

COURT FILE NUMBER 2303-06543
COURT COURT OF KING'S BENCH OF ALBERTA
JUDICIAL CENTRE EDMONTON

APPLICANTS IN THE MATTER OF THE COMPANIES' CREDITORS
ARRANGEMENT ACT, R.S.C. 1985, C. C-36, AS
AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR
ARRANGEMENT OF J.W. CARR HOLDINGS LTD.,
SPRUCE GROVE INDUSTRIAL PARK INC., 272649
ALBERTA LTD., 279896 ALBERTA LTD., GRANDE
PRAIRIE PLACE ENTERPRISES (1996) INC., 1170292
ALBERTA LTD. AND 627612 ALBERTA LTD.

DOCUMENT **SUPPLEMENT TO THE THIRD REPORT OF ERNST &
YOUNG INC. IN ITS CAPACITY AS MONITOR OF THE
APPLICANTS**

June 30, 2023

ADDRESS FOR SERVICE AND
CONTACT INFORMATION OF
PARTY FILING THIS
DOCUMENT

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PURPOSE OF THIS SUPPLEMENTAL REPORT

1. The purpose of this supplement to the Monitor's Third Report (the "**3rd Supplement**") is to provide this Honourable Court and the Applicants' stakeholders with a copy of the Applicants' CFS#4 and information and the Monitor's comments with respect to same.

TERMS OF REFERENCE AND DISCLAIMER

2. In preparing this 3rd Supplement, the Monitor has been provided with, and has relied upon certain information, including unaudited financial information of the Companies, books and records, and discussions with the Applicants' Management.
3. Except as described in this report, the Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would comply with Canadian auditing standards pursuant to the Chartered Professional Accountants of Canada Handbook.
4. Future oriented information referred to in this 3rd Supplement was prepared based on Management's estimates and assumptions. Readers are cautioned that since projections are based upon assumptions about future events and conditions that are not ascertainable; the actual results may vary from the projections and the variances may be material.
5. All references to dollars are in Canadian dollars.
6. Capitalized terms not defined herein are as defined in previous reports of the Monitor and other materials filed in connection with these CCAA proceedings to date.
7. Additional background information on the Applicants and these CCAA proceedings is available on the Monitor's website, located at: www.ey.com/ca/jwcarr (the "**Monitor's Website**").

REVISED PROJECTIONS (CFS#4)

8. As noted in the Monitor's Third Report, shortly before 11:00 am on the date of the Monitor's Third Report, the Monitor received a draft version of CFS#4 from the Applicants. Also as noted in the Monitor's Third Report, the Monitor required time to review and consider the draft of CFS#4 before providing any information and the Monitor's comments in relation thereto.
9. In the interests of time, the Monitor filed the Monitor's Third Report prior to conducting its review of the draft CFS#4 to allow time for the Court and other stakeholders to consider the Monitor's comments in relation to the two applications set to be heard on June 29, 2023. The Monitor was of the view that the Court and the stakeholders could reasonably consider the merits of the pending applications independently of considering the updated cash flow projections that would be outlined in CFS#4.
10. The Monitor has reviewed and considered the variances in the Applicants' cash flows to June 17, 2023, the status of Interim Loan funding received and to be received, and several other items that have arisen to date and discussed such items with Management. Further, the Monitor has now reviewed the draft CFS#4 provided and worked with the Applicants to finalize and present a revised cash flow projection (CFS#4) which is attached as **Appendix 'A'** to this report. The Monitor confirms that Management has reviewed and approved the attached CFS#4, despite not signing the document attached hereto. Management was not available to sign CFS#4 at the time of filing this 3rd Supplement.
11. In general, the underlying assumptions used by Management in preparing CFS#4 have not changed from previous projections filed to date, and as such many of the figures presented in CFS#4 are consistent with those reflected in previous cash flow projections.
12. The primary notable changes to CFS#4 from CFS#3 include the following:
 - a.) the anticipated impact of the extension of the SISP timelines for the income

generating GPPE commercial properties and the Clariant Building which are being marketed by Colliers has been reflected;

