMMENTS
1979-80	\$2,833 undergraduate \$2,762 graduate		<p>(i) Graduate Funding Base (average of 1974-75, 1975-76 and 1976-77) plus for Masters 1/2 (Moving Average - GFB) and for Doctoral 1/3 (Moving Average - GFB). Formula fee increased by 5% overall.</p> <p>(ii)</p>
1980-81	\$3,061 undergraduate \$2,985 graduate	(i) Ryerson Moving Average Weight changed from 1.30 to 1.38	<p>(i) Formula fee increased by 7.5% overall.</p> <p>(ii) Limit of 10% above formula fee set for actual tuition fees; charges above 10% to result in formula grant reductions.</p>
1981-82	\$3,368 undergraduate \$3,284 graduate	(i) Changes to Ryerson's institutional weights as follows: Funding base from 1.3 to 1.34 Moving average from 1.38 to 1.36	<p>(i) New policy introduced on exchanges and study abroad.</p> <p>(ii) Freeze introduced on new undergraduate programs.</p> <p>(iii) Formula fee increased by 10% overall.</p>
1982-83	\$3,749 undergraduate \$3,656 graduate		<p>(i) Freeze is lifted and new program approval policy is introduced re new undergraduate programs.</p> <p>(ii) Extraordinary formula fee increases for "new registrant" foreign students to \$1,350 and \$2,200 per term, for Type A and Type B programs respectively. Effective September 1, 1982.</p> <p>(iii) All other formula fees increased by 12.2%.</p>



## APPENDIX 1 (Continued)

GRANTS FOR FISCAL YEAR	BIU VALUE	FORMULA WEIGHT CHANGES	COMMENTS
1983-84	\$3,962 undergraduate \$3,864 graduate		(i) Second and final stage of extraordinary formula fee increases for "new registrant" foreign students. New Rates: \$1,890 and \$3,080 per term for Type A and Type B undergraduate programs respectively. \$2,310 for graduate programs. (ii) All other formula fee rates increased by 5% overall.
1984-85	1983-84 (Old) Formula: \$4,128 undergraduate \$4,026 graduate New Formula: \$3,124 Base \$ 977 Moving Average		(i) Combination of 2 formulae used: 2/3 grant calculated with 1983-84 formula and 1/3 grant calculated with new formula. (ii) Special provision to ensure that no institution's formula grant increases by less than 5% over 1983-84 level. (iii) All formula fee rates increased by 5%.
1985-86	Old Formula: \$4,162 undergraduate \$4,059 graduate New Formula: \$3,187 Base \$ 975 Moving Average		(i) All formula fee rates increased by 5%. (ii) Combination of two formulae used again: 2/3 grant calculated using "old" formula, 1/3 grant calculated using "new" formula.
1986-87	Old Formula: \$4,039 undergraduate \$4,203 graduate New Formula: \$3,312 Base \$1,006 Moving Average		(i) All formula fee rates increased by 4%. (ii) Special provisions to ensure that no institution's formula and extra formula grant increased by less than 3.5% over 1985-86.

**APPENDIX 2: GRANT TABLES****APPENDIX 2.1: ENROLMENT ADJUSTMENT/ACCESSIBILITY/ENHANCED ACCESS FOR STUDENTS WITH DISABILITIES ENVELOPE (\$)**

Year	General Enrolment	Students With Disabilities	Total
1987-88	25,000,000		25,000,000
1988-89	36,014,154		36,014,154
1989-90	84,000,000	4,000,000	88,000,000
1990-91	65,522,000	4,188,000	69,710,000
1991-92	52,951,023	4,848,600	57,799,623
1992-93	23,352,000	4,892,000	28,244,000
1993-94		4,892,000	4,892,000
1994-95		4,892,000	4,892,000
1995-96		4,892,000	4,892,000
1996-97		4,892,000	4,892,000
1997-98		4,892,000	4,892,000
1998-99		5,752,200	5,752,200
1999-00		5,752,200	5,752,200
2000-01		5,752,000	5,752,000
2001-02		5,752,000	5,752,000
2002-03		5,752,000	5,752,000
2003-04		7,257,000	7,257,000
2004-05		7,197,004	7,197,004
2005-06		11,148,476	11,148,476
2006-07		12,598,644	12,598,644
2007-08		12,047,565	12,047,565

**APPENDIX 2.2: PERFORMANCE FUND**

Year	Total
2000-01	16,500,000
2001-02	23,160,000
2002-03	23,160,000
2003-04	23,160,000
2004-05	23,160,000
2005-06	23,160,000
2006-07	23,160,000
2007-08	23,276,704
2008-09	23,280,368

**APPENDIX 2.3: QUALITY ASSURANCE FUND**

Year	Total
2003-04	74,884,410
2004-05	74,598,001
2005-06	74,598,001
2006-07	74,409,916
2007-08	74,786,086
2008-09	74,786,086

**APPENDIX 2.4: ACCESSIBILITY ENVELOPE (\$)**

Year	Undergraduate	Graduate	Total
2000-01	16,500,000	-	16,500,000
2001-02	20,000,000	5,800,000	25,800,000
2002-03	117,000,000	5,100,000	122,100,000
2003-04	193,000,000	20,200,000	213,200,000
2004-05	112,406,147	17,527,941	129,934,087
005-06	72,729,765	15,566,590	88,296,355
2006-07	103,189,285	45,876,519	149,065,804
2007-08	116,653,369	118,693,212	235,346,581
2008-09*	152,942,796	46,863,831	199,806,627

**APPENDIX 2.5: MEDICAL ENROLMENT EXPANSION (\$)**

Year	Undergraduate Operating*	Post Graduate Operating	Total
2000-01	975,792		975,792
2001-02	3,792,285		3,792,285
2002-03	7,673,275		7,673,275
2003-04	11,155,069	3,746,005	14,901,074
2004-05	13,372,769	5,790,873	19,163,642
2005-06	28,479,745	7,865,810	36,345,555
2006-07	36,692,762	10,669,596	47,362,358
2007-08	40,918,657	14,479,624	55,398,281
2008-09*	46,533,233	15,744,003	62,277,236

\*Includes funding for 30% expansion (existing and enhanced), as well as funding for the 15% expansion.

**APPENDIX 2.6: NURSING ENROLMENT EXPANSION (\$)**

Year	Collaborative Nursing: Start-up and Expansion Grants <sup>1</sup>	Collaborative Nursing: Operating Grant <sup>1</sup>	Graduate Expansion: Operating Grant for Masters Expansion	Graduate Expansion: Operating Grant for PhD Expansion	Graduate Expansion: Tuition Waiver (Includes PhD beginning in 2004-05)	Comp. Nursing/ Second Entry Nursing <sup>2</sup>
2000-01	\$10,000,000					
2001-02	\$4,370,000		\$608,165		\$93,636	\$1,239,700
2002-03	\$5,630,000	\$10,600,000	\$1,269,982		\$144,651	\$3,565,000
2003-04	0	\$26,370,000	\$1,218,778		\$192,745	\$3,334,000
2004-05	0	\$45,634,298	\$1,641,676	\$1,660,279	\$313,341	\$4,555,247
2005-06	0	\$61,363,004	\$2,920,774	\$1,022,518	\$621,450	\$5,338,611
2006-07	0	\$70,599,162	\$3,797,050	\$1,467,068	\$804,093	\$6,994,359
2007-08	0	\$72,444,586	\$4,727,889	\$1,824,755	\$1,063,914	\$9,421,128
2008-09		\$77,219,677	\$4,560,053	\$1,850,111	\$1,205,663	\$11,973,818

- a. Funding provided to Collaborative Nursing Program Partners which have responsibility to allocate funds among college and university partners.
- b. Beginning in 2007-08, colleges received grants for second-entry nursing (\$325,707 in 2007-08 and \$1,093,108 in 2008-09).

**APPENDIX 2.7: TEACHER EDUCATION EXPANSION (\$)**

Year	Total
1999-00	3,750,000
2000-01	7,500,000
2001-02	11,250,000
2002-03	11,250,000
2003-04	11,250,000
2004-05	11,250,000
2005-06	11,250,000
2007-08	11,250,000
2008-09	11,250,000

**APPENDIX 2.8: NORTHERN ONTARIO OPERATIONS GRANTS (\$)**

<b>Year</b>	<b>Lakehead</b>	<b>Laurentian</b>	<b>Algoma</b>	<b>Hearst</b>	<b>Nipissing</b>	<b>Total</b>
1975-76	550,000	550,000	90,000	30,000	60,000	1,280,000
1976-77	1,075,000	1,085,000	150,000	90,000	141,000	2,541,000
1977-78	1,257,000	1,223,000	158,000	92,000	187,000	2,917,000
1978-79	1,380,000	1,356,000	166,000	97,000	214,000	3,213,000
1979-80	1,484,000	1,434,000	167,000	93,000	238,000	3,416,000
1980-81	1,572,000	1,508,000	170,000	96,000	245,000	3,591,000
1981-82	1,668,000	1,618,000	170,000	98,000	250,000	3,804,000
1982-83	1,805,000	1,772,000	177,000	102,000	274,000	4,130,000
1983-84	2,027,000	2,018,000	185,000	102,000	340,000	4,672,000
1984-85	2,233,000	2,247,000	191,000	101,000	404,000	5,176,000
1985-86	2,423,000	2,480,000	210,000	110,000	453,000	5,676,000
1986-87	2,598,000	2,671,000	226,000	115,000	478,000	6,088,000
1987-88	2,721,000	2,826,000	237,000	120,000	485,000	6,389,000
1988-89	2,883,000	3,001,000	241,000	117,000	518,000	6,760,000
1989-90	3,156,000	3,353,000	239,000	123,000	583,000	7,454,000
1990-91	3,303,000	3,504,000	252,000	128,000	613,000	7,800,000
1991-92	3,476,000	3,688,000	266,000	135,000	645,000	8,210,000
1992-93	3,612,000	3,834,000	276,000	141,000	670,000	8,533,000
1993-94*	3,347,000	3,307,000	256,000	219,000	781,000	7,910,000
1994-95	3,288,000	3,249,000	252,000	215,000	767,000	7,771,000
1995-96	3,245,000	3,207,000	249,000	212,000	757,000	7,670,000
1996-97	2,715,000	2,684,000	208,000	177,000	633,000	6,417,000

**APPENDIX 2.8 (continued)****NORTHERN ONTARIO MISSION GRANTS (\$)**

Year	Lakehead	Laurentian	Algoma	Hearst	Nipissing	Total
1987-88	1,278,000	1,327,000	111,000	56,000	228,000	3,000,000
1988-89	1,279,000	1,332,000	107,000	52,000	230,000	3,000,000
1989-90	1,270,000	1,349,000	96,000	50,000	235,000	3,000,000
1990-91	1,270,000	1,348,000	97,000	49,000	236,000	3,000,000
1991-92	1,270,000	1,347,000	97,000	50,000	236,000	3,000,000
1992-93	1,270,000	1,347,000	97,000	50,000	236,000	3,000,000
1993-94*	1,177,000	1,162,000	90,000	77,000	275,000	2,781,000
1994-95	1,156,000	1,142,000	89,000	75,000	270,000	2,732,000
1995-96	1,141,000	1,127,000	87,000	75,000	266,000	2,696,000
1996-97	954,000	943,000	73,000	62,000	223,000	2,255,000

\* Pseudo campuses of Laurentian at Hearst and Nipissing are included with the Hearst affiliate or Nipissing University, as appropriate, commencing 1993-94.

**NORTHERN ONTARIO GRANTS\* (\$)**

Year	Lakehead	Laurentian	Algoma	Hearst	Nipissing	Total
1997-98	4,045,654	3,755,635	281,000	287,751	1,114,331	9,484,371
1998-99	4,045,654	3,755,635	281,000	287,751	1,114,331	9,484,371
1999-00	4,086,111	3,793,191	283,810	290,629	1,125,474	9,579,215
2000-01	4,086,111	3,793,191	283,810	290,629	1,125,474	9,579,215
2001-02	4,494,721	4,172,511	312,191	319,691	1,238,022	10,537,136
2002-03	6,742,082	6,123,857	603,197	479,537	1,857,033	15,805,704
2003-04	6,742,082	6,123,857	603,197	479,537	1,857,033	15,805,704
2004-05	6,844,513	6,216,897	612,361	486,823	1,885,247	16,045,841
2005-06	6,793,298	6,170,376	607,779	483,179	1,871,140	15,925,772
2006-07	6,793,298	6,170,376	607,779	483,179	1,871,140	15,925,772
2007-08	6,793,298	6,170,376	607,779	483,179	1,871,140	15,925,772
2008-09	6,793,298	6,170,376	607,779	483,179	1,871,140	15,925,772

\* This grant encompasses both previous grants. (Northern Ontario Operations Grant and Northern Ontario Mission Grant)

**APPENDIX 2.9: BILINGUALISM GRANTS (\$)**

Year	Ottawa	Laurentian	York	Hearst	Sudbury	St. Paul	Total
1967-68	1,080,000	155,000					1,235,000
1968-69	1,390,083	219,880					1,609,963
1969-70	1,575,323	278,653					1,853,976
1970-71	1,500,000	390,000					1,890,000
1971-72	1,500,000	450,000	100,000	18,000			2,068,000
1972-73	1,500,000	540,000	100,000	20,000			2,160,000
1973-74	1,887,000	540,000	128,000	13,600	10,700	19,300	2,598,600
1974-75	2,100,000	540,000	128,000	15,000	12,000	23,000	2,818,000
1975-76	2,310,000	600,000	140,000	20,000	25,000	25,000	3,120,000
1976-77	2,888,000	690,000	161,000	23,000	29,000	58,000	3,849,000
1977-78	3,172,000	758,000	177,000	25,000	32,000	64,000	4,228,000
1978-79	3,345,000	813,000	146,000	34,000	25,000	114,000	4,477,000
1979-80	4,657,000	1,142,000	176,000	52,000	27,000	192,000	6,246,000
1980-81	4,988,000	1,228,000	173,000	59,000	26,000	223,000	6,697,000
1981-82	5,486,000	1,356,000	173,000	68,000	25,000	264,000	7,372,000
1982-83	6,155,000	1,521,000	194,000	76,000	28,000	296,000	8,270,000
1983-84	6,885,000	1,702,000	217,000	85,000	31,000	331,000	9,251,000
1984-85	9,904,000	2,015,000	832,000	106,000	129,000	828,000	13,814,000
1985-86	10,399,000	2,116,000	874,000	111,000	135,000	869,000	14,504,000
1986-87	10,815,000	2,201,000	909,000	115,000	140,000	904,000	15,084,000
1987-88	11,248,000	2,289,000	945,000	120,000	146,000	940,000	15,688,000
1988-89	11,754,000	2,392,000	988,000	125,000	153,000	982,000	16,394,000
1989-90	14,109,000	3,651,000	1,833,00	140,000	196,000	1,465,000	21,394,000
1990-91	14,772,000	3,822,000	1,919,00	147,000	205,000	1,534,000	22,399,000
1991-92	16,960,000	4,388,000	2,203,00	168,000	235,000	1,762,000	25,716,000
1992-93	17,112,000	4,427,000	2,223,00	170,000	238,000	1,777,000	25,947,000
1993-94	15,863,000	4,104,000	2,060,00	158,000	220,000	1,648,000	24,053,000
1994-95	15,584,000	4,032,000	2,024,00	155,000	216,000	1,619,000	23,630,000
1995-96	15,381,000	3,980,000	1,998,00	153,000	213,000	1,598,000	23,323,000
1996-97	12,869,000	3,330,000	1,671,00	128,000	179,000	1,337,000	19,514,000

**APPENDIX 2.9 (continued)**

Year	Ottawa	Laurentian	York	Hearst	Sudbury	St. Paul	Total
1997-98	16,954,658	5,698,325	2,985,836	565,543	355,471	1,468,197	28,028,030
1998-99	16,954,658	5,698,325	2,985,836	565,543	355,471	1,468,197	28,028,030
1999-00	17,124,205	5,755,308	3,015,694	571,198	359,026	1,482,879	28,308,310
2000-01	17,124,205	5,755,308	3,015,694	571,198	359,026	1,482,879	28,308,310
2001-02	17,124,205	5,755,308	3,015,694	571,198	359,026	1,482,879	28,308,310

**BILINGUALISM GRANTS (\$) 2002-03 Onwards**

Year	Ottawa*	Laurentian**	York	Hearst	Dominican***	Total
2002-03	18,557,785	6,098,135	3,007,704	569,686	75,000	28,308,310
2003-04	18,557,785	6,098,135	3,007,704	569,686	75,000	28,308,310
2004-05	18,557,785	6,098,135	3,007,704	569,686	75,000	28,308,310
2005-06	18,557,785	6,098,135	3,007,704	569,686	75,000	28,308,310
2006-07	18,557,785	6,098,135	3,007,704	569,686	75,000	28,308,310
2007-08	23,354,198	8,359,228	3,923,421	893,635	87,440	36,617,922
2008-09	22,811,446	8,321,792	3,186,965	802,635	87,440	35,210,278

\* Includes St. Paul

\*\* Includes Sudbury

\*\*\* Dominican started receiving Bilingualism Grants in 2002



**APPENDIX 2.10: DIFFERENTIATION GRANTS (\$)**

Year	Trent	Nipissing	OCAD	Total
1981-82	1,400,000	0	0	1,400,000
1982-83	1,400,000	0	0	1,400,000
1983-84	1,500,000	0	0	1,500,000
1984-85	1,500,000	0	0	1,500,000
1985-86	1,500,000	0	0	1,500,000
1986-87	1,500,000	0	0	1,500,000
1987-88	1,500,000	0	0	1,500,000
1988-89	1,500,000	0	0	1,500,000
1989-90	1,590,000	0	0	1,590,000
1990-91	1,665,000	0	0	1,665,000
1991-92	1,773,000	0	0	1,773,000
1992-93	1,789,000	0	0	1,789,000
1993-94	1,658,000	0	0	1,658,000
1994-95	1,629,000	0	0	1,629,000
1995-96	1,608,000	0	0	1,608,000
1996-97	1,346,000	0	0	1,346,000
1997-98	1,346,000	0	0	1,346,000
1998-99*	1,346,000	530,000	0	1,876,000
1999-00	1,359,460	535,300	0	1,894,760
2000-01	1,359,460	535,300	0	1,894,760
2001-02	1,359,460	535,300	0	1,894,760
2002-03	1,359,460	535,300	0	1,894,760
2003-04	1,359,460	535,300	0	1,894,760
2004-05	1,359,460	535,300	0	1,894,760
2005-06	1,359,460	535,300	0	1,894,760
2006-07	1,359,460	535,300	0	1,894,760
2007-08	4,359,460	535,300	2,000,000**	6,894,760
2008-09	4,359,460	535,300	2,000,000	6,894,760

\* Beginning in 1998-99 Nipissing become the second recipient for the Differentiation Grant

\*\* Additional \$1M for Trent and \$2M for OCAD that were introduced in 2007-08 have been incorporated into this envelope leading to an increase in the total. Effective 2007-08 Trent's Differentiation was increased by \$2M and the Trent at UOIT grant of \$2M was discontinued.

**APPENDIX 2.11: EXTRAORDINARY GRANT (\$)**

<b>Year</b>	<b>Algoma</b>	<b>Hearst</b>
1989-90	760,000	
1990-91	760,000	
1991-92	760,000	
1992-93	760,000	
1993-94	665,000	
1994-95	653,000	
1995-96	645,000	
1996-97	540,000	
1997-98	540,000	
1998-99	540,000	
1999-00	545,400	
2000-01	545,400	400,000
2001-02	599,940	400,000
2002-03	899,910	600,000
2003-04	899,910	600,000
2004-05	913,582	609,116
2005-06	906,746	604,558
2006-07	906,746	604,558
2007-08	906,746	604,558
2008-09	906,746	604,558

**APPENDIX 2.12: RESEARCH OVERHEADS/INFRASTRUCTURE ENVELOPE (ROIE) (\$)**

Year	Total
1986-87*	15,000,000
1987-88	25,000,000
1988-89	25,125,000
1989-90	27,170,000
1990-91	28,447,000
1991-92	30,296,000
1992-93	30,569,000
1993-94	28,337,000
1994-95	27,839,000
1995-96	27,477,000
1996-97	22,990,000
1997-98	27,477,000
1998-99	27,477,000
1999-00	27,751,773
2000-01	27,751,770
2001-02	27,751,770
2002-03	27,751,770
2003-04	27,751,770
2004-05	27,751,770
2005-06	27,751,770
2006-07	27,751,769
2007-08	27,807,966
2008-09	27,751,770

\*1986-87 funding provided under the auspices of the University Excellence Fund program.

**APPENDIX 2.13: SPECIAL PURPOSE AND INSTITUTION SPECIFIC GRANT (\$)**

Year	Special Purpose <sup>1</sup>	Institution Specific <sup>2</sup>	Total
1995-96	61,382,098	0	61,382,098
1996-97	49,852,951	0	49,852,951
1997-98	12,975,915	33,852,959	46,828,874
1998-99	12,045,191	34,260,108	46,305,299
1999-00	17,173,608	17,075,136	34,248,744
2000-01	19,033,219	15,850,057	34,883,276
2001-02	14,048,228	13,517,911	27,566,139
2002-03	13,175,135	11,092,217	24,267,352
2003-04	19,735,160	11,016,189	30,751,349
2004-05	143,539,890	12,734,017	156,273,907
2005-06	26,618,201	34,504,140	61,122,341
2006-07	59,327,993	33,119,839	92,447,832
2007-08	58,184,054	31,283,063	89,467,117
2008-09	64,976,901	49,944,597	114,921,498

**Notes:**

1. Contains All Special Purpose, Ministry initiative and all other grants that are not specifically for an institution.
2. In 1995-96 and 1996-97, Institution Specific grants were combined with Special Purpose Grants.

**APPENDIX 2.14: LEARNING OPPORTUNITIES TASK FORCE (\$)**

Year	Total
1998-99	5,239,087
1999-00	5,536,156
2000-01	5,327,663
2001-02	8,612,098
2002-03	4,594,314
2003-04	6,470,566

**APPENDIX 2.15: ACCESS TO OPPORTUNITIES PROGRAM (\$)**

Year	Start- Up	On-going	Total
1998-99	30,429,746	3,870,254	34,300,000
1999-00	23,103,317	22,393,037	45,496,354
2000-01	48,704,752	35,933,448	84,638,200
2001-02		46,551,035	46,551,035
2002-03		56,737,596	56,737,596
2003-04		60,600,000	60,600,000
2004-05			53,000,001
2005-06			35,478,000

**APPENDIX 2.16: ONTARIO GRADUATE SCHOLARSHIP IN SCIENCE AND TECH. (OGSST) (\$)**

Year	Total
1998-99	2,840,000
1999-00	6,080,000
2000-01	6,080,000
2001-02	5,000,000
2002-03	5,000,000
2003-04	5,000,000
2004-05	4,999,960
2005-06	5,000,000
2006-07	5,010,000
2007-08	5,010,000
2008-09	5,010,000
2009-10	5,010,000

**APPENDIX 2.17: TRANSITION ENVELOPE (\$)**

Year	Accessibility Envelope (General Enrolment) Phase-Out	Additional Growth Fund	Total
1990-91	18,459,288	52,400,000 <sup>57</sup>	70,859,288
1991-92	31,048,977	78,377,889	109,426,866
1992-93	60,648,000	88,878,000	149,526,000
1993-94		172,138,043	172,138,043
1994-95		169,112,000	169,112,000
1995-96 <sup>58</sup>		171,725,890	171,725,890

**APPENDIX 2.18: PAY EQUITY ENVELOPE (\$000)**

Year	Total
1991-92	4,998.4
1992-93	14,482.5
1993-94	18,910.0
1994-95	21,549.9
1995-96	18,961.3
1996-97	18,961.3
1997-98	18,961.3
1998-99	18,961.3

**APPENDIX 2.19: FAIR FUNDING FOR UNIVERSITIES GRANT (\$)**

Year	Total
1998-99	10,000,000
1999-00	20,000,000
2000-01	28,999,999

\* The Fair Funding for Universities Grant was rolled into the Basic Operating Grant in 2001-02.

<sup>57</sup> Includes \$4.7 million that was added to the original allotment.

<sup>58</sup> Last year for separate Transition Envelope; funding integrated with Basic Grants Envelope commencing 1996-97.

## APPENDIX 3: PROGRAM APPROVALS PROCESS

### Appendix 3.1 Historical Memorandum

MEMORANDUM TO: Executive Heads of Provincially-Assisted Universities, OCA, Algoma and Hearst

Information copies to: COU, CFSO, OCUFA, COUSA, OEICC, CUEW,  
FOETC, OPSEU

FROM: David Trick

DATE: November 8, 1996

SUBJECT: **Program Approvals Process**

---

I am writing further to the Minister's letter of May 29, 1996 announcing the closing of the Ontario Council on University Affairs (OCUA) and the Academic Advisory Committee (AAC). At that time, you were advised that the Ministry was reviewing the program approvals process to determine how it would be handled without the involvement of these two bodies. I am pleased to advise you that an interim process of self-administered regulation will replace the current program approvals process for the 1996-97 academic year.

The key features of the new process are:

- self-administered regulation by each university;
- a focus on new programs rather than those that are simply restructured or rationalized;
- a streamlined and standardized set of criteria to be used by universities in evaluating program proposals;
- an exemption on undergraduate core Arts and Science programs from review, as in the past;
- a simplified reporting process; and,
- final determination by the Minister on whether enrolments in new programs are approved for the purposes of funding, as is the case at present.

The Minister has accepted OCUA's recommendation to streamline and standardize the existing evaluative criteria. Group A and B undergraduate and Group C graduate programs (see Attachment 1) will all be reviewed against the following seven criteria:

1. Certification that the program has undergone a nomenclature confirmation review by the University Senate for Group A and Group B undergraduate programs and by the Ontario Council on Graduate Studies (OCGS) for Group C graduate programs.
2. Certification of program quality by the University Senate for Group A and Group B undergraduate programs and by the Ontario Council on Graduate Studies (OCGS) for Group C graduate programs.
3. Certification by the governing body of the institution that the program can be financed by institutional resources or that the Minister has given prior approval of additional funding to cover any portion of program costs that cannot be absorbed by the institution.
4. Certification by the executive head that the program is consistent with the aims, objectives and existing strengths of the institution.
5. Certification by the executive head that there is convincing evidence of student demand.

6. Certification by the executive head that there is convincing evidence of societal need.
7. Convincing evidence that any duplicative similarities to existing programs in Ontario or Canada are justifiable for reasons of public funding.

More details regarding the information universities should consider in certifying the criteria have been met are attached (see Attachment 2).

Institutions must certify to the Ministry that the proposed new program meets criteria 1-6 (see Attachment 3). For graduate programs, certification by OCGS that the proposed new program meets criteria 1 and 2 must also be provided by the institution.

The Ministry will evaluate criterion 7. The Ministry will seek comments related to this criterion from institutions on new undergraduate program proposals.

New program developments which are products of restructuring/rationalization or based on existing programs need only be reported each Spring to the Ministry. Institutions will also be asked each Spring to report other annual program developments including program closures and mergers.

Additional information will be obtained annually by the Ministry from OCGS on the quality appraisal of new and existing graduate programs and from the Undergraduate Program Review Audit Committee (UPRAC) on the results of its audits.

All programs to be reviewed within the 1996-97 approvals cycle should be submitted on or before December 15, 1996. For those institutions who have already submitted programs, please complete the attached certification form (see Attachment 3). Program submissions and any questions should be directed to the attention of :

The Director, Universities Branch  
Postsecondary Education Division  
Ministry of Training Colleges and Universities and Training  
9th Floor, Mowat Block  
900 Bay St.  
Toronto, Ontario  
M7A 1L2  
(416) 325-1952

In making this decision, the Minister has acknowledged with thanks the Academic Advisory Committee for its hard work and the input it provided on the revised process. I too would like to thank the members of the Committee for the important and substantial contributions they have made to the quality of academic programs at Ontario's universities.

*Original signed by*

David Trick  
Assistant Deputy Minister  
Postsecondary Education Division

**Appendix 3.2 2008-09 Program Approvals Cycle Memorandum**

**MEMORANDUM TO:** Executive Heads of Provincially-Assisted Universities, Dominican, Hearst, and OCAD

**CC:** Council on University Planning and Analysis

**FROM:** Martin Hicks  
Director

**DATE:** August 14, 2009

**RE:** **Call for 2009-10 Program Approval Submissions**

---

Since 1996, new "non-core" undergraduate programs (Group A Category) and all graduate programs (Group B Category) for which enrolment is eligible to be counted for funding purposes must be approved by the Minister of Training, Colleges and Universities (MTCU). "Core" undergraduate Arts and Science programs are exempt from this process (see Attachment 1 for listing of program approval categories).

New programs, once approved, will generate basic income units (BIUs) that are eligible to be counted for funding purposes through operating grants subject to the level of funding the government makes annually. New programs must also be ministry-approved in order for students who are enrolling in these programs to be eligible to receive assistance from the Ontario Student Assistance Program (OSAP).

Proposed Group A and B programs will be assessed for similarities to pre-existing programs in Ontario which may affect eligibility for public funding (see criterion 7 of Attachments 2 and 3). Universities must identify the extent to which their proposed new undergraduate or graduate programs may duplicate other programs offered in Ontario universities.

If duplication exists, justification and supporting documentation must be provided (see institutional checklist in Attachment 3). If the program is unique, it is essential to satisfy criterion 5 (societal need) and criterion 6 (student demand). Please include the proposed calendar entry and other descriptive documentation for each program, as well as a suggested program weight and Formula Program of Study (FORPOS) code.

Where a new program submission contains incomplete or insufficient rationale to support justifiable duplication, the new program will not be approved and will be held pending receipt of the additional documentation. Delays in providing the appropriate documentation before the deadlines may result in the program slipping to the next opportunity for review in the cycle.

As part of the review process, the ministry will fax or e-mail information about proposed Group A undergraduate programs to University Vice-Presidents, Academic, who will have an opportunity to comment on the extent to which these programs may duplicate an existing program. The ministry will consult the Ministry of Health and Long-Term Care in relation to proposed new programs in the health related and professional fields.

Classification of Instructional Programs (CIP):

Starting in 2009-10, MTCU is incorporating the CIP codes into our enrolment reporting system. In preparation for this and to assist our understanding of how the CIP codes are being assigned, we are



requesting that institutions provide their suggested CIP code in Attachment 5.

Information on Tuition Fees per Program:

Institutions must indicate in their new program approvals submission to the ministry the proposed fee rate for any new program. As per the tuition fee guidelines, institutions may set the tuition fee for new programs up to a level commensurate with the tuition charged for comparable university programs in Ontario. Fees should not exceed the maximum fee rates charged by other comparable Ontario university programs. Institutions should provide information on the comparator programs used to set the tuition fee level. Comparability is based on factors such as course and program design, credential outcome and assigned BIU weight.

The ministry will review the appropriateness of the comparator programs chosen to set the tuition fee rate and has the final authority on all decisions of comparability. This information should be submitted in the Program Approval Summary form (Attachment 5).

Institutions should identify how the tuition fees are charged, for example, by program, by “flat fee”, or by course/credit. Institutions must also provide the tuition fee information as an annualized fee.

Information on Collaborative Programs:

The ministry requests that institutions submit further information on collaborative programs. Please ensure that each program submission which includes one or more institutional partner, from either the college/university sector, includes information on the enrolment reporting arrangement between partners, and with the ministry. This information can be placed in Attachment 5.

2009-2010 Program Approval Submission Schedule:

<b>PROGRAM APPROVAL SUBMISSION DUE DATES</b>
October 1, 2009
January 12, 2010
March 3, 2010
June 2, 2010
<b>Program Development Report Due Date: May 3, 2010</b>

Each program proposal submitted must include the following attachments:

- 1) **Program Approvals Certification Form (Attachment 3):** must be completed for each proposed new program.
- 2) **OCGS Approval Form:** for every Group B graduate program, proof of approval from the Ontario Council of Graduate Studies (OCGS) must be submitted before it can be considered by the Minister.
- 3) **Program Approval Summary Form (Attachment 5):** use the attached Program Approval Summary form for each program.
- 4) **Program Calendar Information:** please attach the list of credits per program each year with corresponding course credits.

The annual Program Development Report (Attachment 4) that reports on program developments (i.e., restructured, merged and closed programs) should be received by fax by **May 3, 2010**. All universities are required to submit this report, regardless of whether there are any program changes to report. The risk of not submitting a report is that the ministry may not recognize students for funding purposes in programs that have changed without the ministry's knowledge.

Your program approval submissions, annual program development report, and any questions can be

directed to:

Nadira Ramkissoon, Research Policy Analyst  
Universities Unit, Postsecondary Accountability Branch  
Ministry of Training, Colleges and Universities  
900 Bay Street, 9th Floor Mowat Block  
Toronto, ON M7A 1L2  
Phone: 416-325-8925 Fax: 416-325-0108  
Email: nadira.ramkissoon@ontario.ca

Thank you for your co-operation.