- b.) costs associated with the ESA and BCA reports requested by Colliers have been included;
- c.) the payment of outstanding Monitor's fees and the outstanding fees of the Applicants' counsel and counsel to the Monitor are reflected in conjunction with the anticipated receipt of the next Interim Loan Facility advance;
- d.) release of Interim Loan Facility funds received and held in the Monitor's trust account to GPPE and JW Carr are reflected to reimburse those companies for payroll paid out of operations versus the Interim Loan Facility, and corresponding "catch up payments" in relation to interest, principal, and property taxes (as required); and
- e.) the anticipated restructuring professional fees and costs as a whole have been revisited and adjusted based on Management's best guess in relation to such expenses with input from the Monitor.

- 13. In accordance with the Canadian Association of Insolvency and Restructuring Professionals Standard of Practice 9. "Cash-Flow Statement", the Monitor reports as follows:
- 14. CFS#4 has been prepared by the Applicants in consultation with the Monitor for the purpose described in the notes to the Cash Flow Statement, using the probable assumptions and the hypothetical assumptions set out in the accompanying notes;
- 15. The Monitor's review consisted of inquiries, analytical procedures and discussion related to information supplied by the Applicants. The Monitor's procedures with respect to the hypothetical assumptions were limited to evaluating whether they were consistent with the purpose of CFS#4. The Monitor has also reviewed the support provided by the Applicants for the probable assumptions, and the preparation and presentation of CFS#4; and

16. Based on its review, nothing has come to the attention of the Monitor that causes it to believe that, in all material respects:
- a.) The hypothetical assumptions are not consistent with the purpose of CFS#4;
 - b.) As at the date of this 3rd Supplement, the probable assumptions developed by the Applicants in consultation with the Monitor are not suitably supported and consistent with the plans of the Applicants or do not provide a reasonable basis for CFS#4, given the hypothetical assumptions; or
 - c.) CFS#4 does not reflect the probable and hypothetical assumptions.
17. Since CFS#4 is based on assumptions regarding future events, actual results may vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, the Monitor expresses no assurance as to whether the projections outlined in the CFS#4 will be achieved. The Monitor expresses no opinion or other form of assurance with respect to the accuracy of any financial information presented in this report or relied upon in preparing this report.
18. CFS#4 has been prepared solely for the purpose described above, and readers are cautioned that it may not be appropriate for other purposes.

Dated at Edmonton, this 30th day of June, 2023.

ERNST & YOUNG INC.

Licensed Insolvency Trustee
acting solely in its capacity as the Proposed Monitor of the JW Group
and not in its personal or corporate capacity

per:



Matt McCulloch, CPA, CA, CIRP, LIT
Senior Vice President, Ernst & Young Inc.

– Appendix A –

J.W. Carr Holdings Ltd., Spruce Grove Industrial Park Inc., Grande Prairie Place Enterprises (1996) Inc., 272649 Alberta Ltd., 279896 Alberta Ltd., 627612 Alberta Ltd. and 1170292 Alberta Ltd (collectively, the "JW Carr Group", the "Applicants", or the "Companies")

Notes to the Revised Projected Statement of Cash Flow ("CFS#4")

For the Period Ending December 31, 2023

Purpose and General Assumptions

1. The purpose of CFS#4 is to present a cash flow forecast of the Companies for the period beginning on June 18, 2023 and ending on December 31, 2023 (the "**Projection Period**") in respect of their proceedings under the Companies' Creditors Arrangement Act ("**CCA**"). CFS#4 is based off the fact that the Initial Order was granted on April 19, 2023.
2. CFS#4 has been prepared based on hypothetical and most probable assumptions.

Hypothetical Assumptions

3. JW Carr Group's management ("**Management**") reviewed actual cash receipts and outflows over a number of months past and has advised that, for the most part, these amounts have been relatively consistent month over month. Management has also incorporated anticipated irregular expenses and accounted for unforeseen cash related items. In regard to typical monthly cash flows, Management has assumed that the projected amounts will remain consistent with recent historical results.

Probable Assumptions

4. The consolidated opening cash balance is an aggregate of all of the Companies' actual known reconciled bank account balances as at June 18, 2023. The Companies' various bank accounts are maintained at Scotiabank, RBC, CIBC and Canadian Western Bank. Note: The Companies do not maintain separate bank accounts for each property/closely related group of properties (closely related group of properties is defined as properties sharing the same physical/geographical location most of which have the same first mortgagee). The Monitor is also holding certain funds in trust that have been received from the Interim Loan Facility (net of related disbursements).
5. The consolidated cash flow as detailed in CFS#4 is a compilation built in accordance with the following methodology:
 - i.) Each individual property/group of closely related properties was segregated and the projected cash flows (if any) for such properties were reviewed by Management and confirmed to be accurate;
 - ii.) Next, all individual property projections, and the projections for general administration costs (in JW Carr and GPPE only) were then accumulated into a consolidated projection for the specific Applicant owner of such properties; and
 - iii.) Finally, all individual Applicant projections derived from the above were then consolidated into the cumulative Applicants' projection incorporating all anticipated transactions for the JW Carr Group.
6. For each property/closely related group of properties where such properties are income producing, Management identified regular operating and anticipated cash receipts and disbursements.

Management also identified unusual, irregular and necessary expenditures required to ensure the condition of such properties was maintained over the Projection Period. Specifically, the projections for such properties are based on the following methodology in relation to the use of the cash generated towards the related expenses identified (to the extent sufficient cash receipts resulted):

- i.) First, all necessary and critical direct operating expenses are paid;
 - ii.) Second, interest is paid on mortgages, based on historical and estimated interest amounts (note: in instances where the interest and principal payments were not segregated, the amount paid to the applicable secured creditor is simply the amount of (up to) the regular monthly payment stipulated by Management;
 - iii.) Third, principal payments on mortgages (where known and segregated from interest in accordance with the note above);
 - iv.) Next, regular monthly property tax payments; and
 - v.) Finally, towards arrears of property taxes where possible (NOTE: the projections assume that there will be no use of funds from one property to cover any expenses for another property).
7. One notable exception to the above relates to situations where the Companies have made a reservation on account of immaterial possible unexpected expenditures. In the event there is no actual disbursement that utilizes the reserved amounts, any such amounts will remain as a cash reserve for future unexpected expenses or expenditure variances, if any.
8. In regard to GPPE, excluding Inverness, there is only a BNS line of credit against the Professional Building and one mortgage against the remaining 4 buildings owned by GPPE. As such, the following additional assumptions were applied to interest, principal, and property taxes for the GPPE properties (excluding Inverness):
- i. For the Professional Building, all surplus funds generated were applied to reduce the outstanding line of credit with BNS;
 - ii. For O'Brien, 214S and 214N, interest between BNS and Servus was paid using funds available on a pro-rata basis using the regular monthly amounts provided by Management until all required regular interest was paid;
 - iii. For 214N, once all required interest was paid in full in as per above and sufficient funds remained to contribute to principal, principal payments were made on a pro-rata basis to BNS and Servus. In August 2023, all required principal payments for both BNS and service are projected to be paid, and the remaining funds from operations were used to pay down property taxes; and
 - iv. Finally, for Nordic Court, given that all interest and principal payments were covered from the other properties noted above, the surplus funds generated from this property were applied in full against property taxes owed.
9. For each property/closely related group of properties that are not income generating, no direct cash flow activity whatsoever has been projected unless there is existing cash on hand to cover any minimal expenses projected. For clarity, there will be no interest, principal or property taxes payments made on such properties over the Projection Period. These properties include Vision

West, O'Brien Land, Hillcrest, Northridge, Mulhurst Bay, Park Avenue and Spruce Grove Industrial Park.