*original signed by*

Martin Hicks  
Director

## Attachment 1: Program Approval Categories

### Undergraduate “Core Arts and Science Programs,” Group A - “Non-Core” Undergraduate Programs, and Group B - All Graduate Programs

#### Undergraduate “Core Arts and Science” Programs

*Programs that are in basic disciplines which might be expected to be offered at any university... (and are) appropriate to the academic ethos and character of any university.*

Biological Sciences (including Biotechnology)	Mathematical Sciences & Computer Studies
English Language & Literature	Physical Sciences
French Language & Literature	Social Sciences (including Women’s Studies)
General Arts and Science	Theology
Humanities (including ancient and classical languages)	

**\*Note: Core Arts and Science programs are exempt from the program approval process.**

#### Group A - “Non-Core” Programs

Accounting, Accountancy	Forestry	Physical Education
Actuarial Science	Gerontology	Planning
Agricultural Business	Health Studies	Public Administration
Agriculture	Home Economics, Food Studies	Public Service Studies
Architecture	Horticulture	Radiation Therapy
Area Studies	Industrial, Labour Relations	Recreation
Art Education, Conservation, Art Therapy	Journalism	Resource Management
Clothing, Textiles, Design and Fashion	Kinesiology	Social Work
Commerce	Labour Studies	Speech Pathology and Audiology
Communications	Landscape Architecture	Survey Science
Community, Urban and Regional	Language and Literature Studies	Systems Design
Planning	Law	Theatre Arts
Criminology	Law Enforcement	Translation, Interpretation
Dance	Legal Studies	Urban Studies, Urbanism
Dental Surgery	Library Science	Veterinary Medicine
Dentistry	Linguistics	War Studies
Dietetics	Management, Business Management	
Drama	Marketing	
Education	Medical Illustration	
- Primary-Junior	Medicine	
- Junior-Intermediate	Midwifery	
- Intermediate-Senior	Municipal Administration	
- Technological Studies	Music	
- French as a First Language (FFL)	Native Studies	
Engineering	Nursing	
Environmental Studies, Environmental	Nursing Education	
Science	Occupational Therapy	
Family Studies, Family Science	Optometry	
Film, Cinema	Personnel and Administrative Studies	
Finance	Pharmacology	
Fine Art, Studio Art, Painting	Pharmacy	
Forest Technology	Physical Therapy, Physiotherapy	

**Group B – Graduate Programs**  
All graduate programs

## Attachment 2: Information the University Should Consider in Certifying Criteria Have Been Met

Criteria	Institutional Check List
<b>1. Program Nomenclature (“Truth-in-Advertising”)</b>	<ul style="list-style-type: none"> <li>➤ The University Senate or equivalent academic body should ensure that the program name and degree designation are appropriate to program content and consistent with current usage in the discipline.</li> </ul>
<b>2. Academic Quality</b>	<ul style="list-style-type: none"> <li>➤ Undergraduate: the University should ensure that the Senate or equivalent academic body has approved the undergraduate program.</li> <li>➤ Graduate: the University should ensure that the Dean of Graduate Studies (or equivalent) has received a letter indicating the date program passed OCGS appraisal without requiring improvements.</li> </ul>
<b>3. Financial Viability</b>	<ul style="list-style-type: none"> <li>➤ The Board of Governors or equivalent body should ensure the university has in hand the requisite resources to introduce the program within existing funding levels and is prepared to maintain the program for a reasonable period of time (The approval of a program is not grounds for a request for additional funding from the Ministry to initiate or sustain the program).</li> <li>➤ Where there is an increase in the minimum length of time required to complete an existing approved degree program, the institution should be able to justify the additional costs incurred to the institution, government and the student.</li> <li>➤ In making these determinations, institutions should consider:               <ul style="list-style-type: none"> <li>○ the impact of the program on funding and how the institution intends to finance and staff the proposed program</li> <li>○ the additional costs (capital expenditures, additional faculty, etc), and the sources of additional funds (external grants, donations, government grants)</li> <li>○ how other programs will be affected (joint offerings, closure, rationalization, decreased in size, etc.), including how and whether or not any cost savings will be involved</li> </ul> </li> </ul>

Criteria	Institutional Check List
<b>4. Institutional Appropriateness</b>	<ul style="list-style-type: none"> <li>➤ The university should ensure the program is related to institutional mission, academic plans, and/or departmental plans.</li> <li>➤ The university should ensure the program fits into the broader array of program offerings, particularly areas of teaching and research strength, collateral areas of study, etc.</li> <li>➤ In making these determinations, institutions should consider:               <ul style="list-style-type: none"> <li>○ notable resources available to the program demonstrating institutional appropriateness e.g. Chairs, institutes, centres; unique library collections or resources; facilities such as computer, laboratory, other acquisitions, etc.</li> <li>○ external financial support demonstrating strength such as facility/equipment donations, other external donations, grants, etc.</li> </ul> </li> </ul>
<b>5. Student Demand</b>	<ul style="list-style-type: none"> <li>➤ The University should ensure there is convincing evidence of student demand for the program.</li> <li>➤ In making these determinations, institutions should consider:               <ul style="list-style-type: none"> <li>○ projected enrolment levels for the first five years of operation (If the program is in operation, use actual and projected data)</li> <li>○ intended steady-state annual enrolment and steady-state total enrolment projections and the year(s) in which they will be achieved</li> <li>○ evidence of student demand through application statistics, for example: number of enquiries, applications received, number of qualified applicants, use of macro-indicator data (graduate only)</li> <li>○ origin of student demand (% domestic and visa students; graduate only - the undergraduate or master's programs from which students would be drawn)</li> <li>○ duration of the projected demand (e.g. short, medium or long-term demand from specified sources)</li> <li>○ evidence of review and comment by appropriate student organization(s)</li> </ul> </li> </ul>

Criteria	Institutional Check List
<p><b>6. Societal Need</b></p>	<ul style="list-style-type: none"> <li>➤ The University should ensure there is convincing evidence that graduates of the program are needed in specifically identified fields (academic, public and/or private sector).</li> <li>➤ For professional program areas, the university should ensure congruence with current regulatory requirements of the profession.</li> <li>➤ In making these determinations, institutions should consider: <ul style="list-style-type: none"> <li>○ dimensions of the societal need for graduates (e.g. socio-cultural, economic, scientific, technological)</li> <li>○ geographic scope of the societal need for graduates (e.g. local, regional, provincial, national)</li> <li>○ trends in societal need for graduates</li> <li>○ duration of the societal need (e.g. short, medium, or long-term)</li> <li>○ examples of evidence for the above would be: <ul style="list-style-type: none"> <li>▪ letters from a variety of potential employers of graduates who have seen the curriculum and commented upon the need for graduates within their organization and, more broadly, in their field of endeavour</li> <li>▪ professional society and/or association comments about the need for graduates based on a review of the curriculum</li> <li>▪ employment surveys, survey of the number of positions advertised in, for example, the CAUT Bulletin, AUCC University Affairs, etc.</li> <li>▪ statistics related to the number of Ontario students leaving the province to study in the same field elsewhere in Canada or abroad</li> </ul> </li> </ul> </li> </ul>
<p><b>7. Duplication</b></p>	<ul style="list-style-type: none"> <li>➤ The University should cite similar programs offered by other institutions in the Ontario university system.</li> <li>➤ The University should provide evidence of justifiable duplication based on societal need and/or student demand in cases where there are programs in the system that are the same or similar (Comments from other institutions regarding proposed new undergraduate programs will be sought by the Ministry. Comments regarding Health Science programs will also be sought from the Ministry of Health).</li> <li>➤ The University should indicate innovative and distinguishing aspects of the program.</li> <li>➤ The University should indicate why the institution is offering the program on a “stand-alone” basis rather than merging its resources with another institution in a joint program.</li> </ul>

### Attachment 3: 2009-10 Program Approvals Certification Form

\_\_\_\_\_  
**Program Name and Degree Designation**  
 (Please attach the Program's Calendar Entry)

\_\_\_\_\_  
**Institution**

The university certifies that the following six criteria have been evaluated and met for the above proposed new program:

- The program has undergone a nomenclature confirmation review by the University Senate for Group A undergraduate programs and by the Ontario Council on Graduate Studies for Group B graduate programs.
- Senate has certified program quality for Group A undergraduate programs and the Ontario Council on Graduate Studies has done so for Group B graduate programs. **(For graduate programs, a copy of OCGS approval is required)**
- The governing body of the institution has certified that the program can be financed by institutional resources unless the Minister has given prior approval of additional funding to cover any portion of program costs that cannot be absorbed by the institution.
- The program is consistent with the aims, objectives and existing strengths of the institution.
- There is convincing evidence of student demand.
- There is convincing evidence of societal need.

The university submits the attached information as evidence that any duplicative similarities to existing programs in Ontario or Canada are justifiable for reasons of public funding.

\_\_\_\_\_  
 (Signature of President)

\_\_\_\_\_  
 (Date)

**Attachment 4: 2009-10 Program Developments Report FAXBACK**

Institution: \_\_\_\_\_  
 Institutional Contact: \_\_\_\_\_  
 Telephone Number: \_\_\_\_\_

**A. Rationalized / Restructured Programs**

Program Name	Degree Designation	Date Effective	Additional Information (e.g. existing program based on)

**B. Merged Programs / Departments**

Program/Department Name	Degree Designation	Date Effective	Additional Information (e.g. existing program/department based on)

**C. Closed Programs**

Program Name	Degree Designation	Date Effective	Additional Information

Please fax the Annual Development Report, also referred to as the Faxback Report, to Nadira Ramkissoon, Universities Unit, Postsecondary Accountability Branch, Ministry of Training, Colleges and Universities to 416-325-0108 by **May 3, 2010**. You may also email the report to [nadira.ramkissoon@ontario.ca](mailto:nadira.ramkissoon@ontario.ca)

Relevant calendar copy information should also be provided (Attach additional pages if necessary).



## Attachment 5: Program Approval Summary

<b>2009-2010 PROGRAM APPROVAL SUMMARY</b>	
Please submit one form per program and attach the following:	
<ol style="list-style-type: none"> <li>1) Program Approval Certification Form</li> <li>2) Program Calendar Information (including a list of courses offered each year with credits attached to each course)</li> <li>3) OCGS approval if required</li> </ol>	
Institution:	
Name of Program:	
Length of Program:	# of Semesters/Year:
Expected Start Date for Program:	
Suggested FORPOS Code & Program Weight:	
Suggested CIP code:	
Proposed Tuition Fee & Explanation	
<p>Include:</p> <ul style="list-style-type: none"> <li>• Examples of comparator programs used to set the tuition level (internal and/or external)</li> <li>• How tuition fees are charged (flat or program fee, or by course/credit)</li> <li>• Annualized tuition fee</li> </ul> <p>Note: Tuition fee should exclude all centrally collected ancillary fees and student referenda fees.</p>	
Does this program include a thesis option?	
In addition to the checklist provided by the ministry, please describe the following criteria below:	
Brief Program Description:	
Certification by the executive head that there is convincing evidence of societal need:	
Convincing evidence that any duplicative similarities to existing programs in Ontario/Canada are justifiable for reasons of public funding (please list/briefly describe similar programs):	
If this is a collaborative program with another college/university, please identify partners, and describe the arrangement by which institutions report enrolments as eligible to be counted for funding purposes.	
Institutional Contact Person:	

**APPENDIX 4: UNIVERSITY ENROLMENT**

(Source: MTCU USER)

	<b>FTEs</b>	<b>BIUs</b>
<b>1983-84</b>	220,821	375,796
<b>1984-85</b>	221,914	377,853
<b>1985-86</b>	220,201	375,784
<b>1986-87</b>	221,020	376,720
<b>1987-88</b>	227,241	387,358
<b>1988-89</b>	235,903	402,392
<b>1989-90</b>	243,734	415,840
<b>1990-91</b>	253,384	433,463
<b>1991-92</b>	263,467	451,398
<b>1992-93</b>	267,031	457,578
<b>1993-94</b>	264,017	452,345
<b>1994-95</b>	258,278	445,556
<b>1995-96</b>	255,667	440,179
<b>1996-97</b>	242,131	411,798
<b>1997-98</b>	241,916	412,838
<b>1998-99</b>	242,889	415,773
<b>1999-00</b>	248,688	425,823
<b>2000-01</b>	252,727	434,912
<b>2001-02</b>	263,492	456,398
<b>2002-03</b>	283,512	493,500
<b>2003-04</b>	315,258	545,587
<b>2004-05</b>	330,374	580,836
<b>2005-06</b>	344,521	607,841
<b>2006-07</b>	354,349	631,862
<b>2007-08</b>	357,936	646,913
<b>2008-09</b>	363,867	667,092

## **APPENDIX 5: SAMPLE LETTERS OF “APPROVAL-IN-PRINCIPLE” FOR PERMANENT RESIDENT STATUS**

### **Appendix 5.1: LIVE-IN CAREGIVER APPROVED**

This letter acknowledges receipt of your application for permanent resident status in Canada.

It has been determined that you meet the eligibility requirements to apply for permanent resident status as a member of the live-in caregiver class. However, a final decision will not be made until all remaining requirements for becoming a permanent resident have been met. If applicable, all of your family members, both in Canada and abroad, must pass medical and background checks. Even if your family members abroad are not applying to join you in Canada at this time, they must pass medical and background checks. You cannot become a permanent resident until you and your family members have passed medical and background checks.

If you are not already in possession of an open work permit and you wish to work elsewhere, or do not possess a valid study permit and wish to attend school for more than six months, you may apply for either or both. If you wish to apply for a study permit, be sure to include a letter from the educational institution you plan to attend. The letter should outline the type of course or program you are registered for, the start date and the expected completion date. Please contact an Immigration Call Centre in your area and request an application kit.

The client number shown in the upper right corner of this letter is your personal identification number. This number provides access to information on your file and, as such, for your own protection, you should not allow any other person to use this number. If sending correspondence to Citizenship and Immigration Canada, please include your personal identification number. Failure to include this number could result in the return of your correspondence unanswered.

If you require further assistance, please telephone your local Call Centre at the number indicated below and be prepared to quote your client number and your date of birth. General information and application kits may also be obtained through our Web site at <http://www.cic.gc.ca>.

Montréal 514-496-1010  
Toronto 416-973-4444  
Vancouver 604-666-2171

### **Appendix 5.2: PRELIMINARY/INITIAL APPROVAL TEMPLATE DRAFT – In Land Spouse**

This letter acknowledges receipt of your application for permanent resident status in Canada.

It has been determined that you meet the eligibility requirements to apply for permanent resident status as a member of the spouse or common-law partner in Canada class. However, a final decision will not be made until all remaining requirements for becoming a permanent resident have been met. These requirements include medical, security and background checks for you and, if applicable, all of your family members, both in Canada and abroad, even if they are not applying to join you in Canada at this time. You cannot become a permanent resident until you and all your family members have met these requirements.

If you are not already in possession of a valid work permit or you have a work permit but wish to work elsewhere, or do not possess a valid study permit and you wish to attend school for more than six months,

you may apply for either or both.

If you wish to apply for a study permit, be sure to include a letter from the educational institution you plan to attend. The letter should outline the type of course or program you are registered for, the start date and the expected completion date.

The client number shown in the upper right corner of this letter is your personal identification number. This number provides access to information on your file and, as such, for your own protection, you should not allow any other person to use this number. Please include your personal identification number in any correspondence with Citizenship and Immigration Canada. Failure to include this number could result in the return of your correspondence unanswered.

If you require further assistance, please telephone the Call Centre at 1- 888- 242-2100 (Toll Free). Be prepared to quote your client number and your date of birth. General information and application kits may also be obtained through our Web site at <http://www.cic.gc.ca>.

### Appendix 5.3: IMMIGRANT APPLICATIONS IN CANADA MADE ON HUMANITARIAN OR COMPASSIONATE GROUNDS

This refers to your application for permanent residence from within Canada on humanitarian and compassionate grounds. This is a two-step decision-making process.

First, humanitarian and compassionate factors are assessed to decide whether to grant an exemption from certain legislative requirements to allow your application for permanent residence to be processed from within Canada. On (date), a representative of the Minister of Citizenship and Immigration approved your request for an exemption from these requirements for the purpose of processing this application.

Second, you must meet all other statutory requirements of the Immigration and Refugee Protection Act, for example, medical, security and passport considerations and arrangements for your care and support. As your application is processed, separate decisions will be made about whether you meet these other requirements. If more information is required, you will be sent a letter and asked to provide a reply within 30 days from the date the letter is sent to you.

Please note your application for permanent residence could be refused if:

- you and your family members do not meet all statutory requirements of the Immigration and Refugee Protection Act.
- you receive a letter asking for a reply within 30 days and do not respond.
- you fail to advise this office of any changes to your address. You may do so by writing to this office at the address shown at the top of this letter, by telephoning the CIC Call Centre or online at <http://www.cic.gc.ca>.
- you are not self-supporting. Persons in receipt of social assistance or welfare benefits, either directly or indirectly, are defined in the Immigration and Refugee Protection Act as inadmissible persons.

If preliminary information indicates that you probably meet all statutory requirements of the Immigration

103

and Refugee Protection Act, you will receive a letter asking that you attend an interview at the Canada Immigration Centre in your area. A final determination on your application for permanent residence will be made at this interview. This usually occurs about nine months after the date your exemption was approved (see paragraph two of this letter). If you do not attend this interview, it could be interpreted as a lack of interest in permanent residence and your application could be refused.

If you wish to work or study in Canada while awaiting finalization of your application for permanent residence, you must request and receive an employment or student authorization. You will need the application kit titled "Application to Change Conditions or Extend My Stay in Canada" which can be obtained by telephoning the CIC Call Centre or visiting our Web site at <http://www.cic.gc.ca>.

If your marital status or personal situation changes, please write to this office immediately or telephone the CIC Call Centre.

Your exemption was granted, in part, due to the hardship you would face if you had to leave Canada and apply from outside of the country as usually required.

Please note if you leave Canada, there is no guarantee that you will be re-admitted so that you can continue with this application.

If you require clarification, more information, wish to provide a change of address or other information, please write to us at the address at the top of this letter, visit the CIC Web site at <http://www.cic.gc.ca> or telephone the CIC Call Centre:

Anywhere in Canada (toll-free) 1-888-242-2100

The client number in the upper right corner of this letter is your personal identification number and it provides access to information on your file. For your own protection, do not allow any other person to use this number.

## APPENDIX 6: ENROLMENT AUDIT

The Ministry of Training, Colleges and Universities requires an audit of the enrolment data of institutions which are eligible for support under the Ontario formula for operating grants and under the program of support for church-related universities and colleges. The objective of the audit shall be to render an audit report in the prescribed form.

### 1. Responsibility of Auditors

Auditors are responsible for providing an opinion on institutions' enrolment reports to the Deputy Minister of Training, Colleges and Universities in keeping with the spirit of Section 5805 of the CICA Handbook-- Special Reports, explaining an audit opinion on financial information other than financial statements:

#### AUDITOR'S REPORT

TO: THE DEPUTY MINISTER OF TRAINING, COLLEGES AND UNIVERSITIES

At the request of (*name of institution*) we have examined the attached enrolment reports totalling (*number*) basic income units and formula fees of \$ (*amount*) for the academic year 20 \_\_\_/\_\_\_ which have been submitted to us by the Ministry of Training, Colleges and Universities. Our examination was made in accordance with generally accepted auditing standards, and accordingly included a general review of the records and procedures by which the above enrolment reports were prepared and such tests of the records of (*name of institution*) and other supporting evidence as we considered necessary in the circumstances.

In our opinion, the attached enrolment reports present fairly the weighted enrolment and formula fees of (*name of institution*) for 20 \_\_\_/\_\_\_ for funding purposes, in accordance with instructions issued by the Ministry of Training, Colleges and Universities in the most recent edition of the "Ontario Operating Funds Distribution Manual," dated (*month*), 20 \_\_\_/\_\_\_ and "Essential Notes and Reporting Instructions," dated (*month*), 20 \_\_\_/\_\_\_ or through correspondence.

City \_\_\_\_\_ (Signed) \_\_\_\_\_

Auditor

Date \_\_\_\_\_

If the auditor is able to complete the audit report without qualification (because adequate assurance has been obtained from the audit work that the upper limit of errors throughout the enrolment reports does not exceed the materiality limit), it will not be necessary to disclose any known or projected errors to the Ministry; reporting requirements will, in these circumstances, be fully met by the submission of a signed audit report in the prescribed form.

If, on the other hand, based upon the results of the examination, the auditor is not able to complete the prescribed report without qualification(s) then he or she shall report these findings to the Deputy Minister of Training, Colleges and Universities explaining fully the circumstances involved, and will await further direction as to how to proceed with the examination.

It is recognized that during the course of the examination the auditor may wish to seek clarification or direction in regard to such matters as ambiguities arising from applying the categorization scheme.

Clarifications and interpretations of the formula for operating grants are the responsibility of the Ministry. If, therefore, the auditor wishes to consult, or to seek clarification or direction with respect to the examination, it should be done by writing to the Director, Postsecondary Finance and Information Management Branch, Ministry of Training, Colleges and Universities.

The auditor of each reporting institution will provide the Deputy Minister of Training, Colleges and Universities with the enrolment audit report by December 31 following the conclusion of the academic year concerned and will provide a copy of all correspondence in this connection to the President (or the equivalent) of the university or college concerned.

## **2. Responsibility of Institutions**

Each university or college must formally advise the firm of public accountants retained by it that an audit of enrolment is a condition for payment of enrolment-related operating grants and that the required examination for this purpose has been authorized. A copy of this letter should be forwarded to the Ministry, where it will serve as authorization for direct communication with the auditors.

## **3. Responsibility of the Ministry of Training, Colleges and Universities**

The Ministry of Training, Colleges and Universities will provide the following to the auditor of each institution:

- 3.1 A summary of enrolment data received from the institution. (The auditor to confirm with the president and enrolment reporting officer their acceptance of it as a correct summary).

The enrolment data submitted will have been carefully reviewed and their arithmetical accuracy proven. Changes, if any, to the data submitted will have been noted and agreed to by the reporting institution.

- 3.2 An updated version of the "Ontario Operating Funds Distribution Manual".

- 3.3 An updated version of the "USER Reporting Guide".

## **4. Guidance for Auditors**

Determination of appropriate procedures and the scope of the audit necessary to support an opinion is a responsibility of the auditor. In making this determination, the procedures selected will not be limited to, but should include, the following factors traditionally considered essential to any enrolment audit:

- 4.1 A general review of student records and related procedures to ensure their adequacy for satisfactory completion of the enrolment reports.
- 4.2 A choice of either statistical sampling or judgmental testing as the audit approach most appropriate in the circumstances.

- 4.2.1 Item 6 of this appendix provides guidance with respect to statistical sampling techniques as applied to the audit of enrolment. The Ministry has prescribed a sampling confidence level of 95% and a materiality limit of 2% (with respect to the upper limit of net overstatements). That is, the statistical results yielded by a random sample must be such as to give the auditor at least 95% confidence that the total BIU's reported on the year's enrolment reports are not overstated by a net amount of more than 2%.
- 4.2.2 If, instead, judgemental testing procedures are used, the auditor should be satisfied that the audit tests of BIU records provide evidence at least equivalent to that required for an unqualified opinion where statistical sampling techniques are used.
- 4.3 The audit should highlight any areas of ambiguity encountered in applying the formula categorization scheme or the rules for determining eligibility for funding of programs or students and obtain a satisfactory authority reference for the manner in which the institution has dealt with situations not explicitly provided for in the "Ontario Operating Funds Distribution Manual."
- 4.4 The audit should include an examination of the reasons for changes between enrolment as reported and as approved by the Ministry of Training, Colleges and Universities. Procedural weaknesses should be noted so that the institution may take appropriate action to prevent their recurrence.
- 4.5 The audit should satisfactorily reconcile total fees computed, using reported enrolment data and the fee schedule of the institution, with academic fees as reported in the audited financial statements.
- 4.6 The auditor should obtain, in the prescribed form (see item 5), a certificate from the institution's registrar, attesting that (except as noted) enrolments in all programs of study offered fall within the formula categories under which they have been included. In addition, this certificate will declare that all enrolment reported is eligible for purposes of determining grant assistance except as noted in the certificate.
- 4.7 Four areas requiring special audit procedures are:
- formula units at the graduate level,
  - study abroad courses and programs,
  - eligible international student enrolment reporting and formula fees, and
  - honours student differentiation criteria (when differentiated programs do not exist).
- 4.7.1 Item 7.1, entitled "Counting of Graduate Students--Audit Implications" (of the methods/procedures for establishing formula entitlements at the graduate level) lists some possible audit tests applicable to formula units at the graduate level. Item 7.2 provides a sample certification of graduate student status and eligibility for formula operating grant support (to be used for "verifying" some of the less auditable criteria).
- 4.7.2 Item 8 summarizes the information an auditor would need in order to verify the eligibility for formula funding of a student on a study abroad course or program. Institutions are required to keep on file a completed copy of this form, signed by a dean and the registrar (or their equivalents), for every study abroad course or program offered by the institution.



4.7.3 Item 9 outlines the procedures to be used by institutions and their auditors to identify international students for purposes of applying the international student fee policy and to determine conformity of institutional practice with this policy.

4.7.4 Institutions are required to keep on file a copy (copies) of the ministry's approval of the current (and/or historical) criteria used to differentiate students as honours, for reporting purposes, when differentiated programs of study do not exist. Auditors are required to attest that these criteria have been accurately applied within the overall materiality limits of their enrolment audit.

Institutions should obtain written approval from the ministry for existing criteria, and shall thereafter obtain ministry approval for any changes to such criteria. In enrolment audit reports, the auditors shall notify the ministry of any changes to existing criteria if ministry approval has not been obtained.

4.8 External auditors are required to complete a questionnaire (Item 4.8.1, following page) concerning the procedures that they have examined in conducting their enrolment audit.

**4.8.1 ANNUAL ENROLMENT AUDIT QUESTIONNAIRE**

TO: THE MINISTRY OF TRAINING, COLLEGES AND UNIVERSITIES

RE: \_\_\_\_\_  
(Name of Institution)

AND THE ENROLMENT REPORT FOR FISCAL YEAR ENDING: \_\_\_\_\_

---

(TICK EITHER YES OR NO FOR EACH ITEM BELOW AND PROVIDE OTHER RESPONSES AS REQUIRED.)

1. During the course of the enrolment audit, were there any matters that you have reported, or intend to report, to the management, the audit committee, the board of governors, or governing council of your client regarding material inaccuracies or the possibility of material inaccuracies in the enrolment report?

YES             NO

If YES, please outline what they are:

\_\_\_\_\_

- 2a. Did you submit a management letter pertaining to the enrolment audit for the year prior to the year under review?

YES             NO

- 2b. Have all the matters in the management letter pertaining to the enrolment audit been resolved to your satisfaction?

YES             NO

If NO, please comment:

\_\_\_\_\_

3. Did you review the responses contained in this questionnaire with the institution?

YES             NO

NAME AND ADDRESS OF AUDIT FIRM:

\_\_\_\_\_

SIGNATURE OF AUDITOR: \_\_\_\_\_

NAME OF PARTNER IN CHARGE: \_\_\_\_\_

LICENCE NUMBER: \_\_\_\_\_

## 5. Registrar's Certification in Connection with Audit of Enrolment

*(Public Accounts Council of Ontario Licence Number)*

*(UNIVERSITY LETTERHEAD)*

### Registrar's Certification in Connection with Audit of Enrolment

To: *(Name of Auditor)*  
*(Institution)*

*(Session)*

Dear Sir:

In connection with your examination of the enrolment reports for *(session)* submitted to the Ministry of Training, Colleges and Universities and the records from which these have been prepared I hereby certify that to the best of my knowledge and belief:

1. That all records have been maintained in a manner consistent with the internal university procedures established for the compilation of enrolment data and that the figures shown on the enrolment reports agree with these records.
2. That there is explicit authority for inclusion of enrolments in all programs of study offered by the university within the formula categories under which they have been reported, except as noted below:
3. That all students ineligible for support under the provisions of the Ontario formula for operating grants have been excluded in determining the operating grant which has been paid.

The numbers of such students and the programs of study in which they are enrolled are as noted below:

4. That all relevant instructions and provisions applicable to the completion of the enrolment reports and the determination of the operating grants have been correctly followed.

Yours truly,

---



---

Title

To be signed by the Registrar (or such other university official as is responsible for completion of MTCU enrolment reports).

## 6. STATISTICAL Sampling

Extracts from a letter dated October 18, 1972 from Clarkson, Gordon & Co. to Mr. F. J. Kidd, on the subject of the application of statistical sampling techniques to enrolment auditing follow.

### 6.1 Background

An auditor does not and cannot "certify to the accuracy" of figures in a financial statement (or enrolment report) first, because the accounting principles governing its preparation always require judgement in application and second, because it is usually completely impractical for the auditor to check 100% of the underlying transactions. Instead, the auditor bases his/her examination on tests guided by analyses of the figures, internal reconciliation of balances, review of internal control, and so on, and then reports, if appropriate, that "in her/his opinion" the financial statement (or enrolment report) "presents fairly" the financial position or other information required (such as the "weighted enrolment").

The words "in his/her opinion" imply that the auditor cannot provide 100% certainty but rather a reasonable degree of *confidence* as a result of the audit work. The words "present fairly" imply that the auditor cannot report that the financial statement (or enrolment report) is accurate to the cent but rather that (subject to the reasonable degree of confidence mentioned above) it is not misstated by a *material* amount. Any audit, therefore, implies a choice of *confidence* level and *materiality* limit. Such choices are made implicitly when an auditor employs judgemental testing procedures. (The auditor intuitively decides how *much* must be tested to be *reasonably sure* of detecting a *material error* if present). When an auditor employs statistical sampling procedures, however, the choice of confidence level and materiality limit (which in turn determine sample size) must be made explicit.

The Ministry has stated that for the purposes of the enrolment audit, the university auditor may employ *either* statistical sampling techniques *or* judgemental testing procedures. Where the nature of the enrolment records, however, permits the application of statistical sampling techniques, most university auditors will wish to consider such application seriously because of the benefits of greater objectivity to be derived therefrom. The following material is intended to indicate a method of applying such techniques.

### 6.2 Prescription of Confidence Level and Materiality Limit

The Ministry has prescribed a sampling confidence level of 95% and a materiality limit of 2% (with respect to the upper limit of net overstatements) where the university auditor employs statistical sampling procedures in arriving at an opinion on the reported "weighted enrolment."

### 6.3 Statistical sampling of BIUs

There are various different components of a complete enrolment audit: studying the system of internal control, reconciling reported academic fees to reported enrolment, sampling records of 'basic income units' (BIUs) to verify 'weighted enrolment' reflected in the year's enrolment reports, etc. The following material, however, addresses itself exclusively to the statistical sampling of BIU records to verify the year's enrolment reports.

What is required is a statistical sample of BIU records that will yield 95% sampling confidence that total BIUs reported on the year's enrolment reports have not been overstated by more than 2%.<sup>59</sup>

<sup>59</sup> With respect to the specific prescribed guidelines of 95% confidence and 2% upper error limit, the Ministry prescription requires only that these be applied to net overstatements. When, however, the auditor expresses an opinion that the "enrolment reports present fairly the weighted enrolment" he/she will normally want to be

Since the objective of the audit test is to assess the frequency of net overstatements in total reported BIUs, the direction of the audit test must clearly be from the reported BIUs *back* to underlying enrolment records.

The first question is whether the auditor should select a random sample of students or a random sample of BIUs (in the former case every student would have an equal chance of selection while in the latter case every BIU would have an equal chance of selection). If the former method is chosen, the auditor will be able to arrive at a statistical conclusion that X% of the student records may contain BIU overstatements. The auditor will not, however, be able to convert this conclusion into a rigorous statistical conclusion with respect to total BIUs themselves.

If the X% of overstated student records were or might be mostly graduate students, then total BIUs might well be overstated by far more than X% (since each graduate student overstatement might be an overstatement of several BIUs). It is possible that additional judgemental testing (particularly among graduate records) may still permit the auditor in such a case to arrive at a reasonable judgemental conclusion. Nonetheless, it is desirable, where feasible, to obtain a statistical conclusion directly relating to reported BIUs and this can be done by drawing a statistical sample of BIUs.

The first point is, therefore, that it is desirable for the auditor to draw a *random sample of BIUs*; that is, every BIU among the total reported BIUs should have an equal chance of selection in the audit sample.

Such a procedure will, for example, give somewhat more chance of selection to graduate students than to undergraduates but this is appropriate since, in terms of BIUs, each of the former has a greater potential for overstatement than each of the latter.

#### 6.4 Mechanics of Drawing a Statistical Sample of BIUs

Pure random sampling involves making a new random draw on each selection. A far less cumbersome procedure, however, is to use 'systematic' or 'interval' sampling whereby the auditor selects every nth BIU throughout the population. This requires two things:

1. that the auditor can identify a set of BIU records (the 'population') that has been added (or will be added) and agreed (or will agree) in total to the total BIUs reported on the year's enrolment reports, and
2. that the auditor can by some method count through this population of BIUs in order to select every nth one.<sup>60</sup>

For example, if the total population amounts to 4,000 BIUs and the auditor has estimated that a sample of 400 BIUs would be needed (sample size determination is discussed below) then every 10th BIU throughout the entire population would be selected. The counting through the population to pick every 10th BIU may be able to be done manually (if the BIU records exist on visible accounting reports) or by computer (if the BIU records exist on computer files).

---

satisfied in any event that there is reasonable confidence that neither a material overstatement error nor a material understatement error exists. The procedures described in this appendix should usually be adequate to give such reasonable assurance with respect to understatements as well as overstatements.

<sup>60</sup> The mechanics of selecting every nth BIU are complicated if the BIU weights are applied manually at a summary level and are not readily available at a detail level. In some cases, this problem can be solved by stratifying the population into groups, students within each group having identical BIU weights. In a computerized system, however, these problems are not as great.

There is a risk that 'interval sampling' may contain a bias (if there is any periodicity or clustering in the pattern of errors throughout the population). For this reason, it is desirable for the auditor to use either 'randomly varying intervals' (the better method) or 'fixed intervals following several random starts'.

With the preferable method of 'randomly varying intervals' the auditor would use a stream of random intervals (obtained either from random number tables or a computer program) averaging to the desired average interval. For example, in the case above, if the auditor wishes 400 selections out of 4,000 BIUs then he or she needs to select at an average interval of 10, but the specific intervals would vary randomly above and below 10 (e.g. the auditor might count along 7 for the 1st selection point, another 15 for the 2nd, and so on). One method of obtaining varying intervals averaging to 10, for example, is to pick random numbers between 1 and 20 (twice the desired average interval), which, if enough are selected, will be bound to average to close to 10.

If, however, the auditor uses fixed intervals, he should take several random starts. One method (still using the above example) is to pick 3 random starts each between 1 and 30 at the very beginning of the population and then fixed intervals of 30 after each of these starts (producing in total a random start between 1 and 10 at the beginning of the population and then fixed intervals of 30 after each of these starts (producing in total about 400 selections). Another method is to pick a random start between 1 and 10 at the beginning of each third (or smaller division) of the population followed by fixed intervals of 10 thereafter throughout that division of the population. These methods are generally considered acceptable but the method of varying intervals described in the previous paragraph is to be preferred.

## 6.5 Evaluation of a Statistical Sample of BIUs

The evaluation of statistical samples will now be discussed and, following that, the planning of required sample size.

Suppose, temporarily, that a university consisted solely of students having 1 BIU each and that the only errors discovered by the auditor were instances where the student should not have been included at all (i.e. each discovered error represented a 1 BIU overstatement).