10. All general administrative costs for the Applicants are facilitated through JW Carr Holdings Ltd. ("JW") and Grande Prairie Place Enterprises (1996) Inc. ("GPPE"). CFS#4 incorporates the assumption that all such costs and the professional fees of the CCAA proceedings will be covered by advances from the Interim Loan Facility.
11. The CCAA proceedings and related SISF call for the sale and transition of certain of the Applicants' properties to the new purchasers by August 31, 2023 while other deadlines have been extended (for certain GPPE properties and the Clariant Building) by 6 weeks. CFS#4 incorporates this assumption, and all operating cash inflows and outflows after anticipated sale dates have been reduced to NIL for all income generating properties, with one exception: payroll for GPPE and JW Carr. It has been assumed that some level of assistance may be required from certain GPPE and JW Carr staff to finalize accounting and other matters and as such, some reduced cost in this regard will be maintained. However, such costs after the sales close are projected to be covered by the Interim Loan Facility where required. In addition, CFS#4 does not reflect any receipt or disbursement of sale proceeds for the properties as it has been assumed that such funds will be maintained by counsel or the Monitor for distribution to creditors, and that no funds will be available to the Applicants over the projection period.
12. The occupancy rates of the commercial holdings are expected to remain constant throughout the Projection Period. Management is making efforts to renew leases and add tenants; however, the Projection Period projects a "steady state". Current occupancy rates for the commercial holdings are as follows:

GPPE	Occupancy (%)	272649	Occupancy (%)
Nordic Court	84	Clariant	100
214 North	62	Tundra	100
214 South	96	Iron Nation	100
O'Brien Place	83	Ovintiv	100
Prof Bldg	63		
Inverness	85		

13. As per discussions with Management and reviewing the rent roll, a tenant of the 214 South property is to start paying an additional \$66,000 in monthly rent in June 2023 onward. This increase is reflected in CFS#4.
14. Up until the time of the CCAA filing, due to condo fee arrears and an assessment of the Central Park Condos ("CPC"), the condo board has swept the rental receipts from the JW Carr Group. As a result of the Court's decision on this issue at the Initial Application on April 19, 2023, CFS#4 has been prepared on the basis that the Stay afforded by the CCAA will prevent this sweep from continuing and that the rental receipts from CPC will be available to the JW Carr Group from the time of filing forward.
15. An insurance policy through Aurora Underwriting Solutions ("Aurora") is paid monthly from the accounts of GPPE for all of the JW Carr Group properties. CFS#4 incorporates intercompany transfers of cash to repay GPPE for this expense as incurred.
16. General office and administration disbursements relate to general expenses incurred by JW Carr Group on a weekly/monthly basis. Again, the outflows noted in this regard are based on historical results and Management does not anticipate any material variances over the Projection Period.

17. JW Carr Group is a 50% shareholder of Pangman Investments Ltd. ("**Pangman**"), an owner of two real estate holdings in Fort McMurray, Alberta. Management anticipates that there will be a net outflow of approximately \$44,174 in May and then \$50,000 in June and July, then to \$28,496 in August as a result of tenants not renewing leases resulting in expenses higher than net receipts in the months to come. CFS#4 has assumed that this net outflow will be covered by the R'Ohan receipts and that it will end in August 2023 as JW Carr's interest in Pangman should be addressed under similar timelines as the properties subject to the SISP. In the event that there are insufficient funds to cover the Pangman payments from R'Ohan receipts, no such payments will be made.
18. JW Carr currently holds shares in R'ohan Well Services Ltd, which are the subject of a pending purchase/sale transaction. It is anticipated that JW Carr will sell these shares by the end of June 2023, and when sold, the monthly receipts from this entity will cease.
19. GST payments for income generating properties have been estimated based on the net of taxable receipts versus input tax credits at a rate of 5%. CFS#4 does not reflect any possible refund of GST that could result from the professional fees paid over the projection period as it has been assumed that any such funds would be used to pay priority creditors/the Interim Lender.
20. The professional fees noted in CFS#4 are estimates and subject to change/variances over the Projection Period.

I have reviewed the assumptions noted herein and agree they are the appropriate basis for use in CFS#4 and are properly reflected over the Projection Period

Marjorie Carr

JW Carr Group
Cash Flow Forecast (Jun 18 - Dec 31, 2023)