Statistical attribute sampling tables for 95% confidence (the confidence level prescribed by the Ministry) indicate the following:

For 95% confidence,<sup>61</sup>

Number of Errors Found In Sample	'Upper Error Limit Factor'
0	3.00
1	4.75
2	6.30
3	7.76
4	9.16

<sup>61</sup> This table is based on Poisson tables, and represents a slightly conservative (i.e., safe) approximation to Binomial tables (the rigorous values for attribute sampling from large populations). Additional conservatism arises when these values are used for very small populations (e.g., when 20% of the population has been covered in the sample) but the amount of this additional conservatism (from ignoring the "finite population correction factor") is slight. In any case, since both the above approximations are conservative, the values are safe for the auditor to use (i.e., if anything they will yield conclusions slightly more pessimistic than those the auditor is really entitled to as a result of sampling).

where:

'upper error limit' frequency =  $\frac{\text{'upper error limit' factor}}{\text{sample size}}$

For example,

if 0 errors were found in a sample of 100,

$$\text{U.E.L.} = \frac{3.00}{100} = 3.00\%$$

if 1 error was found in a sample of 100,

$$\text{U.E.L.} = \frac{4.75}{100} = 4.75\%$$

if 3 errors were found in a sample of 400,

$$\text{U.E.L.} = \frac{7.76}{400} = 1.94\%$$

## 6.6 Evaluation for Varying Error Sizes

In practice, of course, a university does not consist solely of students having 1 BIU each but rather some having 1, some 4, some 2.5, etc. Suppose that, in drawing the statistical sample of BIUs, one particular BIU selected happens to fall within a student enrolment record for 4 BIUs. Of course, the auditor cannot verify merely the 1 BIU selected but rather must verify the whole student enrolment record of 4 BIUs. If this whole student record proves to be correct, then obviously the selected BIU therein must be correct too (and accordingly no sample error should be scored for this item).

On the other hand, if the whole student record proves to be fictitious then obviously the selected BIU therein is 100% fictitious too (and accordingly a sample error of *one* 100% fictitious BIU should be scored). If all selected BIUs turned out to be completely right or completely wrong then the table values above could always be used to project the 'upper error limit' of completely fictitious BIUs throughout the population (and this would represent the 'upper error limit' of overstatement in total reported BIUs).

However, in the above example, the auditor may find that the student enrolment record of 4 BIUs should properly have been recorded as 2 BIUs. In this case, the student enrolment record has been overstated by 50% of its reported value. It is logical then to consider each of the 4 reported BIUs (including the one selected BIU therein) as being "tainted" by a 50% overstatement error. In such a case, then, a sample error of *one* 50% overstated BIU should be scored.

## 6.7 Tainting Percentages Under 100%

How is such a 50% overstated BIU discovered as the only error, say, in a sample of 100 to be projected? Referring to the previous table, a sample of 100 containing 0 errors had a UEL of 3.00% while a sample of 100 containing 1 error had a UEL of 4.75%. It follows, in a sample of 100 containing no 100% errors and one 50% error, that 100% errors (0 found in sample) have a UEL of 3.00%, while 100% and 50% errors together (1 found in sample) have a UEL of 4.75%. It can be readily shown that the most conservative way of combining these two rigorous statistical conclusions is to attribute a 3.00% possible frequency to

100% errors and the remaining 1.75% possible frequency to 50% errors.

The net UEL would therefore be computed as follows:

Errors Found	Tainting 100%	UEL Incremental Factor	Product	Sample Size	Net UEL
0	100% x	3.00	= 3.00		
1st	50% x	$\frac{1.75}{4.75}$	= <u>0.88</u>		
			3.88	÷100	= 3.88%

To permit such computation to be done when several different errors are found, a table of UEL incremental factors is desirable as follows:

For 95% confidence,<sup>62</sup>

Errors found in sample, ranked in declining tainting percentage	'Upper error limit' incremental factor
0	3.00
1st	1.75
2nd	1.55
3rd	1.46
4th	1.40
5th	1.36
6th	1.33
7th	1.30
8th	1.29
9th	1.27
10th	1.26
11th	1.24
12th	1.24
13th	1.22
14th	1.22
15th	1.21

where:

<sup>62</sup> This table represents merely the increments between successive values shown in the previous table. The derivation of the values is subject to the same technical note as Footnote 3.

The above method of evaluation by ranking tainting percentages is supported by Dr. Albert Teitlebaum of McGill University and also corresponds (except for differences in terminology) with that outlined in Chapter V of the Research Study, "Statistical Sampling in a Audit Context", published in March 1972 by the Canadian Institute of Chartered Accountants. It is possible to eliminate some of the conservatism inherent in this method by the use of a computer program, but such a refinement is usually not significant enough to be worthwhile.



'upper error limit' frequency value =  $\frac{1}{\text{sample size}}$

x (3.00 x100%  
 + 1.75 x tainting % for 1<sup>st</sup> error  
 + 1.55 x tainting % for 2<sup>nd</sup> error  
 + etc.)

and where:

tainting % of an error =  $\frac{\text{amount of error (in BIUs)}}{\text{reported BIUs for that student record}}$

For conservatism, it is necessary to rank the errors in order of declining tainting % (as indicated above) since the UEL incremental factors are larger for the early errors. Note that the zero line is always scored at 3.00 x 100% since, even if no 100% errors are found in the sample, overstatement errors as large as 100% each (though no larger) could exist in the population.

## 6.8 Offsetting Overstatements and Understatements

The above procedures should be applied solely to errors of overstatement discovered in the audit sample. The logic is that individual errors of understatement cannot possibly aggravate any total overstatement and therefore in projecting individual errors of overstatement it is perfectly safe for the auditor simply to ignore any individual errors of understatement. If the gross UEL overstatements projected on the foregoing basis amounts to 2% or less then the auditor is in a position to give an unqualified opinion without consideration of the possible offsetting effect of any understatements.

Cases may arise, however, where the gross UEL of overstatements exceeds the 2% limit and yet it is most unlikely that the net overstatement could be this high because of the offsetting effect of understatement errors. It can be shown statistically that it is proper to deduct from the gross UEL of overstatement errors the MLE ('most likely error' rate) of understatement errors.<sup>63</sup>

The 'most likely error' of understatement (to be deducted above) is equal to the sum of the tainting percentages of individual understatement errors discovered in the audit sample divided by the sample size.

## 6.9 Summary of Evaluation Procedure

The above procedures can be summarized as follows:

### 6.9.1

After the BIU selection points have been identified throughout the population of reported BIUs, verify the

<sup>63</sup> For 95% confidence, this statement is rigorous for populations consisting of up to 3.6% overstatements offset by 1.6% understatements. Even for 6% overstatements offset by 4% understatements, the slight inaccuracy of the statement is not large enough to be of material consequence. Auditors should, however, avoid using the offsetting benefit of understatements when gross projected errors in both directions are each several times the 2% materiality limit.

student record in which selected BIU falls.

### 6.9.2

For each selected BIU determine a tainting % as follows:

$$\text{tainting \%} = \frac{\text{amount of error (in BIUs)}}{\text{reported BIUs for that student record}} \times 100\%$$

### 6.9.3

Rank the overstatement errors in order of declining tainting % and compute the gross UEL of overstatements as follows:

$$\begin{aligned} \text{Gross UEL of overstatements} = & \frac{1}{\text{sample size}} \\ & \times (3.00 \times 100\% \\ & + 1.75 \times \text{tainting \% for 1}^{\text{st}} \text{ error} \\ & + 1.55 \times \text{tainting \% 2}^{\text{nd}} \text{ error} \\ & + \text{etc.}) \end{aligned}$$

using the previous table.

### 6.9.4

Compute the most likely error of understatement as follows:

$$\begin{aligned} \text{MLE of understatement} = & \frac{1}{\text{sample size}} \\ & \times (\text{tainting \% for 1}^{\text{st}} \text{ error} \\ & + \text{tainting \% for 2}^{\text{nd}} \text{ error} \\ & + \text{etc.}) \end{aligned}$$

### 6.9.5

Compute upper error limit of net overstatement as follows:

$$\text{Net UEL of overstatements} = \text{gross UEL of overstatements} - \text{MLE of understatements}$$

### 6.9.6

Compare the net upper error limit of overstatements to the 2% materiality limit prescribed by the Ministry.

### 6.9.7

If the net UEL of overstatement is 2% or less, the auditor is in a position to give an unqualified opinion as far as this portion of the audit is concerned (although, of course, the results of other audit work such as the review of internal control, the reconciliation of academic fees, etc., must be assessed judgementally as well).

### 6.9.8

If, on the other hand, the net UEL of overstatement exceeds 2%, the auditor is not in a position to give an unqualified opinion. He should then consider the desirability of extending his sample size (this is discussed below). If, however, it seems clear that no amount of sample extension will lead to an unqualified opinion then he must report his findings to the Ministry.

### 6.10 Suggested Audit Working Paper

The audit working paper form (shown on the following page) can be used to record the statistical evaluation according to the foregoing procedures and contains an example to illustrate its use. In the example illustrated, the auditor discovered four overstatement errors and two understatement errors in the sample of 300 BIUs. The 'most likely' errors are 0.83% overstatements and 0.50% understatements, for a net 'most likely error' of 0.33% overstatements. The university records are *probably* overstated by only this small 0.33% rate. However, they *might*, subject to 95% confidence, be overstated by a net amount of as much as 1.83% (the net UEL of overstatement). Since this net UEL does not exceed the prescribed materiality limit of 2%, the auditor (subject to the completion and assessment of the other audit work: internal control review, academic fee reconciliation, etc.) is in a position to give an unqualified opinion. Had the net UEL, on the other hand, exceeded the 2% limit, the auditor would have had to consider the possibility of sample extension (discussed below).

### 6.11 Sample Extension

Suppose that in the foregoing example the auditor's sample of 300 had instead contained three 100% overstatement errors and no understatement errors. The statistical evaluation in this case would have worked out to the following:

$$\text{MLE of over statement: } \frac{300\%}{300} = 1\%$$

$$\text{ULE of overstatement: } \frac{7.76}{300} = 2.56\%$$

Here the situation is that while the overstatement of reported BIUs is *probably* only 1% (which would be acceptable) it *might*, subject to 95% confidence, be as high as 2.59% (which is unacceptable). Based on the audit work done to date the auditor is *not* in a position to give an unqualified opinion. On the other hand, there is a reasonable indication that the population error is not material (i.e. not as high as 2%) and that a larger sample size will be able to prove this. In such a situation the auditor should extend the sample size by drawing additional items from the population.

**6.10.1 ILLUSTRATION OF ENROLMENT AUDIT WORKING PAPER TO EVALUATE STATISTICAL SAMPLE OF BASIC INCOME UNITS (BIUS)**

Identification No. of Student Found to Contain BIU Errors	BIU As Reported	BIU Should Be	Amount Understated	Amount Overstated	Understatement Tainting % D/B * 100	Overstatement Tainting % E/B * 100	Rank of Overstatement Error (G) (In Declining Tainting %)	UEL Incremental Factor for This Rank of Error (per below)	Tainting % * UEL Incremental Factor (G * I)
A	B	C	D	E	F	G	H	I	J
-	-	-	-	-	-	-	0	3.00	3.00
A423	4	3	-	1	-	25%	4	1.40	0.35
F218	2	3	1	-	50%	-	-	-	-
L106	1	0	-	1	-	100%	1	1.75	1.75
M247	3	1.5	-	1.5	-	50%	3	1.46	0.73
R351	1	2	1	-	100%	-	-	-	-
S067	4	1	-	3	-	75%	2	1.55	1.16
Totals				3	150%	250%	2	1.55	6.99

Factors for 95% Confidence	
Errors in Sample (Ranked in Declining Tainting %)	'Upper Error Limit' Incremental Factor
0	3.00
1 <sup>st</sup>	1.75
2 <sup>nd</sup>	1.55
3 <sup>rd</sup>	1.46
4 <sup>th</sup>	1.40
5 <sup>th</sup>	1.36
6 <sup>th</sup>	1.33
7 <sup>th</sup>	1.30
8 <sup>th</sup>	1.29
9 <sup>th</sup>	1.27
10 <sup>th</sup>	1.26
11 <sup>th</sup>	1.24
12 <sup>th</sup>	1.24
13 <sup>th</sup>	1.22
14 <sup>th</sup>	1.22
15 <sup>th</sup>	1.21

300	300	300	300
=	=	=	=
Under	Over		
0.50%	0.83%		
	0.50%		
	0.33%		
Net MLE of overstatement:		Net UEL of Overstatement:	
0.50%		2.33%	
		0.50%	
		1.83%	
		compare to:*	
		Prescribed materiality limit	
		2.00%	

← SAMPLE SIZES →

← less MLE of Understatement: →

\* If net UEL of overstatement exceeds the materiality limit, the auditor must either:  
 a) extend sample size and re-evaluate, or  
 b) report why unqualified opinion is impossible.

Suppose the auditor draws an additional 300 BIUs and finds a further three 100% overstatement errors therein (the same error frequency as in the initial sample). The auditor now has a total sample of 600 BIUs containing six 100% overstatement errors. It is appropriate to evaluate this expanded sample of 600 in exactly the same way as already described. The statistical evaluation of the 600 sample would work out to the following:

$$\text{MLE of overstatement: } \frac{600\%}{600} = 1\%$$

$$\text{UEL overstatement: } \frac{11.85}{600} = 1\%$$

It might be noted that the MLE of 1% has not changed but the UEL has been reduced from 2.59% to 1.98% and is now acceptable (as being less than the prescribed 2% materiality limit). Based on the expanded audit work now completed, the auditor *is* in a position to give an unqualified opinion (always subject to completion and assessment of other audit work: internal control review, academic fee reconciliation, etc.).

In general, extending the sample size should not be counted on to change the MLE (though in any particular case it may in fact change it either up or down) but it can be counted on to reduce the precision gap between the MLE and the UEL, and thus usually to reduce the UEL. A greater amount of audit work permits a more precise answer and so the precision gap between the MLE and the UEL is narrowed.

The UEL will of course always exceed the MLE (there will always be some precision gap however large the sample size). Therefore, if in the auditor's preliminary sample of 300, he/she had discovered seven 100% overstatement errors--for a MLE of 2.3% and a UEL of 4.4%--there is no point in the auditor extending the sample size. The MLE projected from any extended sample is likely to remain in the neighbourhood of 2.3% and the UEL will be even higher than this. There is, therefore, little prospect of bringing the UEL down to 2% and thereby obtaining an acceptable conclusion. Indeed, if the initial work indicates that a material error (over 2%) *probably does exist* and it is unlikely that extended work will provide 95% confidence that a 2% error does not exist, the auditor should not extend the sample but proceed immediately to report to the Ministry.

## 6.12 Guide as to Sample Extension

The following table can be used as a guide in deciding to what extent an initial sample should be extended (if any extension is appropriate at all).

For 95% confidence:<sup>64</sup>

<sup>64</sup> This table is constructed from the previous tables to show what sample size and error combinations yield a 2% UEL. Technically, the values shown are only rigorous for one-stage samples. Where a one-stage sample of 590 is found to contain 6 errors there is 95% confidence with respect to a 2% UEL. Where a sample of 590 however, is drawn in two stages (say, 240 first plus a further 350 later) with a possibility of stopping at the end of the first stage (in this case if only 1 error has been found in the first 240), it can be shown statistically that there is a slight fall-off in confidence level (in the range of a few percentage points). That is, if 6 errors are found in total in the two-stage sample of 590, there is not quite 95% confidence with respect to a 2% UEL as indicated above. However, it can be shown that in the range of sample extensions likely to be employed by auditors, such fall-off is slight. Considering the judgemental nature of a choice of 95% confidence in the first place, and the complexities of the statistical refinements necessary to obtain a perfectly rigorous answer, this slight statistical inaccuracy should not be considered of significance.

Sample Size	Number of 100% overstatement errors found in sample (assuming no understatement errors found)	MLE(=sample error rate)	UEL
150	0	0.00%	2%
240	1	0.42	2
320	2	0.64	2
390	3	0.78	2
460	4	0.88	2
520	5	0.94	2
590	6	1.02	2
660	7	1.06	2
720	8	1.10	2
790	9	1.14	2
850	10	1.18	2

To use the previous example, if the auditor had found a 1% sample error rate in an initial sample of 300 (say, three 100% errors), it would be reasonable to extend the sample size to 590 (or about 600) since the above table shows that if the 1% sample error rate continues the same when one extends the sample (which is the most likely event) then a sample of 590 is needed before a sample error rate as high as 1% yields a UEL of the desired 2%.

The above table can only, however, be an approximate guide because:

(a) the table is only in terms of 100% errors

- this gives the worst situation
- the situation is not as bad if an equivalent value of smaller errors is found instead for example, in a sample of 100, one 100% error yields an MLE of 1% and a UEL of 4.75%; however, two 50% errors yield an MLE of 1%, but a UEL of only 4.65%.

(b) the table is only in terms of overstatement errors

- the situation is slightly worse if the equivalent net value of sample errors is made up instead of offsetting overstatements and understatements
- for example, in a sample of 100, one 1percent overstatement sample error frequency yields a UEL of 4.75 percent; however, a net 1 percent overstatement sample error frequency made up of 2 percent overstatements offset by 1 percent understatements yields a net UEL of 5.30 percent.

Nonetheless, use of this table will give a general indication of the extent to which the sample size should probably be increased. Of course, if the sample error rate found in the initial sample is, say 1.6%, it may be uneconomical to increase the sample (since a total sample of well over 1,000 items

would be required) and a report under Item 1, paragraph 3 may be preferable.

Note that when a sample is extended, the results of the initial sample must not be discarded but rather incorporated into the total cumulative sample. The cumulative sample (initial stage plus extension) must then be re-evaluated using the same procedures as outlined previously.

If a sample is extended from, say 400 to 600, it is also important that the additional 200 selection points be drawn randomly out of the whole population. The mechanics of drawing the additional 200 items are the same as for the first 400 (except of course, a different average sampling interval is involved). In fact, if there appears to be a reasonable possibility that sample extension may be required, the full 600 points can be identified in the first place (to avoid the need to go back and count through the population of BIUs a second time). In such a case, the initial sample of 400 would be randomly selected out of the 600 identified selection points (perhaps by omitting every third one), the initial sample of 400 verified, and the additional 200 selection points only examined should the initial sample of 400 prove unacceptable.

### **6.13 Planning the Initial Sample Size**

The same table presented above as a guide for sample extension can also be used for planning the initial sample size. Referring to this table, it is clear that the initial sample must be no less than 150 items (since a sample of 150 items barely yields a 2% UEL if *no* sample errors are found). It would, however, generally be imprudent to choose an initial sample size as low as 150 since at this size the discovery of even one error, however small, will render the conclusions unacceptable and necessitate sample extension.

Previous years' audit results will obviously be the best guide. For example, if past sample error rates have varied between 0 and 0.6%, a sample size of about 300 would seem a prudent choice. Of course, there is always the chance that the current year results may turn out worse and the 300 prove inadequate. In such a case, however, the auditor can proceed to extend the sample size (rather than examining an excessive sample size to start with).

It should be stressed that while estimating the required sample size is always an uncertain business (involving, as it does, the anticipation of what sample error rate may be encountered), this uncertainty does not attach to the final statistical evaluation. Once a sample has been chosen, verified, and the sample error rate determined, an objective statistical conclusion can be drawn based on the evaluation procedures described earlier.

## **6.14 Summary of BIU Statistical Sampling Steps**

The above procedures for conducting a statistical sample of BIU records can be summarized as follows:

### **6.14.1**

Based on prior years' observed error frequencies (or any indications of the current year's frequency) choose an adequate sample size (greater than 150) by reference to the sample extension guide.

For example, if prior years' observed error frequencies have been in the range of 0 to 0.6%, an initial sample size of about 300 would usually be a prudent choice.

### **6.14.2**

If there is a reasonable possibility that subsequent sample extension might prove necessary, choose (by reference to the guide) a gross sample size larger than in 6.14.1 above. Determine all the gross sample selection points by counting through the BIU population, either manually or by computer (see above discussion on sampling mechanics). Select the initial sample (6.14.1) out of the gross sample selection points (e.g. by selecting every other one, or every third, etc.).

### **6.14.3**

Verify the initial sample and determine the tainting percentages of any individual errors of overstatement or understatement discovered therein.

### **6.14.4**

Compute the statistical conclusion arising from the initial sample results by completing the audit working paper (referenced in item 6.10). Compare the net 'upper error limit' of overstatement to the prescribed 2% materiality limit.

### **6.14.5**

If the net UEL of overstatement does not exceed 2%, the auditor is in a position to give an unqualified opinion (subject to the completion and assessment of other audit work: internal control review, academic fee reconciliation, etc.).

### **6.14.6**

If the net UEL of overstatement exceeds 2%, but the net MLE of overstatement is significantly less than 2% (say, not much in excess of 1%) then there is every indication that an acceptable conclusion will be able to be reached through sample extension. Based on the sample error rate observed in the initial sample, and by reference to the sample extension guide, choose the extended sample size likely to be required.

### **6.14.7**

Select additional sample items randomly (either from the population directly or from the additional gross sample selection points already held in reserve in 6.14.2) to increase the cumulative sample



123

size up to the extended size chosen in 6.14.6. Verify these additional sample items. Re-evaluate the whole extended sample by re-completing the audit working paper. Compare the new net 'upper error limit' of overstatement to the prescribed 2% materiality limit. The process of sample extension can be continued in this manner until an acceptable conclusion is reached or until it becomes evident that no acceptable conclusion is possible.

#### **6.14.8**

Where the MLE of overstatement (of either the initial or extended sample) exceeds 2% or where it is only slightly under 2% (e.g., 1.6%, 1.8%, etc.) it is unlikely that any acceptable conclusion will be able to be reached through sample extension (or further sample extension). The auditor should therefore report her/his findings in such a case to the Ministry as called for in item 1, paragraph 3.

### **6.15 Investigation of the Nature of Errors Discovered**

This appendix has been directed exclusively to the drawing of a statistical conclusion based on the frequency of errors observed in a sample of BIUs. None of the statistical work should, however, limit the auditor from evaluating judgemental any other evidence available from his/her audit work. In particular, it is desirable that the auditor investigate the *nature* of any errors discovered in the audit sample. If any errors discovered in the sample appear to be *systematic* in nature, the auditor may well wish to perform additional judgemental audit steps to assess the likely extent of such systematic errors, over and above the statistical sample projections of upper error limits.

### **6.16 Combination with Other Audit Conclusions**

The statistical projections described in this appendix relate to the projection of a possible error frequency among the population of BIU records and the comparison of this upper error limit with the 2% materiality guideline. Of course, if other known errors are discovered outside the BIU records being subjected to sampling, the effect of these known errors should be added to the statistical 'upper error limits' and the total compared to the 2% materiality guideline. For example, if an overstating addition error of 0.5% was discovered in the summarization of the total BIU figure reported on the enrolment reports and, on top of this, the statistical upper error limit for overstatements among the individual BIU records was 1.9%, the total combined 'upper error limit' would be 2.4% (and hence unacceptable without further work).

### **6.17 Other Considerations**

A number of other considerations may well arise in the conduct of any particular enrolment audit. For example, in some universities the net 'weighted enrolment' is reduced by certain cost-sharing percentages related to affiliated colleges. These cost-sharing percentages are themselves subject to audit and such audit may likewise be performed using statistical sampling procedures. In the latter case, it is desirable that the statistical conclusions regarding the gross reported BIU's and the statistical conclusions regarding the cost-sharing percentages be combined before comparison with the prescribed 2% materiality limit.

A discussion of this and other considerations is, however, beyond the scope of this appendix. The auditor who has had some training in statistical sampling techniques will be able to resolve such matters when they are encountered.

### 7.1 COUNTING OF GRADUATE STUDENTS: EXAMPLES SHOWING AUDIT IMPLICATIONS

Section	Evidence Required	Possible Audit Test
4.2.5.2(b)	Program of studies meets requirements of O.C.G.S. appraisals procedure	Where applicable, examine evidence of successful program appraisal
4.2.5.2(d)	No units have been claimed for students who are registered but inactive	Obtain certificate (see form, item 7.2)
4.5.1 (1)	Student has an honours undergraduate degree or equivalent	Examine transcript or other documentary evidence
4.5.1 (2)	Student is making substantial demands on resources of the university	Obtain certificate (see form, item 7.2)
4.5.2 (2)	Student identifies him/herself as a full-time graduate student records (statement of intent, etc.)	This should be verified by reference to student
4.5.2 (4)	Student claimed as full-time geographically available and visits campus regularly	This should be verified by reference to student
4.5.5	Minima and maxima provisions have been	(a) Examine, on a test basis, units claimed adhered to during the academic year under these provisions  (b) Assess the adequacy of records and procedures for the correct determination of these claims
<u>General</u>	Adequate records and procedures have been established for the counting of graduate students for entitlement purposes	Review of internal control

## 7.2 COUNTING OF GRADUATE STUDENTS - CERTIFICATION (SAMPLE)

### CERTIFICATION OF GRADUATE STUDENT STATUS AND ELIGIBILITY FOR FORMULA OPERATING GRANT SUPPORT

To: \_\_\_\_\_  
(Name of Auditors)

Term of 20\_\_ 20\_\_ Session \_\_\_\_\_


Name of Student: \_\_\_\_\_

Claimed for Support: \_\_\_\_\_ Program of Study: \_\_\_\_\_

Status reported: ~ Full-time ~ Part-time

- |   | <u>Yes</u>               | <u>No</u>                |
|---|--------------------------|--------------------------|
| (i) This student made substantial demands upon the resources of the university (see Section 4.5.1(2)), i.e., either the student was registered in a regular course of study or was actively engaged in writing a dissertation under continuing supervision. | <input type="checkbox"/> | <input type="checkbox"/> |
| (ii) For students accorded full-time status (Section 4.5.2):  |                          |                          |
| (a) Apart from approved absence (see item b) was student geographically available and did he or she visit the campus regularly?   | <input type="checkbox"/> | <input type="checkbox"/> |
| (b) If the student was absent from the university for a period exceeding four weeks, was such absence approved as required?   | <input type="checkbox"/> | <input type="checkbox"/> |



 <b>Ontario</b> Ministry of Training, Colleges & Universities		Form 1.2a							
		<b>Minima - Maxima Adjustments To Graduate Entitlements</b>							
<b>INSTITUTION:</b>									
Actual _____		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
		Spring	Summer	Fall	Winter				
FORPOS CODE (8 - 10)	PROGRAM	MASTER'S AND 1ST STAGE DOCTORAL			2ND STAGE DOCTORAL			TOTAL UNITS CLAIMED	
		MINIMA	MAXIMA	NET CLAIM	MINIMA	MAXIMA	NET CLAIM		
241	Agriculture			0.000			0.000	0.000	
242	Architecture			0.000			0.000	0.000	
243	Child Study			0.000			0.000	0.000	
244	Commerce & Business Administration			0.000			0.000	0.000	
245	Dentistry			0.000			0.000	0.000	
246	Engineering			0.000			0.000	0.000	
247	Fine & Applied Arts			0.000			0.000	0.000	
248	Forestry			0.000			0.000	0.000	
249	Geography			0.000			0.000	0.000	
250	Hospital Administration			0.000			0.000	0.000	
251	Household & Food Service			0.000			0.000	0.000	
252	Humanities			0.000			0.000	0.000	
253	Hygiene and Public Health			0.000			0.000	0.000	
254	Journalism			0.000			0.000	0.000	
255	Law			0.000			0.000	0.000	
256	Library Science			0.000			0.000	0.000	
257	Mathematics			0.000			0.000	0.000	
258	Medicine			0.000			0.000	0.000	
259	Music			0.000			0.000	0.000	
260	Nursing			0.000			0.000	0.000	
261	Pharmacy			0.000			0.000	0.000	
262	Physical & Health Education			0.000			0.000	0.000	
263	Physical & Biological Sciences			0.000			0.000	0.000	
264	Physical & Occupational Therapy			0.000			0.000	0.000	
265	Psychology			0.000			0.000	0.000	
266	Public Administration			0.000			0.000	0.000	
267	Social Work			0.000			0.000	0.000	
268	Social Sciences - Other			0.000			0.000	0.000	
269	Veterinary Medicine			0.000			0.000	0.000	
270	Criminology			0.000			0.000	0.000	
271	Environmental Studies			0.000			0.000	0.000	
272	Theology			0.000			0.000	0.000	
273	Education			0.000			0.000	0.000	
274	Clinical Behavioural Studies			0.000			0.000	0.000	
275	Physiological Optics			0.000			0.000	0.000	
276	Art Conservation			0.000			0.000	0.000	
277	Speech Pathology & Audiology			0.000			0.000	0.000	
278	Child Development			0.000			0.000	0.000	
279	Urban & Regional Planning			0.000			0.000	0.000	
280	Industrial Relations			0.000			0.000	0.000	
281	Oral Pathology Residence			0.000			0.000	0.000	
282	Occupational/Physical Therapy			0.000			0.000	0.000	
283	Pastoral Studies			0.000			0.000	0.000	
284	Theology MA/PhD			0.000			0.000	0.000	
285	Computer Science			0.000			0.000	0.000	
286	Compressed MBA			0.000			0.000	0.000	
287	Dental Specialty (3 Years)			0.000			0.000	0.000	
288	Dental Specialty (4 Years)			0.000			0.000	0.000	
289	Comp. Meng. & Public Policy			0.000			0.000	0.000	
290	Post-Master's Nurse Practitioner			0.000			0.000	0.000	
291	Architecture			0.000			0.000	0.000	
				0.000			0.000	0.000	
	<b>TOTAL</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
Note: Any Institution specific or other valid FORPOS not shown in the list, please use one of blank lines provided.									
Reporting Officer		Date	University President				Date		

Page





130

(a) Number of Ontario students enrolled in this study abroad program or course who have registered in Ontario at university (*append list of their names*).

(b) Have all of the above:

- (i) enrolled for credit in degree programs described in their Ontario university's official calendar?  
 Yes  No
- (ii) been assessed the regular academic fee for their study abroad program/course?  
 Yes  No
- (iii) received instruction abroad paid for by their Ontario university?  
 Yes  No
- (iv) together generated no more formula income for their Ontario university than twice its direct costs?  
 Yes  No

(Exclude from grant claim any students with "no" answers, noting which they are on appended list).

(c) Number of FTE's claimed for formula grants

(d) Number of BIU's claimed for formula grants

(e) 50% of (BIU's x current BIU value of \$ \_\_\_\_\_) =

(f) Man-years of teaching given (based on an Ontario faculty member's normal annual load) by:

- (i) Ontario university's regular faculty  
 (ii) Other faculty specifically retained by Ontario university for program/course

(g) Direct costs of program/course (formula-eligible expenditures only):

Teaching (attributable salaries & benefits)	_____
Other instructional costs	_____
Physical facilities	_____
Supplies and equipment	_____
Other (specify)	_____
Total (equal to 15(e) or greater)	_____

\_\_\_\_\_  
 Signature (*Responsible Date Reporting Officer*  
*Dean, or equivalent*)

\_\_\_\_\_  
 Date



**APPENDIX 9: PROCEDURES TO BE USED IN CONNECTION WITH INTERNATIONAL STUDENT TUITION FEES**

Section 5.1.4. provides a description of the policy regarding the application of international student tuition fees. Effective 1996-97, government funding for the majority of international students was discontinued and tuition fees were deregulated. Grandparenting provisions apply to international students enrolled in 1995-96. These provisions are outlined in Section 5.1. In addition, certain categories of international students, outlined in Section 4.1., may qualify as eligible for government funding purposes and these students should be charged a maximum of the domestic fee rate.

With regard to grandparented international students and international students who are claimed as eligible for government funding under Section 4.1.3, institutions are expected to have documented procedures in place and implemented that will substantiate the student's grandparented or eligible funding status. These procedures are to be made available to the institution's external auditors. The auditor's reporting in respect of these international students must:

- verify that tuition fees have been charged and students reported appropriately; and
- reference and attach a copy of the procedures, provide concurrence (or otherwise) as to the acceptability of the procedures, state whether examination was made in accordance with generally accepted auditing standards and accordingly, include such tests and other procedures as considered necessary in the circumstances and express an opinion as to whether or not the institution has complied with the referenced procedures.

**APPENDIX 10: ONTARIO UNIVERSITY STANDARD FEE SCHEDULE, REGULAR 2008-09**

<b>Arts &amp; Science and Other Programs</b>	
Group 1: Technology (Lakehead)(a)	Standard Fee: \$1,575
Groups 2 & 3:(b)	Discontinued
Group 4: Dental Hygiene (Technology) Nursing Technology	Standard Fee: \$2,034
Group 5: Agriculture Arts & Science (Toronto) Arts & Science (1st Year, Trent) Arts, General & 1st Year Honours Arts, Upper Years Honours Conversion Engineering (Lakehead) Diploma Public Health Nursing Education Environmental Studies Fine & Applied Arts Forestry Household & Food Science Journalism Library Science Music Nursing Ontario College of Art and Design Programs (formerly Group 3) Physical & Health Education Preliminary Year Pre-medicine Secretarial Science Science General & 1st year Honours Science, Upper years Honours Social Work, 1st year Social Work, Upper years Theology	Standard Fee: \$2,386
<b>Professional and Graduate Programs</b>	
Group 5: Commerce & Business Administration Computer Science Law Pharmacy Physical & Occupational Therapy Veterinary Medicine	Standard Fee: \$2,386
Group 6:(c) Architecture Engineering Landscape Architecture Industrial Design Optometry	Standard Fee: \$2,591
Group 7: (c) (d) Dentistry (e)	Standard Fee: \$3,035

Medicine	
Graduate (One Term Fee) All Programs	Standard Fee: \$1,198

- (a) Not all standard fees for institution-specific programs are listed. Please refer to the *"Essential Notes and Reporting Instructions"*, produced by the ministry, for a detailed breakdown of institution-specific standard fees.
- b) Group 2 ( Ryerson-specific fee category) and Group 3 (OCAD-specific fee category) have been discontinued.
- (c) Group 6 fees apply to all programs in the group, with the exception of the Optometry program at Waterloo, for which an additional \$1,000 may be charged on top of the standard fee including the discretionary component.
- (d) Standard fees are applied to Group 7 programs, except for the residency years of Oral Surgery and Oral Pathology and Medical Interns and Residents, to which a zero standard fee applies.
- (e) For their Doctor of Dental Surgery program, Toronto and Western were permitted to increase the standard fee including the discretionary component, by an additional amount of up to \$4,000, beginning with students entering in September, 1996.