Consolidated Week Ending	Month Ending															Total
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
	Jun-24-23	Jul-1-23	Jul-8-23	Jul-15-23	Jul-22-23	Jul-29-23	Aug-5-23	Aug-12-23	Aug-19-23	Aug-26-23	Sep-2-23	Sep-9-23	Sep-16-23	Sep-23-23	Oct-7-23	Dec-23
Total Receipts	1,575	603,209	-	-	-	-	604,962	-	-	-	401,213	-	-	-	401,213	2,012,172
Operating Disbursements																
Utilities	-	(59,560)	-	-	-	-	(59,560)	-	-	-	(57,110)	-	-	-	(57,110)	(233,340)
Pangman Net Receipts	-	-	-	(46,852)	-	-	(41,088)	-	-	-	(72,957)	-	-	-	-	(87,950)
General and Admin	-	(88,700)	-	(9,846)	-	-	(83,354)	-	(10)	-	(72,957)	-	-	-	(72,957)	(327,824)
Condo Fees	-	(22,174)	-	-	-	-	(22,174)	-	-	-	-	-	-	-	-	(44,347)
Property Manager/Insurance	-	(3,690)	-	-	-	-	(3,690)	-	-	-	(473)	-	-	-	(473)	(6,325)
Maintenance/Repair Contingency	-	(23,980)	-	(16,663)	-	-	(19,000)	-	-	-	(9,500)	-	-	-	(9,500)	(78,643)
GST	-	(19,395)	-	-	-	-	(30,625)	-	-	-	(13,447)	-	-	-	(13,447)	(76,914)
Payment of ScotiaServus Advisor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(17,305)
Non-Restructuring Prof Fees	-	-	(17,305)	-	-	-	-	-	-	-	-	-	-	-	-	(17,305)
Total Operating Disbursements	-	(217,499)	(17,305)	(73,361)	-	-	(259,500)	-	(10)	-	(153,487)	-	-	-	(153,487)	(874,649)
Cash Available for Financing & Property Taxes	1,575	385,710	(17,305)	(73,361)	-	-	345,462	-	(10)	-	247,726	-	-	-	247,726	1,137,523
Property Taxes (Current)	-	(81,254)	-	(47,069)	-	-	(62,841)	-	-	(23,897)	(79,330)	-	-	-	(67,866)	(382,057)
Property Taxes (Arrears)	-	(15,301)	-	-	-	-	(12,637)	-	-	-	-	-	-	-	-	(27,937)
Principal Repayments	(29,896)	(64,233)	(5,625)	(19,638)	-	-	(64,233)	(5,625)	(19,638)	-	(55,905)	-	-	-	(55,905)	(320,699)
Interest Payments	(63,253)	(172,694)	(5,829)	(36,296)	(4,300)	-	(174,539)	(5,829)	(24,578)	-	(140,477)	-	-	-	(140,477)	(766,273)
Reduction to Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to Line of Credit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sweep to Line of Credit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Funds Remaining	(91,576)	52,228	(28,759)	(176,364)	(4,300)	-	31,214	(11,454)	(44,226)	(23,897)	(27,986)	-	-	-	(16,322)	(341,443)
Restructuring Related Disbursements																
Restructuring Professional Services	-	(10,000)	(581,112)	(60,000)	-	(10,000)	(340,000)	(10,000)	-	(10,000)	(75,000)	(10,000)	-	(10,000)	(65,000)	(1,403,612)
Payroll/Benefits	(28,864)	(11,414)	-	(31,563)	-	(10,729)	(38,885)	(23,165)	(8,000)	(10,729)	(46,885)	(17,236)	(8,000)	-	(38,125)	(271,594)
KERP Deposit	-	-	-	-	-	-	(5,000)	-	-	-	(5,000)	-	-	-	(5,000)	(30,000)
Contingency Cushion	-	(5,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	(25,000)
Non-Restructuring Professional Services	-	-	-	(25,000)	-	-	-	-	-	-	-	-	-	-	-	-
Post SISP Disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Restructuring Related Disbursements	(28,864)	(26,414)	(581,112)	(116,563)	-	(20,729)	(381,885)	(33,165)	(8,000)	(20,729)	(126,885)	(27,236)	(8,000)	(10,000)	(108,125)	(1,730,206)
Interim Loan Facility Funding	-	-	675,000	70,000	-	-	450,000	30,000	-	-	240,000	30,000	-	-	30,000	1,550,000
Total Cash Inflow (Outflow)	(120,440)	25,815	65,129	(222,927)	(4,300)	(20,729)	98,329	(14,619)	(52,226)	(44,626)	85,129	2,764	(8,000)	(10,000)	(94,447)	(521,649)
Opening Cash	873,478	753,038	778,853	843,981	621,054	616,754	596,025	695,354	680,735	628,509	583,883	669,013	671,777	663,777	653,777	559,329
Net Inflows (Outflows)	(120,440)	25,815	65,129	(222,927)	(4,300)	(20,729)	98,329	(14,619)	(52,226)	(44,626)	85,129	2,764	(8,000)	(10,000)	(94,447)	(521,649)
Closing Cash	753,038	778,853	843,981	621,054	616,754	596,025	695,354	680,735	628,509	583,883	669,013	671,777	663,777	653,777	559,329	351,829

	Week Ending							Month Ending							Total	
	1	2	3	4	5	6	7	8	9	10	11	12	13	14		15
	Jun-24-23	Jul-1-23	Jul-8-23	Jul-15-23	Jul-22-23	Jul-29-23	Aug-5-23	Aug-12-23	Aug-19-23	Aug-26-23	Sep-2-23	Sep-9-23	Sep-16-23	Sep-23-23	Sep-30-23	Dec-23
Admin	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inverness	75	20,664	-	-	-	-	20,739	-	-	-	-	-	-	-	-	41,478
Professional Building	1,500	3,150	-	-	-	-	4,650	-	-	-	4,650	-	-	-	-	18,600
O'Brien Place	-	9,201	-	-	-	-	9,201	-	-	-	9,201	-	-	-	-	36,806
214 Place South	-	135,895	-	-	-	-	135,895	-	-	-	135,895	-	-	-	-	543,579
214 Place North	-	161,404	-	-	-	-	161,404	-	-	-	161,404	-	-	-	-	645,614
Nordic Court	-	74,540	-	-	-	-	74,718	-	-	-	74,718	-	-	-	-	298,695
Total Receipts	1,575	404,854	-	-	-	-	406,607	-	-	-	385,868	-	-	-	-	1,584,172
Operating Disbursements																
Utilities	-	(57,930)	-	-	-	-	(57,930)	-	-	-	(56,630)	-	-	-	-	(229,120)
General Admin & Insurance	-	(70,260)	-	(9,836)	-	-	(70,260)	-	-	-	(71,445)	-	-	-	-	(293,246)
Non-Restructuring Prof Fees	-	-	(17,305)	-	-	-	-	-	-	-	-	-	-	-	-	(17,305)
Condo Fees	-	(7,499)	-	-	-	-	(7,499)	-	-	-	-	-	-	-	-	(14,998)
Maintenance/Repair Contingency	-	(15,480)	-	(11,663)	-	-	(10,500)	-	-	-	(9,000)	-	-	-	-	(55,643)
GST	-	(12,612)	-	-	-	-	(12,858)	-	-	-	(12,858)	-	-	-	-	(51,196)
Payment of Scotia/Servus Advisor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Leasing Commissions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Disbursements	-	(163,781)	(17,305)	(21,499)	-	-	(169,047)	-	-	-	(149,933)	-	-	-	-	(661,497)
Cash Available for Financing & Property Taxes	1,575	241,072	(17,305)	(21,499)	-	-	247,560	-	-	-	235,935	-	-	-	-	923,275
Property Taxes	-	(62,754)	-	(47,069)	-	-	(44,340)	-	-	-	(79,330)	-	-	-	-	(301,160)
Principal Repayments	-	(26,007)	-	-	-	-	(26,007)	-	-	-	(26,007)	-	-	-	-	(104,028)
Bank of Nova Scotia	(29,898)	(29,898)	-	-	-	-	(29,898)	-	-	-	(29,898)	-	-	-	-	(149,490)
Servus Credit Union	-	(3,088)	-	-	-	-	(3,088)	-	-	-	-	-	-	-	-	(6,175)
Bank of Montreal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reduction to Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Payments	-	(65,434)	-	-	-	-	(65,434)	-	-	-	(65,434)	-	-	-	-	(261,736)
Bank of Nova Scotia	(63,253)	(63,252)	-	-	-	-	(63,252)	-	-	-	(63,252)	-	-	-	-	(316,261)
Servus Credit Union	-	(7,311)	-	-	-	-	(7,311)	-	-	-	-	-	-	-	-	(14,621)
Bank of Montreal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Funds Remaining	(91,575)	(16,671)	(17,305)	(68,568)	-	-	8,231	-	-	-	(27,986)	-	-	-	-	(230,195)
Restructuring Related Disbursements																
Professional Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payroll/Benefits	(12,864)	(685)	-	(20,834)	-	-	(20,885)	(12,436)	(8,000)	-	(20,885)	(17,236)	(8,000)	-	(38,125)	(159,950)
KERP Deposit	-	-	-	(25,000)	-	-	-	-	-	-	-	-	-	-	-	-
Non-Restructuring Prof Fees	-	-	-	(45,834)	-	-	(20,885)	(12,436)	(8,000)	-	(20,885)	(17,236)	(8,000)	-	(38,125)	(184,950)
Total Restructuring Related Disbursements	(12,864)	(685)	-	(45,834)	-	-	(20,885)	(12,436)	(8,000)	-	(20,885)	(17,236)	(8,000)	-	(38,125)	-
Interim Loan Facility Funding	-	-	-	70,000	-	-	-	30,000	-	-	-	30,000	-	25,000	-	185,000
Total Cash Inflow (Outflow)	(104,439)	(17,356)	(17,305)	(44,402)	-	-	(12,654)	17,564	(8,000)	-	(48,871)	12,764	(8,000)	-	(24,447)	(230,146)
Opening Cash	293,141	188,702	171,347	154,042	109,640	109,640	109,640	96,985	114,549	106,549	106,549	57,678	70,442	62,442	62,442	293,141
Net Inflows (Outflows)	(104,439)	(17,356)	(17,305)	(44,402)	-	-	(12,654)	17,564	(8,000)	-	(48,871)	12,764	(8,000)	-	(24,447)	(230,146)
Closing Cash	188,702	171,347	154,042	109,640	109,640	109,640	109,640	96,985	114,549	106,549	106,549	57,678	70,442	62,442	62,442	62,995