**APPENDIX 11: ONTARIO UNIVERSITY REGULAR TUITION FEE RATES (2002-03 AND 2003-04)**

Fee Category <sup>1,2</sup>	2002-03			2003-04		
	Standard Fee	With Average Discretion Fee Portion of 72.10%	With Maximum Discretion Fee Portion of 181.09%	Standard Fee	With Average Discretion Fee Portion of 75.35%* (Base Fee Level)	With Maximum Discretion Fee Portion of 186.4%*
<b>Undergraduate (Two Term Fee)</b>						
Group 1: Technology (Lakehead)	\$1,575	\$2,711	\$4,427	\$1,575	\$2,762	\$4,511
Group 4: Dental/ Nursing Technology	\$2,034	\$3,501	\$5,717	\$2,034	\$3,567	\$5,825
Group 5: <sup>3</sup> Arts Science, etc.	\$2,386	\$4,106	\$6,707	\$2,386	\$4,184	\$6,833
Group 6: <sup>4</sup> Architecture Engineering <sup>3</sup> , etc.	\$2,591	\$4,459	\$7,283	\$2,591	\$4,543	\$7,421
Group 7 <sup>3,5</sup> Dentistry <sup>6</sup> Medicine	\$3,035	\$5,223	\$8,531	\$3,035	\$5,322	--
<b>Graduate (One Term Fee) All Programs<sup>3</sup></b>	\$1,198	\$2,062	\$3,367	\$1,198	\$2,101	--
<ol style="list-style-type: none"> <li>Group 2 (Ryerson-specific fee category) and Group 3 (OCAD-specific fee category) have been discontinued. Also, see Appendix 5.1.1 in <i>Operating Funds Distribution Manual</i> for a more detailed breakdown of programs within each fee category.</li> <li>Since 1998-99 the following programs were eligible for additional cost recovery: Business/Commerce (2<sup>nd</sup> Entry), Dentistry, Law, Medicine, Optometry, Pharmacy and Veterinary Medicine.</li> <li>Since 1997, engineering and computer science programs participating in ATOP; and dentistry, medicine, law, optometry, pharmacy, veterinary medicine, 2<sup>nd</sup> entry business and graduate programs were designated as additional cost recovery-eligible.</li> <li>Group 6 fees apply to all programs in the group, with the exception of the Optometry program at Waterloo, for which an additional \$1,000 may be charged on top of the Standard Fee including the discretionary component.</li> <li>Medical Residents and Oral Surgery/Pathology students pay no fees.</li> <li>For their Doctor of Dental Surgery program, Toronto and Western were permitted to increase the standard fee including the discretionary component by an additional amount of up to \$4,000, beginning with students entering September, 1996.</li> </ol>						

## **APPENDIX 12: REQUIREMENTS FOR PROTOCOLS – COMPULSORY NON-TUITION – RELATED ANCILLARY FEES**

### **PART A - SECTION I REQUIREMENTS FOR PROTOCOLS - COMPULSORY NON-TUITION-RELATED ANCILLARY FEES**

#### GENERAL

- In order to accommodate the introduction of the protocol process, an optional two-stage approach was developed to give both institutions and students greater flexibility.
- Compulsory non-tuition related ancillary fees are to remain at 1993-94 levels unless a protocol is in place.
- An institution's governing body may not unilaterally change the text of a protocol agreed to by its administration and student government representatives, but shall refer any concerns back to those who developed the text.
- In the event that an eligible student government chooses not to nominate a representative for the purpose of developing a protocol, the written support of that student government is not required for the approval of the long-term protocol. However, the terms of the protocol will still affect the students represented by the non-participating student government.
- Institutions with a multi-campus facility may wish to have multiple protocols documents to address the different compulsory non-tuition related ancillary fee configurations at their institution.
- A review process may be provided for within a protocol(s).

#### INTERIM (or FIRST STAGE) PROTOCOL

The option of an interim protocol was developed to permit fee increases or new compulsory fees for 1994-95 only.

There was no requirement to have an interim protocol.

This alternative approach allowed increases or new compulsory fees for 1994-95 provided that:

- the institution's administration and student government representatives reached agreement on the text of an interim protocol recognizing that the methods used for student input for these purposes would not prejudice the development of a long-term (or second stage) protocol;
- the students eligible to participate in the development of an approval of an interim protocol included all student government representatives. Other student representatives may also have participated in the development of an interim protocol with the concurrence of the administration and student government representatives.
- student agreement to the interim protocol was obtained through, at minimum, the support of the majority of student governments involved in the development of the protocol, who in turn,

served on behalf of the majority of students paying compulsory non-tuition-related ancillary fees;

- written support from student government representatives for an interim protocol should have been obtained in compliance with the ministry's compulsory ancillary fee policy;

An interim protocol had the approval of the institution's governing body.

While an interim protocol should not prejudice the development of a long-term (second stage) protocol, it can be used to facilitate the development of a long-term protocol. This approach requires the agreement of both the institution's administration and student government representatives.

### LONG-TERM (or SECOND STAGE) PROTOCOL

A long-term (or second stage) protocol will come into affect provided that:

- the institution's administration and student government representatives reach an agreement on the text of a long-term protocol;
- the students eligible to participate in the development and approval of a long-term protocol include all student government representatives;
- the administration and the student government representatives jointly identify representative(s) to be involved in the development and approval of a long-term protocol when there are students who pay compulsory non-tuition related ancillary fees who are not represented through any of the institution's student's governments;
- student agreement to the long-term protocol is obtained through, at minimum, the support of the majority of students involved in the development of the protocol who, in turn, serve on behalf of the majority of students paying compulsory non-tuition-related ancillary fees;
- the long term protocol has the approval of the institution's governing body.

## **PART A - SECTION II**

### **EXAMPLES OF COMPULSORY NON-TUITION-RELATED ANCILLARY FEES THAT MIGHT BE REQUIRED FOR INCLUSION IN PROTOCOL**

1. HEALTH/INSURANCE FEES
2. STUDENT ACTIVITY FEES

Student activity fees are those fees, the revenue from which is not applied to the costs of instruction in any course or program normally offered for credit toward an eligible degree, diploma or certificate, but is applied to the costs of enhancing the cultural or social or recreational life of the students, or to provide other non-academic services to students. This definition excludes academic services such as library, computing and learning centre services.

### 3. ATHLETIC FEES

Athletic fees are those fees, the revenue from which is not applied to the costs of instruction in any course or program normally offered for credit toward an eligible degree, diploma or certificate, but is applied to the costs of providing athletic or recreational services to student or the costs of athletic associations or the costs of institutional athletic teams.

### 4. TRANSPORTATION/PARKING FEES

### 5. HOUSING PLACEMENT FEES

Institutions may charge compulsory ancillary fees for the total costs of placing students in housing.

Note: In some cases, these or other compulsory non-tuition-related fees may be combined into a single student service fee. Such combination fees are also examples of a fee which might be incorporated in a protocol.

## PART B

### FEES FOR FIELD TRIPS, MATERIALS AND SERVICES WHICH ARE EXEMPTED FROM SECTION 5.2

#### 1. FIELD TRIP FEES

Institutions may charge a compulsory ancillary fee for the reasonable, direct costs of travel and accommodation of students on compulsory field trips. Compulsory ancillary fees cannot be charged for such things as salaries and benefits or travel and accommodation of faculty, or for any specific tuition-related activities for any compulsory field trips.

Compulsory ancillary fees cannot be charged for any component of out-of-province compulsory field trips in compulsory courses (as defined in Section 5.2.2). [Exemptions may be granted by the ministry for reasonable costs of compulsory out-of-province field trips in compulsory courses for institutions located near inter-provincial or international borders.]

#### 2. FEES FOR LEARNING MATERIAL AND CLOTHING RETAINED BY THE STUDENT (E.G., DENTAL KITS)

#### 3. FEES FOR MATERIAL USED IN THE PRODUCTION OF ITEMS WHICH BECOME THE PROPERTY OF THE STUDENT

#### 4. FEES FOR MATERIAL OR SERVICES WHERE THE INSTITUTION ACTS AS A BROKER WITH A VENDOR FOR THE STUDENT

These are fees paid by students to the university which do not produce net revenue for the institution but instead are set and levied through an agreement with a vendor. In these cases, the institution is neither the manufacturer nor supplier of the material or service being purchased. Similarly structured fees, where student governments serve in the "broker" role, are considered student government fees.

## **PART C**

### **ELIGIBLE COMPULSORY NON-TUITION-RELATED ANCILLARY FEES ASSOCIATED WITH WORK TERM PLACEMENTS**

Institutions may charge compulsory ancillary fees for the total costs of placing students in jobs for work terms. The following types of costs will be considered eligible for coverage:

- i) placement-service costs including:
  - salaries and benefits of that portion of each position directly related to the provision of placement services and work-term activity, including such positions as placement directors, officers, assistants and administrative and support staff; and
  - non-salary expenditures attributable to the provision of placement services and work-term activities including travel, telephone, mailing/postage, printing, photocopying, publicity, computing, equipment and furnishing, supplies and expenses, and external meetings, etc.; and
- ii) maintenance costs of space used for placement service, including costs of utilities, custodial service and security of this space. Eligible space should include:
  - the space used for administrative and professional placement staff; and
  - interviewing or meeting rooms used in the placement function.

The costs of space used for part of the time for other purposes should be adjusted according to the proportion of usage for placement service.



## APPENDIX 13: OGSST PROGRAM GUIDELINES, 2008-09

### Ontario Graduate Scholarships in Science and Technology (OGSST) Program Guidelines 2009-10 Updated May 2009

#### **Overview:**

Since 1998, Ontario, in partnership with the private sector, has rewarded excellence in graduate studies in science and technology. Under the original design of the program, the Ontario Graduate Scholarships in Science and Technology (OGSST) has awarded seventy-five million dollars to graduate students over a ten year period beginning in 1998-99 and ending in 2007-08. This program is in addition to and distinct from the Ontario Graduate Scholarship (OGS) program.

On August 4, 2006, the Ministry informed eligible institutions that the OGSST program was extended by one year, to 2008-09. The Government has decided to extend the OGSST program for an additional year, to 2009-10. Decisions on the OGSST past 2009-10 will be communicated by the Ministry in Fall 2009, after an internal review of this program.

#### **Government Funding:**

The Ontario government has committed \$50 million over ten years to this program, starting in 1998-99, plus an additional \$5,010,000 invested in 2008-09. A further investment of \$5,010,000 has been allocated for 2009-10. Universities are expected to raise \$2,505,000 from the private sector in 2009-10 towards the cost of scholarships provided to graduate students.

#### **Scholarship Value:**

The scholarship value will be to a maximum of \$15,000 annually, or \$5,000 per term. Consistent with the 2:1 ratio of government funding to institutional funding for this program, the Ontario government portion of the award to an individual student will be to a maximum of \$10,000 annually, or \$3,333 per term. The remaining funds are to be provided by the institution, through fund-raising from the private sector. Individual universities can determine the actual value of the scholarships awarded, up to the maximum per term, based on the number of students they wish to support.

#### **Eligible Students:**

The scholarships must be awarded to Canadian citizens or permanent residents enrolled full-time<sup>65</sup> in approved research masters and or doctoral programs in science and technology at an Ontario university.

Recipients must exhibit overall academic excellence. Applicants entering the 1<sup>st</sup> or 2<sup>nd</sup> year of graduate studies must have an average of at least A minus, or the equivalent, on the last 20 one-term/semester courses or the equivalent completed. Applicants entering 3<sup>rd</sup> year or beyond of graduate studies must have an average of at least A minus, or the equivalent, on all graduate courses completed. Recipients will also exhibit research ability or potential; excellent communication skills; and interpersonal and leadership abilities. The university is responsible for assessing the

---

<sup>65</sup> If a qualified applicant is unable to study full-time due to a disability, the student can still be considered for this program.

overall academic performance of the applicant and determining that – taking into account both course work and research work – the applicant meets the minimum “A minus” requirement.

Recipients may hold other awards up to a total of \$10,000 per year, but cannot hold an Ontario Graduate Scholarship (OGS) for the same year of study in which they hold an OGSST.

Students enrolled in a postgraduate MD training program and simultaneously registered in full-time doctoral graduate program may hold other awards that, together with the OGSST, do not exceed the current level of funding for clinical training provided by the Ministry of Health and Long-Term Care. Recipients may also accept research assistantships, part-time teaching positions, or other employment that does not affect their status as a full-time graduate student.

Recipients cannot be enrolled in a qualifying or make-up year or be on a paid educational leave or sabbatical.

**Eligibility Conditions:**

Master’s students can receive the scholarship for a maximum of two years and doctoral students for a maximum of four years, subject to a lifetime maximum of four years per student. Master’s students are not eligible for an OGSST after two years of study at the master’s level, and doctoral students are not eligible for an OGSST after five years of study at the doctoral level.

Note that the OGSSTs, unlike the OGSs, do not have attached to them a lifetime limit of four years of government-funded scholarship support, including OGS, NSERC, MRC (now CIHR), and SSHRC. It is possible for a doctoral student to have received four years of support from OGS or NSERC and still be eligible for one year of support through the OGSST program.

Each scholarship is tenable for a maximum of two years, i.e., recipients must reapply for a second two-year award. Since there currently is no decision on whether this program extends beyond 2009-10, universities are advised to award one-year awards in 2009-10.

Recipients must remain enrolled as a full-time student in an eligible program. Recipients who withdraw, transfer to part-time status, or fail to complete the term, will be required to repay the award.

**Eligible Disciplines:**

The OGSST program supports graduate students enrolled in research masters and doctoral programs in science and technology disciplines. Collaboration, inter-disciplinary study, and innovation are encouraged. The following are the eligible disciplines:

**Applied Sciences:**

- Aerospace (may include Aeronautical Engineering)
- Biomedical Engineering
- Chemical Engineering
- Civil Engineering and Architecture (may include Landscape Architecture)
- Computer Engineering
- Electrical Engineering
- Engineering Science (may include Engineering, Engineering Physics, and Nuclear Engineering)
- Mechanical Engineering
- Mining, Metallurgy, and Material Science (may include Metallurgical Engineering)
- Systems and Industrial Engineering (may include Systems/Design Engineering and Operational Research)

**Biological and Life Sciences:**

- Biochemistry and Biophysics (may include Medical Biophysics)
- Environmental Sciences (may include Agriculture, Ecology, Forestry, and Toxicology)
- General Biological Sciences (may include Biology, Botany, Entomology, Microbiology, Mycology, Plant and Animal Biology, and Zoology)
- Genetics, Cell, and Molecular Biology
- General Health Science (may include research-oriented programs in Epidemiology, Human Kinetics, Hygiene, Nutrition, and Rehabilitation disciplines such as Occupational Therapy, Physical Therapy, Audiology, and Speech Pathology)
- Human Biology (may include Anatomy, Biomedical Sciences, Food Science, Immunology, Neuroscience, Pathology, Pharmacology, and Physiology)
- Medical and Veterinary Sciences (may include research-oriented programs in Dentistry, Medical Sciences, Nursing, Optometry, and Pharmacy)

**Physical Sciences:**

- Chemistry
- Computer Science (may include Information/Systems Science)
- Earth Sciences (may include Geology and Geophysics)
- Mathematics and Statistics
- Physics (may include Astronomy, Meteorology, and Space Science)

Universities wishing to make an award in an area that is not listed here should contact the Postsecondary Finance and Information Management Branch (see contact name at the end of the guidelines). As a general rule, the following approach is taken: for programs such as Physical Anthropology and Physical Geography, an OGSST can be awarded to top students, provided the university views the program as a science program within the spirit and intent of the OGSST program. One “test” of the program as “science” would be that NSERC provides research grants and scholarships/ fellowships in this area, and SSHRC does not.

Note, however, that this affects only the eligibility of students, not the basis on which the awards are allocated across the system. The annual allocation is based on enrolment in science disciplines as coded in the Ministry’s University Statistical and Enrolment Reporting System (USER) (see Appendix 2 in the guidelines). While the university may choose to award a scholarship in, for example, Physical Anthropology, enrolment in this program does not generate scholarships.

As noted above, recipients should be enrolled in “research” programs. There is no established definition for this. It is incumbent upon the university to identify the graduate programs that can be viewed as “research” programs.

### **Allocation of Funds:**

OGSST funds from the Government are allocated to the universities on a formulaic basis. The allocation mechanism relates directly to the purpose of the program, which is to reward excellence in graduate studies in science and technology. The provincial funds are distributed according to each university’s share of eligible<sup>66</sup> full-time domestic graduate enrolments in applied sciences, biological sciences, and physical sciences. To account for changes in enrolment levels among institutions and for the introduction of new graduate programs over the ten year period, the allocation is re-calculated each year, based on a three-year moving average of enrolment, slipped two years.

The following table provides the final distribution of OGSST Awards; using the average of 2005-06, 2006-07 and 2007-08 graduate enrolments (full-time, eligible, domestic students in applied, biological, and physical sciences) as the basis for allocating \$5,010,000 for 2009-10.

---

<sup>66</sup> Enrolments eligible for provincial funding (“BIU eligible”).

## 2009-10 OGSST Allocation

Institution	Enrolment Average for 2005-06, 2006-07 & 2007-08 <sup>1</sup>	Percentage Share of Total Enrolment	2009-10 Allocation based on Enrolment	2009-10 Number of Full Awards
Algoma	0	0.00%	\$0	0
Brock	120	0.93%	\$50,000	5
Carleton	642	4.98%	\$250,000	25
Guelph	854	6.63%	\$330,000	33
Lakehead	194	1.51%	\$80,000	8
Laurentian	105	0.81%	\$40,000	4
Hearst	0	0.00%	\$0	0
McMaster	1,140	8.85%	\$440,000	44
Nipissing	0	0.00%	\$0	0
NOSM	0	0.00%	\$0	0
OCAD	0	0.00%	\$0	0
Ottawa	1,084	8.41%	\$420,000	42
Queen's	1,027	7.97%	\$400,000	40
Ryerson	421	3.27%	\$160,000	16
Toronto	3,951	30.68%	\$1,530,000	153
Trent	65	0.50%	\$30,000	3
UOIT <sup>2</sup>	23	0.18%	\$10,000	1
Waterloo	1,157	8.99%	\$450,000	45
Western	1,427	11.08%	\$550,000	55
Wilfrid Laurier <sup>3</sup>	8	0.06%	\$10,000	1
Windsor	332	2.58%	\$130,000	13
York	329	2.56%	\$130,000	13
<b>Total</b>	<b>12,879</b>	<b>100.00%</b>	<b>\$5,010,000</b>	<b>501</b>

For a full breakdown of enrolment, awards and allocations, please see Appendix 1 in the guidelines.

For full details on the SPEMAJ codes, please see Appendix 2 in the guidelines.

<sup>1</sup> Enrolments are defined as full-time graduate (Fall term data), domestic students, eligible for funding in science and technology disciplines (see SPEMAJ Codes).

<sup>2</sup> Beginning in 2007-08, one award is reserved for UOIT. However, effective 2009-10 UOIT's enrolments generate their allocation.

<sup>3</sup> One award reserved for WLU (Physical Geography, joint program with Waterloo).

**Number of awards:**

With \$5,010,000 in provincial funding providing \$10,000 toward the maximum value of individual awards, at least 501 full (three-term) scholarships will be available annually. The number of recipients in any year will vary, however, because of the variable award value, the multi-year award provisions, and related variables. Depending upon where they are in their program at the time of the award, and the length of their program, students can receive the award for less years than the allowable maximums, and for less than three terms in one academic year.

**Academic Terms for the Award:**

Program funds are provided on the Ministry's fiscal year basis, i.e. April to March, and are to be expended on a fiscal year basis. It is recognized that this does not completely coincide with most universities' academic years. The academic terms covered by the fiscal year include May, September and January. Universities wishing to provide a three-term award starting in September can do so by drawing on program funds from previous fiscal year.

**Administrative Arrangements:**

- The following conditions apply to the receipt and disbursement of funds at the university:
- The scholarships should be administered centrally within the university, e.g., through the Graduate Studies Office.
- Universities must raise new funds from the private sector (businesses, organizations, or individuals) to provide the matching funds for the scholarships awarded. The amount raised from the private sector in a fiscal year should be equivalent to at least one-half of the provincial allocation. This minimum amount can either be raised within the fiscal year or carried forward from the previous year.
- Funds received through research contracts or research grants cannot be used to match OGSST awards. New funds are to be raised that can be designated specifically for this program.
- Awards are to be made according to the conditions of eligibility of students and programs outlined above. Universities are expected to establish written guidelines for application and selection and to establish selection committees to make award decisions. Conditions of eligibility stated in these guidelines are a minimum. Universities may apply more stringent criteria as long as they fall within these eligibility requirements.
- Universities are expected to expend their scholarship funds within the fiscal year.
- Universities must make suitable arrangements for:
  - tracking the academic standing of recipients of two-year awards;
  - tracking recipients who transfer between universities, so that the four year maximum per student is not exceeded;
  - checking the OSAP restricted list status of all recipients through the institutional Financial

Aid Office, and ensuring that restricted applicants receive clearance from the Student Support Finance Unit of the Postsecondary Finance and Information Management Branch and/or the Canada Student Loans Plan before releasing scholarship funds. If clearance is not received, the applicant cannot receive the OGSST.

- The universities will issue a T4A to each recipient.
- The universities will bear the costs to administer the program within their institutions.

**Accountability Requirements:**

- At the end of each fiscal year, the university will provide a report to the Ministry of Training, Colleges and Universities, which includes the following:
  - the name, program, and level of study of each recipient;
  - for each recipient, the value of the award, and the number of terms of the award;
  - sources of the institutional matching funds;
  - a balance sheet for the funds.

The year end reports, due the third week in October, should be signed by the chief financial officer of the university and will also include:

- copies of the application form and guidelines developed by the university for administering and awarding the OGSSTs;
  - if applicable, information on how A minus equivalency was determined for applicants whose last two years of full-time study did not include course work for which specific grades were assigned;
  - confirmation that the eligibility criteria of the program were adhered to in granting all awards.
- A template is provided for the year-end report. This is a template only. The university can prepare the year-end report and attachments in its own preferred format, but must include, at a minimum, the information requested in the template, including the required signatures.
  - The year end reports should be sent by October 23, 2009 to:

Manager  
 Universities Finance Unit  
 Postsecondary Finance & Information Management Branch  
 Ministry of Training, Colleges and Universities  
 7<sup>th</sup> Floor, Mowat Block, 900 Bay Street  
 Toronto, Ontario  
 M7A 1L2

- The year end reports will be used by MTCU to confirm appropriate use of the funds within these guidelines and to compile system-wide program information.
- The Ontario Council on Graduate Studies (OCGS) may work from time-to-time with the Postsecondary Finance and Information Management Branch to conduct periodic reviews of the effectiveness and efficiency of the OGSST Program and to make recommendations for adjustments as required, including recommendations for ensuring the program's compatibility

with the OGS Program (in consultation with the OGS Selection Board).

**Award Identification:**

Awards will be clearly identified to applicants and recipients as partially funded by Province of Ontario, through the following means:

- Application forms and informational material published by the university must identify the awards as Ontario Graduate Scholarships in Science and Technology, funded in part by the Ministry of Training, Colleges and Universities;
- Universities are free to use “hyphenated names” for the awards, identifying a private sector contributor if appropriate, provided the provincial nature of the award remains clear, e.g., the Government of Ontario - Smith Company Graduate Scholarship in Science and Technology.
- Upon request by the Ministry, the university will provide the name and current address of the current OGSST recipients, so that the Minister can send congratulatory letters if desired. The university would be expected to comply within four weeks of the request from MTCU.

The Ministry will be pleased to discuss any aspect of these guidelines with university staff, and provide further clarification or interpretation of the guidelines. However, the Branch cannot review individual applications and rule on the eligibility of individual candidates. These are institutional awards and must be fully adjudicated by the university.

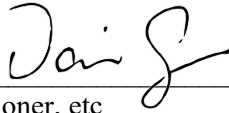
**For further information, please contact:**

Itan Farrokhyar  
Senior Policy Advisor  
Universities Finance Unit  
Postsecondary Finance & Information Management Branch  
Ministry of Training, College and Universities  
7th Floor, Mowat Block  
900 Bay Street  
Toronto, Ontario  
M7A 1L2  
416.314-3868  
Itan.Farrokhyar@ontario.ca



# Tab C

This is Exhibit "C" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

# Our strategic plan

## Our purpose

Located on the 1850 Robinson-Huron Treaty territory, Laurentian University recognizes that we are on the traditional lands of the Atikameksheng Anishnawbek and Wahnapiatae First Nations. Laurentian is committed to

strengthening the foundation of knowledge in higher education and research to offer an outstanding university experience in English and French with a comprehensive approach to Indigenous education. Together with its federated partners, Laurentian University prepares leaders who bring innovative and intelligent solutions to local and global issues.



## Our shared values

Laurentian University is a microcosm of Canada: we are

northern; we are bilingual; we are committed to reconciliation.

Canadians are known for our diversity as we promote inclusion, civility, and respect. Our best solutions are collaborative ones. We are rich in natural resources. We are stewards of vast landscapes and beautiful environments. Our health care is the envy of many. While some have declared, “The world needs more Canada,” we are convinced the world needs more Laurentian. Laurentian University has particular strengths that position us to create knowledge, undertake fundamental research, and make significant contributions to crucial issues facing society.

At Laurentian University we agree on these shared values:

- The North inspires us;
- Student success is our success;
- Teaching and Learning define us;
- Curiosity drives our Research; and
- Relationships are our priority.

As we imagine 2023, Laurentian University will seek out opportunities for collaborations, investments, and accomplishments that align with the following strengths.

## Our strengths

**Indigeneity:**

**Laurentian University will be a leader in the process of reconciliation through transformative postsecondary education and research.**

First Nations, Métis and Inuit students find a home away from home at Laurentian University where they excel in all faculties. With campus Elders and more than 25 full-time Indigenous faculty members in various disciplines, departments, and faculties, more Indigenous colleagues are teaching at Laurentian University than any other university in Ontario.

The Indigenous Sharing and Learning Centre (ISLC), which opened on National Aboriginal Day 2017, features the spectacular round-room, inspired by the wigwam, with four entry points facing each of the cardinal directions, and provides state-of-the-art facilities in a variety of spaces, indoors and outdoors. The School of Indigenous Relations is equipping students as leaders to work more effectively with communities by learning about Indigenous worldviews, traditional teachings, theories, and practices. Students will find those crucial perspectives integrated into the curriculum across the faculties at Laurentian University ensuring that all Laurentian students gain a deeper understanding and

appreciation of Indigenous peoples, their knowledges and histories, and their relationships to Canadian society. Laurentian University's Maamwizing Indigenous Research Institute is emerging as a key site for advancing research on these topics.

### **Francophone Cultures and Language:**

**Laurentian University will be a catalyst for vibrant Francophone cultures and communities across Ontario and beyond.**

The Franco-Ontarian flag proudly flies on our campus, where it was first created. Laurentian offers outstanding opportunities for Francophones to study in French and for immersion students to continue their studies in French or in bilingual programs. French language thrives here where programs, (including those in the École des sciences de l'éducation, the École d'orthophonie, the Département d'études françaises), and research and advocacy work conducted through the Institut franco-ontarien (IFO) are all housed in the recently renovated Alphonse

Raymond Building. Through the École de service social and Laurentian Online, we are the only university in Canada to offer the online Bachelor of Social Work in French.

The Northern Ontario regional section of the Association francophone pour le savoir (ACFAS-Sudbury), is based at Laurentian University. Teachers, who are vital to the future of French language, are educated here by award-winning colleagues. Our students, staff and faculty benefit from opportunities for meaningful engagements in a bilingual milieu.

### **Interdisciplinarity:**



## **Laurentian University will create interdisciplinary knowledge to offer compelling solutions for society's complex challenges.**

The flexible Bachelor of Arts degree structure allows students to combine modules from Arts, Science and Business Administration while studying in both English and French. With a vibrant presence in Greater Sudbury's downtown, a studio-based model of instruction, and inspired by the significant contributions of Indigenous and northern collaborators, the McEwen School of Architecture proposes sustainable built-environment solutions that respond to community needs. Our forensic science programs, the first in Canada to be accredited, now include the Bachelor of Forensic Identification (BFI) degree - the only degree of its kind in Canada that brings together crime scene investigators with forensic scientists across disciplines. We offer North America's only comprehensive Science Communication program with both a graduate diploma and a Master's program.

Our interdisciplinary graduate programs, including the MA in Humanities, the PhD in Biomolecular Science, the PhD in Human Studies and the PhD in Rural and Northern Health, are prime sites of collaboration across disciplines, faculties, languages, and cultures. Students in the Master's in Interdisciplinary Health program have the option to work toward either an MA or an MSc degree. The Cliff Fielding Research Innovation and Engineering Building fosters a culture of collaboration with maker spaces that are shared across the faculties. Building on the Nobel Prize-winning international collaborations of the SNO experiment, we foster world-leading research in particle astrophysics at SNOLAB while providing job opportunities for students in multiple disciplines.

**Mining and**

**Environmental  
Sustainability:**

**Laurentian University's expertise in mining and environmental stewardship will drive knowledge creation, economic prosperity, and ecological sustainability, locally, nationally, and internationally.**

Our campus, surrounded by hundreds of lakes, is near to many of the world's largest mineral deposits and a variety of complex ecosystems. Our commitment to excellence in all aspects of environmental studies and mineral resource research and education includes advancing critically important relationships with Indigenous peoples. Our world-class faculty, (with the Goodman School of Mines, the Harquail School of Earth Sciences, and the Bharti School of Engineering), collaborate through our internationally recognized research centres, and partner with global industry leaders. Students in mining-related programs at Laurentian receive the highest calibre training in the scientific, technical and socio-economic aspects of the industry because Laurentian offers a comprehensive approach to

the entire mining life cycle. At the same time, Laurentian University has a deep

the entire mining life cycle. At the same time, Laurentian University has a deep, long-standing commitment to the environment.

Decades of world-class scholarship on industrial contamination and the recovery of lands, lakes and communities have given the “Sudbury story” global resonance. Laurentian University’s School of the Environment builds on this reputation with undergraduate programs leading either to a B.A. or a B.Sc. degree. Research facilities including the Vale Living with Lakes Centre and its Fresh Water Ecology Coop Unit present students in the M.Sc. in Biology and the Ph.D. in Boreal Ecology with unmatched opportunities to study environmental issues right at our doorstep.

### **Well-being:**

**Laurentian University will provide innovative solutions to address particular health concerns and the general well-being of the North and its**

## populations.

We equip highly qualified personnel who study in English and in French, and with Indigenous communities. Our Nursing programs benefit from a state-of-the-art clinical learning lab and many collaborative partnerships. We have the only Midwifery program in French in Canada outside of Québec and the second largest Speech-Language Pathology program in Canada. The presence of the Northern Ontario School of Medicine (NOSM) at Laurentian creates numerous opportunities for research and program collaboration. Laurentian University's Centre for Rural and Northern Health Research (CRaNHR) and our Centre for Research in Occupational Safety and Health (CROSH) are leaders in academic and applied health research. Colleagues in the Indigenous Social Work Program and the School of Social Work contribute to improving the general well-being of individuals, groups, communities and society.

Laurentian researchers and professors from the Faculty of Arts (specifically in Sociology and Psychology), the Faculty of Health, NOSM, and the Health Sciences North Research Institute (HSNRI) are designing and implementing initiatives that advance knowledge and meet the needs of rural, northern and Indigenous peoples.

**As we imagine 2023, Laurentian  
University  
will set priorities that build on the  
shared values and strengths,**

concentrating on

**25 OUTCOMES.**

# **THE NORTH INSPIRES US**

We celebrate our location in Greater Sudbury because northeastern Ontario provides us with unique opportunities in an unmatched setting.

The North is our *advantage*.

## Outcomes



### THE NORTH INSPIRES US

We will **enhance our relationships** with municipalities, agencies, organizations, First Nations, and Indigenous communities, with a coordinated approach to creating beneficial **initiatives for the North**.

[View contributions to this outcome](#)



### THE NORTH INSPIRES US

We will demonstrate our ongoing commitment as champions of **French**

**cultures and language**, by offering and resourcing **vibrant programs and services in French**.

[View contributions to this outcome](#)



### **THE NORTH INSPIRES US**

We will incorporate a **holistic approach to wellness** in our everyday practices as we embrace the beautiful **natural environment** that our campus offers, informed by the *Okanagan Charter: An International Charter for Health Promoting Universities and Colleges (2015)*.

[View contributions to this outcome](#)



## **THE NORTH INSPIRES US**

---

We will be a **hub for arts and culture**, increasing awareness of the artistic and cultural contributions of **Indigenous, Franco-Ontarian, and other Northern artists**.

[View contributions to this outcome](#)



## **THE NORTH INSPIRES US**

---

We will equip graduates to **practice, teach, and contribute** as **employees of choice** in francophone, rural, and Indigenous contexts, throughout the North and beyond.

[View contributions to this outcome](#)



# STUDENT SUCCESS IS OUR SUCCESS

We focus on the student experience because we know that postsecondary education is transformational.

Students are our *core*.

Outcomes



## **STUDENT SUCCESS IS OUR SUCCESS**

---

Laurentian students in all faculties will benefit from enhanced **leadership development** and experiential learning across the institution, in community and industry settings, as we will double the number of work and **experiential learning** opportunities.

[View contributions to this outcome](#)

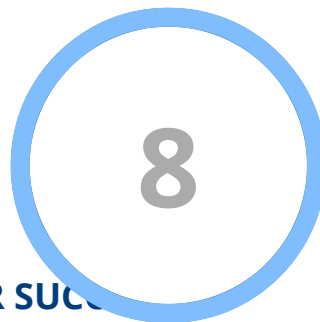


## **STUDENT SUCCESS IS OUR SUCCESS**

---

Laurentian students will be **healthier** because of more accessible **recreational areas, healthy food options, and improved mental health supports**.

[View contributions to this outcome](#)



## **STUDENT SUCCESS IS OUR SUCCESS**

---

Laurentian students will become more familiar with **Indigenous ways of**

Each student's experience will become more familiar with **Indigenous ways of being** and principles of **reconciliation** through various aspects of campus culture.

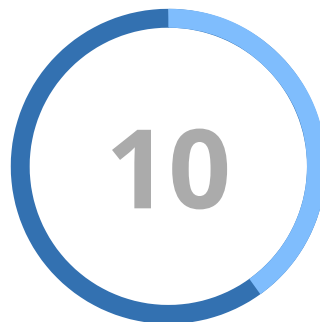
[View contributions to this outcome](#)



### **STUDENT SUCCESS IS OUR SUCCESS**

Laurentian **graduate student enrollment** will increase by 40% (200 students).

[View contributions to this outcome](#)



### **STUDENT SUCCESS IS OUR SUCCESS**

Laurentian's rapidly growing **international student** population will experience a welcoming campus community created by university personnel equipped with appropriate **communication and cultural training**.

[View contributions to this outcome](#)



### **STUDENT SUCCESS IS OUR SUCCESS**

Laurentian **students** will benefit from **enhanced services** and infrastructure that support writing and information literacy, advising, academic planning, administrative services, and progress tracking.

[View contributions to this outcome](#)

**TEACHING AND  
LEARNING DEFINE  
US**

We are creators, holders, and communicators of knowledge that connects the generations.

Knowledge is our *foundation*.

## Outcomes



### **TEACHING AND LEARNING DEFINE US**

We will enhance our support for professors in their teaching by providing opportunities for **faculty peer-mentoring** and **collaboration** with colleagues who specialize in pedagogy and instructional design.

[View contributions to this outcome](#)





13

### **TEACHING AND LEARNING DEFINE US**

---

We will increase our capacity to offer **flexible** teaching and learning options through **technology-enabled learning and teaching**.

[View contributions to this outcome](#)



14

### **TEACHING AND LEARNING DEFINE US**

---

We will be a **national leader** in Indigenous education because of expanded **Indigenous curriculum offerings** across all faculties.

[View contributions to this outcome](#)

15

## TEACHING AND LEARNING DEFINE US

---

We will demonstrate support for our vibrant high-quality **accredited programs** by providing the appropriate resources to meet external accreditation requirements.

[View contributions to this outcome](#)

# CURIOSITY DRIVES OUR RESEARCH

Through critical inquiry we discover answers  
relevant to society.

Creativity shapes the *future*.

## Outcomes



### **CURIOSITY DRIVES OUR RESEARCH**

---

We will undertake culturally appropriate research that enhances **mino-bimaadiziwin and wellness** among Indigenous peoples and other northern populations.

[View contributions to this outcome](#)



### **CURIOSITY DRIVES OUR RESEARCH**

---

We will continue to build our **fundamental research base** by recruiting four new research chairs that push the boundaries of basic research to increase knowledge.

[View contributions to this outcome](#)





18

## **CURIOSITY DRIVES OUR RESEARCH**

---

We will influence global audiences with our research and expertise in **environmental stewardship** of water and land.

[View contributions to this outcome](#)



19

## **CURIOSITY DRIVES OUR RESEARCH**

---

We will be the global leader in **mineral exploration research and education**.

[View contributions to this outcome](#)

20



## **CURIOSITY DRIVES OUR RESEARCH**

We will be leaders in sustainable community development because of our **contributions to social innovation and policy research.**

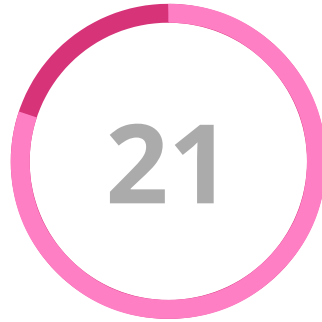
[View contributions to this outcome](#)

# RELATIONSHIPS ARE OUR PRIORITY

We pursue collaborations across campus and with local, provincial, national, and international partners because relationships empower us.

Together we are *stronger*.

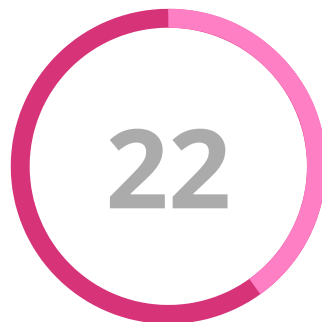
## Outcomes



### **RELATIONSHIPS ARE OUR PRIORITY**

We support the **Truth and Reconciliation** Commission Calls to Action and will respond by creating a task force to identify priority actions, beginning by offering **cultural safety training** and opportunities to learn the **Anishnaabemowin language** to faculty, staff, and students.

[View contributions to this outcome](#)



### **RELATIONSHIPS ARE OUR PRIORITY**

We will **enhance the experience** of those who use our **campus athletic and recreation facilities**, the sites where many people first encounter Laurentian University.

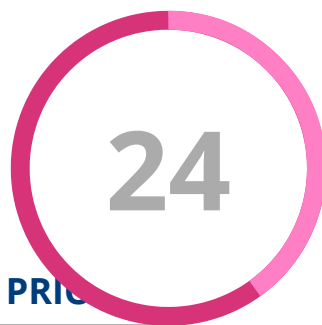
[View contributions to this outcome](#)



### **RELATIONSHIPS ARE OUR PRIORITY**

We will ensure that appropriate resources are in place to promote and **foster inclusion, acceptance, and respect for the diversity** that exists within our campus community.

[View contributions to this outcome](#)

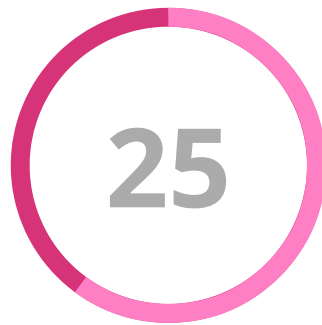


### **RELATIONSHIPS ARE OUR PRIORITY**

We will recognize staff and faculty for their local, national, and international

contributions and accomplishments, resulting in **increased employee engagement**.

[View contributions to this outcome](#)



### **RELATIONSHIPS ARE OUR PRIORITY**

We will work with **alumni and donors** to create opportunities for mutual benefit that **enhance the student experience**.

[View contributions to this outcome](#)

As we imagine 2023, Laurentian University will act on its shared values, build on its strengths, and achieve

these outcomes.

*Imagine* where that will take us.

**Together, we are stronger.**

#imagine2023






**Consult**

Process  
Committee  
Outcome 26  
Resources  
Contribution

**Envision a collaboration?**

[imagine2023@laurentian.ca](mailto:imagine2023@laurentian.ca)

**Follow Us**

 Facebook  
 Twitter  
 LinkedIn  
 YouTube  
 Instagram

**Contact Us**

935 Ramsey Lake Rd.,  
Sudbury, ON P3E 2C6  
1.800.461.4030  
705.675.1151  
[laurentian.ca](http://laurentian.ca)

# Tab D



This is Exhibit "D" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

# **Costs and Benefits of Bilingualism at the University of Ottawa**

**Pierre Mercier and Victoria Díaz**

**Institutional Research and Planning**

May 2014

## Table des matières

Executive Summary .....	3
Sommaire exécutif.....	4
Historical Context.....	6
Costs of Current Level of Service .....	8
Accessibility and Equity Enhancement.....	17
Total Costs and Benefits.....	17

## Executive Summary

The benefits of bilingualism outweigh its costs. Bilingualism enables the University of Ottawa to serve the postsecondary needs of Franco-Ontarians alongside those of many other French speaking Canadians and even international students. This is achieved by a university ranking among the 200 best in the world.

The size, comprehensiveness and research intensity of the bilingual solution implemented by the University of Ottawa provide access in French to a much broader set of programs than a smaller unilingual university would be able to achieve, especially in the areas of professional and graduate education, including engineering, education, law, health and medicine, as well as a wide cross-section of Masters and PhDs. The bilingual model provides more service at a lesser cost per student than a smaller unilingual institution because it shares fixed costs across both linguistic communities and avoids the duplication of very nearly all management levels.

The co-existence and integration of the two linguistic groups in a common, respectful, environment favors the development of inter-group awareness, exposure, communication, sensitivity and exchange. This last characteristic of the utmost importance for the Province of Ontario.

Yet, even though the bilingual model is a far-reaching success, it does cost more to operate than a single language large institution. The following table summarizes the shortfall associated with bilingualism at the University of Ottawa. The supplementary cost for current service is the result of factors such as the number of supplementary course sections, second language training, library collections, translation, publication and advertising, and the promotion of bilingualism. The investment required for service enhancement is the need to expand the diversity of the course offerings in French to make it globally equivalent to the educational richness available in English.

The incremental costs of bilingualism for the current level of service provided by the University to its students and the community amounts to \$49M. Taking into account the existing funding of \$32M the University still has to divert \$17M from its operating budget, an amount which should really be devoted to the quality of programming in terms of reducing class sizes and improving the student/professor ratio. Adding to this the resources required to offer the same diversity and richness of education in French as we do in English, even prorated to the smaller size of the French population, the total financing shortfall is calculated to be \$30M.

### Summary of 2012-13 incremental costs of bilingualism at the University of Ottawa

Description	Annual Amount
Supplementary costs for current service	\$ 49M
Accessibility and equity enhancement	\$ 13M
<b>Total Cost</b>	<b>\$ 62M</b>
Current financing	\$ 32M
<b>Total Shortfall</b>	<b>\$ 30M</b>

## Sommaire exécutif

Les bénéfices du bilinguisme surpassent ses coûts. Le bilinguisme permet en premier lieu à l'Université d'Ottawa de server les besoins en éducation universitaire de la population Franco-Ontarienne, et de le faire aux côtés de nombreux autres citoyens canadiens et internationaux d'expression française. Ceci est accompli par une université qui se range parmi les 200 meilleurs au monde.

La taille, l'étendue des domaines de formation couverts, et l'intensité de la recherche dans la solution bilingue implantée par l'Université d'Ottawa fournissent l'accès en français à un éventail de programmes beaucoup plus large que ce qu'une université unilingue plus petite serait en mesure d'offrir, particulièrement dans les domaines professionnels et des études supérieures avancées, incluant le génie, l'éducation, le droit, la santé et la médecine, ainsi qu'une panoplie de maîtrises et de doctorats. Le modèle bilingue fournit plus de service à un coût moyen par étudiant moins élevé qu'une université unilingue plus petite parce qu'il partage les coûts fixes entre les deux communautés linguistiques et évite la duplication de pratiquement tout l'appareillage de gestion.

La coexistence et l'intégration des deux groupes linguistiques dans un environnement commun et respectueux favorise le développement d'une prise de conscience, d'exposition, de communication, de sensibilité et d'échange intergroupe. Cette caractéristique est d'une importance cruciale pour la Province de l'Ontario.

Même si le modèle bilingue est économique et un succès à grande échelle, il n'est pas gratuit. Le tableau ci-dessous résume le manque à gagner associé au bilinguisme à l'Université d'Ottawa. Les coûts supplémentaires pour les services courants sont le résultat de facteurs tels que le nombre de sections de cours supplémentaires qu'on doit maintenir ouvertes en dépit de leur taille non-optimale, les deux collections de la bibliothèque, la traduction, la publication, la publicité, ainsi que la promotion du bilinguisme. Les investissements requis pour améliorer le service correspondent au besoin d'expansion de la diversité des sujets de cours offerts en français pour la rendre globalement comparable à la richesse éducative actuellement offerte en anglais.

Les coûts additionnels du bilinguisme pour le niveau de service actuellement fourni par l'Université s'élève à \$49M. Considérant le financement existant à la hauteur de \$32M, il y a encore \$17M du fonds de fonctionnement de l'Université qui devrait normalement être plutôt dépensé sur la qualité de la programmation en termes de réduction de taille de classe et de ratio étudiant/professeur. Ajoutant les ressources nécessaires afin d'offrir la même diversité et richesse de choix de cours en français comme en anglais, même au prorata de la taille de la population francophone par rapport à l'anglophone, le manque à gagner total est estimé à \$30M.

### Sommaire des coûts du bilinguisme en 2012-13 à l'Université d'Ottawa

Description	Somme annuelle
Coûts supplémentaires pour le service actuel	\$ 49M
Investissement pour rendre la richesse éducative équitable	\$ 13M
<b>Coût total</b>	<b>\$ 62M</b>
Financement existant	\$ 32M
<b>Manque à gagner total</b>	<b>\$ 30M</b>

## Costs and Benefits of Bilingualism at the University of Ottawa

The purpose of this report is to describe the costs and the benefits of operating the University of Ottawa as a bilingual university in Ontario.

The benefits are multiple. First, it enables the University of Ottawa to primarily serve the postsecondary needs of Franco-Ontarians alongside those of many other French speaking Canadians and even international students. Second, by virtue of its size, comprehensiveness and research intensity, the bilingual solution implemented by the University of Ottawa provides access in French to a much broader set of programs than a smaller unilingual university would be able to achieve, especially in the areas of professional and graduate education, including education, law and medicine, as well as a wide cross-section of Masters and PhDs. Bilingualism provides more service at a lesser cost per student than a smaller unilingual institution because it shares fixed costs across both linguistic communities and avoids the duplication of very nearly all management levels. Finally, the co-existence and integration of the two linguistic groups in a common, respectful, environment favors the development of inter-group awareness, exposure, communication, sensitivity and exchange. This last characteristic of the utmost importance for the Province of Ontario. All this is achieved by a university ranking among the 200 best in the world.

Although the bilingual model of the University of Ottawa is economical and a far-reaching success, it does cost more to operate than a comparably large unilingual institution. The costs are generated by multiple factors. Some are associated with the obligation to maintain a larger number of course sections than would be necessary in a unilingual environment. When there is a small overflow of students needing access to a certain course, they cannot be added to the existing sections until such time as the size of the overflow fully justifies the opening of an additional section, because of the language barrier. Other costs are attached to second language training for professors and staff; maintaining two full-fledged library collections; translating and publishing all public documents; finding and hiring bilingual staff; providing computer software and services in both languages; buying publicity and advertising; and leading the research and culture of bilingualism through the Official Languages and Bilingualism Institute and through the offering a university level French immersion stream. Finally, there is a need to expand the diversity of the courses offered in French to make the offer globally equivalent to the educational richness available in English.

The report is organized as follows. First we present the mission of the University of Ottawa and the historical context of the bilingual model. Next we review the level of financing currently available from Governments to support the linguistic aspects of our mission. Then we assess the cost of bilingualism for the current level of service offered. And, finally, we quantify the investments needed to enhance access and quality of university education in French in Ontario to a level more fully comparable with what is available in English. In closing, we argue that the bilingual model is a more efficient use of public funds than opening a separate, exclusively French speaking university.

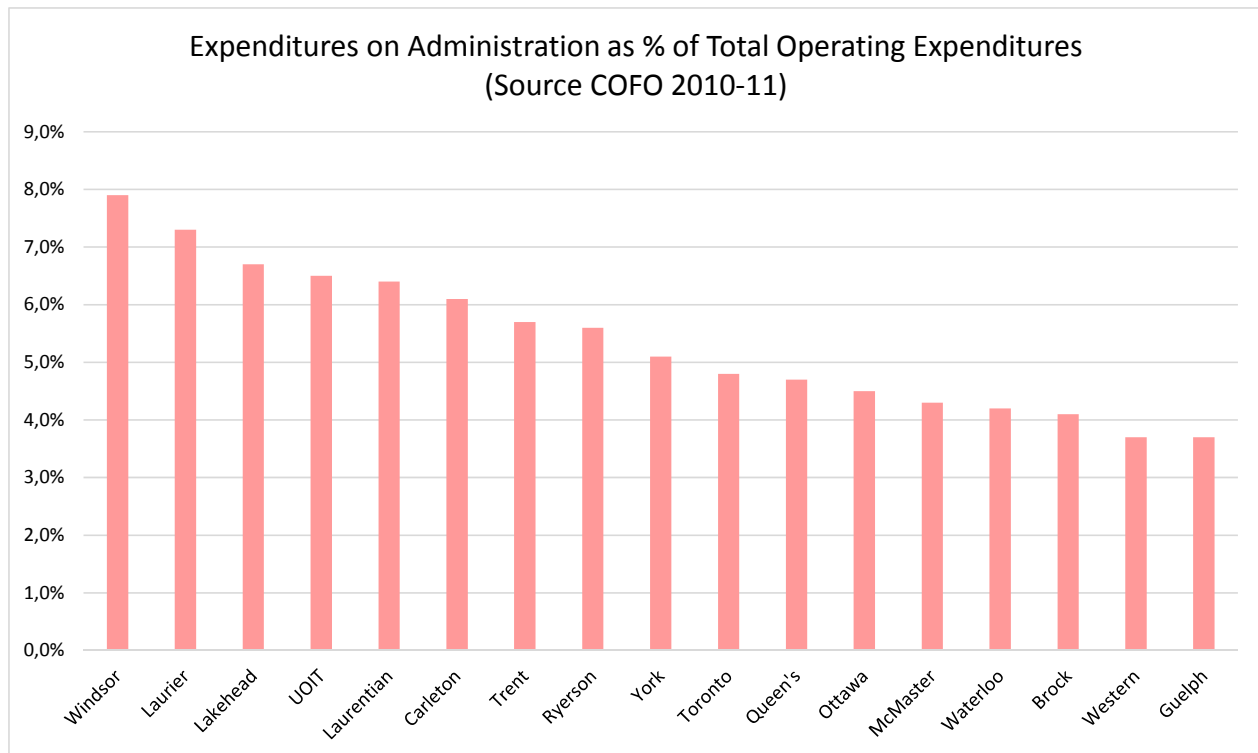
## Historical Context

Since 1848, the University of Ottawa has been a reflection, an observatory and a catalyst of the Canadian experience in all its complexity and diversity with a special emphasis on bilingualism. Located in the heart of the national capital, at the junction of French and English Canada, the University is uniquely committed to the promotion of French culture in Ontario, to bilingualism, and to multiculturalism. Through the groundbreaking work of our community members, we are uniquely positioned, as one of the top 200 universities in the world, to give students a remarkable education in both official languages.

In order to accomplish its mission in both official languages, the University has established an exemplary model of functioning based on its high performance in size, in the variety of both undergraduate, professional and graduate programs it offers, and its economy of means compared to having two unilingual universities to accomplish the same. According to data from the Ontario University Applicant Center (OUAC), the University of Ottawa receives 50% of all applications made by Ontario High School students having graduated from an Ontario French High School. The University of Ottawa offers a comprehensive range of programs in both English and French at the undergraduate (200) and graduate (185) levels, including 75 undergraduate and professional programs for which the University is seeking the protection of the *Loi sur les services en français*. Of the 42,000 full-time and part-time students, about 13,000 are francophone, about 600 of whom are from abroad. In addition, the University of Ottawa is home to close to 1,500 Francophile students registered in our French immersion program and to an additional 2,000 Francophile students coming from French immersion high schools. The University is de facto the primary institution serving the needs of Franco-Ontarians alongside many other French speaking Canadians and international students.

Bilingualism provides more service at a lesser cost per student than a smaller unilingual institution because it shares fixed costs across both linguistic communities and avoids the duplication of very nearly all management levels. As shown in Figure 1, the University of Ottawa is among the most efficient universities in Ontario in its ratio of administrative to total expenses<sup>1</sup>, achieving this while serving the two linguistic groups. To establish a separate university serving exclusively the francophone community would immediately duplicate much of these expenses without serving more people. In 2012, the administrative expenses at Ontario institutions slightly under 20,000 students were around \$8-9M. There is also evidence in Figure 1 that these costs would represent a lesser efficiency as they tend to represent a large fraction of the total operating expenditures in smaller institutions.

<sup>1</sup> Category “Administration & General” divided by “Sub-Total - Instruction and Research Administrative expenses” as per the 2010-11 annual report of the Council of Ontario Finance Officers (COFO). Courtesy of the University of Western Ontario.



**Figure 1: Administrative efficiency at the University of Ottawa**

The co-existence and integration of the two linguistic groups in a common, respectful, environment favors the development of inter-group awareness, exposure, communication, sensitivity and exchange. This characteristic of the utmost importance for the Province of Ontario because the two groups do co-exist in the community and the workplace. This co-existence is not without its tensions and challenges but what better place to learn to understand one another than in a non-threatening learning environment.

The University goes to great lengths to maintain a good linguistic balance while operating bilingually. There are four performance indicators in the Scorecard monitoring the linguistic balance on campus including the crucially important percentage of actively bilingual<sup>2</sup> professors (66%) and staff (94%). This level of active bilingualism enables the conduct of meetings bilingually, without repetition, and to offer services in either French or English at all times.

Since 1967, the Government of Ontario has provided some funding to universities offering programs in both French and English. The bilingualism funding envelope has evolved over the years. When this study was last updated in 2005, funding for bilingualism and for services in French stood at \$28 million provincially, with \$18 million to the University of Ottawa (including \$1.5 million to Saint-Paul University). In his 2005 report on postsecondary education in Ontario, the Honorable Bob Rae recognized the need to increase base funding to help French-language colleges and bilingual universities to play a more effective role in fostering a vibrant francophone, postsecondary education community in Ontario. In the intervening decade, the Federal Government has developed its Official Languages in Education programs with

<sup>2</sup> For support staff, the level of bilingualism is assessed by the direct supervisor. Active bilingualism is determined by the ability to communicate clearly and to understand the second language with few difficulties. For faculty members, the level of bilingualism required is determined in the hiring contract and is a condition for receiving tenure. Active bilingualism is defined as the ability to teach in one's second language.



partnership contributions from the province of Ontario. In 2012-13, \$54 million were distributed to the Ontario University sector to support French and bilingual education<sup>3</sup>, with \$32 million for the University of Ottawa. The table below summarizes linguistic funding from government to the University of Ottawa for 2012-13.

<b>Bilingualism funding from government to the University of Ottawa for 2012-13</b>	
Bilingualism Grants	22053482
French Language Access	6299835
Official Languages in Education (OLE) Programs Provincial Contribution	1669239
Official Languages in Education (OLE) Programs Federal Contribution	1732473
<b>Total</b>	<b>31755029</b>

The University of Ottawa is very grateful for the support it has obtained over the years. Nevertheless, the growth in the number of francophone students from 9,700 in 2003-04 to 13,000 in 2012-13, the increasing demand for new programs in French, and the need to improve the breadth and quality of programs and course offerings to francophone students, bring us to review the costs of bilingualism today.

The first source of costs of operating a bilingual university arises from the direct delivery of existing programs. These costs have been assessed following the essentials of the methodology originally recommended by the Ontario Council on University Affairs (OCUA) in 1978 and updated in 1983, in 1989 and in 2005<sup>4</sup>. However, we have modified the methodology as appropriate to better reflect current university operations and data availability. The current analysis is based on 2012-13 data and contains seven primary aspects: a) supplementary course offering costs; b) second language training; c) library operations; d) translation services; e) publishing, printing, stationery and supplies; f) administrative staff; and g) computer services. We have also added (i) publicity and advertising costs and (ii) costs associated with offering a French immersion program.

In addition, Professor François Vaillancourt, a recognized expert in the economics of bilingualism, has kindly reviewed the methodology of the study and we followed his recommendations for the report.

## **Costs of Current Level of Service**

The University offers its courses in French and in English. The bulk of these courses are parallel in that they cover the same curriculum in either language. In addition, some courses are non-parallel because they are offered in one language only. Each is treated separately.

A course is presumed to run full year, i.e. from September to April [1 Full Course Equivalent (FCE)]. Courses running from September to December or January to April are counted as 0.5 FCE.

<sup>3</sup> Ministry of Training Colleges and Universities (MTCU): Final University Operating Transfer Payments Totals (FTOT) for 2012-13

<sup>4</sup> *Incremental Costs of Bilingualism at the University of Ottawa – 2003-2004*, Report prepared by the Office of Institutional Research and Planning. August 2005.

For parallel courses, a supplementary section<sup>5</sup> is that which would not be offered by a unilingual institution of the same size of student body. In a unilingual institution, the maximum size of a section is established as a function of academic considerations as well as room seating capacity and teaching resources. Students requesting access to courses are allocated to the various sections according to demand and availability. When sections become full, a certain amount of overflow will be allowed until this amount becomes too large. It is only then that a new section will be opened, thus incurring additional teaching costs. When course sections are not all in the same language, the ability to use the overflow as a buffer is much more limited because students cannot be spread across the sections in the other language. Note that the University does not impose an overall number of sections and then allocate some in English and some in French thus keeping total costs capped. Nor does it increase class size in English in order to be able to afford the section in French. There is however a pressure to close French sections as some of them do tend to be small.

We calculate the number of supplementary sections caused by bilingualism by taking, within each language, the total number of sections for a given course minus the normal or optimal number of sections where the normal number of sections is defined as the total student registrations divided by the normal maximum section size for that course. Where a normal maximum size does not exist, we use the average size. The number of supplementary section per course is always limited to one only.

The following types of courses are excluded from the study: Directed studies and other forms of one-on-one teaching; distance education courses (online, videoconferencing, etc.); courses offered by Algonquin College as part of our collaborative programs; courses that are part of self-financed full recovery programs such as the Additional Qualifications in Education and the Executive MBA; courses offered by the faculty of Medicine; and language and translation courses. The list of parallel supplementary sections is presented below.

---

<sup>5</sup> Each course topic has its own course code (e.g. PSY1100, PSY1200, etc.) and each course may have one or more section offering the same course in different rooms or at different times (e.g. PSY1100A, PSY100B, etc.)

Parallel Supplementary Sections					
ADM	14.75	EAS	0.5	MAT	7.5
ANT	3	ECH	2	MBA	1
APA	6	ECO	10.5	MCG	2.5
API	5.5	ECS	6	MDG	4
ART	2	EDU	7.5	MUS	1
BCH	2	ELG	1.5	NSG	16.5
BIO	5.5	EPE	1	PAP	3
BPS	1.5	FEM	4	PED	2.5
CEG	1	GEG	1	PHI	10
CHM	6	GNG	1.5	PHY	6.5
CLA	1	HIS	5	POL	15.5
CML	14.5	HSS	5	PSY	14.5
CMN	6.5	HUM	0.5	SCS	1.5
CRM	11.5	IGL	4.5	SEG	0.5
CSI	2	IPA	7.5	SOC	6.5
CVG	0.5	ISC	3	SRS	0.5
DCA	3.5	ITI	2	SSS	0.5
DCL	2	LCL	3	THE	4
DRC	1.5	LIN	0.5	THO	5
DVM	2	LSR	0.5	<b>Total</b>	<b>262.25</b>

Non-parallel courses exist when different subject material is being offered in order to provide an adequate range of courses in either English or French. In order to avoid attributing incremental costs to non-parallel courses which would be offered by a unilingual institution with the same size student body, we studied only French non-parallel courses. Also, in order to avoid attributing incremental costs to non-parallel sections where the students could have been accommodated in other sections of the same discipline in the same language, we counted as supplementary only the French sections that were smaller than the University's average section size.

Non-parallel Supplementary Sections					
ADM	0,5	ECH	1	MAT	4
ANT	2	ECO	1	MDV	0,5
APA	2	EDU	8	MUS	2
API	0,5	EFR	1	NSG	2,5
ARB	0,5	ELA	0,5	NUT	8,5
ART	0,5	EPE	0,5	ORA	5,5
BCH	0,5	ERG	0,25	PAP	2
BIO	2	EVG	0,67	PED	25
BPS	0,5	FEM	1	PHI	4
CDN	0,5	FRA	20	PHT	0,25
CIN	0,5	FRE	4,5	PHY	2
CLA	1	GEG	5	POL	7
CML	13,17	GEO	2	PSY	0,5
CMN	1,5	HIS	3	RUS	0,5
CRM	1,5	HSS	1	SOC	6
CSI	0,5	IPA	3	SRS	4
DCA	0,5	ISC	7	SVS	18
DCC	2	ISI	1,5	THE	2
DCL	6	LCL	0,5	THO	8
DLS	1	LCM	1	<b>Total</b>	<b>225.3</b>
DRC	19	LIN	3		
EAS	1	LSR	0,5		

The incremental professorial cost is derived separately for full-time and part-time professors using the overall actual University proportion of 50% sections taught by full-time professors and 50% by part-time professors. For full-time faculty costs, the proportional number of supplementary sections is divided by the average teaching load for full-time professors and multiplied by the average faculty salary including fringe benefits (excluding medicine). In 2012-13, the average teaching load for all professors, computed over the entire record set of courses formally evaluated by students at the University of Ottawa, is 2 FCE. For part-time faculty costs, the relevant number of supplementary sections is multiplied by the average part-time faculty salary per section. The combined cost of parallel and non-parallel supplementary courses is presented in the next table.

Teaching staff costs			
A	Teaching FCE per full-time professor		2
B	Total supplementary FCE	(262.3 + 225.3)	487.6
C	Full-time professors required	(B x .5 / A)	121.9
D	Part-time professors required	(B x .5)	243.8
E	Full-time average salary \$120,000 + 23.98% benefits)		\$ 148,776
F	Part-time salary per FCE		\$ 18,600
G	Total professors costs	(C x E + D x F)	\$ <b>22,670,474</b>

Note that the original OCUA methodology assumed that all university teaching relied on regular full-time faculty members. Instead, we have estimated the costs of delivery using a 50/50 mix of regular full-time professors and part-time lecturers. Had we estimated the supplementary teaching costs using the OCUA full-time only methodology, the costs would have reached at \$36.3 million instead of \$22.6.<sup>6</sup>

For academic support staff, the incremental costs are obtained by applying the ratio of supplementary sections to the total number of sections (8.96%) multiplied by the total cost of all support staff in teaching related activities, including staff in faculties and services (e.g., libraries, learning support services, international office).

<b>Support staff costs</b>			
H	Total FCE		5,445
I	Ratio of supplementary sections to total sections	B / H	8.96%
J	Total academic support staff costs		\$ 32,508,361
K	Support staff incremental cost	(I x J)	\$ <b>2,912,749</b>
<b>Total Professors and Support Staff Costs</b>			
L	Teaching + Support costs	(G + K)	\$ <b>25,583,223</b>

In order to enable the University to function bilingually in all its meetings and all its interactions with students as well as with the media and community representatives, we must ensure that our professors and staff are actively bilingual. The first strategy is to recruit individuals who are already bilingual before entering the University. But this is not always possible. Also, there are situations where highly talented individuals are not bilingual but are willing to learn a second language, which is beneficial to the University in a competitive environment. Thus the University must provide the necessary resources to support second language acquisition. The estimation of the costs includes second language training for professors and staff, language lab costs, language ability testing for professors, staff *and students* as we promote bilingualism for all. The amounts reported represent recurring yearly expenditures.

The second language training is just one part of a much wider action taken by the University to promote bilingualism. The University has created its Official Languages and Bilingualism Institute (OLBI), a breeding ground for innovation and fresh ideas, where anyone dedicated to expanding and sharing our knowledge of bilingualism can join forces with others in achieving that goal. A leader in the fields of official languages and bilingualism in Canada, OLBI provides an ideal setting for analysis, research and development designed to serve university communities, as well as public, private and non-governmental agencies and organizations in the area of official languages, bilingualism and language planning.

<sup>6</sup> Our external reviewer suggested that we should cost the teaching provided by regular professors at 40% of their total workload which also comprises research and community service. While this costing would be more *accurate* in an ideal sense, unfortunately, the University cannot hire regular professors in blocks of 40% teaching only. In effect, this economy has already been achieved by the mix of full-time and part-time in place.

<b>Second Language Training</b>	
Second Language Testing	\$ 167,510
Intensive Courses	\$ 2,616,355
General administration	\$ 2,128,207
Other support staff (contractual)	\$ 1,489,084
Total	\$ 6,401,156
At 97% to avoid double counting with administrative staff overhead	<b>\$ 6,209,121</b>

We did not include a premium wage associated with bilingualism as our salary structure, both for professors and staff, is set against comparable organizations most of which are not bilingual. The reality is that recruiting is a challenge because the pool of highly talented persons who are also bilingual is much smaller than the same talent pool regardless of language, and individuals who present both highly sought abilities are given absolute priority for hiring.

As part of its educational efforts, the University has chosen to create continuity in the bilingualism educational path of students entering from high school immersion by offering a university level French Immersion stream. Students enrolled in French Immersion study partially in French while earning their undergraduate degree. This stream is offered in 76 programs across first entry faculties. French immersion students have access to a wide variety of resources on campus, including a dedicated mentoring centre and French writing help, and numerous opportunities to learn French outside the classroom. To support the stream, the University has a program director and immersion courses which are a combination of two different activities: A regular content course taught in French and an accompanying 90-minute language course. A language professor attends the content course with the immersions students, and then teaches the language class to help the immersions students develop the French skills directly relevant to the field of study. This language support is offered in first- and second-year courses to help lay the foundation for future bilingual studies.

<b>French Immersion Studies</b>	
Salaries administrative staff	\$ 254,129
Other expenditures immersion program	\$ 82,645
Total	<b>\$ 336,774</b>

When it comes to the library, a fully bilingual university must maintain two full collections. This is much more than buying a few extra copies in a unilingual environment to make up for the larger institution size. Supporting studies in French as well as in English requires different items. Nevertheless, to correct for the fact that Anglophone universities do maintain a part of their collection in French especially if they have related programs such as French Studies for example, we adjusted the costs estimates accordingly.

<b>Library</b>			
A	One-time costs of purchasing French materials (e.g., monographs, etc.)		\$ 1,077,313
B	On-going costs of maintaining French collection (e.g., renewals for electronic access, etc.)		\$ 1,479,919
C	11,000 documents catalogued at an average cost of \$60 per document		\$ 660,000
D	Total bilingualism related library expenditures	(A + B + C)	\$ 3,217,232
E	Annual cost of the total collection of monographs, print and electronic serials		\$ 15,703,900
F	Proportion of costs of French language collection to the total collection minus the corresponding proportion at a comparable unilingual university	(D / E) -0.6%	19.9%
G	Total incremental costs of bilingualism in library services	(F x E)	<b>\$ 3,125,076</b>

For translation services, as for other support staff, we calculated salaries and benefits for internal translation staff. We also added the ongoing (not the capital) cost of office space for the central team as their positions are dedicated. We did not capture human resources overhead specifically for this team.

<b><i>Translation Services</i></b>	
<i>Central university translation department</i>	
Expenditures and honoraria for external translators	\$ 169,500
Internal staff costs	\$ 622,248
Office Space	\$ 12,500
<i>Decentralized translation initiatives</i>	
Honoraria for external translators (paid by faculty)	\$ 145,187
Internal staff costs (at the departmental level)	\$ 367,215
Expenditures by services (e.g., sports services)	\$ 4,435
<b>Total</b>	<b>\$ 1,321,085</b>

The cost of publishing, printing, stationary and supplies is for the production of administrative materials (e.g. Minutes, official reports, and public documents). It excludes the expenditures of DocUcentre, a self-recovery service photocopying course notes for students. The 30% ratio was estimated through a survey of relevant staff.