Opening Cash
Net Inflows (Outflows)
Closing Cash

UW Carr Holdings
Cash Flow Forecast (Jun 18 - Dec 31, 2023)

	1	2	3	4	5	6	7	Week Ending			Month Ending								
	Jun-24-23	Jul-1-23	Jul-8-23	Jul-15-23	Jul-22-23	Jul-29-23	Aug-5-23	Aug-12-23	Aug-19-23	Aug-26-23	Sep-2-23	Sep-9-23	Sep-16-23	Sep-23-23	Sep-30-23	Oct-23	Nov-23	Dec-23	Total
Admin	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Central Park	-	24,345	-	-	-	-	24,345	-	-	-	-	-	-	-	-	-	-	-	48,690
Fort Saskatchewan	-	6,000	-	-	-	-	6,000	-	-	-	-	-	-	-	-	-	-	-	12,000
Total Receipts	-	30,345	-	-	-	-	30,345	-	-	-	-	-	-	-	-	-	-	-	60,690
Direct Operating Disbursements																			
Utilities	-	(350)	-	-	-	-	(350)	-	-	-	-	-	-	-	-	-	-	-	(700)
General and Admin	-	(7,482)	-	-	-	-	(2,135)	-	-	-	-	-	-	-	-	-	-	-	(9,618)
Condo Fees	-	(14,675)	-	-	-	-	(14,675)	-	-	-	-	-	-	-	-	-	-	-	(29,349)
Property Manager	-	(1,800)	-	-	-	-	(1,800)	-	-	-	-	-	-	-	-	-	-	-	(3,600)
Maintenance/Repair Contingency	-	(1,000)	-	(5,000)	-	-	(1,000)	-	-	-	-	-	-	-	-	-	-	-	(7,000)
Pangman Net Receipts	-	-	-	(46,852)	-	-	(41,098)	-	-	-	-	-	-	-	-	-	-	-	(87,950)
GST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Disbursements	-	(25,307)	-	(51,852)	-	-	(61,058)	-	-	-	-	-	-	-	-	-	-	-	(138,217)
Cash Available for Financing & Property Tax																			
	-	5,038	-	(51,852)	-	-	(30,713)	-	-	-	-	-	-	-	-	-	-	-	(77,527)
Financing & Property Tax Disbursements																			
Property Taxes (Current)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property Taxes (Arrears)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Principal Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Payments	-	(7,360)	-	(11,718)	-	-	(10,385)	-	-	-	-	-	-	-	-	-	-	-	(29,463)
Funds Remaining	-	(2,322)	-	(63,570)	-	-	(41,098)	-	-	-	-	-	-	-	-	-	-	-	(106,991)
Restructuring Related Disbursements																			
Professional Services	-	(10,000)	(581,112)	(60,000)	-	(10,000)	(340,000)	(10,000)	-	(10,000)	(75,000)	(10,000)	-	(10,000)	-	(65,000)	(90,000)	(132,500)	(1,403,612)
Payroll/Benefits	(16,000)	(10,729)	-	(10,729)	-	(10,729)	(16,000)	(10,729)	-	(10,729)	(26,000)	-	-	-	-	-	-	-	(111,644)
Contingency Cushion	-	(5,000)	-	-	-	-	(5,000)	-	-	(5,000)	-	-	-	-	-	(5,000)	(5,000)	(5,000)	(30,000)
Post SISP Admin Disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Restructuring Related Disbursements	(16,000)	(25,729)	(581,112)	(70,729)	-	(20,729)	(361,000)	(20,729)	-	(20,729)	(106,000)	(10,000)	-	(10,000)	-	(70,000)	(95,000)	(137,500)	(1,545,266)