<b>Publishing, Printing, Stationary and Supplies</b>	
Total cost of photocopying	\$ 2,414,219
Total cost paper and printing	\$ 1,920,684
Total cost of supplies	\$ 425,315
Total	\$ 4,760,218
Incremental cost estimated at 30%	30%
Incremental cost	\$ 1,428,065

To calculate the administrative overhead due to bilingualism, we took the total administrative salary mass, subtracted positions already captured elsewhere, and added a 3% overhead. The 3% figure is derived from the work of Vaillancourt and Coche (2009 and 2012)<sup>7</sup> but reduced from 5% because we already capture other costs such publishing, advertising, etc. directly in other steps of this report. Finally we added the full cost of positions that exist strictly because of bilingualism, including office space for these last positions. Examples of such positions include Associate deans responsible for francophone affairs in the faculties of Medicine and Education, and liaison officers for Ontario francophone students.

<b>Administrative Overhead</b>		
A	Total salary mass, support staff	\$ 154,886,164
B	Minus	
	1) administrative staff Immersion	\$ (254,129)
	2) administrative staff Language Services	\$ (622,248)
	3) administrative staff in positions due to bilingualism	\$ (1,245,188)
C	Adjusted salary mass (A - B)	\$ 152,764,599
D	Adjusted salary mass + benefits (C + C x 23.98%)	\$ 189,397,550
E	Bilingual overhead associated with administrative staff (D x 3%)	\$ 9,469,878
F	Costs associated with positions directly attributable to the bilingual nature of the university	\$ 2,238,357
G	Total administrative staff costs (E+F)	\$ <b>11,708,235</b>

The cost estimates for computer services are based on expenses for software and work time spent by computer staff producing bilingual databases and interfaces as we have an in-house Student Information System, fully bilingual on content, administrative and client interfaces, similar to the Federal Government presence on the web. The 30% ratio was confirmed recently in replies to a request for proposal to replace our in-house system by a commercial one. It is only by coincidence that it is similar to the proportion of francophone student population.

<sup>7</sup> Vaillancourt, F.; Coche, O. (2009) *Official Language Policies at the Federal Level in Canada: Costs and Benefits in 2006*. Fraser Institute. Vaillancourt, F.; Coche, O.; Cadieux, M.A.; Ronson, J.L. (2012) *Official Language Policies of the Canadian Provinces: Costs and Benefits in 2006*. Fraser Institute.



<b>Computing Services</b>	
Software rentals	\$ 113,276
Software purchases	\$ 3,577,574
Software maintenance	\$ 4,797,660
Total	\$ 8,488,510
Incremental cost at 30%	30%
Estimated incremental cost	<b>\$ 2,546,553</b>

We used the same 30% ratio for publicity and advertising.

<b>Publicity and Advertising</b>	
Total cost of publicity/advertising	\$ 2,093,651
Total cost of web design (professional contracts)	\$ 134,491
Total	\$ 2,228,142
Incremental cost estimated at 30%	30%
Incremental cost estimated	<b>\$ 668,443</b>

In summary, the incremental costs of bilingualism for the current level of service provided by the University to its students and the community amounts to \$49M. Taking into account the existing funding of \$32M the University still has to divert \$17M from its operating budget, an amount which should really be devoted to the quality of programming in terms of reducing class sizes and improving the student/professor ratio.

<b>Summary for Current Level of Service</b>	
Incremental costs of teaching staff	\$ 22,670,474
Incremental costs of academic support staff	\$ 2,912,749
Sub-total	\$ 25,583,223
Second Language Training	\$ 6,209,121
Immersion	\$ 336,774
Library	\$ 3,125,076
Translation	\$ 1,321,085
Publishing, printing, stationary and supplies	\$ 1,428,065
Administrative overhead	\$ 7,920,284
Computing services	\$ 2,546,553
Publicity and Advertising	\$ 668,443
Sub-total	\$ 23,555,401
<b>Total incremental cost of current level of service</b>	<b>\$ 49,138,624</b>
<b>Current financing</b>	<b>\$ 32,154,329</b>
<b>Current Shortfall</b>	<b>\$ 16,984,295</b>

## Accessibility and Equity Enhancement

The OCUA methodology focused almost exclusively on costs incurred at the current level of service provided. However, from an equity perspective, it is important that we also address the breadth and quality of programs that are made available to Franco-Ontarians. Accordingly, it is necessary to expand our educational offerings to address the needs of the francophone community and to ensure that existing programs in French are of the same quality as those offered in English. This implies offering more diverse and advanced courses and programs in French. In 2005, the Rae Review has indicated that “the funding formula for both colleges and universities needs to reflect the additional challenges of providing French language higher education in a province that has a substantial English-speaking majority”. One such challenge is precisely that of offering the same diversity of access and choice in course content.

For 2012-13, the University of Ottawa’s database indicated that 1,824 distinct course topics were scheduled in English while only 740 were scheduled in French<sup>8</sup>. Thus, 1,084 topics or 542 FCEs would be required to equate the richness of teaching in both languages. However, since the French speaking student body is smaller than its English speaking counterpart, it would not necessarily be possible to populate as many distinct courses. To take this into account, we further prorated by .45 according to the ratio of French (13,000) to English (29,000) speaking students on campus.

<b>Accessibility and Quality Enhancement</b>	
Teaching Cost of supplemental courses	\$ 25,583,223
FCE in supplemental cost above	487.6
Estimated share to calculate cost (542 / 488)	111%
Estimated cost of richness	\$ 28,397,378
Proportion French to English students (fall 2012)	45%
Share of richness	<b>\$ 12,778,820</b>

## Total Costs and Benefits

The ultimate goal of the University of Ottawa is to be able to offer an education that is equally diverse and comprehensive in both French and English. Adding the costs currently incurred to the costs necessary to equate richness, the total cost is realistically evaluated at \$62M.

<b>Description</b>	<b>Annual Amount</b>
Supplementary costs for current service	\$ 49M
Accessibility and equity enhancement	\$ 13M
<b>Total Cost</b>	<b>\$ 62M</b>
Current financing	\$ 32M
<b>Total Shortfall</b>	<b>\$ 30M</b>

As explained in the historical context, opening a separate French only university would duplicate fixed costs easily reaching a similar value but being unproductive. By comparison, the \$62M

<sup>8</sup> This database assessment was based on the new trend of designing courses at 3 rather than 6 credits per course. To convert to FCE, the number of courses is divided by two.

identified here would not only alleviate the current underfinancing and thus improve quality in terms of class size and student/professor ratio, but also enhance the richness and diversity of the education available to Franco-Ontarians. This is a high performance solution.

# Tab E

This is Exhibit "E" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

# Our Tricultural Mandate

**[Home \(https://laurentian.ca/\)](https://laurentian.ca/) > **[About \(https://laurentian.ca/about-laurentian\)](https://laurentian.ca/about-laurentian)** > **[Faculties \(https://laurentian.ca/faculties\)](https://laurentian.ca/faculties)** > **[Faculty of Arts \(https://laurentian.ca/faculty/arts\)](https://laurentian.ca/faculty/arts)** > **[Indigenous Affairs \(https://laurentian.ca/faculty/arts/indigenous-affairs\)](https://laurentian.ca/faculty/arts/indigenous-affairs)** > Our Tricultural Mandate**

## Our Tricultural Mandate

A remarkable transformation is occurring in the Faculty of Arts as Laurentian University implements new initiatives to fulfill its tricultural mandate of offering an outstanding university experience, in English and French with a comprehensive approach to Indigenous education. The appointment of Indigenous faculty members across the disciplines – 9 new members since 2013 – has allowed departments to enhance their curriculum with new courses that introduce Indigenous perspectives and promote cross-cultural understanding.

At the same time, these new appointments have greatly expanded the Indigenous research capacity across the Faculty of Arts, providing new opportunities for graduate students – both Indigenous and non-Indigenous - to pursue research that benefits local communities. Research collaborations and partnerships are being established and planning is underway for an Indigenous research centre. We look forward to welcoming a new Research Chair in Indigenous Relations and Governance in 2017.



The mural Survival (1985) by Native Studies graduate Leland BELL can be viewed in the foyer outside the Fraser Auditorium.

Click [HERE](#)

([https://laurentian.ca/assets/images/Faculties/Arts/Indigenous/LelandBellPainting\\_June2012.jpg](https://laurentian.ca/assets/images/Faculties/Arts/Indigenous/LelandBellPainting_June2012.jpg)) for a description of the symbolism of the painting.

When was Laurentian University's tricultural mandate established?



## How did Indigenous education develop at Laurentian University and the federated institutions?

### 1. THE EARLY YEARS (the 1960s)



In the 1960s, there were a few Indigenous students enrolled in B.A. programs in various disciplines on the Sudbury campus. One such student was **Donald OBONSAWIN**, a member of the Abenaki First Nation, who graduated in 1971 with a B.A. in political science and went on to pursue graduate studies in Quebec. From 1987 to 2002, he served as deputy minister in seven Ontario ministries. He was recognized with an honorary doctorate of Letters by Laurentian University in 1999.

Many others took advantage of courses offered by the Extension Division, established in 1960, for adult learners, distance education students, and part-time students. By the mid-1970s, Extension courses

were being delivered: 1) face-to-face in small towns and on reserves around the region; 2) off-campus by correspondence, audiotape, videotape or television; and 3) on-campus as evening or summer courses.

## ADULT EDUCATION

Of the Extension courses aimed at adult learners without a secondary school education, the ones created by Jesuit Alexandre BOUDREAU, hired by the University of Sudbury to teach economics, were particularly popular. They were held in Catholic churches across the region and were intended to help fight communist infiltrations, promote co-operatives, and equip workers to take on leadership roles in their union.

An article appeared in the *Sudbury Star* on March 14, 1962 regarding Anishinaabe workers attending classes at a church in Garden Village, south of Sturgeon Falls: "Guest lecturers are on hand each week to give information on such subjects as leadership qualities, use of leisure time, Indian culture, communism, current events in Africa, co-operatives, and primary education for Indian children. [...] A very interesting program of colored slides and movies was presented by Father McKey showing his tour through Canada and northern United States visiting Indian schools and churches." The *Sudbury Star* drew attention to the participation of both men and women, by publishing a photo of registration with the caption "Women show interest in course at Garden Village".



Image : Anishinaabe workers, both men and women, attend an Extension course at a Catholic church in Garden Village, south of Sturgeon Falls, in March 1962.

## DISTANCE EDUCATION

By 1974, the program in Native Studies at the University of Sudbury was available to distance education students. In a report entitled *Educational Needs of Native Inmates in the Ontario Region: A Study* (1985), prepared for Correctional Service Canada by the University of Sudbury, it was noted that a few Indigenous students had been able to complete a B.A. in Native Studies while in prison by taking correspondence courses. In *Changing Lives: Women in Northern Ontario* (eds. M. Kechnie and M. Reitsma-Street, Toronto/Oxford: Dundurn, 1996), Dr. Anne-Marie MAWHINEY and Dr. Ross PAUL noted the high participation rate of Indigenous women in distance education courses.

By 1995, Native Studies was one of the six concentrations in the 3-year B.A. that were available by distance. Of the 119 English-language correspondence courses available at that time, 21 were designed specifically for Indigenous students. Today, Indigenous Studies is the only specialization in the 4-year B.A. that can be completed entirely by distance.

The model used in the 1960s by the Extension Division to bring postsecondary educational opportunities to remote areas is still relevant today. In 2014-15, **Dr. Emily FARIES**, assistant professor in the Department of Indigenous Studies since 1995, was offering INDG 1116EL *Foundations of*





*Aboriginal Peoplehood* and INDG 1117EL *Implications of Aboriginal Peoplehood* in her home community of Moose Factory, making the long journey (requiring travel by car, train and helicopter) each month to deliver a full-day session of classes.

Dr. Emily FARIES holds a B.A. and B.Ed. from Laurentian University and an M.Ed. and D.Ed. in Curriculum from the University of Toronto. Her research interests are in First Nations education and Indigenous community-based research methods. She is Associate Director of the Poverty, Homelessness and Migration research project. A member of Moose Cree First Nation in the James Bay region, she was a recipient of the National Aboriginal Achievement Award in 1998. She was awarded the President's Medal for exceptional service to the University of Sudbury in 2015.

## 2. DEVELOPING IDENTITY-BASED PROGRAMS (the 1970s and 1980s)



**By the 1970s, students were organizing identity-based groups such as the Women's Liberation Group (1969), the Native Students' Club (1973), and the Association des étudiant(e)s francophones (AÉF) (1974). Identity-based programs from the 1970s included Amerindian-Eskimo Studies (1971), Canadian Studies (1971), Folklore and Ethnology (1975), Native Studies (1976), and Women's Studies (1978).**

Curriculum developed by the Department of Native Studies (1977) served the needs of the Native Prison Program which emphasized identity and cultural awareness as well as those of the Honours Bachelor of Social Work (Native Human Services) which blended cultural knowledge with social work theory and practices.

### **AMERINDIAN-ESKIMO STUDIES (1971)**

Supreme Court Justice Emmett Hall and Toronto school principal Lloyd Dennis wrote a report for the Ontario Ministry of Education entitled *Living and Learning: The Report of the Provincial Committee on Aims and Objectives of Education in the Schools of Ontario (1968)*. In response to recommendation 123 of the Hall-Dennis Report ("Encourage at least one Ontario university to establish an Institute for Canadian Indian Studies."), Edward Newbery started a seminar study group which became the **Institute of Indian Studies** (1970).

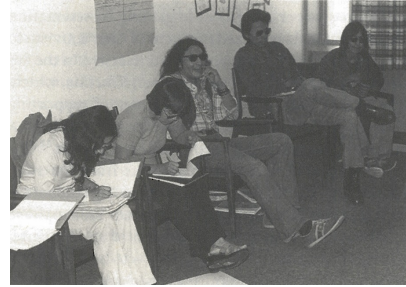
The **Rev. Dr. J.W. Edward NEWBERY** (1909-2004) was a minister of the United Church of Canada. He served as president and principal of Huntington College (1960-67) and taught in the Department of Religious Studies at the University of Sudbury. He received an honorary doctorate of Law from Laurentian University in 1986. In 2006, the **Newbery Lecture Series** was created in his honour. Invited lecturers have included elder James Dumont (in 2006), Dr. Wesley Cragg, founding coordinator of the Law and Justice program (in 2009), First Nations National Chief Shawn Atleo (in 2010) and Michael Thrasher, a Métis-Cree elder from northern Saskatchewan who was instrumental in the development of the Ph.D. in Indigenous Studies at Trent University (in 2014).



In 1971, the Institute of Indian Studies began offering “**An Interdepartmental Programme in Amerindian-Eskimo Studies**” with courses in English, philosophy, religious studies, geography, history, sociology and anthropology. This program followed the same interdisciplinary model as the program in Canadian Studies which was launched the same year with participation from many of the same departments. In the 1972 Calendar, the program in Amerindian-Eskimo Studies was described as follows:

“The programme is intended to acquaint students as fully as possible with the situation of native

people, especially those of Canada. This includes their pre-Columbian life, their confrontation by in-coming Europeans and the consequences of this, the treaties, the reservation system, the Indian Act and its revisions, the problems of integration, acculturation, assimilation, native rights, identity and education, language, the secret of the people’s endurance and their renaissance, the present worth of their ancient insights in the light of modern sociological and ecological problems, twentieth century aspirations, and the non-Indian role in respect to these.”



Students in Amerindian-Eskimo Studies, 1971.

In addition to the courses, there were field trips, lectures by invited speakers representing First Nations from the region as well as a “weekly one-hour coordinating seminar”.

In November 1973, the **Native Students’ Club** was formed with 8 student members. The same year, the program in Amerindian-Eskimo Studies received a grant of \$17,000 from the Donner Canadian Foundation. In 1974, \$7,000 of this grant was awarded to First Nations students conducting research on problems of language transcription. A study of Nishnaabemwin (the Ojibwe language) was undertaken in various First Nations communities by tape-recording interviews with elders. In 1971, **Stella KINOSHAMEG** had begun teaching credit courses in Nishnaabemwin at the University of Sudbury. Summer courses were offered on Manitoulin Island. **The Stella Kinoshameg Award in Indigenous Studies** was created in her honour in 1993.

In 1973, the interdisciplinary program in Amerindian-Eskimo Studies came under criticism at a forum on Native Studies at Trent University for having insufficient Indigenous content. The only course that had been developed specifically for the program was INDL 1000E *Introduction to an Amerindian Language* described as “A beginner’s course on the speaking, reading and writing of an Amerindian language”. Other courses with Indigenous content included: ANTR 2030E *Ethnology of North American Native Peoples*, HIST 3211E *The Canadian Indian in Historical Perspective*, and RLST 3510E *Amerindian Studies* which was described as follows: “An appreciation of Indian world view with its social and cultural expressions and of the fact of European-Indian confrontation with consequent contemporary problems. Study is made of the relevance of Indian holism to present ecological needs and the relation of this to the future of the Indian people.”

The other courses included *Understanding Society*, *Minority Groups in the Modern World*, *Canadian Society*, *Introduction to Anthropology*, *An Introduction to Language, with Special Reference to English*, *The Religious Dimension of Man*, *Cultural Geography*, *Biogeography*, *Philosophy of Education*, *Philosophy of*

*Culture, Philosophy of Language, Philosophy and the Social Sciences, Canadian History, History of Canadian-American Relations, Themes in Canadian Social History, and The Politics of Ethnic Pluralism.* Eleven courses were available in both French and English.

In 1974, faculty members in Anthropology criticized the program for not being based on research into the needs of First Nations people in the region. Following an external review, it was terminated.

### **NATIVE STUDIES (1976)**

Approved in 1976, the program in **Native Studies** included Cree and Nishnaabemwin (Ojibwe) language courses as well as courses on Anishinaabe identity, religion and culture. The first courses, introduced in 1975, included NATI 1000EL *Introduction to an Amerindian Language*, NATI 2000EL *Advanced Indian Language Studies*, NATI 3000EL *Education, Identity and Native Culture* and NATI 3050EL *Selected Themes*.



Dr. Edward Newbery with Native Studies students, 1977

In 1977, the language courses were restructured as NATI 2010E *An Introduction to Ojibwa*, NATI 3010E *Advanced Ojibwa*, NATI 2020E *An Introduction to Cree*, and NATI 3020E *Advanced Cree*.

Other new courses in the 1977 Calendar included NATI 1100E *Canadian Native People*, NATI 2280E *North American Native People: Tradition and Culture* (exploring "Native spiritual insights"), NATI 2300E *Contemporary Native Issues* (categorized as "Land, Language, Law, Learning and Liberty"), and NATI 3200E *Nature and Man: An Indian View*.

The **Department of Native Studies** was founded in 1977 at the University of Sudbury and housed in the Faculty of Humanities. Chaired by Edward Newbery, the department included assistant professors James Dumont and Thomas Alcoze, and lecturer Edna Maniowabi. **James DUMONT** or Onaubinisay (Walks Above the Ground) is from the Shawanaga First Nation. He taught in Native Studies (1975-2000) and is credited with shaping the curriculum of the program. He created courses in Tradition and Culture, Native Psychology, Native Way of Seeing, Native Education, and Issues of Indigenous Peoples in the International Context. James Dumont was awarded an honorary doctorate in sacred letters by the University of Sudbury in 2011.

In 1983, the Department of Native Studies collaborated with Nipissing University College in offering a non-credit **Native Classroom Assistant Certificate**. Students selected by their communities would take three non-credit five-week courses in consecutive summer sessions.

By 1985, the **Native Studies Student Association** had 60 members and had replaced the Native Students' Club.

### **NATIVE PRISON PROGRAM (1970s and 80s)**

In the early 1970s, the **Native Prison Program** was introduced informally into Ontarian correctional facilities during Native Brotherhood/Sisterhood meetings intended to provide support to Indigenous inmates. Through informal discussion groups and ceremonies conducted by respected elders and volunteers, inmates were encouraged to develop a more positive self-image by discovering their cultural roots and identity. By 1974, correspondence courses in Amerindian-Eskimo Studies were available to inmates.

From 1976-79, the Native Prison Program was coordinated on a part-time basis by a recent graduate of Native Studies who made regular visits to the prisons. On March 26, 1980, the *Northern Life* reported that the Department of Native Studies had received a grant of \$75,000 from the Donner Foundation to provide bursaries to First Nations students and to support an initiative to educate First Nations inmates. This grant made possible the hiring of Paul Bourgeois as full-time coordinator and the development of teaching manuals and audio or video presentations.

In 1983, the Department of Native Studies requested permission from Correctional Service Canada (CSC) to deliver the program in various prisons. A study of the program commissioned by the CSC recommended focusing on Native culture and history from a Native perspective in order to develop inmates' cultural awareness and sense of self-worth.

In 1984, the Program Committee responded to this recommendation by proposing a set of three courses including Native Tradition and Culture, Aboriginal People in the Contemporary World, and Native People and the Law. The Committee consisted of Native Studies faculty members Thomas Alcoze, Dr. Edward Newbery and Nahum Kanhai, coordinator Paul Bourgeois, Dr. John ELLIOTT who taught in the Department of Sociology (1970-95) and Laurent Larouche, president of the University of Sudbury.



Dr. John Elliott (right)

### HONOURS BACHELOR OF SOCIAL WORK (NATIVE HUMAN SERVICES) (1988)

Over the course of the 1980s, an Indigenous Social Work program was developed at Laurentian University in the Faculty of Professional Schools.

In 1983, Anne-Marie Mawhiney (Social Work) and Thomas Alcoze (Native Studies) met with Chiefs from 22 Robinson-Huron communities and obtained support to proceed with community consultations on the development of a program. With funding from Health and Welfare Canada, they hired Joan Commanda and Mary Ann Naokwegijig (Corbiere) to carry out the consultations.

In November 1987, Anne-Marie Mawhiney and Thomas Alcoze obtained Senate approval for an **Honours Bachelor of Social Work (Native Human Services)**: "The image was of a person whose education in social work was a blend of Anishinaabe cultural knowledge and responses and up-to-date social work theory and practices" (Native Social Work Journal, vol. 9, Feb. 2014, p. 17). Students were admitted in 1988. To support the program, 5 tenure-track faculty were hired as well as a placement officer and a secretary. Each year, the Native Human Services program reported back to the Robinson-Huron First Nations Assembly. In 1997, the **Native Social Work Journal** was launched. In 2008, the School of Native Human Services was established as an independent school with full accreditation. The school was renamed as the School of Indigenous Relations in 2014. It belongs to the new Faculty of Health, also established in 2014.



(L. to R.) Lyn McLeod (Minister of Colleges and Universities), Sir John S. Daniel (President of Laurentian University), Dr. Anne-Marie Mawhiney (Social Work), Dr. Thomas Alcoze (Native Studies), and Ontario MPP Sterling Campbell, 1988.

In 1989, **Dr. Mary Ann CORBIERE (INDG)** who had been hired to consult with the Robinson-Huron First Nations was appointed as an assistant professor in the Department of Indigenous Studies at the University of Sudbury. She holds a B.Sc. from York University, an M.B.A. from Laurentian University and a Ph.D. in Theory and Policy Studies in Education from the University of Toronto. Her main research project is a dictionary of Nishnaabemwin, her mother tongue. She is a member of Wikwemikong Unceded First Nation.



### 3. CREATING AWARENESS AND GAINING RECOGNITION (1990-2010)



**Over the next two decades, Indigenous faculty, staff and students began to receive greater recognition as awareness of the Indigenous presence on campus grew.**

Various symbolic representations of Indigenous identities and cultures were created:

- The **cover of the 1990-91 Laurentian University Calendar** featured the mural *Survival*



(<https://laurentian.ca/assets/images/Faculties/Arts/Indigenous/Leland%20Bell%20mural%20>

by alumnus Leland Bell, commissioned for the 25<sup>th</sup> anniversary of the University and mounted outside the Fraser Auditorium.

- The **banner** of the Laurentian University Faculty Association (**LUFA**) with **three circles** symbolising the Indigenous, Anglophone, and Francophone members was unveiled in February 1997 during the planning for the event *Sudbury Days of Action Celebration of Resistance* which took place March 21-22, 1997. LUFA joined some 30 other unions and community groups in protesting against the conservative government of Mike Harris. The banner was a collaborative effort involving Mary Ann Corbiere (Indigenous Studies), David Leadbeater (Economics), and Jean-Charles Cachon (Commerce and Administration). The Anishinaabe name "**Laurentian U Maamwi Debendaagzijig**" appears below the French "Association des professeurs et professeures de l'Université Laurentienne" and the English "Laurentian University Faculty Association".
- The red and white **Anishnabek flag** was added to the display in the Student Centre next to the Franco-Ontarian, Ontarian and Canadian flags in 1998.
- A **tipi** was erected in Founders' Square as part of the welcoming ceremony and feast hosted by Native Student Services in September 2005.
- A blue **Métis flag** with an infinity symbol was added to the display in the Student Centre on November 16, 2010 in celebration of Louis Riel Day.

- **Two eagles** were designed by alumnus Leland BELL for Laurentian University's **coat of arms** in 2010 on the occasion of the 50<sup>th</sup> anniversary of the University.



**Honorary doctorates** were awarded by Laurentian University to prominent Indigenous community members, including four before 1990.

- **John WESLEY BEAVER (1920-80)**, former Chief of the Alderville First Nation, who was recognized with an honorary doctorate of Laws in 1977. A veteran of World War II, he obtained a degree in electrical engineering from Queen's University and made his career with Ontario Hydro in various engineering and management roles.
- **Daphne ODJIG**, Anishinaabe artist, who was recognized with an honorary doctorate of Letters in 1982. A member of Wikwemikong Unceded First Nation on Manitoulin Island, she received the Order of Canada in 1986.
- **Arthur SOLOMON**, Anishinaabe elder, who received an honorary doctorate of Laws in 1986. He made a significant contribution to the Native Studies program at the University of Sudbury. His poetry and essays were published in a book entitled *Songs for the People: Teachings on the Natural Way* (Toronto: NC Press, 1990).
- **Daniel E. (Sr.) PINE**, Anishinaabe elder and healer, who received an honorary doctorate of Laws in 1989. A member of Garden River First Nation, he was a resource person for the Ojibwe Cultural Foundation (OCF) and lectured at Keewatinung Institute at Algoma University.
- **Mary Lou FOX RADULOVICH**, member of M'Chigeeng (West Bay) First Nation, who was awarded an honorary doctorate of Laws in 1992. She played a key role in the establishment in 1974 of the Ojibwe Cultural Foundation (OCF) which aims to maintain the language and culture of the Ojibwe, Odawa and Pottawatomi Nations.
- **Shirley CHEECHOO**, Cree artist, actor and film director, who was awarded an honorary doctorate of Letters in 1995. In 1984, she co-founded and directed the theatre group De-ba-jeh-mu-jig, now located in Wikwemikong Unceded First Nation on Manitoulin Island. Her play *Path With No Moccasins* (1991) documents her experiences at Shingwauk Residential School which now houses Algoma University in Sault Ste. Marie, Ontario.
- **Blake DEBASSIGE**, Anishinaabe artist from West Bay on Manitoulin Island, who was awarded an honorary doctorate of Laws in 1995. With Shirley Cheechoo, he co-founded De-ba-jeh-mu-jig in his home community of West Bay.
- **Tom JACKSON**, Métis singer and actor, who received an honorary doctorate of Letters in 1998. Born on the One Arrow reserve in Saskatchewan, he is known for his music and his humanitarian work. He was invested into the Order of Canada in 2000.
- **Basil H. JOHNSTON**, Anishinaabe writer and scholar, who received an honorary doctorate of Laws in 1998. A member of the Chippewas of Nawash Unceded First Nation, he worked as an ethnologist for the Royal Ontario Museum where he dedicated himself to preserving the Anishinaabe language and mythology. He is the author of many books including *Indian School Days* (Toronto: Key Porter Books, 1988).
- **Donald OBONSAWIN**, member of the Abenaki First Nation, who was recognized with an honorary doctorate of Letters in 1999. He graduated with a B.A. in political science from Laurentian University and went on to pursue graduate studies in Quebec. From 1987 to 2002, he served as deputy minister in seven Ontario ministries.
- **Liza MOSHER**, Anishinaabe elder, who received an honorary doctorate of Laws in 2000. A member of Wikwemikong Unceded First Nation on Manitoulin Island, she is known for her work with women in conflict with the law. She introduced programming and ceremonies for Indigenous inmates at the Sudbury District Jail.

- **Ted NOLAN**, Anishinaabe hockey player and coach, who received an honorary doctorate of Laws in 2002. A member of Garden River First Nation, he played hockey for the Detroit Red Wings and the Pittsburgh Penguins, and coached the Buffalo Sabres and the New York Islanders.
- **James BARTLEMAN**, Anishinaabe author and Canadian diplomat, who received an honorary doctorate of Laws in 2004. A member of the Chippewas of Mnjikaning First Nation, he made his career in the Canadian foreign service before serving as the 27<sup>th</sup> Lieutenant Governor of Ontario (2002-07).
- **Tomson HIGHWAY**, Manitoba-born playwright, who was awarded an honorary doctorate of Letters in 2004. His plays “The Rez Sisters” (1988) and “Dry Lips Outa Move to Kapuskasing” (1989) are set on a fictional reserve on Manitoulin Island. In 2013, he received an honorary doctorate of Canon Law from Thorneloe University.
- **Leland BELL**, Anishinaabe artist, who was recognized with an honorary doctorate of Letters in 2008. A member of Wikwemikong Unceded First Nation on Manitoulin Island, he graduated with a B.A. in Native Studies in 1980.
- **Raymond KINOSHAMEG**, Anishinaabe elder, who was awarded an honorary doctorate of Laws in 2009 for his contributions to Aboriginal community organizations including Key North, an employment training initiative for Aboriginal women, the Better Beginnings Better Futures project for young children, and N’Swakamok Alternative School, which provides culturally based education for at-risk youth.
- **Phil FONTAINE**, former National Chief of the Assembly of First Nations (AFN), who was awarded an honorary doctorate of Laws in 2014. Born at Sagkeeng First Nation in Manitoba, he was one of the Manitoba First Nations leaders who led the opposition to the Meech Lake Accord. He led the AFN in negotiating the Indian Residential Schools Settlement Agreement.
- **Susan AGLUKARK**, Inuk singer/songwriter, who received an honorary doctorate of Letters in 2015. A recipient of three Juno awards, she was raised in Arviat, Nunavut, and established the Arctic Rose Project as a charitable foundation to help Northern communities.
- **Douglas CARDINAL**, Métis architect known for his curvilinear design, who received an honorary doctorate of Laws in 2015. His projects include the First Nations University of Canada in Regina, the National Museum of the American Indian in Washington and the Canadian Museum of History in Gatineau, Quebec.



Leland BELL

Several organizational bodies were created on campus:

- The **Native Student Association (NSA)** was established in 1990. The NSA organized a conference on *Rebuilding Our Nations* at the University of Sudbury which was attended by Ovide Mercredi and Elijah Harper.
- The **Laurentian University Native Education Council (LUNEC)** was established in 1991 by president Ross H. Paul, in accordance with the Ministry of Colleges and Universities guidelines, with representatives from the Robinson-Huron Chiefs Council, the Union of Ontario Indians, the United Chiefs and Council of Manitoulin, local First Nation communities, Aboriginal organizations, faculty members from Native Studies and Native Human Services, Indigenous student associations, and elders. LUNEC was tasked by Senate and the Board with making “recommendations about issues affecting the Aboriginal student population and the general Aboriginal community”.

- **Native Student Affairs** was established, starting with the hiring of a Native student counsellor in 1993. In collaboration with the Native Student Association, this office initiated **Native Awareness Week** in 1995, featuring films, workshops and a powwow. Students were encouraged to self-identify. On October 26, 1995, a piece written by an Indigenous student entitled “Who is an Indian?” appeared in *Lambda*: “The fact is that being an “Indian” is not a certain look or talk”. In 1999, Elijah Harper (1949-2013), former Chief of the Red Sucker Lake First Nation, gave the keynote address at the annual event.

In 1998, Ovide MERCREDI, former National Chief of the Assembly of First Nations and former Chief of the Misipawistik Cree Nation, served as a **special adjunct professor** at the University of Sudbury and delivered four public lectures on Aboriginal politics. A year later, when Jean R. WATTERS, former president of Laurentian University (1998-2001) proposed the creation of two vice-president academic positions, one anglophone and one francophone, a First Nation student proposed a third vice-president for Aboriginal affairs. The amendment was passed by Senate but was not implemented.



In the 2000-02 Calendar, Laurentian University is described as “**our dynamic, northern, bilingual and tricultural postsecondary institution**”. Dr. Sheila CÔTÉ-MEEK was appointed to the position of Director of Academic Native Affairs in 2006. By 2009, her title was changed to that of Associate Vice-President, Indigenous Programs. Her position would be key for laying the groundwork for hiring Indigenous faculty across the disciplines. She is currently Associate Vice-President, Academic and Indigenous Programs.

Following the 2007 Report of the Aboriginal Equity Initiative Committee mandated by the 2005-08 Collective Agreement, an Aboriginal Equity Initiative was incorporated into Laurentian University's 2008-11 Collective Agreement. The initiative involved a “grow-our-own” program to support Indigenous faculty members completing doctoral studies which has never been implemented. The 2008-11 Collective Agreement also recognized that active measures were required to appoint a larger number of Aboriginal librarians and faculty members, particularly outside Aboriginal-specific programs.

In 2009, Dominic GIROUX was appointed as President of Laurentian University. His experience with the Ministry of Training, Colleges and Universities (MTCU) in leading the creation of an Aboriginal Education Office as well as with French-language schools was a decisive factor in his appointment. Under President Giroux, the 2012-17 Laurentian University Strategic Plan included proactive hiring practices to increase the proportion of Indigenous faculty and staff, increased Indigenous course content, increased enrolments of First Nations, Métis and Inuit students and the construction of an Indigenous Sharing and Learning Centre on the Sudbury campus.

#### 4. FULFILLING LAURENTIAN UNIVERSITY'S TRICULTURAL MANDATE



**In 2012-13, a hiring initiative was launched in the Faculty of Arts at Laurentian University to increase the proportion of Indigenous faculty across the disciplines. Between 2013 and 2015, the total number of Indigenous faculty members teaching in the Faculty of Arts went from 3 to 12.**



To facilitate the recruitment and retention of Indigenous faculty members, the 2008-11 Collective Agreement had waived the requirement for French/English bilingualism for the purposes of tenure for Indigenous faculty members and instead, recognized the knowledge and/or demonstrated study of an Aboriginal language and either English or French. However, in practice, several of the Indigenous faculty members hired were francophones fluent in both French and English.