Interim Loan Facility Funding	-	-	675,000	-	-	-	450,000	-	-	-	240,000	-	-	-	-	-	-	-	1,365,000
Total Cash Inflow (Outflow)	(16,000)	(28,051)	93,888	(134,299)	-	(20,729)	47,902	(20,729)	-	(20,729)	134,000	(10,000)	-	(10,000)	-	(70,000)	(95,000)	(137,500)	(287,246)
Opening Cash	308,690	292,690	264,639	358,527	224,228	224,228	203,499	251,401	230,672	230,672	209,944	343,944	333,944	333,944	323,944	323,944	253,944	158,944	308,690
Net Inflows (Outflows)	(16,000)	(28,051)	93,888	(134,299)	-	(20,729)	47,902	(20,729)	-	(20,729)	134,000	(10,000)	-	(10,000)	-	(70,000)	(95,000)	(137,500)	(287,246)
Closing Cash	292,690	264,639	358,527	224,228	224,228	203,499	251,401	230,672	230,672	209,944	343,944	333,944	333,944	323,944	323,944	253,944	158,944	21,444	21,444

[illegible]

[illegible]

	1 Jun-24-23	2 Jul-1-23	3 Jul-8-23	4 Jul-15-23	5 Jul-22-23	6 Jul-29-23	Week Ending							Month Ending				Total
							7 Aug-5-23	8 Aug-12-23	9 Aug-19-23	10 Aug-26-23	11 Sep-2-23	12 Sep-9-23	13 Sep-16-23	14 Sep-23-23	15 Sep-30-23	Nov-23	Dec-23	
Total Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Disbursements																		
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General and Admin	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Disbursements	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Cash Available for Financing & Property Taxes	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Property Taxes (Current)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Principal Repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Funds Remaining	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Restructuring Related Disbursements																		
Payroll/Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Restructuring Related Disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflow (Outflow)	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Opening Cash	2,590	2,590	2,240	2,240	2,230	2,230	2,230	1,880	1,880	1,870	1,870	1,870	1,870	1,870	1,870	2,240	2,240	2,590
Net Inflows (Outflows)	-	(350)	-	(10)	-	-	(350)	-	(10)	-	-	-	-	-	-	-	-	(720)
Debtor-in-Possession (DIP)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Closing Cash	2,590	2,240	2,240	2,230	2,230	2,230	1,880	1,880	1,870	1,870	1,870	1,870	1,870	1,870	1,870	2,240	2,240	1,870