The first Indigenous faculty members in the Faculty of Arts at Laurentian University arrived just as Laurentian University was hosting the travelling exhibit on First Nations residential schools entitled *100 Years of Loss* from September 30 to October 4, 2013. Several faculty members visited the exhibit with their classes.

Dr. Michael HANKARD was appointed to the Department of Indigenous Studies at the University of Sudbury in 2012. He was the first Indigenous graduate of Laurentian University's Ph.D. in Human Studies (2012).



On November 10, 2014, a reception was held in the Governors' Lounge to celebrate the 22 Indigenous faculty members and administrators at Laurentian University, the University of Sudbury and the Northern Ontario School of Medicine (NOSM), many of whom were hired since 2013.



Standing (L. to R.): David Fortin (Architecture), Sheila Côté-Meek (Associate Vice-President, Academic and Indigenous Programs), Jake Chakasim (Architecture), Brittany Luby (History), Michelle Coupal (English), Gregory Scofield (English), Pierrot Ross-Tremblay (Sociology), Charles Daviau (Northern and Community Studies) and Dominic Giroux (President of Laurentian University); Seated (L. to R.): Taima Moeke-Pickering (Indigenous Relations), Emily Faries (Indigenous Studies), Cheryle Partridge (Indigenous Relations), and Mary Ann Corbiere (Indigenous Studies).

## INDIGENOUS CURRICULUM DEVELOPMENT

The proportion of students at Laurentian University who self-identify as Indigenous continues to increase. By 2007, the number of Indigenous students at Laurentian University was estimated at 650, roughly 8% of all undergraduates. In 2014, 12% of students in Arts self-identified as Indigenous (First Nations, Métis or Inuit).

Over 70 courses with Indigenous content are now offered annually in a wide range of programs in addition to those offered by the Department of Indigenous Studies. By comparing courses from 2002-04 with new ones from 2013-15, we can get a sense of how the research of Indigenous scholars is enriching and enhancing the existing curriculum.

The following are a few sample courses with Indigenous content from the 2002-04 Laurentian University Calendar:

HIST 3216E *The First Nations in Canada in Historical Perspective*

An examination of the Indians of Canada and their interaction first with European and later with Canadian governments and society. (lec 2, tut 1) cr 3

ENGL 2456E *Northern Ontario Literature*

A study of major writings about Northern Ontario including many by northerners. Themes include regionalism, outsiders and outlaws, Native people, landscape and land-space, etc. (sem 3) cr 3

Several new courses which are based on Indigenous research have recently been approved (2013-15):

HIST 2466EL *Indigenous Histories, Indigenous Food Ways: Understanding Contact and Conflict through Dietary Change*

This course examines food production and consumption as a window into the past, exploring the ways in which Canada's colonial history has been writ large upon Indigenous diets and bodies. The course focuses on the role of Indigenous food ways in trade networks and diplomacy before European contact. It also explores the impact of European arrival on Indigenous food ways and, by extension, health and culture. Special attention is paid to the culinary practices of Anishinabek of the Great Lakes. (lec 2, tut 1) cr 3



Anishinabek child taking a photo of her family  
Photographer: Carl Linde, Kenora, ON, circa 1910

Lake of the Woods District Museum, Kenora, ON

ENGL 3456EL *Indigenous Literatures in Canada I*

This course examines the diverse body of First Nations, Métis, and Inuit literatures from the northern half of Turtle Island in the land now claimed by Canada. It focuses on contemporary plays, novels, poetry, short stories, and orature to analyze the ways in which writers explore possibilities for empowerment, social justice, and reconciliation. (lec 3) cr 3



Michelle Coupal (left),  
Sam McKegney (centre),  
Jo-Ann Episkenew (right)

Photographer: Dale Northey

The course on Indigenous Literatures in Canada is taught by **Dr. Michelle COUPAL**, assistant professor of English, who was invited to champion *Ajjiit: Dark Dreams of the Ancient Arctic* (Toronto: Inhabit Media, 2011), a collection of Inuit short stories by S.A. Tinsley and R.A. Qitsualik, at the **Turtle Island Reads 2014**

(<file:///E:/ARTS%20Website%20RESEARCH%200%20Introduction/ARTS%20Website%20RESEARCH%20%20photos/2014%20Approaching%20Indigenous%20Literature%20Conference%20Report.pdf>) comp during the conference on *Approaching Indigenous Literatures in the 21<sup>st</sup> Century* in Vancouver, February 27 to March 2, 2014.

The Department of Indigenous Studies has also developed a range of new courses reflecting the expertise of new faculty members in traditional healing, Indigenous ecological knowledge, environmental issues, and the 'postcolonial dialogue' between Western and Indigenous ideas, theories, teachings, and experiential learning.

Dr. Michael HANKARD introduced INDG 3285EL *Living with the Land: Indigenous Knowledge in Theory and Practice*, an innovative experiential course which was offered August 10-19, 2012 on the grounds of Whitefish River First Nation. He also initiated a new minor in Indigenous Environmental Studies, launched in 2014.

## INDIGENOUS RESEARCH AND GRADUATE STUDIES



Kevin FitzMaurice

In 2011, Dr. Kevin FITZMAURICE, associate professor in the Department of Indigenous Studies, founded the **Undergraduate Journal of Indigenous Studies: Dbaajmowin** which publishes papers by students at the University of Sudbury, Laurentian University, Thorneloe University and Huntington University.

In 2014, the School of Indigenous Relations (formerly Native Human Services) launched a new **Masters in Indigenous Relations** with 9 students. Dr. Darrel MANITOWABI and Dr. Jorge VIRCHEZ, both members of the School of Northern and Community Studies, teach in the program. Dr. MANITOWABI served as its founding coordinator.



New Indigenous elective courses at the graduate level will be available in the coming years. Two such courses created by Brittany LUBY for the M.A. in History are HIST 5206EL *Indigenous Histories of the Great Lakes before 1900* and HIST 5207EL *Indigenous Histories of the Great Lakes after 1900*.

Indigenous faculty members are invited to speak at SAGE meetings to support student success. **SAGE (Supporting Aboriginal Graduate Student Enhancement)** is a peer-mentoring network for Indigenous graduate students, which is active nationally and internationally.



Dr. Darrel Manitowabi



Brittany Luby

In October 2014, **Indigenous Education Week** emphasized academic lectures for the first time. Formerly known as Native Awareness Week, it shifted its focus from cultural awareness to Indigenous research, reflecting the increase in the number Indigenous faculty members at Laurentian University.

Planning is currently underway for a new Indigenous research centre. Laurentian University's 2014-17 Collective Agreement recognizes and values research



Dr. Jorge Virchez

carried out using traditional/ Indigenous knowledge and the practical applications or dissemination of such research generally, or specifically through engagement with Indigenous communities. Faculty members who conduct community-based research requiring engagement with First Nations, Métis or Inuit communities may request that two faculty members who also conduct such research or who teach in Indigenous programs be added to the Faculty Personnel Committee for the evaluation of tenure and promotion applications.

The **Indigenous Sharing and Learning Centre** that will open at Laurentian University in 2016 will provide a new space to discuss research, promote dialogue around Indigenous education, and share cultural experiences.

As the Faculty with the largest number of Indigenous faculty members at Laurentian University, the **Faculty of Arts** has a central role to play in helping the University to fulfill its tricultural mandate. We can look forward to many exciting developments in the years to come as new courses are introduced, new research projects are launched and new faculty members are appointed.

# Tab F

This is Exhibit "F" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

# Laurentian University balances budget for seventh consecutive year

The Laurentian University Board of Governors unanimously approved today the University's 2017-2018 operating budget of \$155.9 million, an increase of \$5.4 million or 3.6% over last year.

The Sudbury campus will have 28 more full-time faculty in 14 departments: 11 new positions and 17 colleagues transferring from Barrie. This includes three new research chairs in Metallogeny, Exploration Targeting and Sustainable Northern Economic Development. New masters' programs are introduced in Architecture and in Science Communication, along with new criminology and expanded bilingual engineering programs. The 60,000 sq ft Cliff Fielding Research, Innovation and Engineering Building will open in 2018, as will a new Student Centre in 2019.

New investments include a boost of 21% towards Information Technology, 22% more in Research and a 16% increase in Graduate Studies. The Schools of Nursing, Social Work, Indigenous Relations and the McEwen School of Architecture will see double digit percentage increases to their budgets. The University will also increase spending in deferred maintenance, student mental health, library acquisitions and supports for international students.

"We've had some tough conversations this year, not only because of budget pressures, but also due to the changing conditions of academic programs and the idea of designing an organization that meets the current and future needs of our students," said Vice-President, Administration Carol McAulay. "We thank everyone who took part in consultation sessions and are grateful for their contributions which has led to a balanced budget for the seventh consecutive year. It was apparent throughout the process that we are all invested in the long-term sustainability of our university."

Laurentian is developing its new 2018-2023 Strategic Plan which will inform future budget decisions. The University's 2012-2017 Strategic Plan is wrapping up and has led to impressive outcomes: more than \$200 million in capital investments including significant campus modernization, the McEwen School of Architecture, a new student residence, a new Indigenous Sharing and Learning Centre, an Executive Learning Centre, a University Club, a Cardiovascular and Metabolic Research Lab and improved food services. The University has seen the creation of the Centre for Academic Excellence and of the Goodman School of Mines, the addition of Varsity Hockey and much more.

“Laurentian has achieved remarkable momentum and success in recent years,” said Dominic Giroux, President and Vice-Chancellor. “For a sixth consecutive year, we have the highest post-graduation employment rates among Ontario universities. Laurentian students are winning global competitions and our graduates have the second highest average earnings among Ontario universities. The Harquail School of Earth Sciences launched the \$104 million Metal Earth project under the Canada First Research Excellence Fund, the largest research investment in Laurentian’s history. National Tri-Council research funding has doubled since 2009, as did the number of Indigenous faculty. Laurentian now ranks among Canada’s Top 10 primarily undergraduate universities on Maclean’s rankings. Our average entry grade has risen from 79% to 82.4% since 2009, and the number of students entering Laurentian with an average of more than 85% has nearly doubled. I can’t wait to see the next set of impressive outcomes that the university community will aspire to in its 2018-2023 Strategic Plan,” added Giroux.

“These are exciting times at Laurentian. This year’s balanced budget puts us in a position to build on that successful track-record as we finalize our 2018-2023 Strategic Plan,” said Jennifer Witty, Chair of the Board of Governors at Laurentian University.

Budget highlights:

- Revenues and expenditures up \$5.4 million or 3.6% compared with the approved 2016-2017 budget
- 28 more full-time faculty on the Sudbury campus
- \$870,000 or 21% more in Information Technology
- \$725,000 or 13% more in the School of Nursing
- \$586,000 or 22% more in Research, including \$261,000 for the new Cliff Fielding Research, Innovation and Engineering Building
- \$484,000 or 16% more in Graduate Studies
- \$468,000 or 12% more in the Schools of Social Work and Indigenous Relations
- \$374,000 more to support students relocating from Barrie
- \$325,000 or 29% more in Deferred Maintenance to honour Board policy
- \$287,000 more in the McEwen School of Architecture
- \$230,000 more in Security
- \$190,000 more in the Office of Equity, Diversity and Human Rights
- \$180,000 for student retention strategy
- \$167,000 more for mental health
- \$150,000 in the next two years to ensure the successful validation and launch of 2018-23 Strategic Plan
- 25% of incremental international revenues to be re-invested in international student recruitment and support
- Ongoing investment of 1% of payroll for professional development
- Ongoing investment of 1.5% of operating revenues for deferred maintenance

### **About Laurentian University**

Laurentian University offers an outstanding university experience in English and French, with a comprehensive approach to Indigenous education. Laurentian University, situated on the traditional territory of the Anishinabe peoples of Atikameksheng First Nation, prepares students as agents of change and empowers them to create innovative responses to local and global challenges. Laurentian’s students benefit from small class sizes and exceptional post-graduation employment rates. With nine Canada Research Chairs and nineteen research centres, Laurentian



is a recognized leader in its specialized areas of research strength, which include mining innovation and exploration, stressed watershed systems, particle astrophysics and rural and northern children's health.

## **MEDIA CONTACTS**

For further information or to schedule an interview, please contact:

Joanne Musico

Director, Communications

Tel: 705-675-1151 ext. 3445 or 1.800.263.4188 ext.3445

**[jmusico@laurentian.ca](mailto:jmusico@laurentian.ca)** (**<mailto:jmusico@laurentian.ca>**)

**[Budget](https://laurentian.ca/news/tag/Budget)** (**<https://laurentian.ca/news/tag/Budget>**)

# Tab G

This is Exhibit "G" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

## 2019-2020 Laurentian University Budget

May 1, 2019

[Home](#) > [About](#) > [Governance & Leadership](#) > [President](#) > [President's Blog](#) > 2019-2020 Laurentian University Budget

Aanii, Boozhoo, Kwe Kwe, Wachay!

The Laurentian University Board of Governors has approved a balanced \$161M budget for 2019-20. This represents a growth of 0.2% over last year's budget and eliminates the \$4.4M deficit we had to run in 2018-19 while investing in priorities outlined in our 2018-23 strategic plan.

We face a challenging fiscal context, amplified by a series of unforeseen pressures which has thus far been overcome by our collaborative efforts on a Long-Term Sustainability Plan. This hard work and difficult decisions resulted in savings of \$6.1 million for 2018-19, and a further \$10.1 million in revenues, efficiencies and savings for 2019-20.

Take a moment to think about that. More than 16 million dollars saved and earned. This at a time when we have climbed to the top in terms of research income, we have had the highest post-graduation employment rate for 7 of the last 8 years, and retention of students from first to second year has climbed to more than 85%... the highest in 5 years. Some of our amazing research centres have celebrated 10, 20 and 30 year anniversaries and our faculty and students continue to earn national awards. We continue to impact our world in the cultural, social, environmental, economic and technological fields. We have a lot to be proud of.

To balance our budget, we have made some difficult cuts. We have seen long time members of the Administration leave Laurentian, and we have had to limit hiring to strictly essential positions. Over 60 changes were made to LUSU and LUAPS positions which has achieved efficiencies. Every unit, including the library, has had to absorb cuts and community input and our Strategic Plan priorities helped shape the changes to minimize impacts. At the same time, we are finding creative ways to do things more efficiently and strategically grow revenues. We still have some work to do to balance in 2020-21 in the face of the tuition cuts, but we have set up a plan to ensure Laurentian is sustainable.

We continue to work with government to ensure provincial funding is supportive of our critical work in the region and those conversations are progressing well.

There is an urge in difficult times like this to turn on each other with accusations that the other is not doing enough or complaints that we are being particularly targeted. Our financial situation has forced us to look in all parts of the university to achieve the savings needed to return to financial sustainability. We have tried to protect the activities supporting our core work while recognizing that no cut we make is benign in its impacts. There is amazing brain power in this institution and we are capable of finding a way to emerge from these difficult years strong and focused on our core mission of changing lives through our teaching, research and community engagement. It is clear that to achieve this we will need to think different about what we are doing.

The path forward means focussing on three critical pillars: Strategic growth, student success, and transformation.

Strategic growth means working together to ensure that we attract students to programs where we have capacity and which support the goals of our strategic plan.

Student success needs an integrated, whole-institution approach to ensuring our student's success. This supports a key value that emerged strongly from our strategic plan consultations: When our students succeed, we succeed.

Transformation rethinks some of our academic programming to ensure that we can provide rich learning opportunities that help our students achieve their ambitions and do it within the resources we are likely to be working with for the foreseeable future. The same goes for redesigning some of our administrative and support programs. We have immense potential. Laurentian is in demand on a global scale. We need to grow and change to meet that demand.

And this isn't just about money. It's about making sure that as we succeed, we aren't sacrificing our health and wellness.

We have held an unprecedented consultation process as the budget has been developed. It was designed to ensure the Laurentian community is not just informed, but more importantly creates an opportunity for everyone to be heard about the path we are on and how best to proceed. We will continue to hold town hall meetings to update you on the progress and ways to engage with our plans for strategic growth, student success and transformation, so stay tuned and engage where you can.

Our strategic plan says that we are inspired by the North. Northerners are resilient and resourceful and I am confident that we will weather this storm if we come together. That is the Laurentian I know. That is the Laurentian I love.

Maamwii, Ensemble, Together.

> **Academics**

> **Admissions**

> **Helpful Contacts**

> **Services**

> **Research**

> **About**

> **Directories**

### Contact Us

1.800.461.4030  
705.675.1151  
View Campus Map  
935 Ramsey Lake Rd. Sudbury,  
ON P3E 2C6

### Book a campus tour or academic counselling session:

1.800.263.4188  
705.673.6594  
info@laurentian.ca

> **Laurentian University Strategic Plan**

# Tab H

This is Exhibit "H" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

## Ontario University Class Sizes 2018

		Yr 1	Yr 2	Yr 3	Yr 4	Total UG	
2018 Brock University	CO	256	455	504	327	1542	10.2
2018 Carleton University	CO	379	411	421	408	1619	14.9
2018 University of Guelph	CO	169	237	312	237	955	26.4
2018 Lakehead University	UG	337	346	404	475	1562	4.5
2018 Laurentian University	UG	165	244	232	277	918	7.4
2018 McMaster University	MD	232	404	480	346	1462	18.2
2018 Nipissing University	UG	122	136	86	70	414	9.8
2018 OCAD University	OT	174	208	200	155	737	5.0
2018 University of Ottawa	MD	376	491	614	442	1923	16.7
2018 Ottawa » Saint Paul University	OT	13	38	46	20	117	4.3
2018 UOIT	UG	126	136	153	133	548	15.2
2018 Queen's University	MD	283	375	703	866	2227	10.6
2018 Ryerson University	CO	743	682	575	602	2602	14.2
2018 Toronto » All Campuses	MD	637	1028	1353	967	3985	17.2
2018 Trent University	UG	120	180	242	136	678	13.4
2018 University of Waterloo	CO	741	632	479	463	2315	14.1
2018 Western » Main Campus	MD	332	844	804	574	2554	10.4
2018 Western » Brescia University College	OT	44	60	47	12	163	8.5
2018 Western » Huron University College	OT	92	123	109	26	350	3.0
2018 Western » King's University College	OT	179				179	17.9
2018 Wilfrid Laurier University	CO	252	406	335	279	1272	13.7
2018 University of Windsor	CO	163	224	236	142	765	15.2
2018 York University	CO	772	665	914	799	3150	13.3
Aggregate						32037	13.4
Aggregate excluding Laurentian						31119	13.5

Ontario University Class Sizes 2018

	Eligible	Ineligible		
Brock	14216.03	1469.8	Algoma	839 360.75
Carleton	20953.32	3156.478		
Guelph	23624.53	1620.584		
Lakehead	6056.154	900.513	Conrad Grebel	0.2
Laurentian	6363.979	445.398	Dominican	26.862 2
McMaster	23571.6	3003.196	Emmanuel College	72.5 2.6
Nipissing	3806.516	232.149	Hearst	87.8 64.15
OCAD U	3036.35	657.35		
Ottawa	27622.06	4468.196		
Saint-Paul	422.783	79.5	Knox College	36.5 4.4
UOIT	7920.221	426.369	McMaster Divinity	25.663 70.528
Queen's	19676.79	3910.114	NOSM	456.23
Ryerson	34687.45	2274.722	Regis College	27.5 17.5
Toronto	51037.61	17378.05	Renison	596.3 9.6
Trent	8462.05	645.6		
Waterloo	25986.71	6607.179		
Western	23068.2	3523	St. Augustine's College	49.9 17.1
Brescia	1125.6	252.6	St. Jerome's	533.65 9.3
Huron	849.1	196.3	St. Michael's College (Theology only)	25.8 2.2
King's	2622.8	583.9		
Wilfrid Laurier	16233.72	1236.932	Toronto School of Theology	318.7 54.1
Windsor	10639.2	1008.887	Trinity College (Theology only)	37.6 3.7
York	34921.73	7082.331	Wycliffe College	68.6 6.6
	366904.5	61159.15		
	360540.5	60713.75		



# Tab I

This is Exhibit "I" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in cursive script, appearing to read "David Sworn".

\_\_\_\_\_  
A Commissioner, etc

David Sworn LSO# 80310U

**FULL-TIME EQUIVALENT STUDENT / FACULTY RATIOS**

(Excluding Medical-Dental students and faculty)

	2016-17	2017-18	2018-19*	2019-20**
Algoma	21.1	18.5	21.0	35.6
Brock	30.2	30.9	30.7	32.1
Carleton	31.2	30.9	30.8	30.0
Dominicain	9.4	8.9	11.1	19.0
Guelph	37.8	36.8	35.5	36.1
Lakehead	25.6	24.7	25.0	25.8
<b>Laurentian</b>	<b>21.7</b>	<b>20.7</b>	<b>20.7</b>	<b>21.3</b>
Huntington	25.8	22.5	21.5	19.5
Sudbury	3.3	3.7	4.7	5.4
Thorneloe	6.9	7.8	8.3	7.6
<b>Laurentian (consol.)</b>	<b>20.7</b>	<b>19.8</b>	<b>20.0</b>	<b>20.5</b>
Hearst	6.7	8.5	12.7	12.6
McMaster	40.4	40.5	42.7	40.0
Nipissing	26.6	24.7	24.6	25.9
OCAD University	26.1	27.2	25.8	25.8
Ottawa	32.1	32.9	34.4	33.8
Saint Paul	14.1	14.8	16.0	15.5
Queen's	39.4	39.6	40.3	39.2
Ryerson	45.1	44.4	45.8	45.3
Toronto	32.7	32.2	32.6	32.4
Saint Augustine's	11.2	9.9	11.2	10.1
Saint Michael's	7.9	3.9	3.1	3.9
Trinity College	25.8	24.8	19.9	18.3
Victoria University	7.8	6.8	8.2	7.8
Regis College	15.5	9.4	13.1	12.9
Trent	42.8	34.7	36.1	39.2
UOIT	36.3	40.3	33.4	32.3
Waterloo	28.2	28.4	27.8	26.7
St. Jerome's	17.7	18.2	16.5	18.8
<b>Renison</b>	nd	nd	nd	nd
Conrad Grebel	1.3	1.5	1.4	1.8
Western	29.4	30.6	30.8	32.6
Brescia	37.7	40.6	42.9	43.9
Huron	23.5	19.9	25.0	25.7
King's	34.1	31.7	32.9	33.2
Wilfrid Laurier	34.2	35.3	35.8	37.3
Windsor	31.7	32.0	31.6	31.7
York	34.5	34.7	34.9	35.4
<i>Provincial Average</i>	33.0	32.9	33.2	33.3
<i>Algoma/Lakehead/Nipissing</i>	25.4	24.0	24.5	26.8
<i>Brock/Trent/Windsor</i>	32.8	32.1	32.1	33.4

**Notes:**

\* faculty count estimate for Huntington

\*\* faculty count estimate for Brock, Laurentian, Huntington, Ryerson, Trinity, Victoria, Regis, Western, Brescia, UOIT

**Sources:**

Faculty: Statistics Canada, *University and Colleges Academic Staff System*

OCUFA membership data

Students (Fiscal Full-Time Equivalent): Ministry of Colleges and Universities,

*University Statistical Enrolment Report*

Laurentian University, University of Waterloo

# Tab J

This is Exhibit "J" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

**EXPENDITURES PER FULL-TIME EQUIVALENT STUDENT 2019-2020, BY FUNCTION**

	Instruction and Research		Library		Student Services		Academic Support		Administration & General		External Relations		Central Computing & Commun.		Physical Plant		Ancillary		Total		Direct Expense - Student Education	
	A	B	C	D	E	F	G	H	I	J	A+B+C+D											
<b>OPERATING EXPENDITURES</b>																						
Laurentian University	\$11,939	\$614	\$2,118	\$1,631	\$905	\$375	\$670	\$1,817	n/a	\$20,069	\$16,302											
Laurentian University (Consolidated)	\$12,686	\$657	\$2,147	\$1,660	\$1,212	\$405	\$672	\$1,895	n/a	\$21,334	\$17,150											
Provincial average	\$11,268	\$762	\$2,551	\$1,210	\$1,024	\$451	\$603	\$1,734	n/a	\$19,602	\$15,790											
<b>TOTAL EXPENDITURES</b>																						
Laurentian University	\$17,708	\$614	\$2,487	\$1,631	\$905	\$375	\$670	\$1,878	\$1,816	\$28,083	\$22,439											
Laurentian University (Consolidated)	\$18,417	\$657	\$2,532	\$1,660	\$1,212	\$421	\$672	\$2,009	\$1,973	\$29,553	\$23,266											
Provincial average	\$18,322	\$767	\$2,976	\$1,268	\$1,031	\$458	\$603	\$3,152	\$1,931	\$30,508	\$23,333											

Sources:

Financial: Council of Ontario Finance Officers, *Financial Report of Ontario Universities*

Enrolment: Ministry of Colleges and Universities, *University Statistical Enrolment Report*; Laurentian University

**EXPENDITURES PER FULL-TIME EQUIVALENT STUDENT 2019-2020, BY FUNCTION**

	OPERATING EXPENDITURES										Direct Expense - Student Education A+B+C
	A	B	C	D	E	F	G	H	I	J	
Instruction and Research	Library	Student Services	Academic Support	Admini- stration & General	External Relations	Central Computing & Commun.	Physical Plant	Ancillary	Total		
Laurentian University	\$11,939	\$614	\$2,118	\$1,631	\$905	\$375	\$1,817	n/a	\$20,069	\$14,671	
Laurentian University (Consolidated)	\$12,686	\$657	\$2,147	\$1,660	\$1,212	\$405	\$1,895	n/a	\$21,334	\$15,490	
Provincial average	\$11,268	\$762	\$2,551	\$1,210	\$1,024	\$451	\$1,734	n/a	\$19,602	\$14,580	
	TOTAL EXPENDITURES										A+B+C
Laurentian University	A	B	C	D	E	F	G	H	I	J	A+B+C
Laurentian University	\$17,708	\$614	\$2,487	\$1,631	\$905	\$375	\$670	\$1,878	\$1,816	\$28,083	\$20,809
Laurentian University (Consolidated)	\$18,417	\$657	\$2,532	\$1,660	\$1,212	\$421	\$672	\$2,009	\$1,973	\$29,553	\$21,606
Provincial average	\$18,322	\$767	\$2,976	\$1,268	\$1,031	\$458	\$603	\$3,152	\$1,931	\$30,508	\$22,065

Sources:

Financial: Council of Ontario Finance Officers, *Financial Report of Ontario Universities*

Enrolment: Ministry of Colleges and Universities, *University Statistical Enrolment Report*; Laurentian University



1	2	3	4	5	6	7	8	9	10	11	12	
	Instruction and Research	Library	Academic Support	Student Services	Admini- stration & General	External Relations	Central Computing & Commun.	Physical Plant	Ancillary	Total	Instruction, Library, Acad. Support, Student Services	
<b>OPERATING EXPENDITURES PER STUDENT</b>												
<b>35006001 Laurentian University</b>	<b>11,939</b>	<b>614</b>	<b>1,631</b>	<b>2,118</b>	<b>905</b>	<b>375</b>	<b>670</b>	<b>1,817</b>	<b>0</b>	<b>20,069</b>	<b>16,302</b>	
35006004 Huntington University	11,362	1,851	3,856	0	8,158	0	0	2,254	0	27,481	17,069	
35006005 Sudbury, University of	42,955	1,991	14,308	5,163	13,421	3,841	824	4,370	0	86,874	64,417	
35006006 Thorneloe University	32,115	103	5,316	191	7,577	0	0	2,070	0	47,372	37,724	
<b>35006000 Laurentian University (Consolidated)</b>	<b>12,686</b>	<b>657</b>	<b>1,660</b>	<b>2,147</b>	<b>1,212</b>	<b>405</b>	<b>672</b>	<b>1,895</b>	<b>0</b>	<b>21,334</b>	<b>17,150</b>	
35006003 Hearst, Le Collège Universitaire de	16,131	738	1,927	4,634	8,806	0	0	4,246	0	36,481	23,429	
35024001 Algoma University	7,532	590	3,479	542	2,064	237	751	1,264	0	16,458	12,142	
35005001 Lakehead University	9,907	644	1,404	2,375	1,040	464	570	1,422	0	17,827	14,331	
35008001 Nipissing University	9,038	551	752	2,672	1,201	329	981	1,166	0	16,690	13,013	
35001001 Brock University	8,588	601	1,104	2,187	1,003	277	475	1,389	0	15,624	12,480	
35016001 Trent University	7,088	528	1,200	2,176	599	465	370	1,186	0	13,612	10,992	
35020001 Windsor, University of	9,869	870	1,370	2,221	1,495	305	481	2,156	0	18,767	14,330	
<b>35000000 Provincial average</b>	<b>11,268</b>	<b>762</b>	<b>1,210</b>	<b>2,551</b>	<b>1,024</b>	<b>451</b>	<b>603</b>	<b>1,734</b>	<b>0</b>	<b>19,602</b>	<b>15,790</b>	
Algoma / Lakehead / Nipissing	9,323	609	1,493	2,213	1,228	393	717	1,324	0	17,301	13,638	
Brock / Trent / Windsor	8,697	680	1,222	2,196	1,085	331	452	1,616	0	16,280	12,795	

<b>OPERATING EXPENDITURES PER STUDENT</b>												
<b>35006001 Laurentian University</b>	<b>17,708</b>	<b>614</b>	<b>1,631</b>	<b>2,487</b>	<b>905</b>	<b>375</b>	<b>670</b>	<b>1,878</b>	<b>1,816</b>	<b>28,083</b>		22,439
35006004 Huntington University	11,362	1,851	3,856	857	8,158	0	0	2,254	2,734	31,071	17,926	17,926
35006005 Sudbury, University of	44,028	1,991	14,308	5,163	13,421	5,723	824	8,336	13,266	107,061	65,490	65,490
35006006 Thorneloe University	32,115	103	5,316	778	7,606	0	0	4,244	1,527	51,689	38,311	38,311
<b>35006000 Laurentian University (Consolidated)</b>	<b>18,417</b>	<b>657</b>	<b>1,660</b>	<b>2,532</b>	<b>1,212</b>	<b>421</b>	<b>672</b>	<b>2,009</b>	<b>1,973</b>	<b>29,553</b>		23,266
35006003 Hearst, Le Collège Universitaire de	16,131	738	1,927	4,873	8,806	0	0	7,128	1,539	41,141	23,668	23,668
35024001 Algoma University	8,384	590	3,479	867	2,064	237	751	3,460	1,808	21,640	13,320	13,320
35005001 Lakehead University	12,694	645	1,433	2,661	1,040	464	570	2,607	2,577	24,692	17,433	17,433
35008001 Nipissing University	9,558	551	752	2,844	1,204	344	981	1,334	1,179	18,747	13,705	13,705
35001001 Brock University	9,489	601	1,104	2,214	1,003	277	475	4,536	1,400	21,097	13,408	13,408
35016001 Trent University	8,769	529	1,200	2,344	694	465	370	1,523	2,011	17,905	12,842	12,842
35020001 Windsor, University of	12,098	869	1,380	2,687	1,544	355	481	2,704	1,123	23,242	17,035	17,035
<b>35000000 Provincial average</b>	<b>18,322</b>	<b>767</b>	<b>1,268</b>	<b>2,976</b>	<b>1,031</b>	<b>458</b>	<b>603</b>	<b>3,152</b>	<b>1,931</b>	<b>30,508</b>		<b>23,333</b>
Algoma / Lakehead / Nipissing	11,169	609	1,510	2,470	1,229	398	717	2,344	2,055	22,501	15,758	15,758
Brock / Trent / Windsor	10,256	680	1,225	2,414	1,124	349	452	3,175	1,443	21,120	14,575	14,575

<b>OPERATING EXPENDITURES - SALARIES FOR INSTRUCTION &amp; RESEARCH</b>				Academic ranks	Other Instruct. & Research	Acad. & Other I & R
<b>35006001 Laurentian University</b>	<b>7,992</b>	<b>449</b>				<b>8,441</b>
35006004 Huntington University	8,260	0				8,260
35006005 Sudbury, University of	35,910	0				35,910
35006006 Thorneloe University	18,414	8,767				27,181
<b>35006000 Laurentian University (Consolidated)</b>	<b>8,537</b>	<b>525</b>				<b>9,062</b>
35006003 Hearst, Le Collège Universitaire de	9,416	32				9,448
35024001 Algoma University	6,009	0				6,009
35005001 Lakehead University	6,381	1,063				7,444
35008001 Nipissing University	6,610	0				6,610
35001001 Brock University	4,870	1,104				5,974
35016001 Trent University	4,383	619				5,001
35020001 Windsor, University of	5,881	710				6,591
<b>35000000 Provincial average</b>	<b>5,752</b>	<b>919</b>				<b>6,671</b>
Algoma / Lakehead / Nipissing	6,398	600				6,999
Brock / Trent / Windsor	5,118	849				5,968

<b>TOTAL EXPENDITURES - SALARIES FOR INSTRUCTION &amp; RESEARCH</b>				Academic ranks	Other Instruct. & Research	Acad. & Other I & R
<b>35006001 Laurentian University</b>	<b>8,185</b>	<b>2,752</b>				<b>10,936</b>
35006004 Huntington University	8,260	0				8,260
35006005 Sudbury, University of	36,236	0				36,236
35006006 Thorneloe University	18,414	8,767				27,181
<b>35006000 Laurentian University (Consolidated)</b>	<b>8,731</b>	<b>2,809</b>				<b>11,540</b>
35006003 Hearst, Le Collège Universitaire de	9,416	32				9,448
35024001 Algoma University	6,295	203				6,498
35005001 Lakehead University	6,587	2,048				8,636
35008001 Nipissing University	6,667	0				6,667
35001001 Brock University	4,915	1,374				6,289
35016001 Trent University	4,448	1,151				5,599
35020001 Windsor, University of	5,984	1,597				7,582
<b>35000000 Provincial average</b>	<b>6,166</b>	<b>2,516</b>				<b>8,682</b>
Algoma / Lakehead / Nipissing	6,571	1,185				7,756
Brock / Trent / Windsor	5,189	1,402				6,591

# Tab K

This is Exhibit "K" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in black ink, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

TABLE 4.9 -- FACULTY SALARIES: % OF TOTAL OPERATING EXPENDITURES

[\(back to contents\)](#)

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
<b>Academic Ranks - Full Time</b>									
NOSM	21%	23%	23%	24%	25%	26%	27%	26%	27%
Renison	24%	27%	25%	23%	13%	21%	32%	27%	29%
St. Jerome's	32%	31%	25%	30%	28%	32%	31%	31%	30%
St. Michael's	12%	12%	12%	7%	13%	4%	4%	8%	8%
Saint-Paul	30%	28%	25%	28%	28%	28%	28%	30%	27%
<i>Specialized avg.</i>	23%	24%	23%	23%	22%	22%	24%	25%	25%
Algoma	21%	21%	22%	23%	21%	22%	23%	22%	25%
Brescia	26%	27%	26%	25%	23%	21%	21%	21%	21%
Huron	34%	31%	32%	29%	25%	26%	23%	24%	22%
King's	27%	26%	27%	26%	27%	26%	25%	25%	24%
OCAD	23%	26%	23%	26%	26%	27%	27%	26%	26%
<i>Small Institutions avg.</i>	25%	26%	25%	26%	25%	25%	25%	25%	24%
Lakehead	33%	31%	33%	31%	32%	32%	32%	31%	31%
Laurentian	36%	36%	35%	34%	35%	36%	37%	36%	35%
Nipissing	31%	29%	30%	27%	28%	28%	31%	30%	38%
Trent	33%	32%	31%	30%	29%	28%	26%	27%	27%
UOIT	16%	16%	17%	18%	19%	19%	20%	20%	25%
<i>Primarily Undergrad avg.</i>	30%	29%	29%	28%	28%	29%	29%	29%	31%
Brock	32%	30%	29%	31%	33%	33%	31%	31%	30%
Carleton	30%	28%	28%	28%	28%	26%	28%	28%	27%
Guelph	28%	25%	26%	27%	25%	25%	25%	24%	23%
Ryerson	22%	23%	23%	23%	23%	22%	22%	22%	21%
Waterloo	28%	27%	27%	27%	26%	27%	27%	26%	26%
Wilfrid Laurier	31%	30%	29%	30%	32%	30%	28%	28%	29%
Windsor	29%	29%	28%	28%	27%	27%	28%	29%	27%
York	27%	27%	27%	27%	28%	27%	27%	28%	27%
<i>Comprehensive avg.</i>	28%	27%	27%	27%	27%	27%	27%	26%	26%
McMaster	33%	34%	31%	29%	30%	30%	29%	29%	29%
Ottawa	21%	20%	20%	19%	20%	20%	23%	23%	25%
Queen's	26%	26%	26%	25%	25%	24%	24%	23%	23%
Toronto	22%	19%	19%	18%	20%	19%	22%	21%	21%
Western Ontario	33%	32%	34%	32%	34%	32%	34%	34%	35%
<i>Medical-Doctoral avg.</i>	25%	24%	24%	22%	24%	23%	25%	24%	25%
<i>Universities avg.</i>	27%	26%	25%	25%	26%	25%	26%	25%	26%
<i>Affiliates avg.</i>	24%	23%	22%	24%	22%	21%	21%	22%	20%
<i>Provincial avg.</i>	27%	26%	25%	25%	25%	25%	26%	25%	26%

TABLE 4.9 -- FACULTY SALARIES: % OF TOTAL OPERATING EXPENDITURES

[\(back to contents\)](#)

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
<b>Academic Ranks - Part Time</b>									
NOSM	0%	0%	0%	0%	0%	0%	0%	0%	0%
Renison	19%	16%	2%	1%	0%	0%	0%	0%	0%
St. Jerome's	0%	0%	0%	0%	0%	0%	4%	4%	5%
St. Michael's	4%	4%	1%	2%	4%	4%	0%	1%	0%
Saint-Paul	5%	5%	6%	7%	9%	10%	10%	9%	8%
<i>Specialized avg.</i>	3%	3%	1%	1%	2%	2%	2%	2%	2%
Algoma	7%	7%	9%	8%	8%	7%	7%	7%	8%
Brescia	7%	8%	9%	9%	9%	10%	10%	10%	10%
Huron	3%	7%	7%	8%	8%	8%	9%	9%	8%
King's	8%	9%	8%	8%	9%	8%	8%	8%	8%
OCAD	11%	11%	11%	7%	6%	6%	6%	6%	7%
<i>Small Institutions avg.</i>	8%	9%	9%	8%	7%	7%	7%	7%	8%
Lakehead	5%	5%	5%	5%	5%	5%	5%	5%	5%
Laurentian	4%	4%	5%	5%	5%	4%	4%	4%	4%
Nipissing	8%	8%	9%	8%	9%	9%	8%	8%	1%
Trent	5%	5%	5%	5%	5%	5%	5%	6%	6%
UOIT	4%	3%	4%	3%	3%	3%	3%	3%	3%
<i>Primarily Undergrad avg.</i>	5%	5%	5%	5%	5%	5%	5%	5%	4%
Brock	7%	6%	6%	5%	4%	4%	1%	1%	1%
Carleton	3%	3%	3%	3%	3%	3%	3%	3%	3%
Guelph	4%	4%	4%	4%	4%	4%	4%	3%	3%
Ryerson	0%	0%	0%	0%	0%	0%	0%	0%	0%
Waterloo	2%	2%	2%	2%	2%	2%	2%	2%	2%
Wilfrid Laurier	4%	4%	4%	5%	4%	4%	4%	4%	4%
Windsor	4%	4%	4%	4%	4%	3%	4%	5%	5%
York	6%	6%	6%	6%	6%	6%	6%	6%	6%
<i>Comprehensive avg.</i>	4%	4%	4%	4%	4%	3%	3%	3%	3%
McMaster	4%	4%	4%	4%	4%	4%	6%	6%	6%
Ottawa	6%	6%	6%	8%	7%	5%	6%	5%	6%
Queen's	4%	4%	4%	4%	4%	4%	4%	4%	4%
Toronto	3%	3%	2%	2%	3%	2%	3%	3%	3%
Western Ontario	5%	5%	5%	5%	5%	5%	5%	4%	5%
<i>Medical-Doctoral avg.</i>	4%	4%	4%	4%	4%	4%	4%	4%	4%
<i>Universities avg.</i>	4%	4%	4%	4%	4%	4%	4%	4%	4%
<i>Affiliates avg.</i>	5%	5%	5%	5%	5%	5%	5%	5%	5%
<i>Provincial avg.</i>	4%	4%	4%	4%	4%	4%	4%	4%	4%

TABLE 4.9 -- FACULTY SALARIES: % OF TOTAL OPERATING EXPENDITURES

[\(back to contents\)](#)

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
<b>Academic Ranks - Total</b>									
NOSM	21%	23%	23%	24%	25%	26%	27%	26%	27%
Renison	43%	42%	26%	24%	14%	21%	33%	28%	29%
St. Jerome's	32%	31%	25%	30%	28%	32%	36%	35%	35%
St. Michael's	16%	16%	13%	10%	18%	7%	4%	9%	8%
Saint-Paul	35%	33%	31%	34%	37%	38%	38%	39%	35%
<i>Specialized avg.</i>	26%	27%	24%	25%	24%	25%	26%	27%	27%
Algoma	28%	28%	31%	31%	29%	28%	30%	29%	33%
Brescia	33%	34%	35%	34%	32%	31%	31%	32%	32%
Huron	36%	38%	39%	37%	33%	34%	32%	33%	30%
King's	34%	34%	35%	34%	36%	34%	33%	33%	32%
OCAD	34%	36%	34%	32%	32%	33%	32%	32%	32%
<i>Small Institutions avg.</i>	33%	35%	34%	33%	32%	33%	32%	32%	32%
Lakehead	38%	37%	38%	36%	37%	37%	37%	36%	35%
Laurentian	41%	40%	40%	39%	39%	40%	41%	40%	39%
Nipissing	39%	38%	38%	36%	37%	37%	39%	39%	38%
Trent	38%	37%	36%	35%	34%	33%	31%	32%	33%
UOIT	19%	19%	21%	21%	22%	22%	23%	23%	28%
<i>Primarily Undergrad avg.</i>	35%	34%	34%	33%	33%	33%	34%	33%	35%
Brock	38%	37%	35%	36%	37%	37%	33%	32%	31%
Carleton	32%	31%	31%	31%	31%	28%	31%	30%	30%
Guelph	32%	29%	30%	31%	29%	29%	28%	27%	27%
Ryerson	22%	23%	23%	23%	23%	22%	22%	22%	21%
Waterloo	30%	29%	29%	29%	28%	29%	29%	28%	28%
Wilfrid Laurier	35%	33%	34%	35%	36%	34%	33%	32%	33%
Windsor	33%	33%	32%	32%	31%	31%	32%	34%	32%
York	33%	33%	33%	33%	35%	34%	34%	33%	34%
<i>Comprehensive avg.</i>	31%	31%	30%	31%	31%	30%	30%	29%	29%
McMaster	38%	39%	35%	33%	34%	35%	35%	35%	35%
Ottawa	26%	25%	26%	27%	27%	25%	28%	28%	31%
Queen's	30%	30%	30%	29%	29%	28%	28%	27%	27%
Toronto	24%	22%	22%	20%	22%	21%	25%	24%	24%
Western Ontario	38%	37%	39%	37%	40%	37%	39%	38%	39%
<i>Medical-Doctoral avg.</i>	29%	28%	28%	26%	28%	27%	29%	28%	29%
<i>Universities avg.</i>	30%	29%	29%	29%	30%	28%	30%	29%	29%
<i>Affiliates avg.</i>	30%	28%	27%	30%	27%	27%	26%	27%	25%
<i>Provincial avg.</i>	31%	29%	29%	29%	30%	29%	30%	29%	29%

# Tab L

This is Exhibit "L" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.



\_\_\_\_\_  
A Commissioner, etc

David Sworn LSO# 80310U



LAURENTIAN	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Source
<b>Is income covering expenses?</b>							
Surplus/(deficit) - % of income	-1.0%	-1.1%	-1.0%	1.1%	-2.1%	-1.6%	AFS
Cash from operations - % of income	1.5%	5.2%	1.2%	-0.4%	-2.9%	1.0%	AFS
<b>What are expense patterns?</b>							
Interest - % of total expenses	1.6%	1.7%	2.5%	2.7%	2.6%	2.4%	COFO/AFS
Interest - % of total expenses net of amortization	1.6%	1.7%	2.6%	2.8%	2.7%	2.6%	COFO/AFS
Salaries & benefits - % of total expenses	68.9%	69.3%	70.5%	65.6%	67.7%	66.8%	AFS
Salaries & benefits - % of total income	69.6%	70.1%	71.1%	64.9%	69.1%	67.8%	AFS
Faculty salaries - % of total expenses*	30.6%	31.0%	31.6%	29.5%	30.1%	29.9%	COFO/AFS
Faculty salaries - % of total income*	30.9%	31.4%	31.9%	29.2%	30.7%	30.4%	COFO/AFS
Faculty salaries - % of total expenditure	27.3%	24.5%	27.0%	25.1%	27.9%	29.1%	COFO
Faculty salaries - % of operating/research/trust expenditure	33.3%	33.3%	33.5%	29.8%	31.0%	31.2%	COFO
Faculty salaries - % of operating expenditure	39.7%	40.3%	41.4%	40.1%	39.6%	39.8%	COFO
Full-time	34.7%	35.9%	37.0%	36.2%	35.5%	35.7%	COFO
Part-time	5.0%	4.4%	4.4%	3.9%	4.1%	4.1%	COFO
Library (full-time) salaries - % of operating	1.7%	1.6%	1.7%	1.5%	1.3%	1.4%	COFO
Instruction/research operating expenditures	103.1	106.0	111.7	106.2	115.6	114.6	COFO
Administration** operating expenditures	100.1	98.4	105.9	104.9	111.6	111.9	COFO
<b>How is administration using cash?</b>							
Cash - % of total assets	2.2%	0.4%	2.7%	2.2%	2.0%	1.3%	AFS
Purchase assets - % of income	14.7%	28.4%	15.9%	12.8%	5.8%	1.3%	AFS
<b>Direction of interfund transfers (negative = transfer from)</b>							
Operating (\$ thousands)	\$ 56	\$ 3,353	\$ 718	\$ 807	\$ 420	\$ 621	COFO
Capital (\$ thousands)	\$ 390	\$ (190)	\$ (1,118)	\$ (1,665)	\$ (275)	\$ (593)	COFO
<b>What is the institution's "bottom line"?</b>							
<b>per Audited Financial Statements (AFS)</b>							
Net assets - % change (year-to-year)	52.5%	-25.3%	42.0%	-36.5%	13.4%	-31.0%	AFS
Internally restricted (excl. invest in K assets) - % of net assets	9.0%	4.4%	2.0%	8.2%	5.1%	10.5%	AFS
Internally restricted (excl. invest in K) - % of total assets	2.2%	0.7%	0.4%	1.0%	0.7%	1.1%	AFS
Estimated "Exendable Net Assets" (\$ thousands)	\$ (5,654)	\$ (8,820)	\$ (11,303)	\$ (8,392)	\$ (13,620)	\$ (17,985)	AFS
<b>per Council of Ontario Finance Officers (COFO)</b>							
Net assets - % change (year-to-year)	52.5%	-25.3%	42.0%	-36.5%	13.4%	-31.0%	COFO
Internally restricted - % of net assets	9.0%	4.4%	2.0%	8.2%	5.1%	10.5%	COFO
Internally restricted - % of total assets*	2.2%	0.7%	0.4%	1.0%	0.7%	1.1%	COFO/AFS
Notional reserve (\$ thousands)***	\$ 6,235	\$ 2,285	\$ 2,211	\$ 3,831	\$ 2,723	\$ 3,848	COFO

\* NB: Combines AFS and COFO data; the results are illustrative, not definitive.

\*\* Academic support + Student Services (excluding scholarships) + Administration and General + External Relations

\*\*\* Internally Restricted Funds + Unrestricted Funds (if positive, i.e., negative balance in unrestricted funds = [non-current] employee future benefits)

AFS = Audited Financial Statements; COFO = Council of Ontario Finance Officers, *Financial Report of Ontario Universities*

## COMPARISON

	LAURENTIAN		ALGOMA/LAKEHEAD/N IPSSING		BROCK/TRENT/ WINDSOR		Source
	Fiscal 2019-20	3-year average	Fiscal 2019-20	3-year average	Fiscal 2019-20	3-year average	
<b>Is income covering expenses?</b>							
Surplus/(deficit) - % of income	-1.6%	-0.9%	2.1%	1.2%	1.8%	3.1%	AFS
Cash from operations - % of income	1.0%	-0.7%	7.4%	5.8%	6.5%	7.3%	AFS
<b>What are expense patterns?</b>							
Interest - % of total expenses	2.1%	2.6%	2.1%	2.3%	2.2%	2.2%	COFO/AFS
Interest - % of total expenses net of amortization	2.2%	2.7%	2.2%	2.4%	2.4%	2.4%	COFO/AFS
Salaries & benefits - % of total expenses	66.8%	66.7%	64.2%	63.0%	66.1%	65.9%	AFS
Salaries & benefits - % of total income	67.8%	67.3%	62.8%	62.3%	64.9%	63.8%	AFS
Faculty salaries - % of total expenses*	29.9%	29.9%	30.0%	29.5%	25.1%	25.3%	COFO/AFS
Faculty salaries - % of total income*	30.4%	30.1%	29.4%	29.1%	24.6%	24.5%	COFO/AFS
Faculty salaries - % of total expenditure	29.1%	27.3%	29.2%	27.6%	24.6%	24.3%	COFO
Faculty salaries - % of operating/research/trust expenditure	31.2%	30.7%	33.8%	33.4%	28.6%	29.3%	COFO
Faculty salaries - % of operating expenditure	39.8%	39.8%	37.0%	36.3%	31.4%	32.1%	COFO
Full-time	35.7%	35.8%	32.7%	31.6%	27.8%	28.5%	COFO
Part-time	4.1%	4.0%	4.3%	4.7%	3.7%	3.6%	COFO
Library (full-time) salaries - % of operating	1.4%	1.4%	1.4%	1.4%	1.7%	1.8%	COFO
Instruction/research operating expenditures	114.6		113.8		115.2		COFO
Administration** operating expenditures	111.9		128.9		153.8		COFO
<b>How is administration using cash?</b>							
Cash - % of total assets	1.3%	1.8%	12.5%	11.3%	8.3%	8.4%	AFS
Purchase assets - % of income	1.3%	0.4%	3.3%	1.1%	6.5%	2.2%	AFS
<b>Direction of interfund transfers (negative = transfer from)</b>							
Operating (\$ thousands)	\$ 621	\$ 616	\$ (4,258)	\$ 4,704	\$ (43,761)	\$ (47,361)	COFO
Capital (\$ thousands)	\$ (593)	\$ (844)	\$ (3,538)	\$ (5,434)	\$ 64,600	\$ 59,872	COFO
<b>What is the institution's "bottom line"?</b>							
<b>per Audited Financial Statements (AFS)</b>							
Net assets - % change (year-to-year)	-31.0%		-3.1%		-7.9%		AFS
Internally restricted (excl. invest in K assets) - % of net assets	10.5%	7.6%	45.4%	48.2%	-20.3%	-13.5%	AFS
Internally restricted (excl. invest in K) - % of total assets	1.1%	0.9%	12.1%	13.1%	-4.6%	-3.1%	AFS
Estimated "Exendable Net Assets" (\$ thousands)	\$ (17,985)	\$ (13,332)	\$ 65,078	\$ 64,027	\$ 99,868	\$ 112,869	AFS
<b>per Council of Ontario Finance Officers (COFO)</b>							
Net assets - % change (year-to-year)	-31.0%		-2.5%		-7.9%		COFO
Internally restricted - % of net assets	10.5%	7.6%	50.3%	49.0%	30.7%	32.6%	COFO
Internally restricted - % of total assets*	1.1%	0.9%	13.4%	13.3%	6.9%	7.5%	COFO/AFS
Notional reserve (\$ thousands)***	\$ 3,848	\$ 3,467	\$ 70,533	\$ 69,060	\$ 121,000	\$ 129,253	COFO

\* NB: Combines AFS and COFO data; the results are illustrative, not definitive.

\*\* Academic support + Student Services (excluding scholarships) + Administration and General + External Relations

\*\*\* Internally Restricted Funds + Unrestricted Funds (if positive, i.e., negative balance in unrestricted funds = [non-current] employee future benefits)

AFS = Audited Financial Statements; COFO = Council of Ontario Finance Officers, *Financial Report of Ontario Universities*

# Tab M

This is Exhibit "M" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in cursive script, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

## REVENUE PER STUDENT

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Laurentian % more than:
<b>Total revenue per Audited Financial Statements</b>											
Laurentian	19,629	19,096	19,904	21,316	21,818	22,287	23,362	25,490	26,094	26,066	
Laurentian (consolidated: incl. fed. Unis)	AFS for federated universities unavailable										
Algoma	23,567	24,310	24,017	24,231	24,591	25,672	26,690	28,682	28,965	23,938	9%
Lakehead	20,550	18,935	19,967	21,425	20,879	20,975	22,950	23,033	25,428	23,919	9%
Nipissing	14,525	15,123	15,818	16,988	17,141	17,918	19,027	19,656	19,613	18,727	39%
Algoma/Lakehead/Nipissing	18,553	17,967	18,889	20,234	20,013	20,444	22,054	22,436	23,947	22,373	17%
Lakehead/Nipissing	18,172	17,455	18,382	19,796	19,508	19,876	21,599	21,872	23,464	22,125	18%
Brock/Trent/Windsor	18,602	18,916	19,248	19,695	20,239	20,652	20,877	21,444	21,988	21,081	24%
Provincial average	Not available										
Provincial average (excluding Laurentian)											
<b>Total expendable revenue per COFO</b>											
Laurentian	20,121	20,080	21,612	22,879	23,674	26,953	28,867	30,485	29,489	26,538	
Laurentian (consolidated: incl. fed. Unis)	22,433	22,237	23,926	25,435	26,293	29,248	31,840	33,200	32,816	29,094	
Algoma	40,899	23,814	28,240	22,777	24,094	25,555	26,599	29,102	27,206	23,903	11%
Lakehead	22,210	21,606	20,606	21,993	21,358	21,191	23,566	24,496	25,537	24,130	10%
Nipissing	17,656	16,767	15,444	16,609	16,449	18,020	19,537	29,416	19,294	18,384	44%
Algoma/Lakehead/Nipissing	21,859	20,032	19,498	20,288	20,008	20,590	22,573	26,429	23,761	22,385	19%
Lakehead/Nipissing	20,412	19,727	18,634	20,015	19,558	20,051	22,178	26,188	23,429	22,144	20%
Brock/Trent/Windsor	20,692	19,481	19,714	20,536	20,879	20,092	20,814	22,526	21,982	20,822	27%
Provincial average	28,282	28,599	28,992	29,345	29,418	29,972	32,003	33,056	33,240	32,568	-19%
Provincial average (excluding Laurentian)	28,393	28,719	29,083	29,413	29,473	29,984	32,006	33,054	33,246	32,620	-19%
<b>General (operating, including non-credit) expendable revenue per COFO</b>											
Laurentian	14,626	14,840	15,748	16,459	16,667	16,934	17,398	18,513	19,167	18,858	
Laurentian (consolidated: incl. fed. Unis)	16,367	16,576	17,517	18,309	18,540	18,877	19,436	20,619	21,485	20,962	
Algoma	19,610	19,330	20,276	19,776	20,299	22,006	22,983	24,065	24,564	21,302	-11%
Lakehead	13,693	14,159	14,617	15,292	15,591	16,417	17,215	18,077	18,429	18,865	0%
Nipissing	12,121	12,676	13,270	14,253	14,289	15,809	16,424	15,977	16,347	15,989	18%
Algoma/Lakehead/Nipissing	13,534	14,013	14,657	15,391	15,629	16,768	17,482	17,910	18,327	18,340	3%
Lakehead/Nipissing	13,072	13,583	14,102	14,911	15,114	16,199	16,943	17,355	17,726	17,871	6%
Brock/Trent/Windsor	13,965	14,627	15,456	15,202	15,865	16,145	16,560	17,203	17,491	16,937	11%
Provincial average	17,217	17,590	18,372	18,935	19,433	19,645	20,865	21,690	22,398	21,903	-14%
Provincial average (excluding Laurentian)	17,233	17,609	18,388	18,946	19,449	19,658	20,889	21,706	22,412	21,917	-14%

# Tab N

This is Exhibit "N" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in cursive script, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

2018-19	Can draw salary & pension UCASS -- OCUFA specs Excluding Medical-Dental	Table 1.1 - Faculty and Salary statistics by Gender, Rank, Institution and Age groups								65+	65-69	70+	Plan Type
		65-69		70+		70+		Total		% of	% of	% of	
		Faculties v	Average S:	Faculties v	Average S:	Number	Avg. \$	Faculties v	Average S:	Total	Total	Total	
35001000	Brock University	54	186,450	24	197,150	78	189,750	561	151,050	13.9%	9.6%	4.3%	Hybrid
35002000	Carleton University	66	167,125	42	172,925	108	169,375	900	140,300	12.0%	7.3%	4.7%	Hybrid
35004000	<b>University of Guelph</b>	48	182,150	15	190,225	63	184,075	789	149,875	8.0%	6.1%	1.9%	DB
35005000	Lakehead University	18	166,625	6	169,325	24	167,300	330	136,725	7.3%	5.5%	1.8%	DC
<b>35006000</b>	<b>Laurentian University of Sudbur</b>	<b>27</b>	<b>172,625</b>	<b>21</b>	<b>176,350</b>	<b>48</b>	<b>174,250</b>	<b>348</b>	<b>147,050</b>	<b>13.8%</b>	<b>7.8%</b>	<b>6.0%</b>	<b>DB</b>
35007000	McMaster University	42	197,750	30	200,325	72	198,825	672	160,075	10.7%	6.3%	4.5%	DB
35008000	Nipissing University	12	138,775	9	145,725	21		171	123,925	12.3%	7.0%	5.3%	DC
35010000	University of Ottawa / Université	57	184,100	36	193,475	93	187,725	1,047	156,800	8.9%	5.4%	3.4%	DB
35011000	<b>Queen's University</b>	39	185,525	33	187,975	72	186,650	681	160,450	10.6%	5.7%	4.8%	Hybrid
35014000	Ryerson University	66	184,275	54	195,925	120	189,525	861	155,975	13.9%	7.7%	6.3%	DB
35015000	<b>University of Toronto</b>	174	207,375	129	216,675	303	211,325	2,436	168,275	12.4%	7.1%	5.3%	DB
35016000	Trent University	15	170,200	6	x	21		267	134,775	7.9%	5.6%	2.2%	DB
35017000	University of Waterloo	51	198,725	21	194,375	72	197,450	1,248	154,875	5.8%	4.1%	1.7%	DB
35018000	University of Western Ontario	75	169,325	39	187,700	114	175,600	993	148,700	11.5%	7.6%	3.9%	DC
35019000	Wilfrid Laurier University	27	167,375	12	182,675	39	172,075	525	143,350	7.4%	5.1%	2.3%	Hybrid
35020000	University of Windsor	30	174,475	33	205,025	63	190,475	492	148,675	12.8%	6.1%	6.7%	Hybrid
35021000	York University	150	187,775	93	198,350	243	191,825	1,344	162,150	18.1%	11.2%	6.9%	Hybrid
35022000	Ontario College of Art and Design	24	117,175	6	124,950	30		153	104,925	19.6%	15.7%	3.9%	DC
35023000	University of Ontario Institute of	12	152,925	9	151,500	21		267	125,925	7.9%	4.5%	3.4%	DC
	1E+08 Total	990	183,600	615	194,875	1,605	187,925	14,085	153,700	11.4%	7.0%	4.4%	
35024000	Algoma University College	3				3		57	109,500				DC/GRRSP
	20 Universities	993	183,050	615	194,875	1,608	187,575	14,142	153,525	11.4%	7.0%	4.3%	
	All reporting institutions	1,026	181,675	624	194,550	1,650	186,550	14,511	152,550	11.4%	7.1%	4.3%	
	<b>Medical-Dental (regular faculty - basic scientists - members of FAs)</b>												
35007000	McMaster University	6	190,325	3	x	6		96	161,025	6.3%	6.3%	3.1%	
35010000	University of Ottawa / Université	9	179,825	6	184,050	15	181,525	114	155,775	13.2%	7.9%	5.3%	
35011000	<b>Queen's University</b>	6	174,850	3	x	3		72	164,950	4.2%	8.3%	4.2%	
35015000	<b>University of Toronto</b>	12	196,900	9	214,350	21	204,375	204	176,700	10.3%	5.9%	4.4%	
35018000	University of Western Ontario	15	180,325	6	184,150	21	181,425	207	151,875	10.1%	7.2%	2.9%	
	Med-Dent Combined	51	185,100	30	197,775	81	189,800	687	162,475	11.8%	7.4%	4.4%	



# Tab 0

This is Exhibit "O" referred to in the  
affidavit of Dr Fabrice Colin,  
sworn before me this 25 of March, 2021.

A handwritten signature in cursive script, appearing to read "David Sworn", written over a horizontal line.

A Commissioner, etc

David Sworn LSO# 80310U

Institution Name	Association Acronym	Summary of course cancellation (% or \$ value)
Acadia University	AUFA	\$200 (within 2 weeks prior to the start of class during the academic year).
University of Alberta	AASUA	\$500 (less than 4 weeks prior to start of classes) or \$1000 (after the start of classes) + salary earned from the date the appointment takes effect to the date of cancellation.
Bishop's University	APBU	one-tenth of the salary for the course shall be paid to the appointee.
Brandon University	BUFA	15% (within 15 day prior to the start date of the class) or 25% (after the start date of the class)
Brock University	CUPE 4207-1	5% (prior to start), greater of 5% or pro-rated stipend (after course start)
University of Calgary	TUCFA	\$500 per half-course equivalent (20 work days prior to the commencement) .
Carleton University	CUPE 4600-2	Effective 1 September 2020: \$663 (not less than 3 weeks before class) or \$765 (less than 3 weeks but more than 1 week before class) or \$1,122 (1 week or less before class)
Concordia University	CUPFA	15% (up to and including 8 days prior) or 24% (up to and including 7 days prior) or 35% (days 1-10) 100% (after 10 days)
Dalhousie University	CUPE 3912-D	\$150 or \$250 (within 2 weeks prior to the start of classes) during the Fall or Winter terms only.
University of Guelph	CUPE 3913	1/3 of the established full pay (after the start date of employment but prior to the end of the second full week of classes)
King's University College (Western University)		10% (before first day of class) or 15% (on or after the first day of classes)
Laurentian University / Université Laurentienne	LUFAPPUL	15% as outlined in the Letter of Appointment
Laurentian University / Université Laurentienne (Thorneloe University)	None	\$200 plus \$250 per week taught or for first time course assignment, \$500 plus \$250 per week taught.
University of Lethbridge	ULFA	10%
McMaster University	CUPE 3906-2	\$1,000 (after signed Appointment Letter) or \$4,000 (2 weeks prior to the date that the Appointment commences)
Memorial University	LUMUN	\$400 (instructor previously taught the course) or \$500 (instructor not previously taught the course)
Mount Saint Vincent	CUPE 3912-M	\$200 or or \$300 (within 2 weeks prior to the start of class).
NSCAD University		\$450 or \$900 (less than 3 weeks prior to the start of classes)
OCAD University	OCADFA	Assuming 12 weeks of pay: 8.3% (sessional <1 week notice), 50% (teaching intensive), 50% (CLTA appointment)
University of Prince Edward Island	UPEIFA	\$500 (within 30 days of the beginning of class)
Queen's University	QUFA	\$1,000 for 100% responsibility a 0.5 credit course (within 2 weeks of the start of the session)
University of Regina	URFA	one-quarter of the stipend (less than one month prior to the start of the semester) or one-quarter of the stipend plus the proportion of the stipend corresponding to the proportion of classroom contact hours completed (after the start of the semester)
University of Regina - First Nations University	URFA	1/10 of the stipend (cancelled following acceptance) or one-quarter of the stipend (within 21 days prior to commencement of the course) or one-half of the stipend (following commencement of the semester)
Ryerson University	CUPE 3904-1	25%, assuming 12 weeks of pay per course
St. Francis Xavier University	StFXAUT	\$500 (5 days prior to the first scheduled day of classes or at any time thereafter)
St. Jerome's University	SJUASA	\$550 (up to 15 days prior to start of term) or \$1100 (within 15 days period) or \$550 + payment for work performed at the rate of 1/16 per week (cancelled after the commencement of the Academic Term)
Saint Mary's University	CUPE 3912-S	\$200 or \$300 (within 2 weeks prior tot start of classes)

St. Mary's University	StMUFA	10% of the stipend (within 10 calendar days prior to the scheduled first day of class)
St. Thomas University	FAUST	25% of the salary for a 3 credit-hour course
University of Saskatchewan	CUPE 3287	25% (within the twenty-one (21) day period prior to, but not including, the first scheduled class)
University of Toronto	CUPE 3902-3	25% (1+ month prior to first class), 40% (< 1 month prior), 75% (after first class)
Trent University	CUPE 3908-1	5% (4-8 weeks prior), 10% (2-4 weeks prior), 15% (less than 2 weeks prior)
University of Victoria	CUPE 4163-3	\$250 (within 4 weeks) or \$675 (after start)
Western University	UWOFA	\$750 (before the first day of the cancelled class) or \$1500 (on or after the first scheduled class)
Wilfrid Laurier University	WLUFA-CAS	\$500 (up to 15 days prior to the commencement of term) or \$1000 (within 15 day period prior to the commencement of term)
University of Windsor	WUFA	15% (1-3 months prior), 20% (<1 month prior), 25% (after start)
University of Winnipeg	UWFA	Per 6 credit hours or pro-rated accordingly: \$400.00 (prior to first day of class) or \$800 (within 2 week period following the first day of classes)
York University	CUPE 3903-2	12.5% (insufficient enrollment), 40% (other reasons)

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED  
AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF LAURENTIAN UNIVERSITY OF SUDBURY

Court File No. CV-21-656040-00CL

---

*ONTARIO*  
**SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

Proceedings commenced at Toronto

---

**AFFIDAVIT OF DR. FABRICE COLIN**

---

**GOLDBLATT PARTNERS LLP**  
20 Dundas Street W., Suite 1039  
Toronto ON M5G 2C2

**Charles Sinclair LSO#: 43178A**  
Tel: 416-919-4234  
csinclair@goldblattpartners.com

**Susan Philpott LSO#: 31371C**  
Tel: 416-979-6417  
sphilpott@goldblattpartners.com

**Clio Godkewitsch LSO#: 45412G**  
Tel: 416- 979-4059  
cgodkewitsch@goldblattpartners.com

**RYDER WRIGHT BLAIR & HOLMES**  
333 Adelaide Street W., 3rd Floor  
Toronto ON M5V 1R5

**David Wright LSO#: 28715G**  
Tel: 416-340-9070  
dwright@rwbh.ca

Counsel for Laurentian University  
Faculty Association

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED  
AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF LAURENTIAN UNIVERSITY OF SUDBURY

Court File No. CV-21-656040-00CL

---

*ONTARIO*  
**SUPERIOR COURT OF JUSTICE  
(COMMERCIAL LIST)**

Proceedings commenced at Toronto

---

**RESPONDING RECORD OF LAURENTIAN  
UNIVERSITY FACULTY ASSOCIATION**

---

**GOLDBLATT PARTNERS LLP**  
20 Dundas Street W., Suite 1039  
Toronto ON M5G 2C2

**Charles Sinclair LSO#: 43178A**  
Tel: 416-919-4234  
csinclair@goldblattpartners.com

**Susan Philpott LSO#: 31371C**  
Tel: 416-979-6417  
sphilpott@goldblattpartners.com

**Clio Godkewitsch LSO#: 45412G**  
Tel: 416- 979-4059  
cgodkewitsch@goldblattpartners.com

**RYDER WRIGHT BLAIR & HOLMES**  
333 Adelaide Street W., 3rd Floor  
Toronto ON M5V 1R5

**David Wright LSO#: 28715G**  
Tel: 416-340-9070  
dwright@rwbh.ca

Counsel for Laurentian University  
Faculty Association